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***DRAFT
WORKING PAPERS
Iraq Status***

This briefing is classified
UNCLASSIFIED
Derived from: Multiple Sources



Highlights

CPA Priorities:

- Essential Services
- Security
- Governance
- Economy
- Strategic Communications

CPA Intermediate Objectives:

- Reconstitute electric power infrastructure
- Reconstruct the telecom system
- Assist drafting of “Fundamental Law”
- Build financial market structures
- Increase professionalism of TV staff

Weekly Highlights:

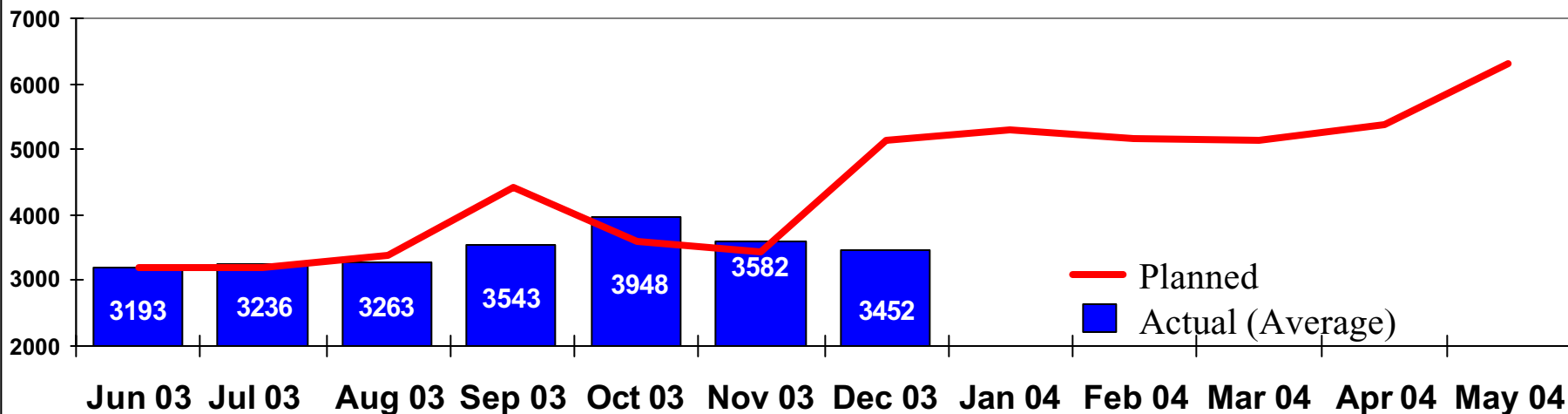
- National power grid failure on 09 Dec caused by fault in 400Kv line between Mosul and Bayji; recovered to 3522MW by 11 Dec
- 42 cell sites are up in Baghdad in anticipation of license issue
- Saddam Hussein captured
- Governing Council policy committee preparing for Hajj in Jan - Feb 04
- Results of Oxford Research International survey indicate Al-Iraqiyah has positive believability



Iraqi Electricity Overview

Goal 01 Oct : 4,400 MW
Production and Transmission

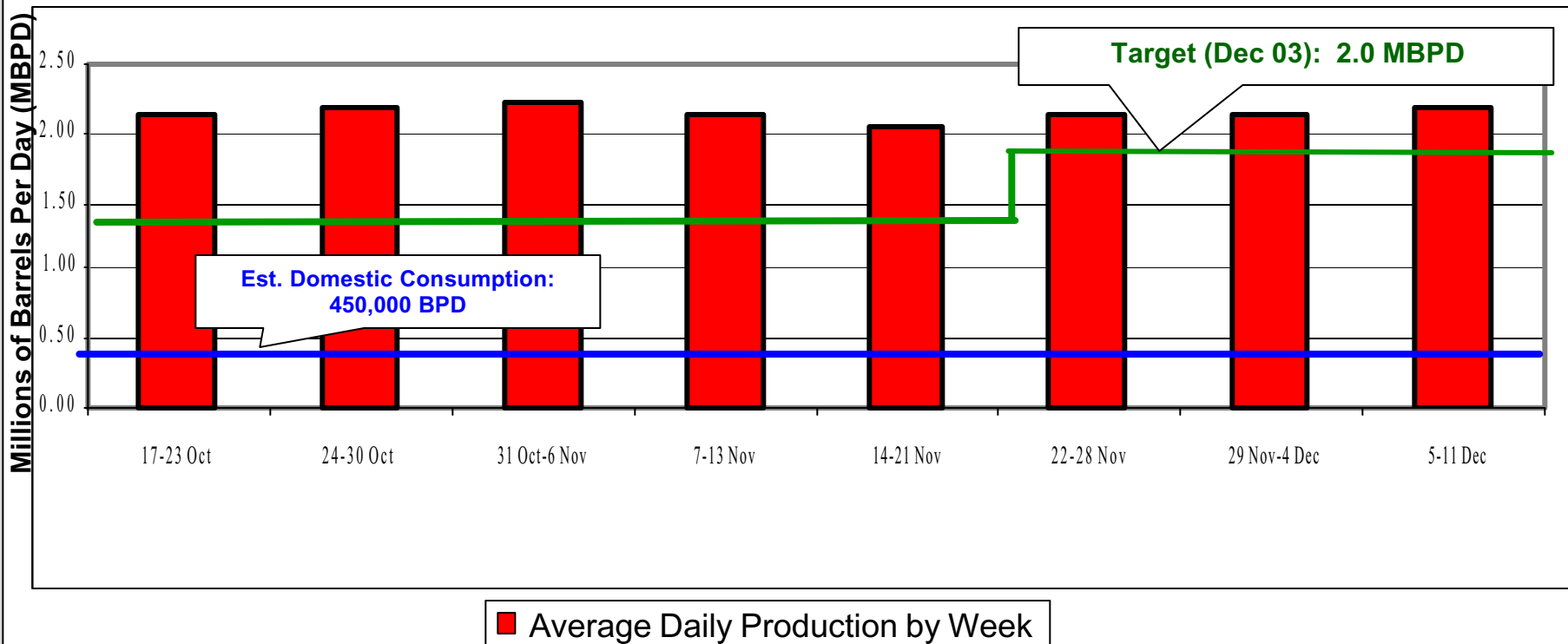
Goal 01 Jun 04: 6,000 MW
Production and Transmission



- Autumn Maintenance Program began 13 Oct and ends 15 Dec; Spring Maintenance Program dates are Feb – May 04 based on CPA and Ministry of Electricity (ME) plan
- CPA ME currently reassessing the plan for reaching 6000MW by the Summer 04, with Jul as probable target date
- 09 Dec National Power grid failure due to a fault in one of two 400Kv lines between Mosul and Bayji. Power production recovered to 3522MW on 11 Dec

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Crude Oil Production



WEEKLY AVERAGE OF 2.156 MBPD EXCEEDS TARGET OF 2.0 MBPD

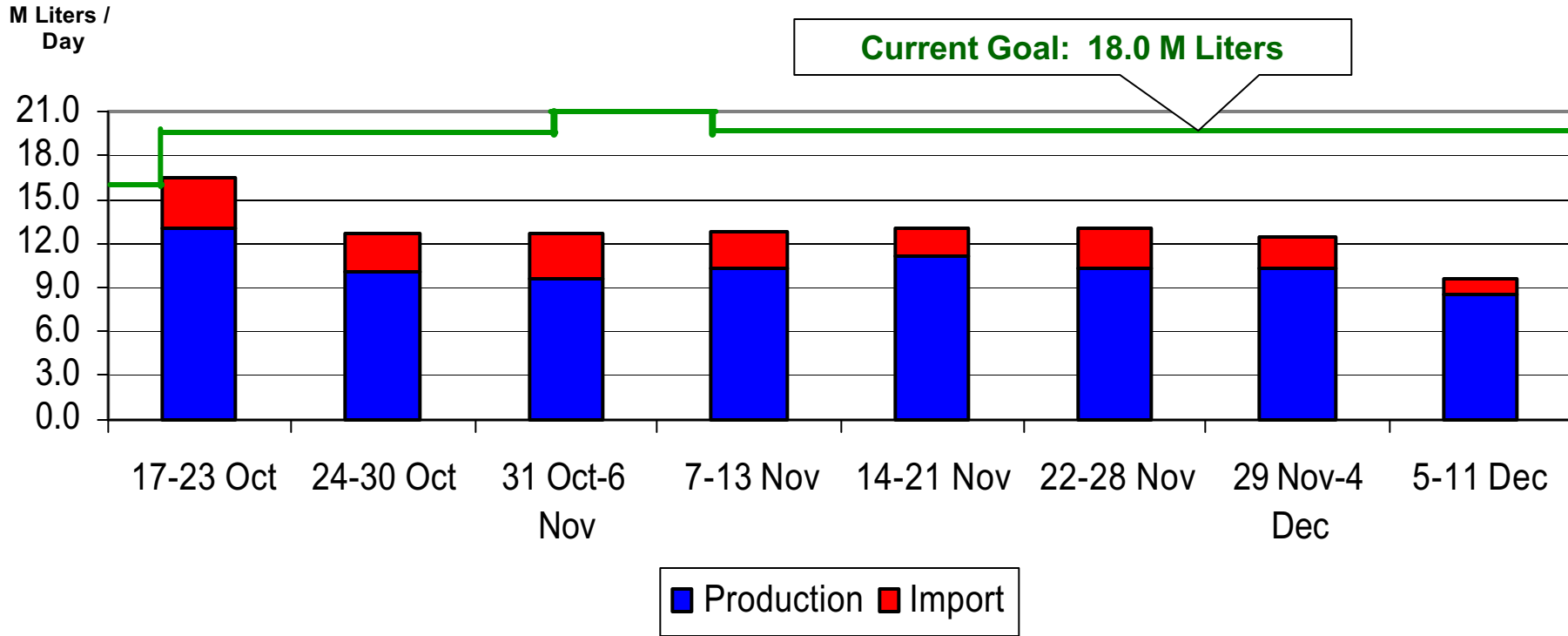
- Long Term Target (Dec 04): 2.8 - 3.0 MBPD (Pre-War Capacity)
- Pre-War Peak: 2.5 MBPD in Mar
- Post-war Peak: 2.255 MBPD on 02 Nov
- Weekly average of crude exports: 1.71 MBPD
- Power grid failure adversely affected Bayji Refinery production

Data as of 11 Dec



Diesel Production

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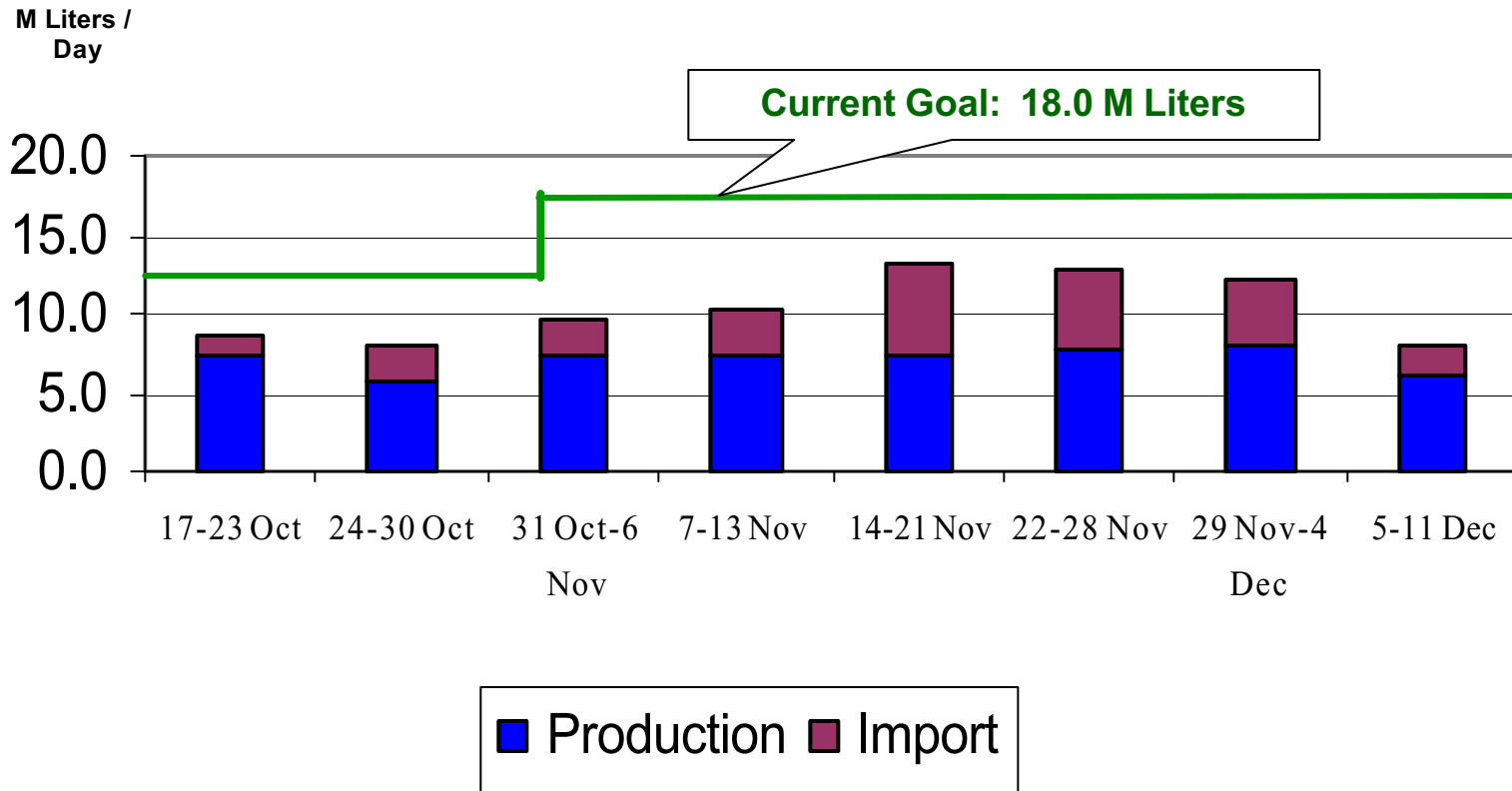


• This week's production is 54% of goal



Kerosene Production

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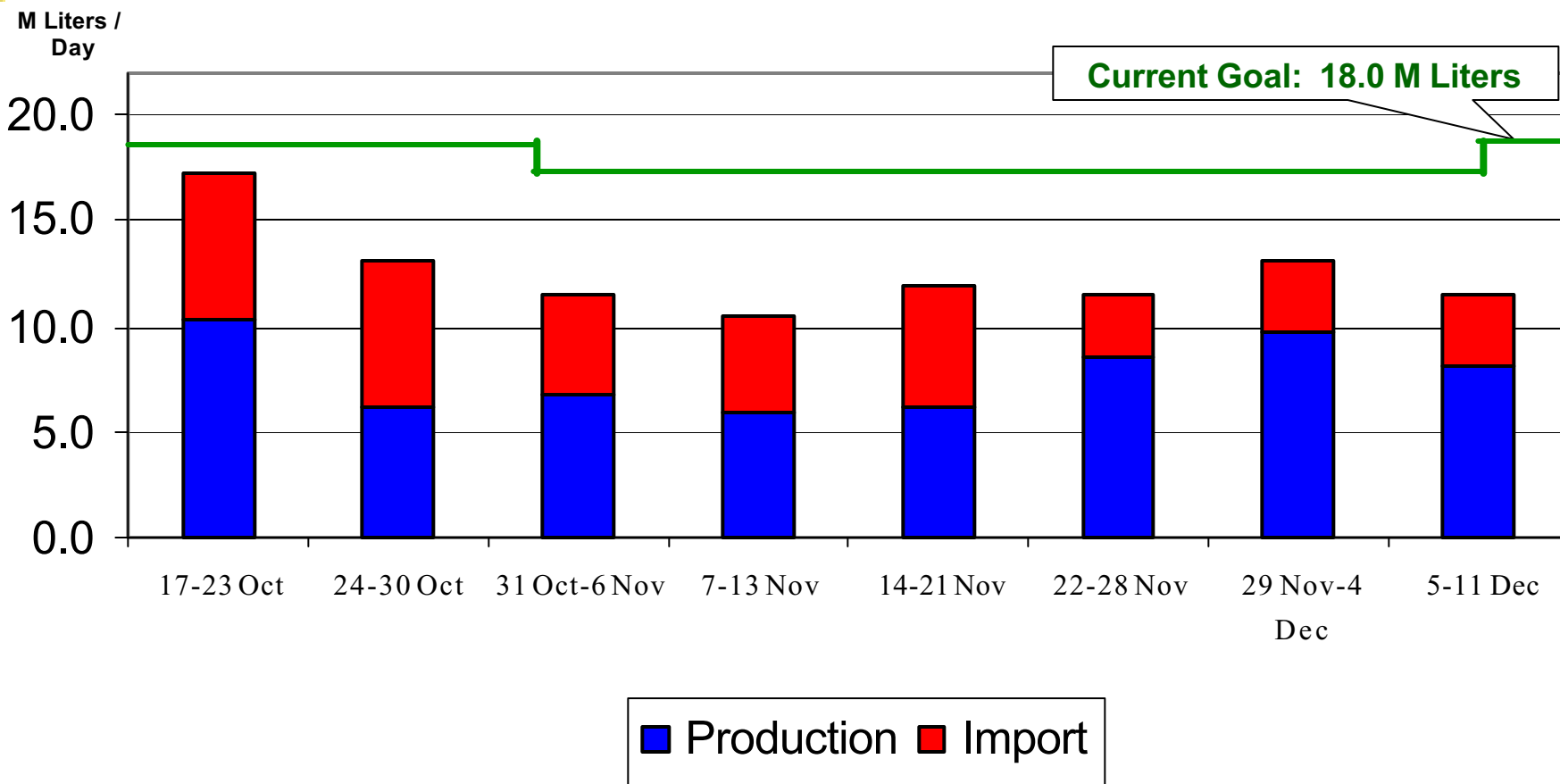


• This week's production is 45% of goal



Gasoline / Benzene Production

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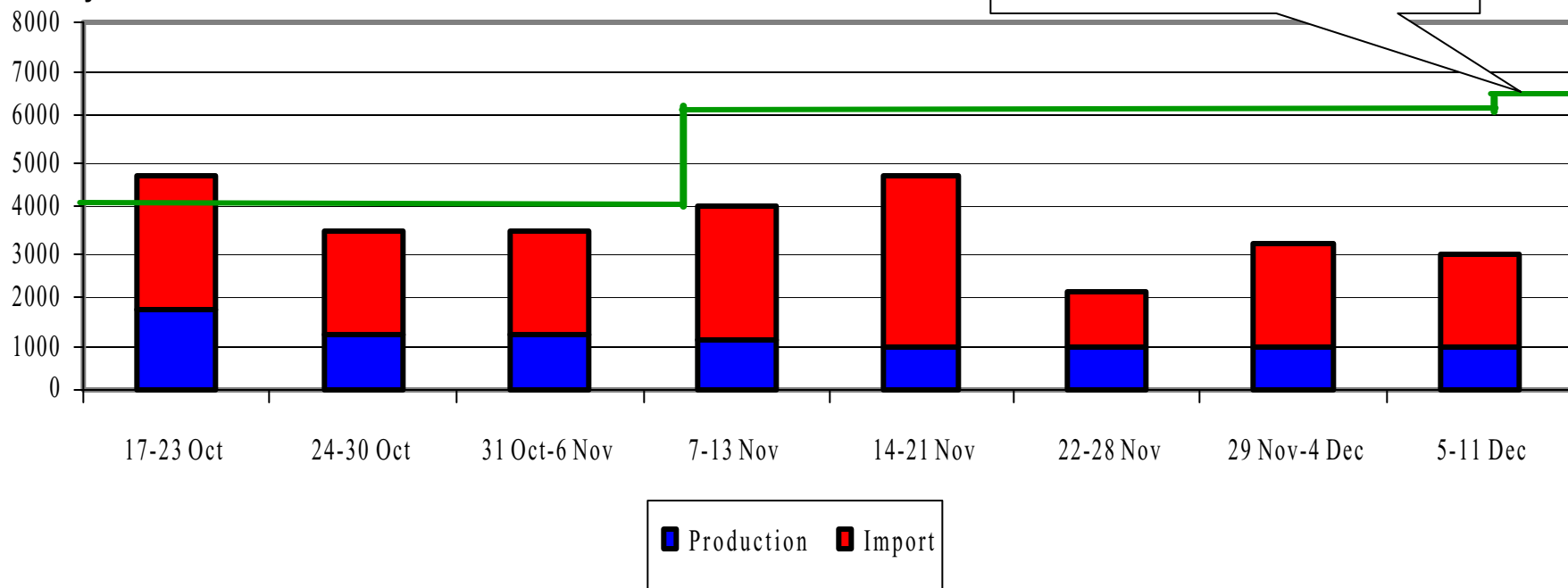


• This week's production is 64% of goal

Liquefied Petroleum Gas Production

Tons / Day

Current Goal: 6,500 Tons



- Southern Liquefied Petroleum Gas (LPG) plant ready to start up, will begin processing once natural gas liquids delivery starts
- Northern LPG plant down 09 - 10 Dec due to power grid failure
- This week's production and imports are 45% of goal

Essential Services - Education

Milestones:

- 72 million new textbooks will be distributed before end of school year
- 64,000 or more secondary teachers and 5,000 school principals and administrators will be trained in modern teaching methods

Current Activities:

- Minister of Education (MOE) met with political parties, religious groups and higher-education community representatives on curriculum reform
- Training at Governorate levels continues from Nov 03 - Jan 04 for 33,000 secondary school teachers and 3,000 administration staff
- 13,000 teachers have been removed under de-ba'athification
- Two Czech Republic universities awarded four scholarships in economics and information management to Iraqi students to begin studies this spring
- UNESCO has not yet printed the chemistry and biology books which were previously believed to have been distributed with the other science books
- Rehabilitated 1,812 schools out of 11,939 schools damaged in some way
- MOE baseline school statistics established, Oct:

School Type	Students	Teachers	Buildings
Primary	4,280,602	206,953	11,066
Secondary	1,454,775	74,681	2,968



Essential Services - Healthcare

Milestones:

- **Dec:** Ministry of Health (MOH) assumes all pharmaceutical procurement activities
- **Apr 04:** Electronic health surveillance program initiated
- **Jun 04:** Model health care clinics established emphasizing prevention and disease management
- **End 04:** 90% of all children receive routine immunizations
- **End 04:** Infant mortality rate reduced by half to 50 / 1,000

Current Activities:

- **600 Public Health classes** held to date on breastfeeding, malnutrition, vaccinations, smoking, and pediatric, infectious, and food and water-borne diseases
 - Information fliers and mosquito nets distributed to attendees
- **Healthcare professionals** being trained in healthcare best practices

Compared to life under Saddam's rule:

- **Public health spending** has increased 26 times
- **Doctors' salaries** are eight times higher
- **Pharmaceutical distribution and child vaccination programs** dramatically increased in size and effectiveness

Essential Services - Water

- **Water Supply and Sewage Treatment Milestones**
 - 90% of Iraqis with access to potable water by Apr 05
 - 11% of Iraqis with sewage service by Mar 05
 - Reduce water loss during transport from 60% to 40% by Mar 04
- **Estimate 60% of population has access to a limited supply of potable water**
- **Supplemental budget funds projects to be completed within three years:**

Approximately 110 potable water projects	\$2.8B
10 large wastewater projects	\$675M
Water conservation	\$30M
Solid waste management	\$22M

- **Breach in Sweet Water Canal, found on 02 Dec, weakened the major source of fresh water for 1.75 million people in southern Iraq**
 - Al Basrah Irrigation Directorate, advised by Bechtel and the military, estimate long-term solution to be completed in 2 weeks
- **Environmental Protection and Water Quality offices of Maysan Governorate (850,000 residents) were rehabilitated and have resumed operations**



Essential Services - Telecommunications

- Minister of Communications elected not to sign cell phone service licenses prior to departure for Geneva
 - Expected to sign on return (after 19 Dec)
- 42 cell sites are up in Baghdad in anticipation of license issue
 - Number of subscribers by end of Dec has been revised upward from 20,000 to 100,000
- CPA and Ministry of Communications working on frequency allocations for public-safety band in Baghdad
- Iraqi Telephone and Posts Company (ITPC) telephone cable splicing efforts falling behind schedule; may delay connecting subscribers several months
- New postage stamps should be in full production by end of Jan 04



- Milestone: Dec begin cell phone service

Essential Services - Transportation

- **Governing Council (GC) Hajj policy committee preparing for Hajj in Jan - Feb 04**
 - **Plan for 25 flights carrying up to 5,000 passengers to Jeddah**
- **Insurgent attacks against railroad continue to disrupt normal flow of traffic although frequency of attacks has decreased**
- **First two railway locomotives arrived from Turkey under reactivated Iraqi-Turkish Protocol**
 - **Railway will eventually receive 17 more locomotives, 12 power luggage vans, and spare parts**
- **Due to security concerns (theft and kidnapping), approximately 400 Jordanian truckers temporarily stopped transporting goods to Iraq**
- **Measures being taken and progress being made in effort to reduce gas shortages for motorists include:**
 - **Extending hours of some gas stations**
 - **Ended trucking strike, restoring transportation of fuel trucks to Mosul**
 - **Stationing security, police, or Coalition forces at selected stations to prevent black marketing and to ensure lawful, efficient distribution of benzene**
 - **Increasing benzene imports from current and new sources**



Total Security Forces in Iraq

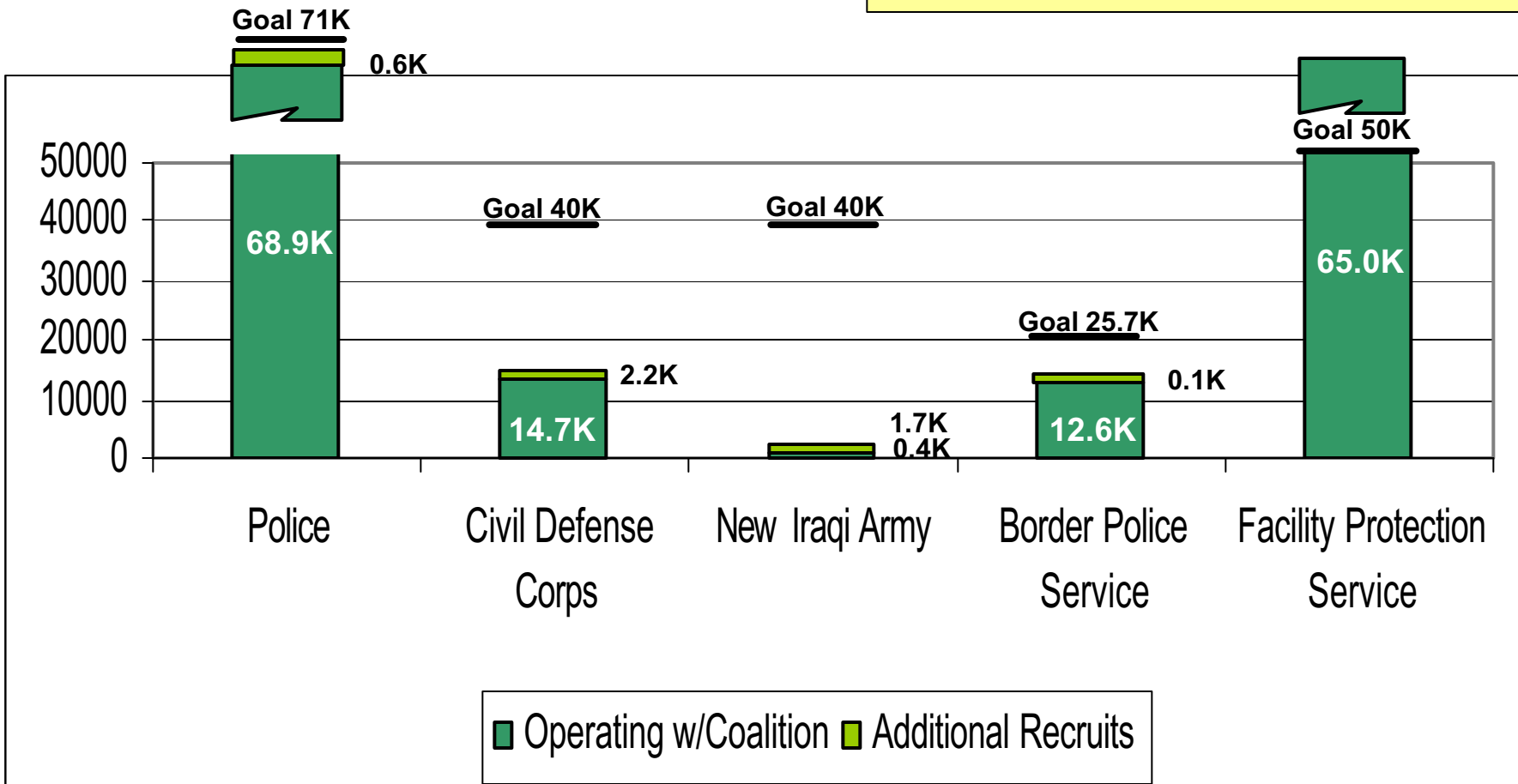
Security Forces (x1000)	24-Oct	31-Oct	7-Nov	14-Nov	20-Nov	27-Nov	4-Dec	11-Dec
Additional Iraqi Recruits *	11.3	6.4	6.9	6.5	5.4	2.8	4.5	4.7
Other Coalition	24	25	25	25	25.2	23.9	24.2	24.7
Iraqi Coalition Forces	93	116	131	134	145.5	147.2	159.9	161.6
US	132	131	128	127	126	123	123	123
Total	249	272	284	286	297	294	307	309

* Iraqi Recruits not included in total due to their training status



Iraqi Security Forces

Currently Operating: 161.6K
Currently in Training: 4.7K
Current Total: 166.3K
Goal: 226.7K



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AMMO / Explosives / Weapons Captured (Weekly)

Captured AMMO & Explosives	14 - 20 Nov	21 - 27 Nov	28 Nov- 04 Dec	05 - 11 Dec
Assembled IEDs	107	75	45	74
RPG rounds, Grenades	541	1,267	320	476
MANPAD rounds	19	0	36	15
Mortar, Artillery, Rocket Rounds	1,685	1,319	2,038	1583
Mines	10	5	215	703
Pounds of Explosives	1,991	699	373	1116
Rounds < 30mm	210,201	85,574	9,028	15,830
Captured Weapons				
RPG Launchers	114	337	33	234
MANPAD Launchers	17	1	23	0
Small Arms	355	216	355	477
Crew Served Weapons	39	27	10	11

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Stability Contributors

Countries with forces in Iraq

33

TOTAL ~24,000

Albania
Australia
Azerbaijan
Bulgaria
Czech Rep
Denmark
Dom Rep
El Salvador
Estonia
Georgia
Honduras
Hungary
Italy
Kazakhstan
Korea
Latvia

Lithuania
Macedonia
Moldova
Mongolia
Netherlands
New Zealand
Nicaragua
Norway
Philippines
Poland
Portugal
Romania
Slovakia
Spain
Thailand
Ukraine
UK

Countries considering decision to provide forces for Iraq

10

TOTAL TBD

43 Countries
Potentially Supporting
Iraqi
Stability and
Humanitarian Relief



Governance - National

MILESTONES

- 14 Jul: Governing Council (GC) established
- 01 Sep: Highly qualified interim cabinet ministers appointed
- 10 Sep: Governor of Central Bank named
- 19 Sep: Council of Judges established to supervise judicial and prosecutorial systems - provides independent judiciary
- 15 Nov: New agreement between CPA and GC on transition process
 - 28 Feb 04: Transitional Administrative Law approved
 - 31 Mar 04: Bilateral security agreements complete
 - 31 May 04: Selections to Transitional National Assembly complete
- 10 Dec: Tribunal established for crimes against humanity
- 01 Jul 04: Transitional Assembly will select executive and assume full sovereign powers for governing Iraq; CPA and GC dissolve
- 15 Mar 05: Elections to the constitutional convention will be completed
- 31 Dec 05: Constitutional ratification and national elections will be completed; new government assumes power

Governance – International Recognition



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N/P

United Nations

GC granted seats

GC president addressed General Assembly

UNSC invited GC to create timetable for new constitution

Minister addressed UNHCR Executive Committee

International Diplomacy

Turkey's liaison office in Baghdad recognized as embassy

Rend Rahim appointed ambassador to US (restoring ties after 13 years)

Transportation talks with Jordan and Syria

INSO performs in United States

International Organizations

Arab League: GC granted seats

Organization of the Islamic Conference: Meeting attended by GC representatives

Organization of Petroleum Exporting Countries: meetings attended; Minister of Oil recognized as head of Iraq's delegation

World Bank / International Monetary Fund: GC, Ministers and bank representatives have discussed Iraq's future economic goals and needs

GC: Governing Council

UNSC: United Nations Security Council

UNHCR: United Nations High Commission for Refugees

INSO: Iraqi National Symphony Orchestra



Governance – Progress Indicators

Local:

- **USAID Local Governance Program is working with Iraqi officials in all 18 governorates to develop democratic structures and processes involving active citizen participation**
 - **Processes include service delivery, procurement requirements, budget systems, audit function, proper code of ethical conduct, and anti-corruption tools**

- **Two neighborhoods in Al Hillah had first free selections of neighborhood councils this week**
 - **Al Bakarly neighborhood – 400 participants**
 - **Al Wardiyah – 220 participants**

National:

- **Nationwide Civic Education Campaign is planned to explain democracy to Iraqis**
- **Iraq assumed responsibility of development prioritization and project management from CPA on 10 Dec**

Justice – Iraqi Special Tribunal



- CPA Order 48 (09 Dec) authorized Governing Council to establish Tribunal to try Iraqi nationals or residents for genocide, crimes against humanity, war crimes or violations of certain Iraqi laws
 - Authorized promulgation of statute to create Tribunal
 - Requires that GC issue elements that will apply to crimes listed in the statute
 - Tribunal must minimally meet international standards of justice
 - CPA promulgations must prevail over any inconsistent promulgation by the GC or judgment of the Tribunal prior to transfer of authority
- Existing CPA suspension of death penalty will remain in effect
 - New Iraqi provisional government may determine appropriateness of death penalty after transfer of authority
- GC issued a Statute (10 Dec) creating Iraqi Special Tribunal
 - Created by Iraqis to punish those found responsible for committing atrocities under former regime
 - GC committee that prepared statute was advised by CPA and other experts
 - Consists of independent Iraqi trial judges, appellate judges, investigative judges, and prosecutors appointed by Iraqis
 - International advisors, appointed by Iraqis, will assist judges and prosecutors on international law and monitor protection of due process standards
 - International judges may be appointed by Iraqis to sit as participating judges

Justice – Iraqi Special Tribunal (continued)

- **Plans to hold conferences to assist in further development of rules of procedure and to provide technical advice to the Tribunal**
 - UN and independent international experts intended to be invited to participate in effort
- **Will provide defendants a fair public hearing**
 - Presumption of innocence
 - Right to legal counsel of own choosing
 - Legal counsel provided free of charge if defendant is unable to pay
- **Meets international legal standards**
 - Incorporates Iraq's international legal obligations
 - International law provides basis of the provisions on individual criminal responsibility, and due process rights
- **Types of crimes to be heard by Tribunal will require extensive preparation**
 - Because of this, first indictment will take some time
 - Investigations expected to begin shortly

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Iraqi Special Tribunal Jurisdiction

- **Persons:** Iraqi nationals or residents
- **Places:** offenses committed in Iraq and elsewhere
 - Includes crimes committed during Iran/Iraq and First Gulf wars
- **Types of Offenses:**
 - Crimes of Genocide
 - Crimes Against Humanity
 - War Crimes
 - Other crimes under Iraqi law:
 - Manipulation of the judiciary
 - Wastage of national resources
 - Abuse of position leading to threat of war / use of Iraqi armed forces against an Arab country

Economics - Financial Market Structures



- **CPA expanded the Small & Medium Enterprise loan program to \$250,000 for up to five years**
 - **For capital equipment, new construction, and war damage repair of plant and equipment**
 - **Since 01 Sep, banks have provided \$5.7M in loans to ~ 200 small and medium-sized businesses**
- **83% of bank branches operating pre-war are now open for business**
- **Trade Bank of Iraq currently has \$2 billion in confirmed lines for loans and guarantees**
- **Currency exchange is proceeding well**
 - **Currently, 5.3 trillion new Iraqi dinars -- 84 percent of the total -- are in country**
 - **Appreciation of the new Iraqi dinar accelerated as demand for US dollars at market price decreased**
 - **Value of the dinar increased because the Central Bank intervened by buying excess dollars**



Economics - Other Developments

- **Ministry of Trade sent delegation to Geneva to discuss applying for observer status to WTO**
- **Managers from customs offices in Baghdad, Mosul, and As Sulaymaniyah completed training on Iraq's reconstruction levy**
 - **Instruction focused on comprehension of registration and levy computation forms**
 - **Managers will now train port of entry inspectors who will administer and compute the levies**
- **Under USAID Community Action Program, International Relief and Development has committed \$8.39 million to 279 income and employment generation projects in Baghdad**

Economics - Oil for Food Program Transition

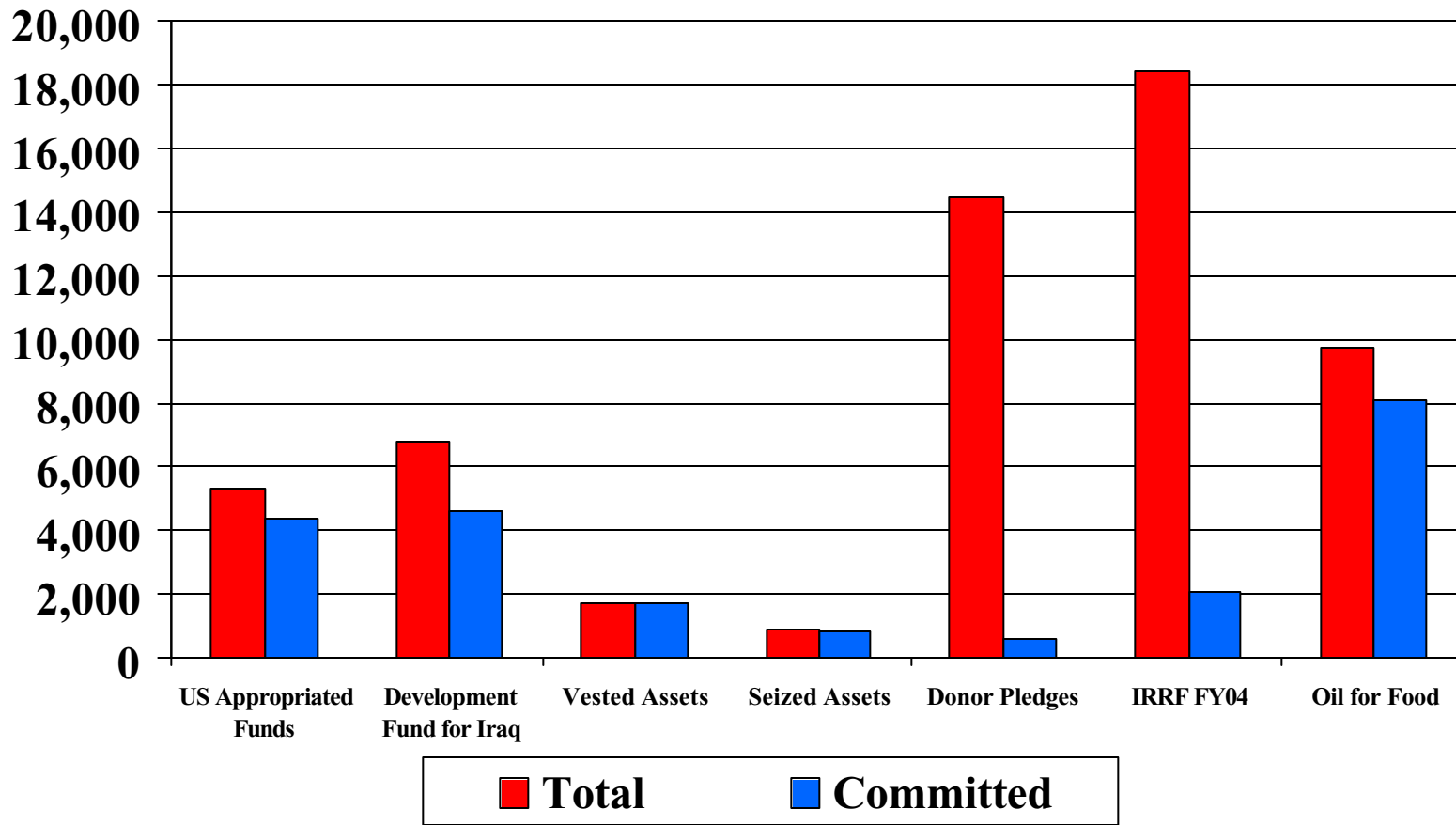


- CPA assumed full control of the Oil For Food Program on 21 Nov, transition went smoothly
- 85% of the contracts in the Oil for Food Program's humanitarian pipeline were prioritized for delivery
 - 868 approved and funded contracts, valued at \$1.36 billion, remain for consideration
- CPA will continue prioritization process for approved and funded contracts beyond 21 Nov
 - CPA will determine basis of needs with Iraqi authorities



Iraq Funds Status (\$ Millions)

Total Available: \$57,410
Total Committed: \$22,377



DEPARTMENT OF DEFENSE



CPA – Program Management Office

- Major Focus Areas

- Resources

- Staffing

- Joint Manning Document for military staff being worked by Joint Staff J1

- OSD (P&R) tasked Services for PMO Baghdad and PMO Rosslyn staffing

- Funding

- Initial funding for PMO (\$50M) apportioned

- Web site: www.rebuilding-iraq.net

- List of countries' firms who can compete for prime contracts was published 09 Dec



CPA – Program Management Office

- **Construction and non-construction requirements**
 - **Construction: Project list briefed to Ambassador Bremer**
 - **Forwarded for coordination and submission to Congress by 05 Jan 04 as required by HR 3289**
 - **Assisted CPA in identification of urgent requirements that need to be procured (construction and non-construction) before 05 Jan 04 report to Congress**
 - **Legislation allows up to 20% be apportioned before 05 Jan 04 report to Congress**
 - **Identifying procurement strategies for non-construction requirements**
 - **Working with other agencies for assignment of execution responsibility**

CPA – Program Management Office



- **Acquisition Timeline - Construction Contracts**
 - **Finalized Request for Proposal (RFP) postponed until 16 Dec**
 - **Quality control and review in progress to minimize modifications and amendments**
 - **Revised timeline:**
 - **21 Nov Synopsis Posted (www.Fedbizopps.gov)**
 - **26 Nov Draft RFPs Released**
 - **16 Dec RFP Release**
 - **15 Jan 04 Final Proposals Due**
 - **O/A 16 Feb 04 Award Construction Contracts**

Strategic Communication

- **Al-Iraqiyah (formerly Iraqi Media Network)**
 - **Mar 04: Anticipate al-Iraqiyah staff integrated and active in 15 of the largest Iraqi cities**
- **Dec Polling: Oxford Research International survey indicates Iraqis have higher level of trust in al-Iraqiyah (50%) than in:**
 - **Iraqi Governing Council (49%)**
 - **United Nations (35%)**
 - **CPA (27%)**
 - **CJTF-7 (22%)**
- **400 solid waste collection sites under construction in Kirkuk**
 - **Part of a sanitation and public awareness campaign**
 - **Communication campaign associated with program includes painting 100 “Keep Your City Clean” signs in Arabic, English, and Kurdish to encourage residents to use sites**

