

**Congress of the United States**  
**Washington, DC 20515**

November 6, 2017

The Honorable Mick Mulvaney  
Director  
Office of Management and Budget  
725 17th St NW  
Washington, D.C. 20503

Dear Director Mulvaney,

On September 11, 2017, the Department of State and United States Agency for International Development (USAID) proposed changes to the design and functions of both agencies to improve their effectiveness and efficiency. As you consider these recommendations we ask that you fully engage and consult with Congress and the development community prior to enacting any changes.

Strong bipartisan Congressional support for foreign assistance programs is a key element of the United States' global leadership. Over the last 15 years, Congress has worked with Republican and Democratic administrations to improve U.S. foreign assistance with powerful results, such as the Global Food Security Act and the Foreign Assistance Transparency and Accountability Act. Given Congress' role as the sole body in the authorizing and budgetary processes, we believe that any effort to enact reforms without a strong partnership between Congress and the Administration will not be sustainable.

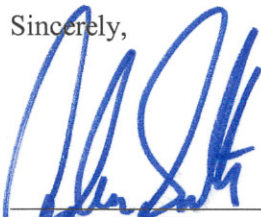
It is therefore critical that we ensure broad, open dialogue on the details of proposed changes. As Members particularly focused on American engagement abroad, we believe strong, direct engagement with the key actors who deliver and support U.S. development and assistance abroad is critical – translating lessons learned into policy that makes aid as effective and efficient as possible. To that end, we ask that you make the State/USAID redesign proposal publicly available to enable a full discussion of the proposed changes with Congress and the development community.

Moreover, we are concerned that the process to this point has been insufficiently transparent, and has moved forward extremely quickly. In recognition of how much is at stake in this reorganization effort, we urge you to work with Congress and the development community to conduct a comprehensive review of U.S. foreign assistance and create a Global Development Strategy to guide final decisions about the proposed State/USAID Redesign.

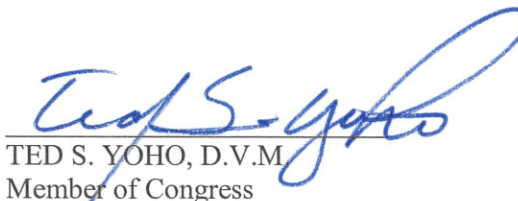
The coming months represent a very real opportunity to not only continue to improve the efficacy of our aid and development programs inside the government, but also to drive a new level of partnership with the private sector to help improve the lives of those living in poverty. A well thought out development strategy, combined with effective engagement with Congress and the development community, will help to ensure that the tangible impacts of proposed structural changes on U.S. strategic interests are well known.

We look forward to working with you throughout this process.

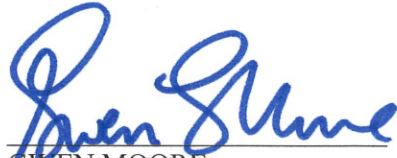
Sincerely,



ADAM SMITH  
Member of Congress



TED S. YOHO, D.V.M.  
Member of Congress



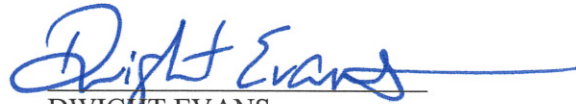
GWEN MOORE  
Member of Congress



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Member of Congress



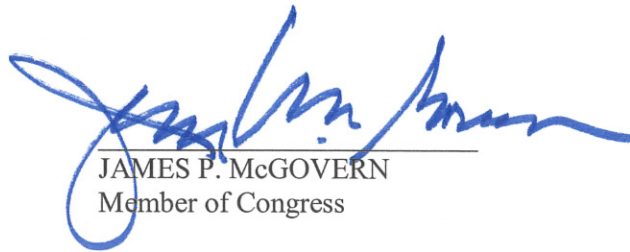
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CAROL SHEA-PORTER  
Member of Congress



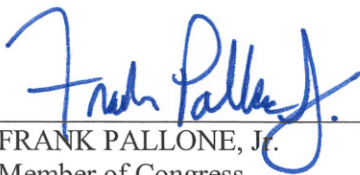
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Member of Congress



ALAN LOWENTHAL  
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AUSTIN SCOTT  
Member of Congress



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Member of Congress

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Member of Congress

EDDIE BERNICE JOHNSON  
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Member of Congress

ALBIO SIRES  
Member of Congress





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Member of Congress



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Member of Congress



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Member of Congress



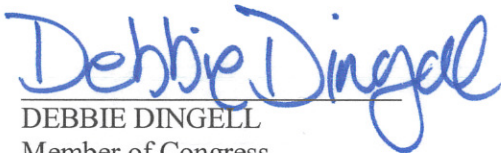
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Member of Congress



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Member of Congress



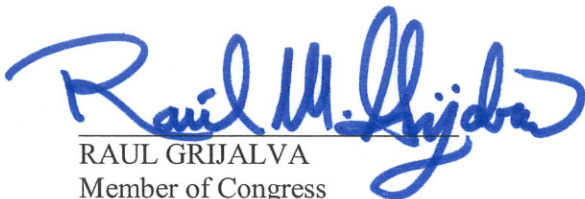
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Member of Congress



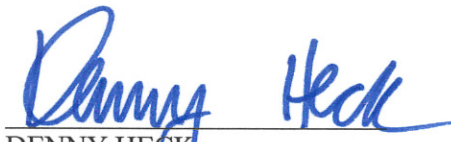
DEBBIE DINGELL  
Member of Congress



ANNA G. ESHOO  
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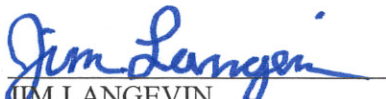
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Member of Congress



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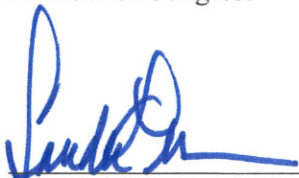
RO KHANNA  
Member of Congress



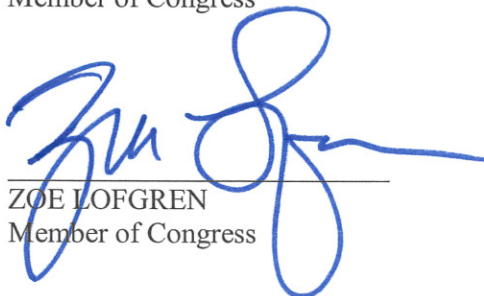
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Member of Congress



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Member of Congress



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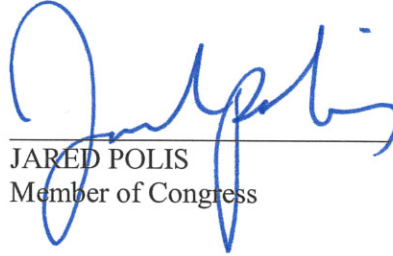
BETTY McCOLLUM  
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STEPHANIE MURPHY  
Member of Congress



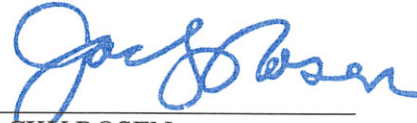
SCOTT PERRY  
Member of Congress



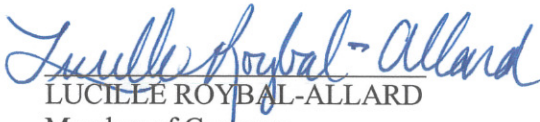
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Member of Congress



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Member of Congress



JACKY ROSEN  
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LUCILLE ROYBAL-ALLARD  
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Member of Congress



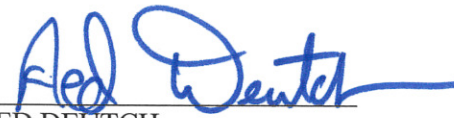
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Member of Congress



SUZANNE BONAMICI  
Member of Congress



SUSAN DAVIS  
Member of Congress



TED DEUTCH  
Member of Congress



LOIS FRANKEL  
Member of Congress



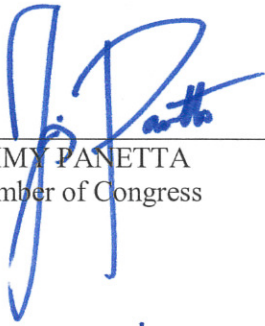
JOHN YARMUTH  
Member of Congress



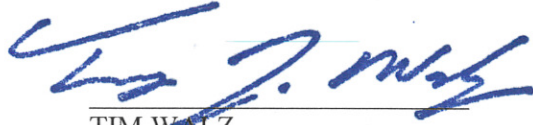
CHRIS STEWART  
Member of Congress



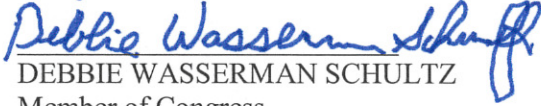
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