

EXPERIENCE PROFILE

Demonstrating ambition, competence and agility, Russ Kerwin consistently proves reliable for taking on increasing responsibility - originally advancing at the Washington State DOT to a key role managing costs on the multi-billion dollar Alaskan Way Viaduct Replacement Project, followed by a valuable array of project experiences at one of the largest engineering and construction firms in the world, to currently functioning in one of the top leadership roles on Metrolink's technically-complex \$216.5 million Positive Train Control (PTC) Program. Russ is a quick learner, business-minded and excels at assessing risks, strategic decision-making and developing and maintaining client relationships.

EDUCATION

Master of Science in Transportation Management (in-progress, graduation June 2015), Mineta Transportation Institute, San Jose State University

Certificate in Construction Management, University of Washington.

Courses included:
Project Planning and Control, Construction Estimating, Construction Safety, Construction Methods and Materials II, Construction Documents and Urban Economics and Public Policy (Urban Planning)

BA, Business Administration with Information Systems Concentration, Seattle Pacific University.
Graduated Cum Laude, Seattle, Washington 2001

Washington State Department of Transportation 2006-2007
Formal training includes:
Risk-Based Transportation Cost and Schedule Estimate Evaluation, Prism Project Manager 5.0, Primavera Scheduling, Cost Estimation

PROFESSIONAL EXPERIENCE

AECOM

2007 - Present

SCRRA Positive Train Control (PTC) Program, Deputy Project Manager

Project Management for the development and implementation of SCRRA's Positive Train Control (PTC) system. Responsible for leading all project management and project controls functions. Tasks include cost control, scheduling, risk assessment, claims avoidance, contract administration, change orders, estimating, reviewing scope deliverables, devising contingency plans, management of budgets and funding, grant-writing, status reporting, communications to internal and external stakeholders, strategy development and other project guidance. Reporting directly to SCRRA's Senior Director for PTC, play a key leadership and strategic role in managing the agency's top priority project. SCRRA leads the nation in implementation of this complex technology project that will deliver one of the most significant safety advancements in the history of the railroad industry. Lead role in managing the project's \$220 million budget and associated project budgets totaling approximately \$300 million. Effective at managing a diverse team, delegating tasks and responsibilities to appropriate personnel, identifying and resolving issues and conflicts within the project team. Exceptional client relationships have led to over five years of consecutive contracts, including recently winning the re-compete of a General Engineering On-call Consultant contract and issuance of millions of dollars in contract task orders, while delivering outstanding value to the client.

Project Management Support, Southern California Association of Governments (SCAG).

Developed and managed a program reporting system containing over one hundred individual SCAG project schedules integrated with the agency's financial reporting. Designed and implemented a software tool to enable convenient and simple schedule updating by project managers. Managed the master schedule for executive reporting for regional growth forecasting, transportation corridor planning, truck route studies, intermodal capacity needs analysis, and commuter rail station needs assessment.

Cost and Schedule Management, BNSF Skykomish Remediation Site, Skykomish, Washington.

Member of project management team with responsibilities including creation of a complex master schedule for use contractor bidding and subsequent oversight. The project involved relocating or underpinning approximately twenty structures, roads and utilities, excavating and replacing the contaminated soil and restoring the structures on new foundations. Factors such as excavation quantities used for estimating durations and costs. Coordination required between the client (BNSF),

PROFESSIONAL TRAINING AND AFFILIATIONS

**National Transit Institute
(NTI) Risk Assessment for
Transit Capital Projects**

**Cal/OSHA 30 Hour
Training Certification**

**DR McNatty & Associates,
Inc. Advanced Scheduling,
Primavera 106-P & 106-R**

**Member, Construction
Management Association
of America (CMAA)**

**Member, WTS (Women's
Transportation Seminar)**

**Former member,
Association for the
Advancement of Cost
Engineering International
(AACE)**

contractors, regulatory agencies, utilities and numerous private parties.

Senior Schedule Administration, California State University Energy Upgrades. Responsible for developing and maintaining detailed, resource-loaded project schedules on a Primavera Version 6.1 platform. Provide monthly cost curves with actual costs and earned value analysis on eleven projects ranging from roughly \$1 to \$40 million. Projects are tracked from the initial assessment phase through design/build construction and commissioning.

Cost Estimation, Exposition Light Rail Phase 2, Metropolitan Transportation Authority, California. Analyzed and compiled construction cost estimates for the project's six alternatives in the Draft Environmental Impact Report, including raw construction costs, contingencies, overhead rates and escalation in the Federal Transportation Authority format along with vehicle acquisition, right of way acquisition, and professional services costs. The estimates enabled calculations and analysis amongst the alternatives.

Senior Schedule Administration, Denver Union Station Project, Colorado. Responsible for developing and maintaining a detailed design schedule for a multimodal transit station in downtown Denver. The Primavera schedule is updated on a biweekly basis with input from all disciplines on the mixed project team. Conducted schedule compression exercises to help the project meet mandatory submittal dates.

Washington State Department of Transportation

2004 - 2007

Alaskan Way Viaduct & Seawall Replacement Project, Senior Cost Engineer and Field Work Program Manager. Responsible for tracking cost and schedule performance for a multi-billion dollar project to remove an earthquake-damaged double-decker highway on the downtown Seattle waterfront and replacement with new elevated highway structures, tunnel, and new seawall. During the project's design and environmental phases, performed project control analysis including scheduling, earned value management (EVM), cost trending and management reporting. Responsibilities included oversight and reporting of expenditures exceeding \$5 million per month, analysis of performance, costs, and earned value necessary for control and executive-level reporting. Conducted monthly meetings to discuss trends, resolve concerns, and forecast budgets, and propose budget modification requests. Subsequently promoted to lead the Cost Team and coordinate the Field Work Program.

Northwest Region, Executive Assistant to Regional Administrator

Served as information resource to the Region's top decision-maker, providing input on project status and budget issues. Conducted weekly Management Team Meetings. Wrote the Region's Monthly Report to the Secretary of Transportation summarizing status, issues and performance for the region. Managed all formal correspondence on behalf of the Regional Administrator, primarily to agencies, legislators and elected officials, as well as the public.

Washington Mutual Bank

2002 - 2004

Administrative Assistant to VP Technology Solutions

Responsible for administrative aspects of a successful division of the bank, including support of communications, research, technology and HR functions.