

History

- Founded in 1916 in the Puget Sound region of Washington state
- Became a leading producer of military and commercial aircraft
- Undertook a series of strategic mergers and acquisitions to become the world's leading aerospace company
- Aerospace pioneers now part of the Boeing enterprise include:
 - North American Aviation
 - McDonnell Douglas
 - Rockwell International (space and defense businesses)
 - Hughes Space and Communications
 - Jeppesen



A heritage that mirrors the history of flight

What We Do Today

Design, assemble and support commercial jetliners

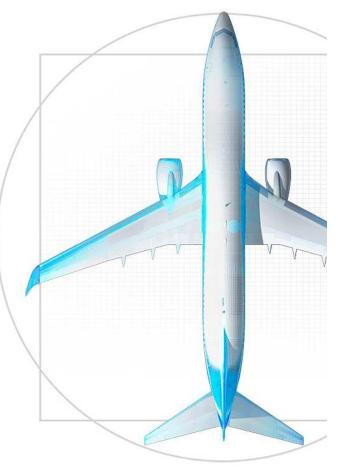
- Boeing 7-series family of airplanes lead the industry
- Commercial Aviation Services (CAS) offers broad range of services to passenger and freight carriers

Design, assemble and support defense systems

- World's largest designer and manufacturer of military transports, tankers, fighters and helicopters
- Support Systems provides services to government customers worldwide

Design and assemble satellites and launch vehicles

- World's largest provider of commercial and military satellites; major service provider to NASA and prime contractor for International Space Station
- Integrate and support large-scale systems; develop networking technology and network-centric solutions
- Provide financing solutions focused on customer requirements
- Develop advanced systems and technology to meet future customer needs



Connect and protect people globally

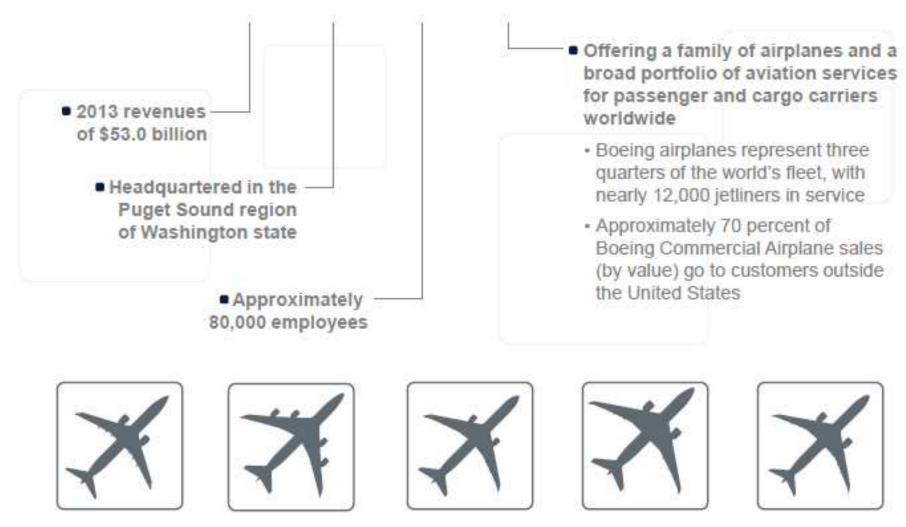
Global Boeing

- Products and services support to customer support in 150 countries
 - Total revenue in 2013: \$86.6 billion
 - 70 percent of commercial airplane revenue historically from customers outside the United States
- Manufacturing, service and technology partnerships with companies around the world
 - Contracts with 21,800 suppliers and partners globally
- Research, design and technology-development centers and programs in multiple countries
- More than 169,000 Boeing employees across the United States and in more than 65 countries

Partnering worldwide for mutual growth and prosperity

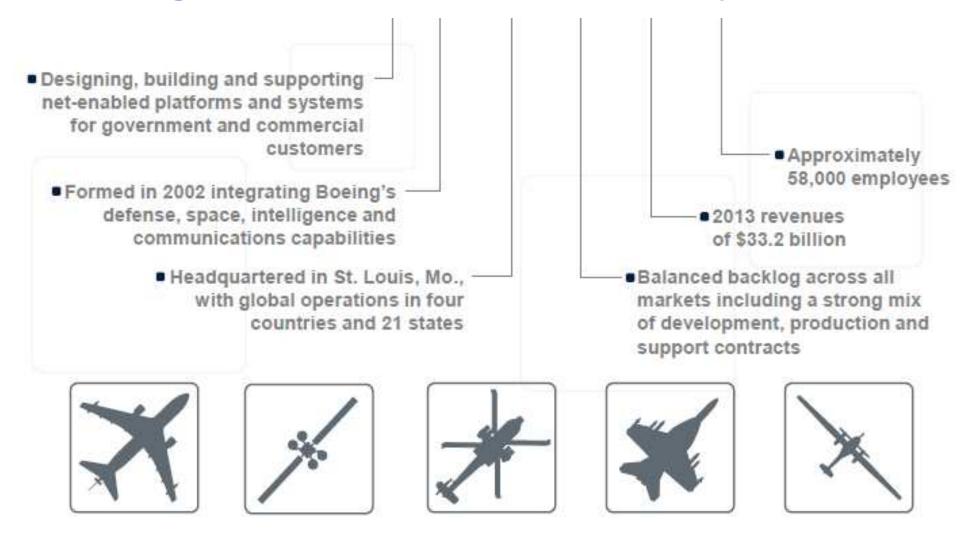


Boeing Commercial Airplanes



The industry's source for customer-focused solutions

Boeing Defense, Space & Security



Delivering the future

What Boeing Buys

- Aerospace support
- Avionics and avionics components
- Common aerospace commodities
- Electrical, hydraulic and mechanical systems
- Interiors
- Major structures
- Non-production goods and services
- Propulsion systems
- Purchased outside production
- Technology

Why Do We Subcontract With Small and Diverse Businesses?

- Competitive advantage in winning new business:
 - Provides a global supply network connected to international markets
 - Generates goodwill and favor of government decision makers
 - Customer require it...and it's the law
 - Builds our industrial and talent base and production capacity
- Criterion for some award fee calculations
- Small and Diverse businesses are some of our best suppliers. They are:
 - An important source of product and process innovations
 - Quick adapters who provide fast turn-around and flexibility
- Maintain lead reputation among competitors vying for the attention of small business partners and potential employees
- It's good citizenship, supporting jobs and economic development in underutilized sectors

Supplier Diversity is smart business; Reinforced in Policy 15

Strong Focus on Supplier Diversity

- Involve Small and Diverse Suppliers Up Front In Acquisition Process
- Identify Strategic Opportunities and Leverage Across Boeing
- Participate In Targeted Outreach Events/Activities
- Establish Stretch Goals Competition Advocates, Bidder Boards
- Develop, Educate And Mentor our Small/Diverse Suppliers
- Utilize Sourcing Tools for Small and Diverse Suppliers
 - –External SupplierGATEWAY:
 - -https://app.suppliergateway.com/boeing
 - Affiliations

Expectations of Our Suppliers

Boeing is looking for suppliers who:

- Do their homework to understand how their products and services can directly benefit Boeing
- Are Innovative and Responsive
- Share our commitment to performance excellence in terms of cost, quality and delivery
- Are financially healthy and are continuously focused on improving affordability and efficiency through Lean operations
- Share their knowledge for how we can all better manage our businesses and deliver value and solutions
- Are Customer Focused



We need suppliers who are looking towards the future with us

Understand Our Quality Requirements

Visit Boeing Quality Management System Requirements for Suppliers
 http://www.boeingsuppliers.com/supplier/index.html

Aerospace Quality Management System (AQMS)

 Suppliers are encouraged to obtain (AQMS) certification/registration from an accredited industry controlled other party (ICOP) to show compliance to these requirements

• Additional information is provided on:

- Approved Process Sources
 - National Aerospace and Defense Contractors Accreditation Program (NADCAP) accreditation as a pre-requisite of Boeing approval
- First-Article Inspection Requirements
- Quality Assurance Standard for Digital Product Definition
- Terms, Conditions and Provisions Quality clauses

Understand Our Procurement Practices

- Boeing procurement policies govern the purchase of materials
- Procurement actions are based on conformance with all applicable laws
- Each Boeing business unit determines its own requirements
- Suppliers and potential suppliers must make their contacts through the Supplier Management organizations
- Our company emphasizes the importance of competitive bidding as a good business practice
- Boeing is committed to the use of e-enabling tools and services to share information



Suppliers are key to our team's agility, integrity and competitiveness

Improve Subcontracting Opportunities

- Keep Current on Business Trends and support
- Know your customer or potential customer (e.g. Boeing) as well as know ourselves
 - Research Boeing website for information on Business Units and Divisions
 - Know the focus technologies and platforms
 - Identify how these areas match up with your core capabilities
- Become connected stay informed
 - Provide an up-to-date website let people know who you are
 - Register for online RFP applications (e.g. Exostar)
 - If already a Boeing supplier, make sure your performance data is current
 - Buyers prefer high-performing suppliers

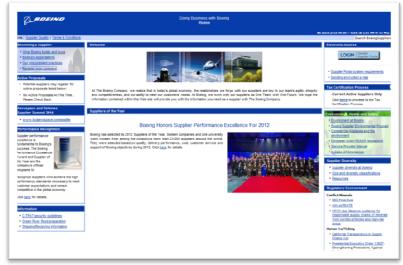
Small business owners are admired for their ingenuity and aggressiveness. Embrace it and use that mindset to find your customers

Getting Started with Boeing

Visit the "Doing Business with Boeing" website

http://www.boeingsuppliers.com

- Becoming a Supplier
 - What Boeing builds and buys
 - Boeing's expectations
 - Our procurement practices
 - · Register your company
- Supplier Diversity
 - Supplier diversity at Boeing
 - News and events
 - Awards and recognition
 - Size and diversity classifications
 - Resources



Register in "SupplierGATEWAY®" https://app.suppliergateway.com/boeing/Login.aspx

- Register as a "Potential Supplier" if you don't have an existing account
- It is very important that we know your business size classification
- Identify what commodity area your product or service falls into
- Complete your profile by including information on your products and services



Defense & Commercial businesses well-positioned for future growth

Registration Websites for Small/Diverse Businesses

U.S. Government Websites

System for Award Management (SAM) http://www.sam.gov

Small Disadvantaged Business (SBA approval required) http://www.sba.gov/sdb/

SBA 8(a) Business Development (SBA approval required) http://www.sba.gov/8abd/

Small business concerns in HUBZones
 https://eweb1.sba.gov/hubzone/internet

(SBA approval required)

Service-Disabled Veteran Owned Business http://www.sba.gov/vets/

Veteran Owned http://www.vetbiz.gov

Non-Government Websites

Women's Business Enterprise National Council http://www.wbenc.org/certification/

National Minority Supplier Development Council http://www.nmsdcus.org/whoweare/certification.html

National Institute for the Blind http://www.nib.org

National Institute for the Severely Handicapped http://www.nish.org

QUESTIONS 2



Boeing is an Equal Opportunity Employer of Minorities/Women/Individuals with Disabilities/Protected Veterans.