

DEFENSE SPENDING BY STATE

FISCAL YEAR 2014



U.S. Department of Defense
Office of Economic Adjustment

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EXECUTIVE SUMMARY

Defense spending saw strong growth over the first decade of the 21st century. From fiscal year (FY) 2000 to 2010, national defense spending increased 68% in real dollars.^{1,2} Federal government spending on national defense has been in decline since FY 2011, however, as U.S. forces have been drawn down in both Iraq and Afghanistan and the Budget Control Act of 2011 forced significant cuts in defense spending. From FY 2011 to 2019, real defense spending is expected to decline 28% according to the *Budget of the United States Government, Fiscal Year 2015*. Sequestration went into effect in March 2013 and required across-the-board cuts to defense and non-defense programs from FY 2013 to 2021. Over this period, defense spending will be reduced by a total of \$454 billion.

The impact of defense spending cuts has been, and will continue to be uneven across states as it depends in part on the number of defense personnel and amount of defense contract revenue in each state and region. Some states that benefited from the Department of Defense's (DoD) budget expansion are now grappling with budget issues caused by cuts to military personnel and defense contract spending. The extent of the impact of reduced defense expenditures on states that have been the recipients of relatively little defense spending will be minimal; certain regions within these states, however, may face relatively large impacts. This report highlights factors, such as the reliance of regions on military bases or private contractors, which can be used to evaluate each state's potential exposure to projected declines in defense spending.

The *Defense Spending by State Fiscal Year 2014* report examines U.S. defense spending in FY 2014 at the state and local levels for the 50 states and Washington, D.C. The personnel and payroll data were provided by the DoD's Defense Manpower Data Center.³ The contract spending data are from Chmura's proprietary FedSpendTOP data which are derived from USASpending.gov data.⁴ FedSpendTOP data provide a more accurate picture of federal spending based on the time and place of performance when compared with published federal awards data.⁵ In addition, state gross domestic product (GDP) data used in this report are from Chmura Economics & Analytics and the Bureau of Economic Analysis while population estimates are from the U.S. Census Bureau.^{6,7}

In FY 2014, the DoD spent \$418 billion on payroll and contracts in the United States or approximately 2.4% of U.S. GDP.⁸ On a

In FY 2014, the DoD spent \$418 billion on payroll and contracts in the United States or approximately 2.4% of U.S. GDP.

per capita basis, this represents spending of \$1,312 per U.S. resident. Mandatory cuts to defense spending occurred in FY 2013. From FY 2012 to 2013, DoD contract spending in the United States declined from \$320.0 billion to \$302.2 billion; in FY 2014 it further decreased to \$282.7 billion.⁹

¹ The U.S. federal government's fiscal year begins on October 1 of the previous calendar year and ends on September 30. For example, FY 2001 began October 1, 2000 and ended September 30, 2001.

² Office of Management and Budget's Table 8.2-Outlays by Budget Enforcement Act Category in Constant (FY 2009) Dollars: 1962-2019.

³ Payroll figures do not include pension payments. In the *Defense Spending by State Fiscal Year 2013* report, payroll figures included active duty pay for all uniformed services (Air Force, Army, Navy/Marines, Coast Guard, NOAA, and Public Health Service). This report includes only active duty pay for Air Force, Army, and Navy/Marines.

⁴ Due to federal guidelines, the USASpending.gov database does not contain information on every subcontractor. In addition, a June 2014 Government Accountability Office (GAO) study found underreporting and data inconsistencies in the USASpending.gov database, but these issues were more prevalent with grants or loans than contract awards.

⁵ In addition to adjusting for the length of the contract, FedSpendTOP data are adjusted for associated subcontractors' place of performance. That is, regional spending is based on place of performance (note: subcontract performance may not be in the same region where the prime contract is performed). FedSpendTOP data include purchases by non-DoD agencies which end up in DoD products. The data set has also been corrected for errors identified during the quality control process. Based on research, manual adjustments were made to Virginia DoD contract revenue in FY 2012-2014, and manual adjustments were made to Connecticut, Rhode Island, and Maine DoD contract revenue in FY 2013 and 2014. Chmura's data adjustments and quality assurance processes improve the quality of the data, but Chmura does not guarantee that there are no errors in its FedSpendTOP data set.

⁶ FY 2014 state gross domestic product data were estimated by Chmura Economics & Analytics (with the exception of the 4th quarter of 2013 which is from the Bureau of Economic Analysis) and used to calculate spending as a percent of state GDP.

⁷ July 2014 population estimates were used to calculate per resident spending.

⁸ Grant spending, which represents less than 2% of total DoD spending, is not included in this report.

⁹ In nominal dollars (i.e., not adjusted for inflation). DoD contract spending in the United States in FY 2012 and 2013 differs slightly from what was reported in the *Defense Spending by State FY 2013* report due to revisions and updates to past contract data in the USASpending.gov database. Awards can be modified for numerous reasons including the cancellation of a project, price revisions, or corrections of estimates previously recorded as obligations.

Table 1 shows the ten states with the largest defense spending as a share of GDP. Virginia tops the list with 11.8% of its GDP in FY 2014 reliant on military spending. The \$54.7 billion of defense spending in Virginia included \$38.0 billion in contract spending and \$16.6 billion in defense payrolls. Several large defense contractors, including Huntington Ingalls and General Dynamics, are headquartered in Virginia, which is also home to large military installations including Naval Air Station Norfolk, Joint Base Langley-Eustis, and Fort Lee.

Hawaii had the second-largest military spending as a percent of its GDP in FY 2014. At \$7.6 billion, defense spending in Hawaii accounted for 9.9% of Hawaii's GDP. About 74% of the \$7.6 billion went to defense personnel payrolls.

In FY 2014, Alabama had the third-highest military spending as a share of its GDP at 5.9%. About three-fifths (61%) of this spending was in Madison County, Alabama. Rounding out the top 10 states with the highest defense spending as a share of state GDP were the District of Columbia, Alaska, Maryland, Mississippi, Kentucky, Maine, and Arizona.

Table 1: Highest Defense Spending as a % of State GDP

Rank	State	Share of State GDP
1	Virginia	11.8%
2	Hawaii	9.9%
3	Alabama	5.9%
4	District of Columbia	5.8%
5	Alaska	5.7%
6	Maryland	5.7%
7	Mississippi	5.1%
8	Kentucky	4.9%
9	Maine	4.4%
10	Arizona	4.0%

Sources: Bureau of Economic Analysis, Defense Manpower Data Center, and Chmura Economics & Analytics.

At 0.5%, Oregon had the smallest military spending as a percent of its GDP in FY 2014 (see Table 2). The \$1.2 billion of defense spending represented 0.3% of total U.S. defense spending. West Virginia had the second-lowest defense spending as a share of its GDP at 0.7% followed by New York—also at 0.7%. Other states with very low defense spending as a percent of GDP include Illinois (0.8%),

Tennessee (0.8%), Iowa (0.8%), Michigan (0.8%), Wyoming (0.9%), Vermont (1.0%), and Idaho (1.0%).

Table 2: Lowest Defense Spending as a % of State GDP

Rank	State	Share of State GDP
1	Oregon	0.5%
2	West Virginia	0.7%
3	New York	0.7%
4	Illinois	0.8%
5	Tennessee	0.8%
6	Iowa	0.8%
7	Michigan	0.8%
8	Wyoming	0.9%
9	Vermont	1.0%
10	Idaho	1.0%

Sources: Bureau of Economic Analysis, Defense Manpower Data Center, and Chmura Economics & Analytics.

Average DoD spending by state was approximately \$8.2 billion in FY 2014. As seen in Table 3, DoD spending was highest in Virginia, followed by California, Texas, Maryland, and Florida. The 10 states with the highest DoD spending accounted for almost three-fifths of total DoD spending in the nation.

Table 3: Top States by Total Defense Spending

Rank	State	Defense Spending (in billions)
1	Virginia	\$54.7
2	California	\$52.5
3	Texas	\$39.6
4	Maryland	\$19.6
5	Florida	\$17.9
6	Pennsylvania	\$14.2
7	Washington	\$12.7
8	Georgia	\$12.2
9	Massachusetts	\$12.1
10	Alabama	\$11.5
Total for Top 10 States		\$246.9
Total for United States		\$418.4

Sources: Defense Manpower Data Center and Chmura Economics & Analytics. Numbers do not sum to total due to rounding.

UNITED STATES

\$418.4 BILLION SPENT IN U.S.

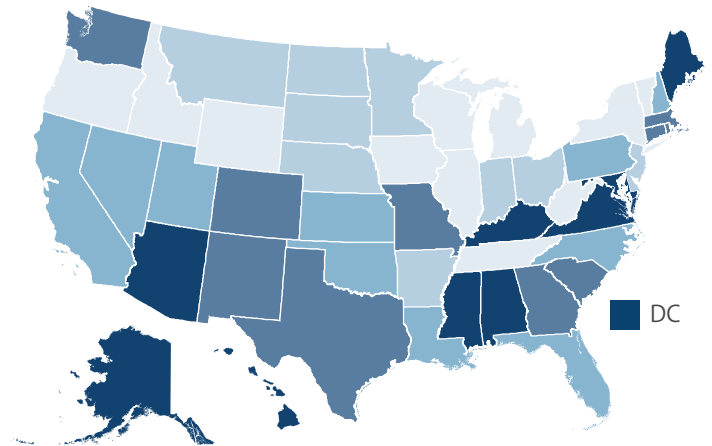
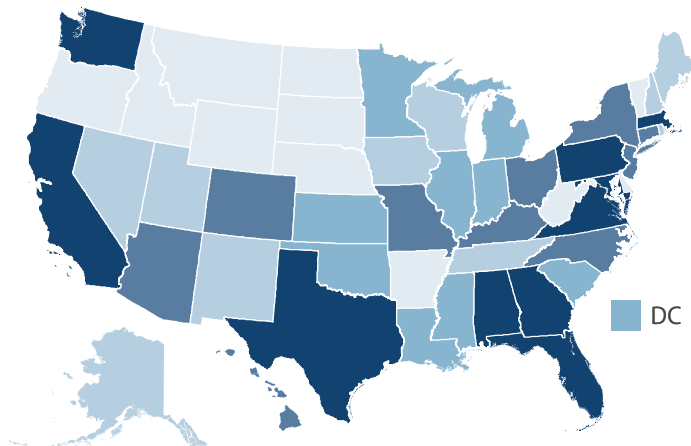
2.4% OF U.S. GDP

\$1,312 PER RESIDENT

■ 1-10 ■ 11-20 ■ 21-30 ■ 31-40 ■ 41-51

Ranking by Total Defense Spending in the State

Ranking by Defense Spending as a Share of State GDP



Top Five

Virginia	\$54.7 B
California	\$52.5 B
Texas	\$39.6 B
Maryland	\$19.6 B
Florida	\$17.9 B

Bottom Five

(M=millions
B=billions)

Vermont	\$289.6 M
Wyoming	\$398.3 M
Montana	\$513.5 M
West Virginia	\$539.8 M
Idaho	\$630.6 M

Top Five

Virginia	11.8 %
Hawaii	9.9 %
Alabama	5.9 %
District of Columbia	5.8 %
Alaska	5.7 %

Bottom Five

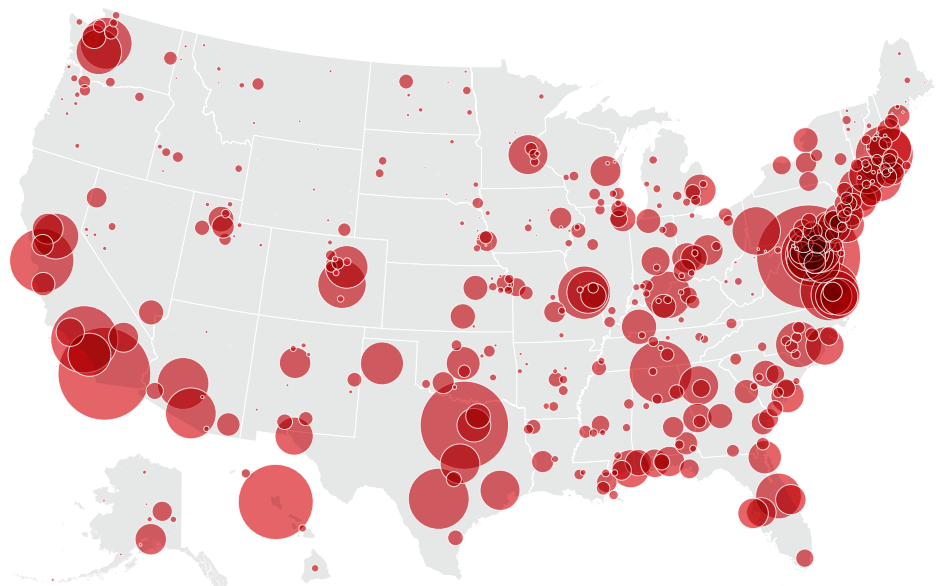
Oregon	0.5 %
West Virginia	0.7 %
New York	0.7 %
Illinois	0.8 %
Tennessee	0.8 %

TOP DEFENSE SPENDING LOCATIONS (PERSONNEL AND CONTRACTS)

Top 10 Defense Spending Locations (Personnel and Contracts)

(B=billions)

Fairfax County, Virginia	\$19.1 B
San Diego County, California	\$15.1 B
Tarrant County, Texas	\$13.8 B
Los Angeles County, California	\$8.0 B
Santa Clara County, California	\$7.4 B
Madison County, Alabama	\$7.0 B
Honolulu County, Hawaii	\$6.7 B
Bexar County, Texas	\$6.6 B
District of Columbia	\$6.5 B
Newport News City, Virginia	\$6.2 B



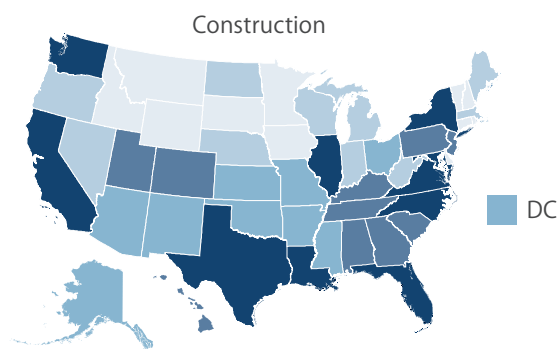
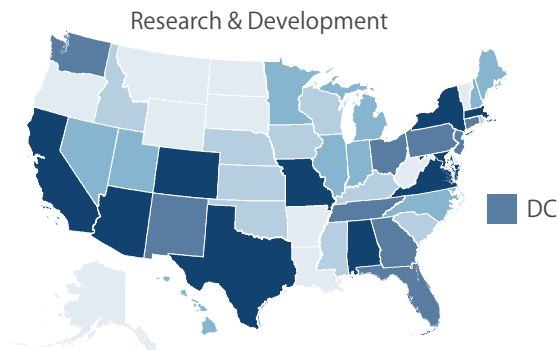
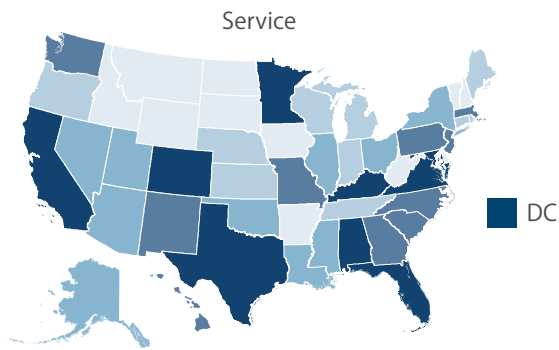
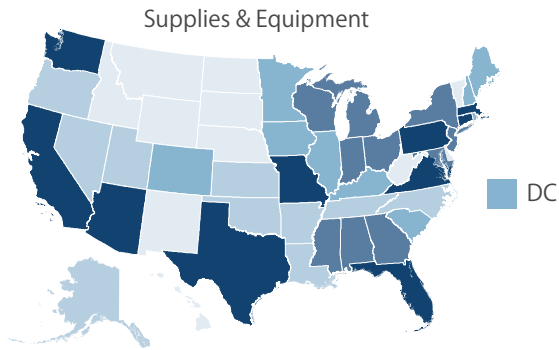
Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

UNITED STATES

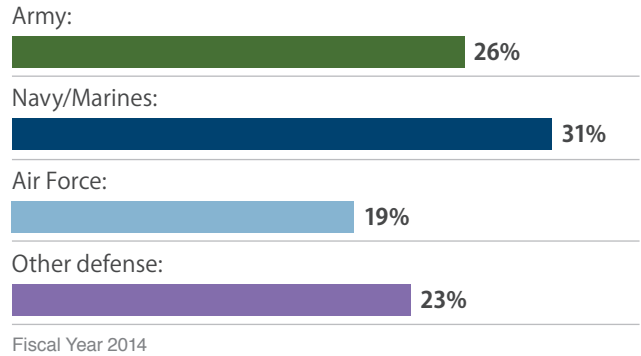
CONTRACTS

Ranking By Type of Contract

1-10 11-20 21-30 31-40 41-51



% of Contract Spending By Service

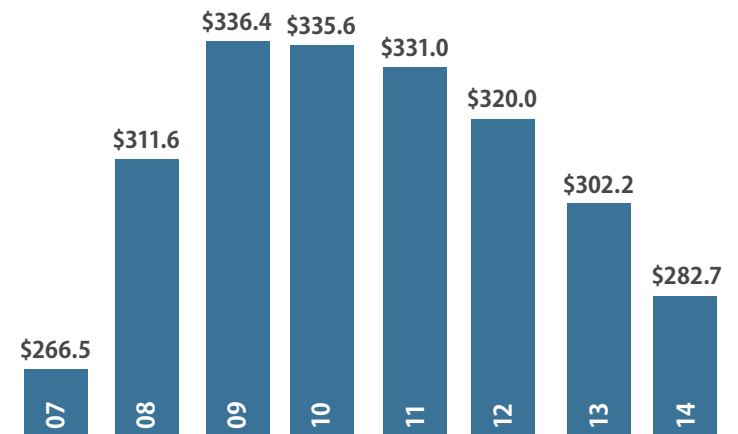


Top Contractors

(B=Billions)

Lockheed Martin	\$30.6 B
Boeing	\$20.9 B
Raytheon	\$13.0 B
Huntington Ingalls	\$11.7 B
General Dynamics	\$11.4 B
United Technologies	\$6.1 B
L-3 Communications	\$5.9 B
BAE Systems	\$5.1 B
SAIC	\$4.2 B
Bechtel	\$4.2 B

Value of Contract Awards Performed (Billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

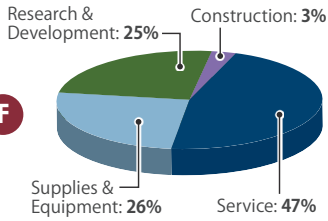
HOW TO READ THIS REPORT

ALABAMA

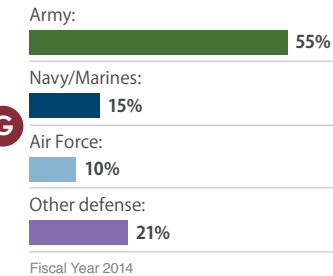
A #10 **\$11.5 BILLION** SPENT IN STATE **B** #3 **5.9%** OF STATE GDP **C** **2.7%** OF TOTAL U.S. DEFENSE SPENDING **D** **\$2,363** PER RESIDENT

E CONTRACTS

By Type



By Service

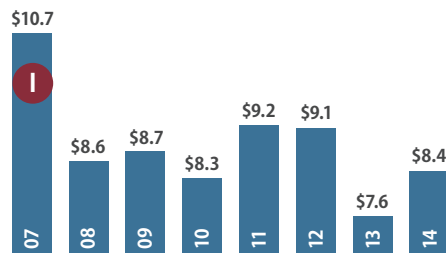


Top Contractors

(M=millions)

Computershare (Austal)	\$991.4 M
Boeing	\$656.2 M
SAIC	\$566.6 M
Court Square Capital Partners (NTS Huntsville)	\$524.8 M
L-3 Communications	\$406.1 M
Northrop Grumman	\$328.6 M
Redstone Defense Systems	\$281.5 M
Intuitive Research and Technology	\$268.1 M
Computer Sciences Corporation	\$240.5 M
Science and Engineering Services	\$192.9 M

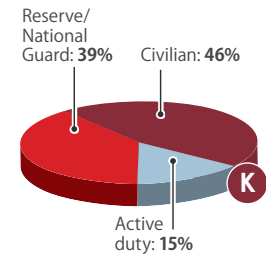
Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

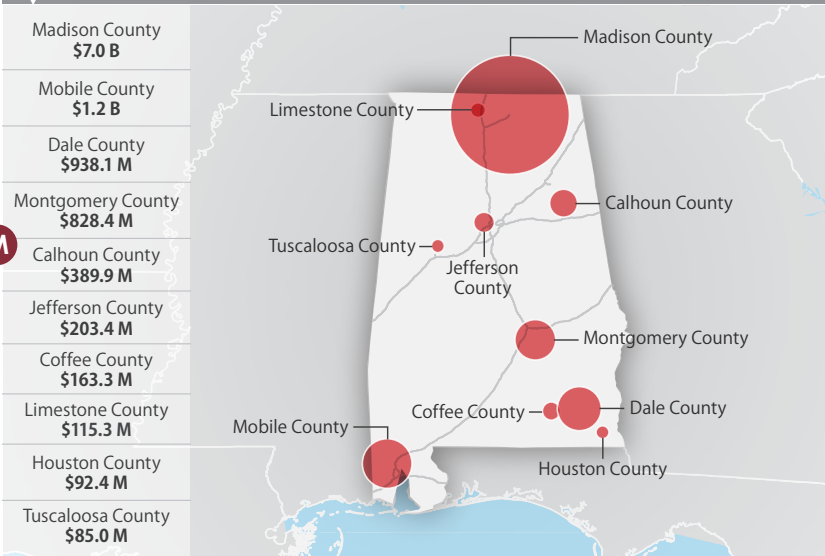
\$3.1 Billion TOTAL PAYROLL **J**
53,059 TOTAL PERSONNEL

Allocation, By Type

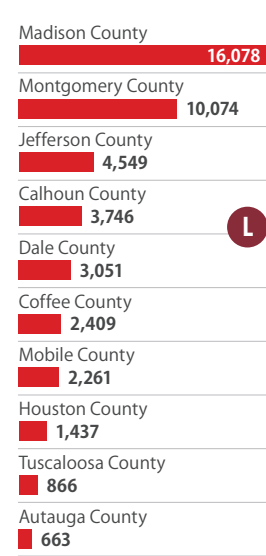


M TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

HOW TO READ THIS REPORT

- A** Ranking of and dollar amount spent by the Department of Defense (DoD) in the state including payroll and contracts.
- B** Ranking of and defense spending in the state as a share of state gross domestic product (GDP). Fourth Quarter 2013 GDP data are from the Bureau of Economic Analysis as of August 20, 2014. First, Second, and Third Quarter 2014 GDP data were estimated by Chmura Economics & Analytics (Chmura).
- C** State's share of DoD contract and payroll spending in the 50 states and the District of Columbia.
- D** DoD spending in the state divided by the number of residents in the state. Spending is for FY 2014 and the number of residents is based on July 2014 population estimates.

CONTRACTS

- E** Contract spending data are from Chmura's proprietary FedSpendTOP data set which is derived from USASpending.gov data. USASpending.gov is a publicly available, searchable website operated by the U.S. Treasury Department's Bureau of the Fiscal Service. The website provides information on federal contract, grant, loan, and other assistance awards. FedSpendTOP data are adjusted to provide a more accurate depiction of when and where work funded by Department of Defense contract awards takes place. Specifically, FedSpendTOP data are adjusted for: (1) the length of the contract for contracts spanning multiple fiscal years to present a more accurate picture of federal spending over time compared with raw, published federal awards data; (2) the place of performance with out-of-region awards subcontracted into the area added in and in-region awards subcontracted out of the region subtracted out; (3) purchases by non-DoD agencies which end up in DoD products; and (4) manual adjustments made to Virginia DoD contract revenue in FY 2012 - 2014 and Connecticut, Rhode Island, and Maine DoD contract revenue in FY 2013 and 2014. (Note that adjustments #2 and #4 do not apply to "H.") Due to federal guidelines, the USASpending.gov database does not contain information on every subcontractor. In addition, a June 2014 Government Accountability Office (GAO) study found underreporting and data inconsistencies in the USASpending.gov database, but these issues were more prevalent with grants or loans than contract awards.
- F** Shows the percentage of federal contract spending in the state by product and service type. All federal contract spending is classified as one of four product or service

types (i.e., Research & Development, Service, Construction, and Supplies & Equipment). Spending by product and service type below 0.5% of the total does not appear in the pie chart. Percentages may not total 100 due to rounding.

- G** Shows the percentage of federal contract spending by service branch or contracting agency. Reserve and National Guard contract spending is included with the associated service branch or contracting agency (e.g., Air National Guard contracts are included as Air Force contracts). Percentages may not total 100 due to rounding.
- H** The parent company was used to identify the contract recipient. Only includes prime awards (i.e., awards subcontracted out to other companies are not subtracted out). Amounts greater than \$1 billion are rounded to the nearest \$100 million while amounts less than \$1 billion are rounded to the nearest \$0.1 million.
- I** Historical data are shown by fiscal year and are rounded to the nearest \$100 million. Spending data are adjusted as noted in "E." Data are not adjusted for inflation.

DEFENSE PERSONNEL

- J** Total payroll exceeding \$1 billion is rounded to the nearest \$100 million while total payroll less than \$1 billion is rounded to the nearest \$0.1 million. Personnel figure includes active duty, civilian, and Reserve and National Guard personnel. Active duty data include Air Force, Army, and Navy/Marines.
- K** Shows the percentage of defense personnel in the state by type. Percentages may not total 100 due to rounding.
- L** All location data are as of September 2014. Active duty and civilian member counts are based on duty location; Reserve and National Guard member counts are based on assigned location. (County assignments are approximate as they are distributed from zip-based data sources.)

TOP DEFENSE SPENDING LOCATIONS

- M** Shows the top ten locations in the state based on defense payroll and contract awards. The circles are drawn proportionally within a state but cannot be compared to circles in other states. County payroll spending figures are approximate as they are derived from zip-based data sources. Contract spending data are adjusted as noted in "E." Amounts greater than \$1 billion are rounded to the nearest \$100 million while amounts less than \$1 billion are rounded to the nearest \$0.1 million.

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

UNITED STATES

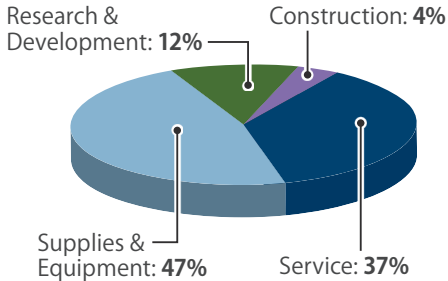
\$418.4 BILLION SPENT IN U.S.

2.4% OF U.S. GDP

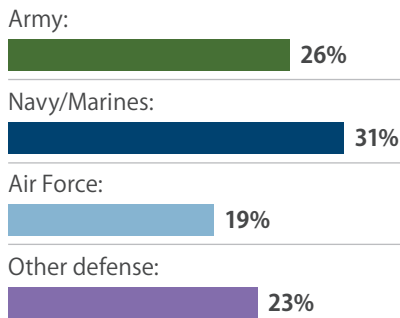
\$1,312 PER RESIDENT

CONTRACTS

By Type



By Service



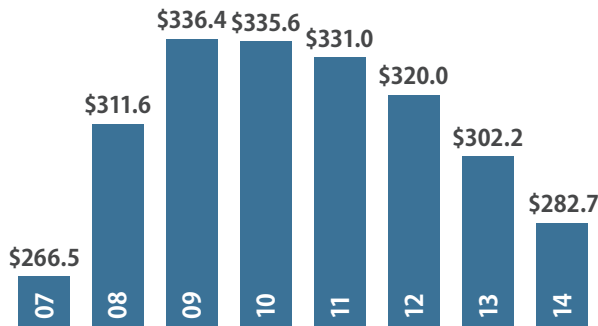
Fiscal Year 2014

Top Contractors

(B=billions)

Lockheed Martin	\$30.6 B
Boeing	\$20.9 B
Raytheon	\$13.0 B
Huntington Ingalls	\$11.7 B
General Dynamics	\$11.4 B
United Technologies	\$6.1 B
L-3 Communications	\$5.9 B
BAE Systems	\$5.1 B
SAIC	\$4.2 B
Bechtel	\$4.2 B

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

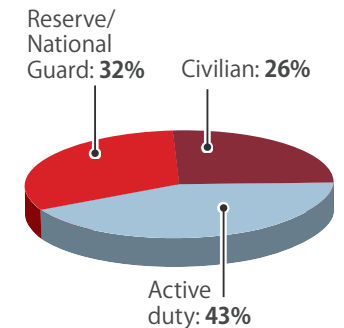
\$135.8 Billion

TOTAL PAYROLL

2,690,829

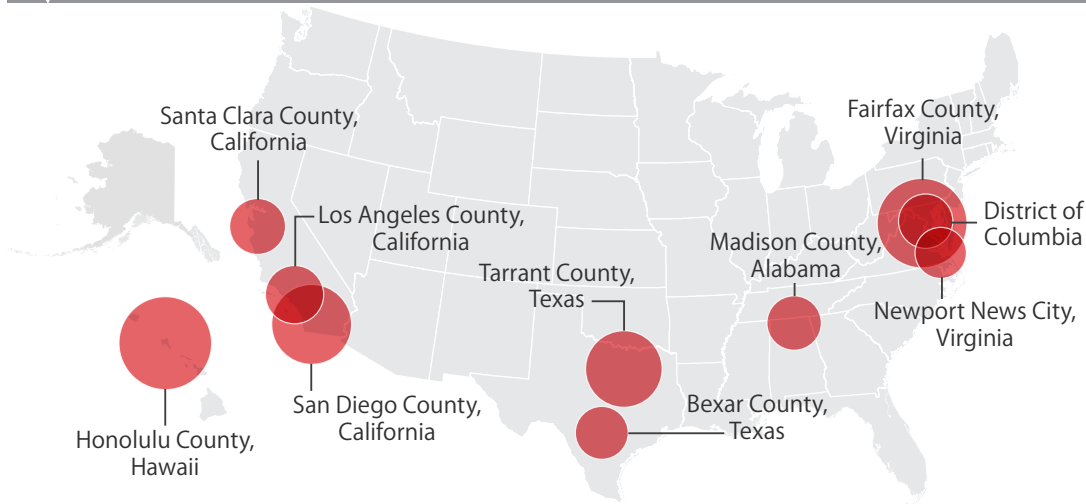
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(B=billions)



Fairfax County, Virginia	\$19.1 B	Madison County, Alabama	\$7.0 B
San Diego County, California	\$15.1 B	Honolulu County, Hawaii	\$6.7 B
Tarrant County, Texas	\$13.8 B	Bexar County, Texas	\$6.6 B
Los Angeles County, California	\$8.0 B	District of Columbia	\$6.5 B
Santa Clara County, California	\$7.4 B	Newport News City, Virginia	\$6.2 B

Top Personnel Locations

San Diego County, California	108,729
Honolulu County, Hawaii	67,354
Bexar County, Texas	58,511
Pierce County, Washington	50,886
Cumberland County, North Carolina	47,705
Bell County, Texas	41,609
Norfolk City, Virginia	40,296
Onslow County, North Carolina	40,245
El Paso County, Colorado	36,572
El Paso County, Texas	32,490

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

ALABAMA

#10 \$11.5 BILLION SPENT IN STATE

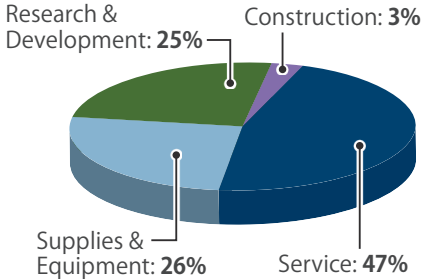
#3 5.9% OF STATE GDP

2.7% OF TOTAL U.S. DEFENSE SPENDING

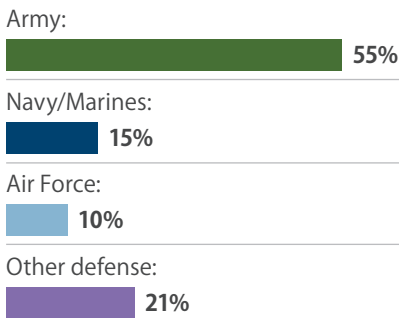
\$2,363 PER RESIDENT

CONTRACTS

By Type



By Service



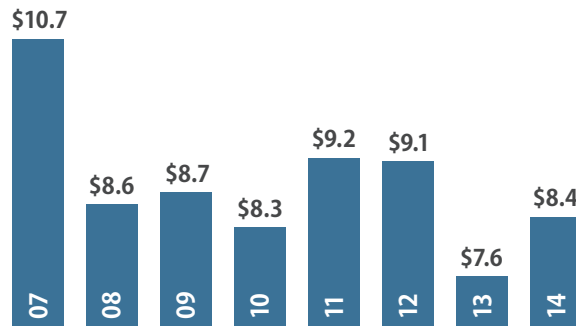
Fiscal Year 2014

Top Contractors

(M=millions)

Computershare (Austal)	\$991.4 M
Boeing	\$656.2 M
SAIC	\$566.6 M
Court Square Capital Partners (NTS Huntsville)	\$524.8 M
L-3 Communications	\$406.1 M
Northrop Grumman	\$328.6 M
Redstone Defense Systems	\$281.5 M
Intuitive Research and Technology	\$268.1 M
Computer Sciences Corporation	\$240.5 M
Science and Engineering Services	\$192.9 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

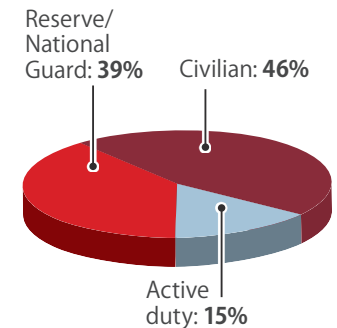
\$3.1 Billion

TOTAL PAYROLL

53,059

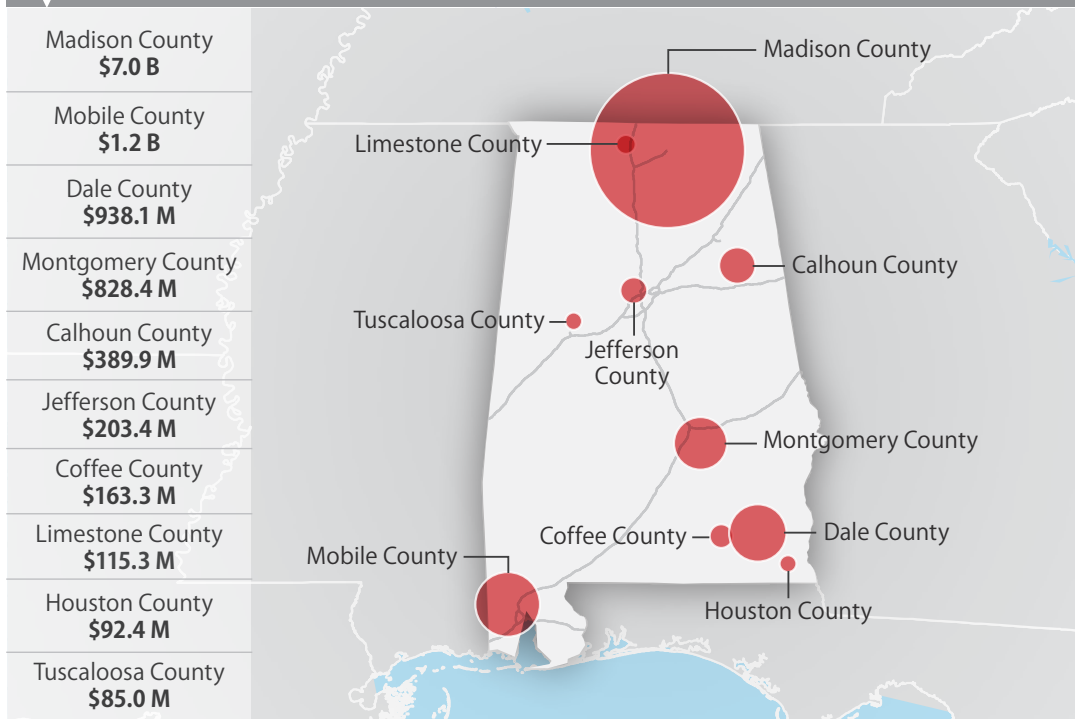
TOTAL PERSONNEL

Allocation, By Type

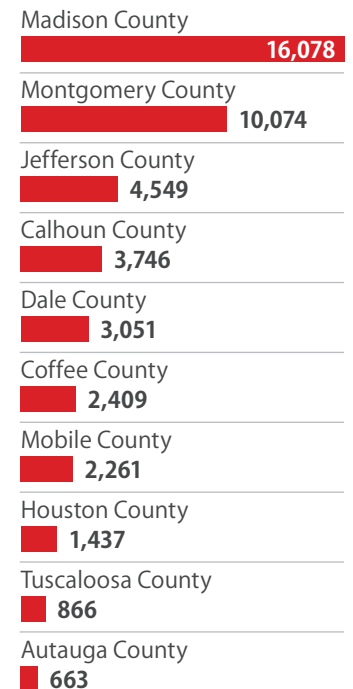


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

ALASKA

#31 **\$3.4 BILLION**
SPENT IN STATE

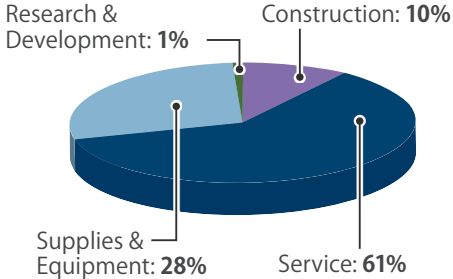
#5 **5.7% OF**
STATE GDP

0.8% OF TOTAL U.S.
DEFENSE SPENDING

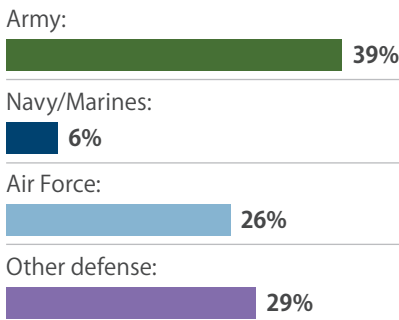
\$4,576 PER RESIDENT

CONTRACTS

By Type



By Service



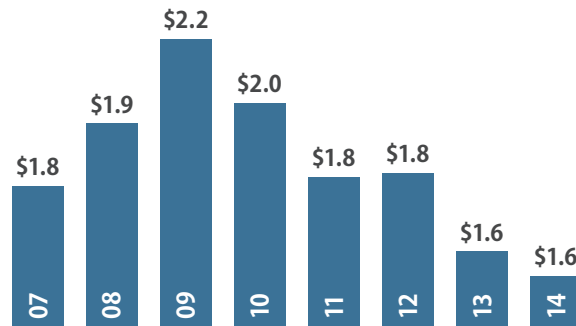
Fiscal Year 2014

Top Contractors

(M=millions)

Arctic Slope Regional Corporation	\$296.8 M
Crowley Petroleum Distribution	\$120.6 M
Doyon Utilities	\$61.9 M
BAE Systems	\$46.8 M
Watterson Construction	\$43.7 M
Alutiiq	\$41.6 M
NANA Regional Corporation	\$37.2 M
Chugach Alaska Corporation	\$33.9 M
SIOTS	\$30.4 M
Bristol Environmental Remediation Services	\$26.9 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

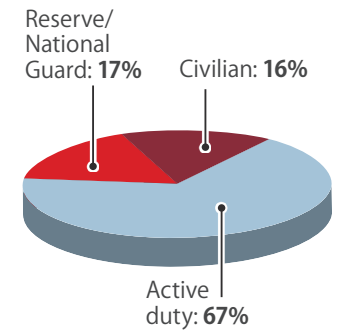
\$1.8 Billion

TOTAL PAYROLL

29,188

TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)

Anchorage Borough	\$2.1 B
Fairbanks North Star Borough	\$883.3 M
Southeast Fairbanks Census Area	\$92.2 M
Denali Borough	\$63.2 M
North Slope Borough	\$38.1 M
Aleutian West Census Area	\$24.6 M
Nome Census Area	\$18.5 M
Yukon-Koyukuk Census Area	\$17.8 M
Lake and Peninsula Borough	\$17.0 M
Kenai Peninsula Borough	\$14.6 M



Top Personnel Locations

Anchorage Borough	17,850
Fairbanks North Star Borough	9,371
Southeast Fairbanks Census Area	362
Kodiak Island Borough	158
North Slope Borough	142
Nome Census Area	138
Bethel Census Area	97
Mantanuska-Susitna Borough	86
Yukon-Koyukuk Census Area	82
Denali Borough	81

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

ARIZONA

#11 \$11.2 BILLION SPENT IN STATE

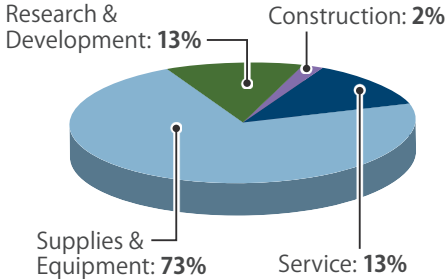
#10 4.0% OF STATE GDP

2.7% OF TOTAL U.S. DEFENSE SPENDING

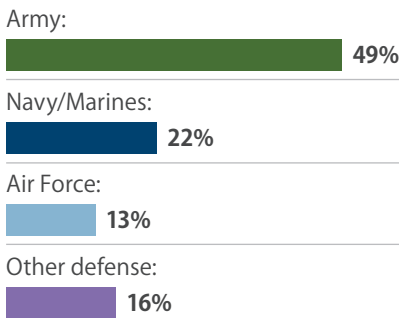
\$1,659 PER RESIDENT

CONTRACTS

By Type



By Service



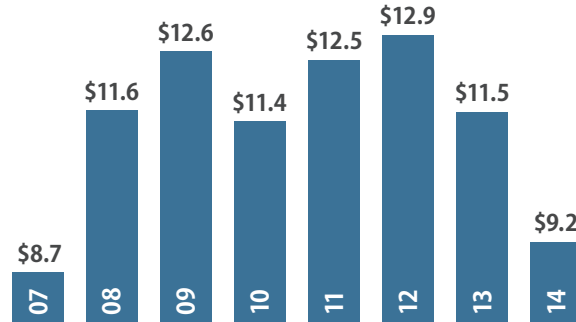
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Raytheon	\$4.0 B
Boeing	\$2.6 B
General Dynamics	\$464.5 M
Honeywell International	\$380.4 M
Northrop Grumman	\$128.7 M
Orbital Sciences Corporation	\$123.0 M
BAE Systems	\$119.7 M
TRAX International	\$109.1 M
Lockheed Martin	\$70.7 M
ManTech International	\$68.0 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

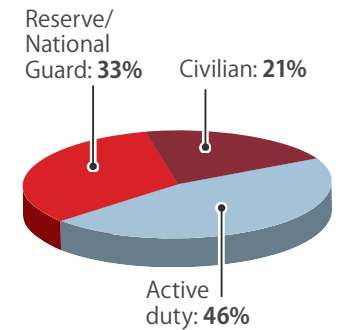
\$1.9 Billion

TOTAL PAYROLL

43,185

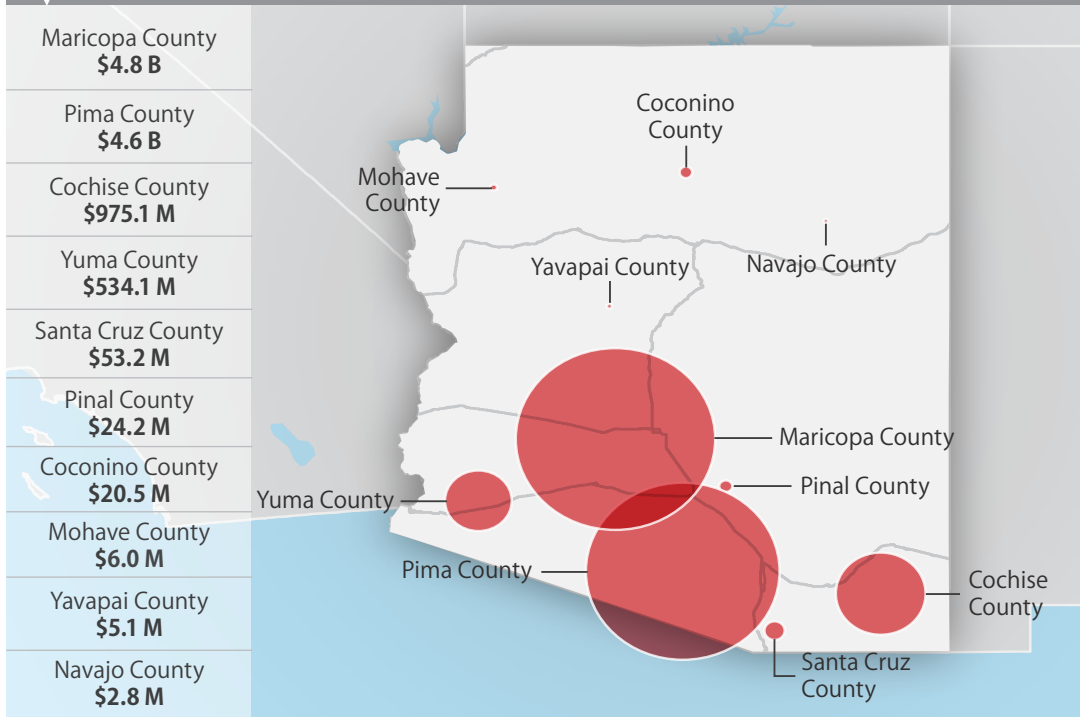
TOTAL PERSONNEL

Allocation, By Type

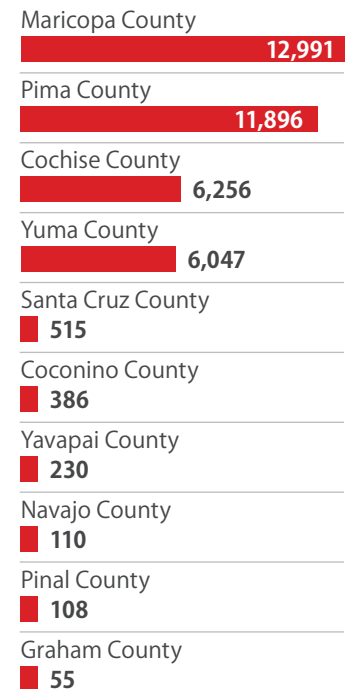


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

ARKANSAS

#42 \$1.4 BILLION SPENT IN STATE

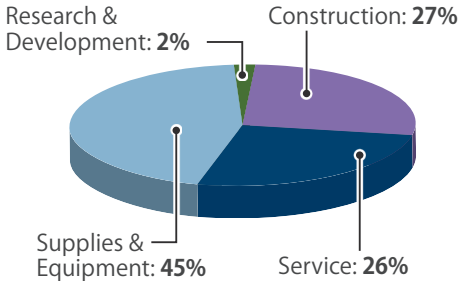
#40 1.1% OF STATE GDP

0.3% OF TOTAL U.S. DEFENSE SPENDING

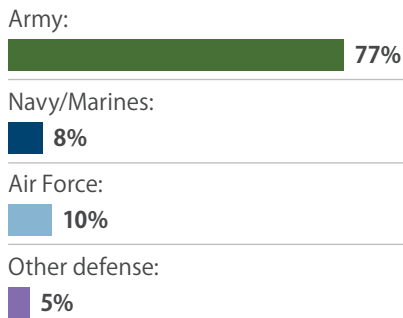
\$469 PER RESIDENT

CONTRACTS

By Type



By Service



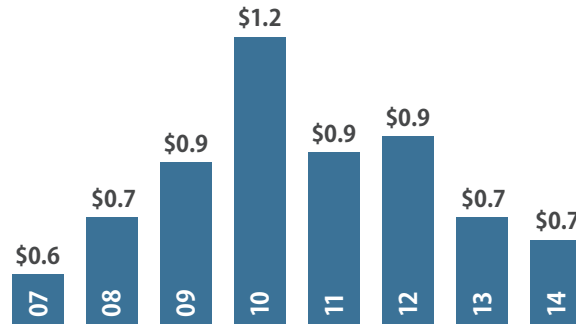
Fiscal Year 2014

Top Contractors

(M=millions)

General Dynamics	\$170.0 M
URS	\$122.3 M
Andritz AG	\$21.3 M
HGL Construction	\$16.6 M
PPG Industries	\$10.9 M
Ross Group Construction	\$9.2 M
SPECTRA Technologies	\$7.9 M
United Technologies	\$7.4 M
BCI Construction	\$7.1 M
SDIC Constructors	\$6.8 M

Value of Contract Awards Performed (Billions)

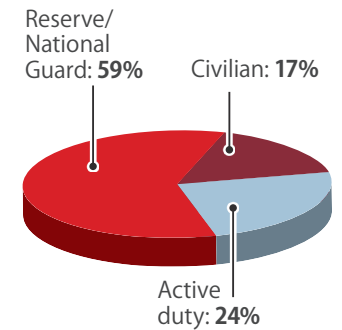


DEFENSE PERSONNEL

\$735.1 Million
TOTAL PAYROLL

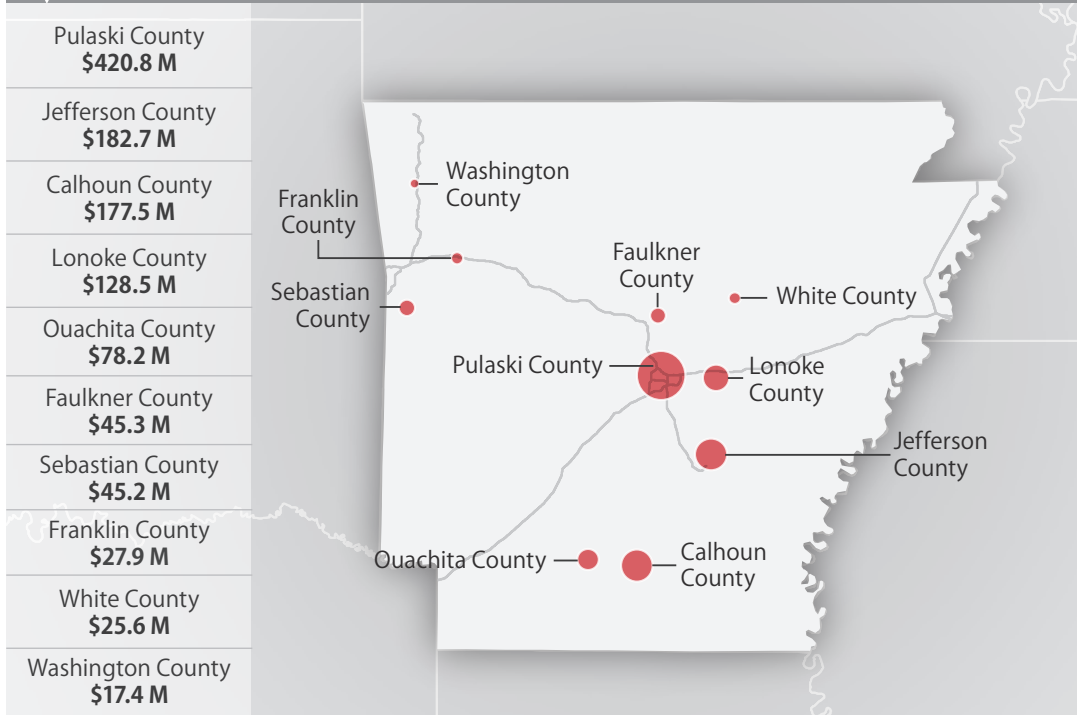
21,154
TOTAL PERSONNEL

Allocation, By Type

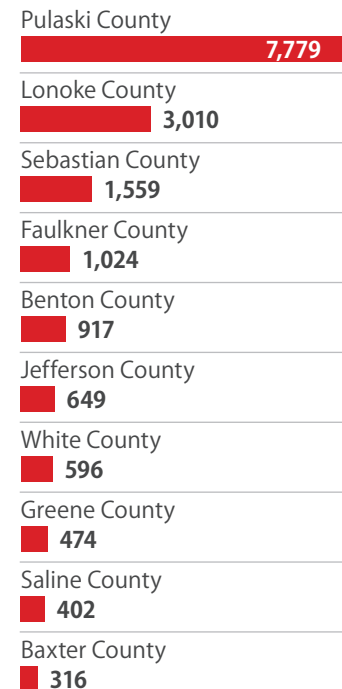


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

CALIFORNIA

#2 \$52.5 BILLION SPENT IN STATE

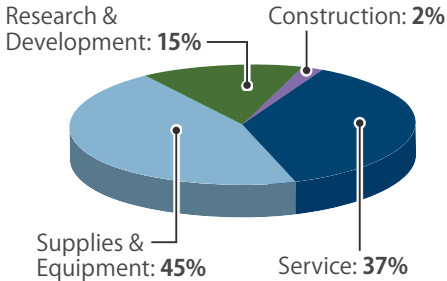
#22 2.3% OF STATE GDP

12.5% OF TOTAL U.S. DEFENSE SPENDING

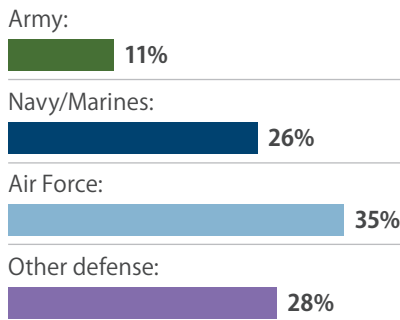
\$1,353 PER RESIDENT

CONTRACTS

By Type



By Service



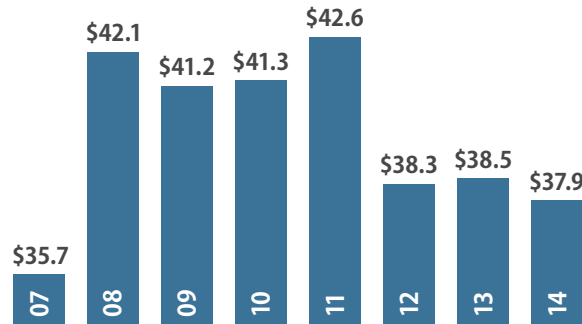
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$4.8 B
Boeing	\$3.6 B
Health Net	\$3.4 B
General Atomics	\$2.1 B
Huntington Ingalls	\$2.0 B
McKesson	\$1.7 B
Raytheon	\$1.3 B
Northrop Grumman	\$1.1 B
General Dynamics	\$873.8 M
BAE Systems	\$633.3 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

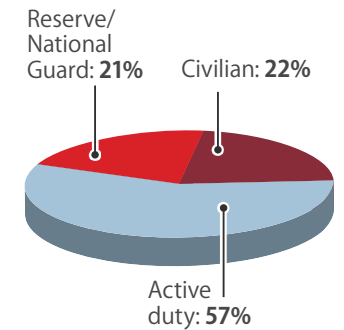
\$14.6 Billion

TOTAL PAYROLL

272,864

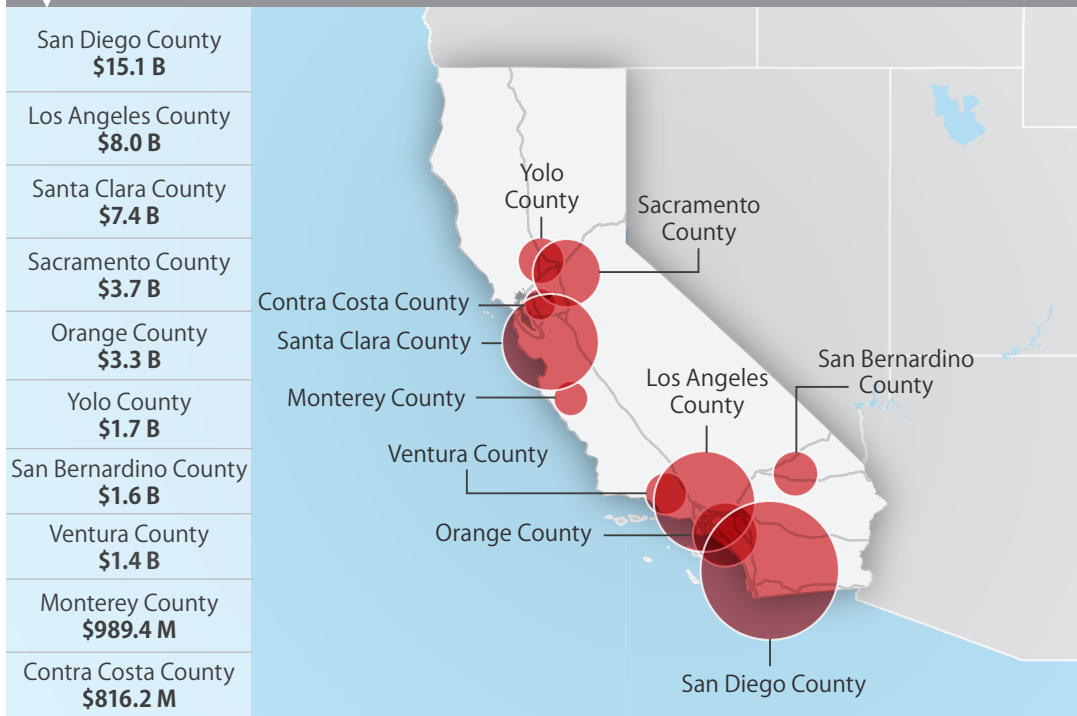
TOTAL PERSONNEL

Allocation, By Type

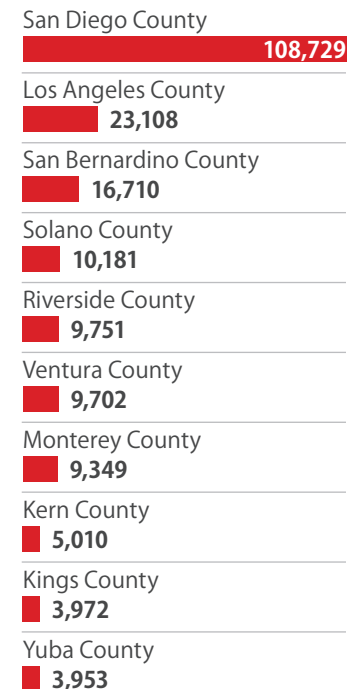


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

COLORADO

#16 \$9.2 BILLION SPENT IN STATE

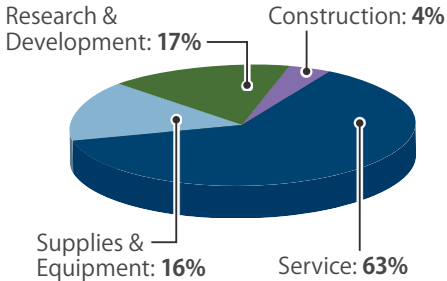
#17 3.0% OF STATE GDP

2.2% OF TOTAL U.S. DEFENSE SPENDING

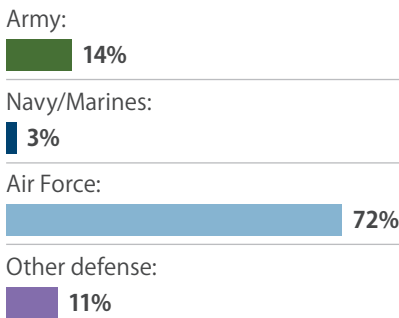
\$1,717 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions B=billions)

United Launch Alliance	\$2.4 B
Lockheed Martin	\$413.7 M
Raytheon	\$279.3 M
Northrop Grumman	\$275.4 M
ITT	\$249.7 M
Harris	\$122.7 M
Berkshire Hathaway (FlightSafety Services Corp.)	\$111.9 M
Intelligent Software Solutions	\$109.6 M
Ball	\$109.3 M
Honeywell International	\$92.4 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

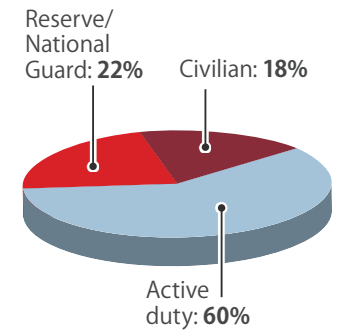
\$3.3 Billion

TOTAL PAYROLL

62,859

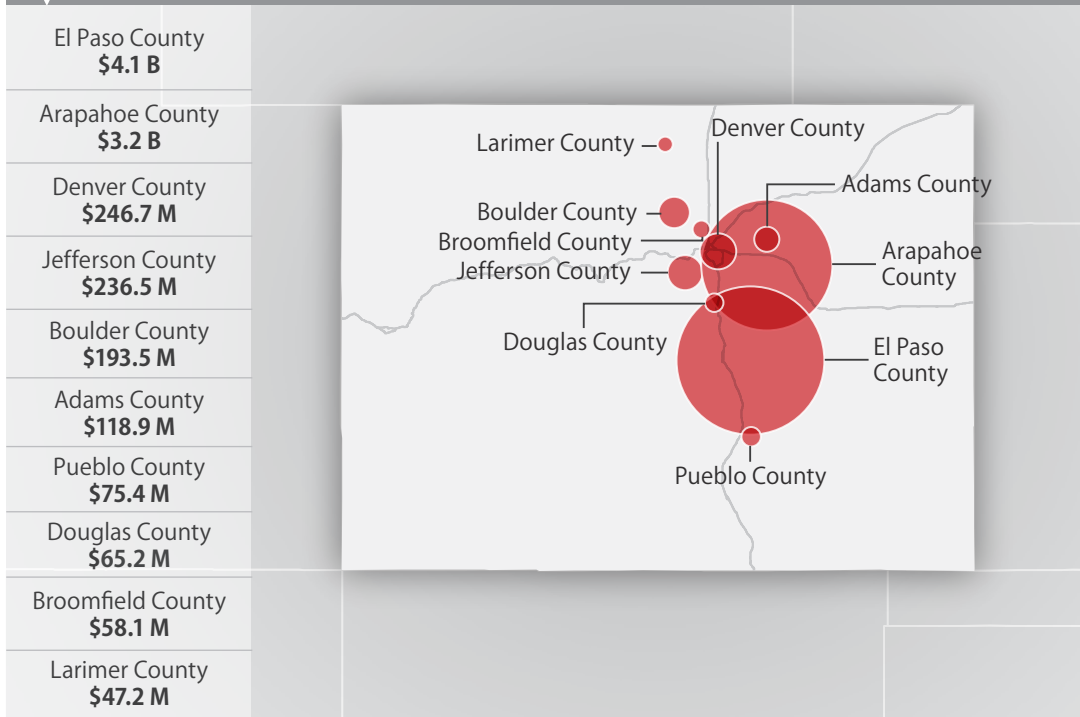
TOTAL PERSONNEL

Allocation, By Type

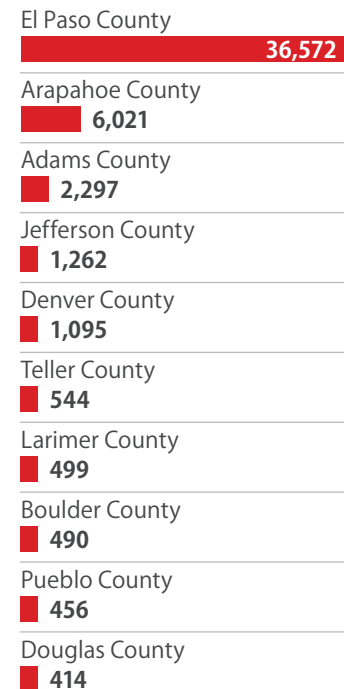


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

CONNECTICUT

#14 **\$9.9 BILLION**
SPENT IN STATE

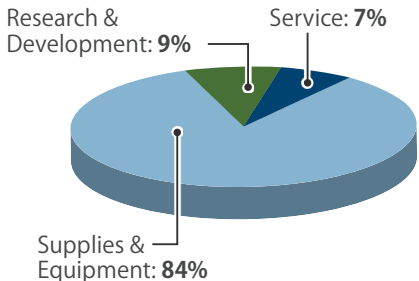
#11 **3.9% OF**
STATE GDP

2.4% OF TOTAL U.S.
DEFENSE SPENDING

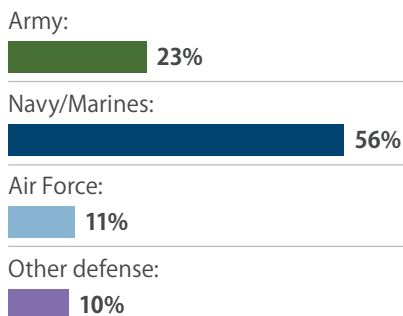
\$2,758 PER RESIDENT

CONTRACTS

By Type



By Service



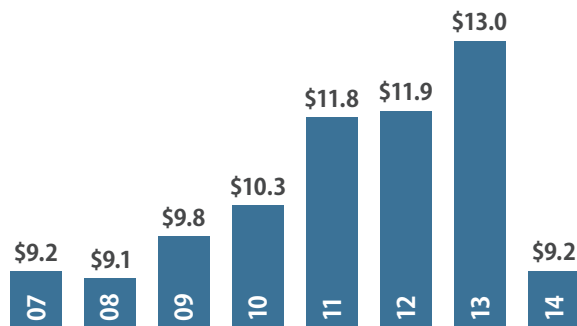
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

United Technologies	\$5.6 B
General Dynamics	\$3.7 B
Applied Physical Sciences	\$27.5 M
Timken	\$26.4 M
Finmeccanica	\$24.0 M
Colt Defense	\$19.7 M
SPX	\$14.5 M
Connecticut Container Corporation (Unicorr)	\$12.8 M
Treadwell	\$12.7 M
Kaman Corporation	\$11.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

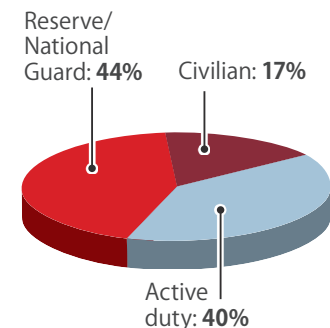
\$706.8 Million

TOTAL PAYROLL

15,446

TOTAL PERSONNEL

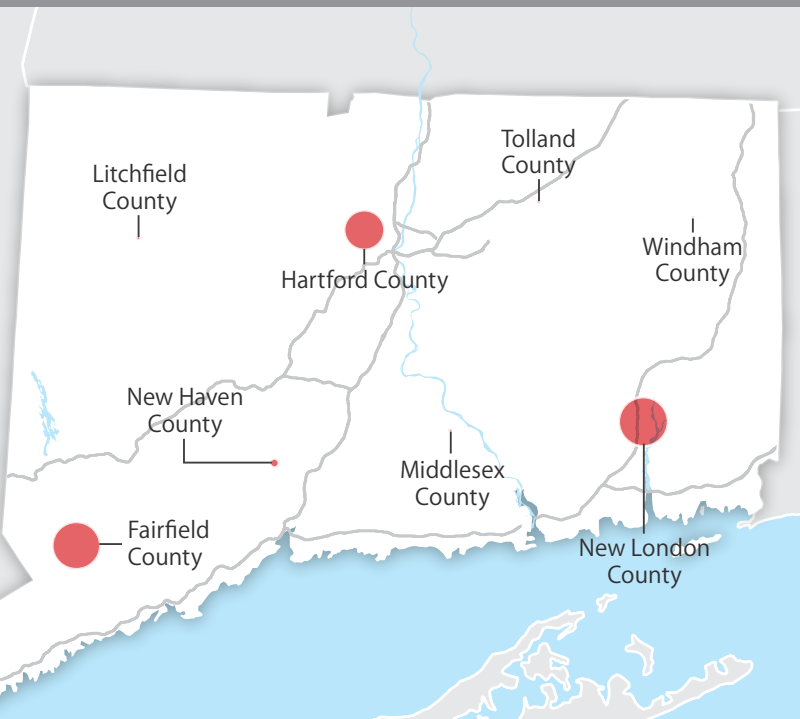
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)

New London County	\$3.6 B
Fairfield County	\$3.4 B
Hartford County	\$2.5 B
New Haven County	\$135.6 M
Litchfield County	\$34.3 M
Middlesex County	\$29.6 M
Tolland County	\$26.8 M
Windham County	\$23.5 M



Top Personnel Locations

New London County	6,349
Hartford County	3,708
New Haven County	1,335
Fairfield County	791
Middlesex County	496
Tolland County	229
Windham County	178
Litchfield County	147

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

DELAWARE

#45 \$721.1 MILLION SPENT IN STATE

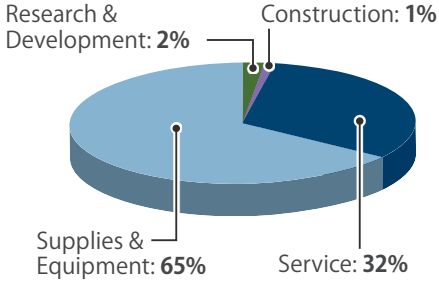
#39 1.1% OF STATE GDP

0.2% OF TOTAL U.S. DEFENSE SPENDING

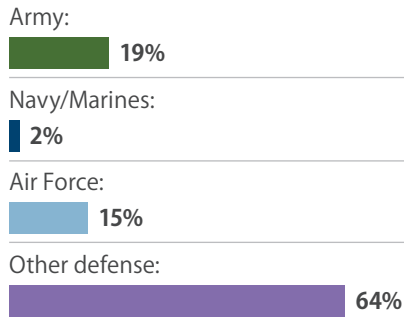
\$771 PER RESIDENT

CONTRACTS

By Type



By Service



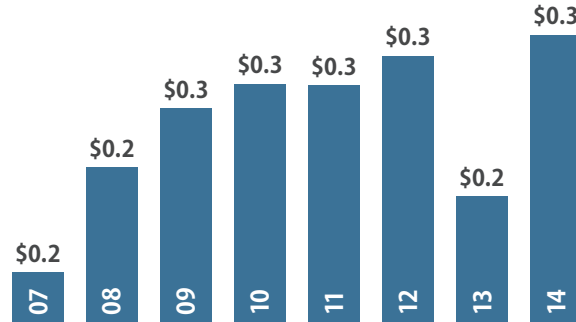
Fiscal Year 2014

Top Contractors

(M=millions)

Husky Energy	\$174.1 M
Great Lakes Dredge & Dock	\$12.7 M
Johnson Controls Federal Systems-Versar JV	\$12.3 M
Cherokee Nation Construction Services	\$11.2 M
Caesar Rodney School District	\$8.4 M
DIMO Corp	\$6.4 M
George & Lynch	\$6.0 M
Tesla Industries	\$4.3 M
Corcon	\$3.7 M
Miami Business Services	\$3.6 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

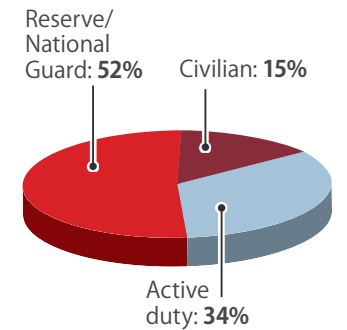
\$398.9 Million

TOTAL PAYROLL

10,173

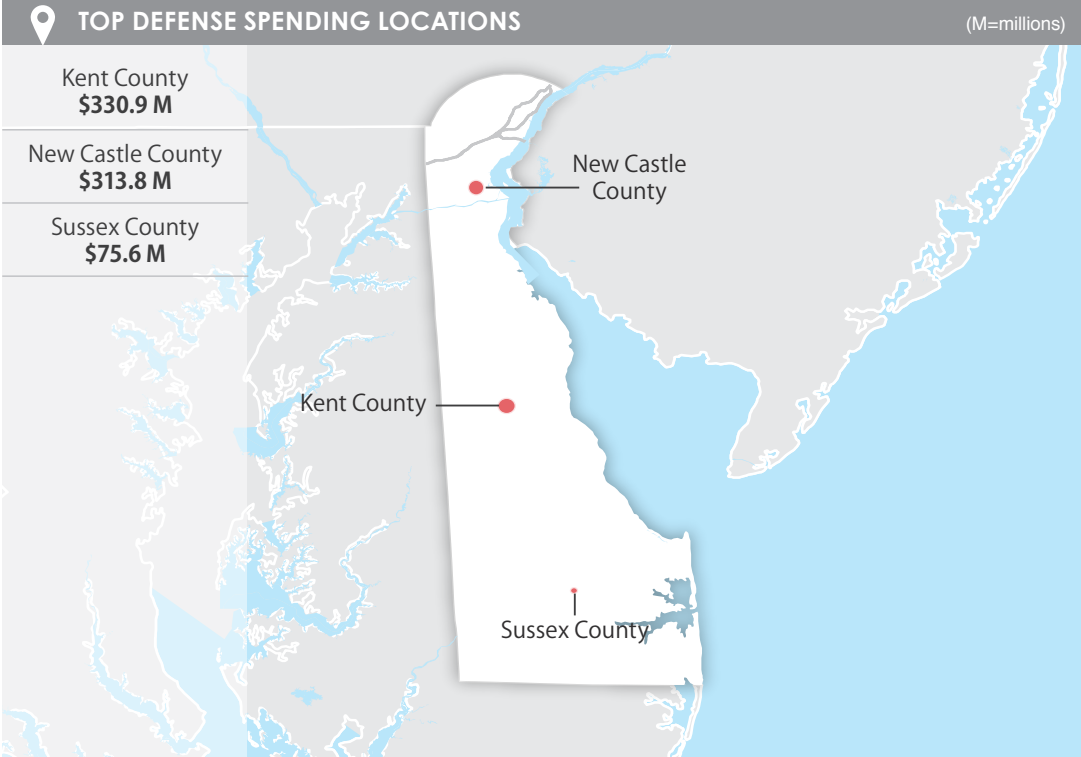
TOTAL PERSONNEL

Allocation, By Type



Top Personnel Locations

Kent County	5,910
New Castle County	3,184
Sussex County	1,063



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

DISTRICT OF COLUMBIA

#21 \$6.5 BILLION SPENT IN STATE

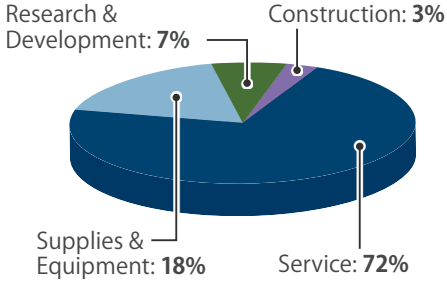
#4 5.8% OF STATE GDP

1.6% OF TOTAL U.S. DEFENSE SPENDING

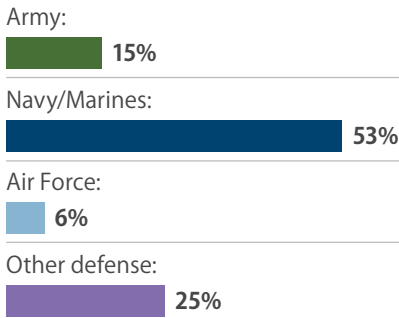
\$9,924 PER RESIDENT

CONTRACTS

By Type



By Service



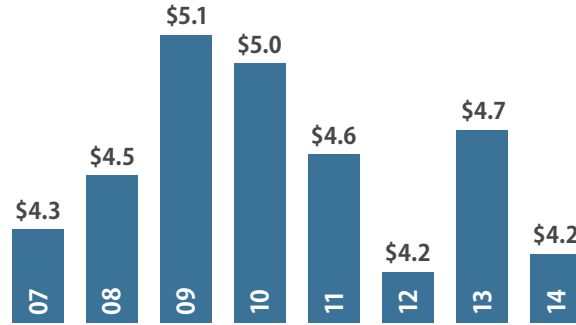
Fiscal Year 2014

Top Contractors

(M=millions)

United States Department of Energy	\$410.3 M
Alion Science and Technology	\$299.5 M
Booz Allen Hamilton Holding Corporation	\$221.5 M
Rand Corporation	\$182.5 M
SAIC	\$120.0 M
Computer Sciences Corporation	\$119.7 M
American Petroleum Tankers	\$105.0 M
Government of the United States	\$91.0 M
Carahsoft	\$77.0 M
ITT	\$62.9 M

Value of Contract Awards Performed (Billions)

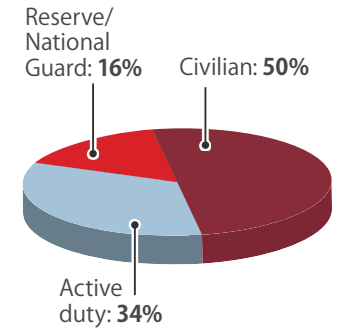


DEFENSE PERSONNEL

\$2.3 Billion
TOTAL PAYROLL

25,041
TOTAL PERSONNEL

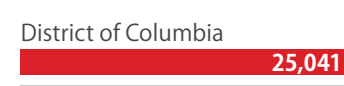
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS (B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

FLORIDA

#5 \$17.9 BILLION SPENT IN STATE

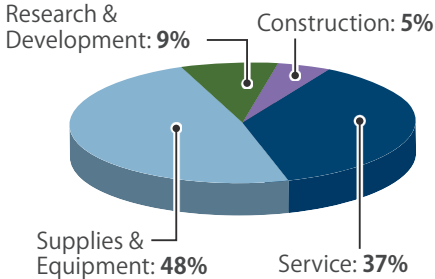
#26 2.2% OF STATE GDP

4.3% OF TOTAL U.S. DEFENSE SPENDING

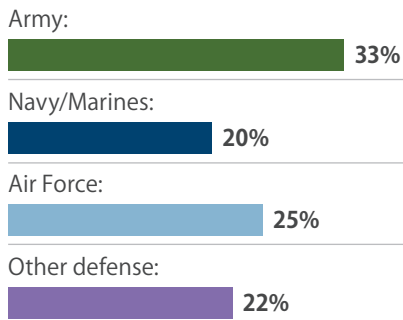
\$898 PER RESIDENT

CONTRACTS

By Type



By Service



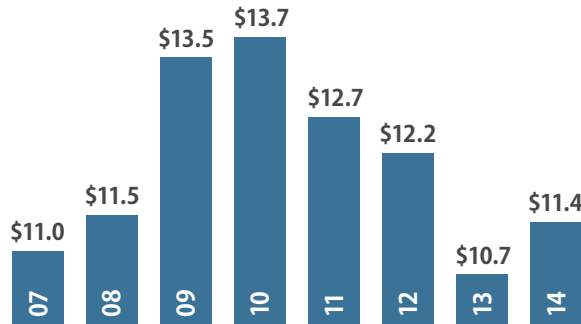
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$2.0 B
Huntington Ingalls	\$638.7 M
Raytheon	\$617.2 M
Hellfire Systems	\$398.7 M
General Dynamics	\$303.5 M
Jacobs Engineering Group	\$253.9 M
Harris	\$206.8 M
Honeywell International	\$187.3 M
Finmeccanica	\$168.0 M
BAE Systems	\$159.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

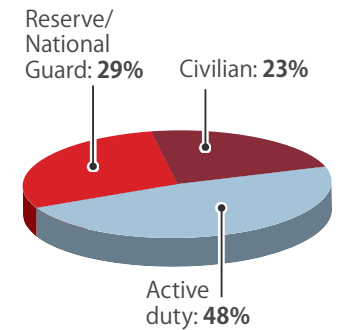
\$6.5 Billion

TOTAL PAYROLL

125,096

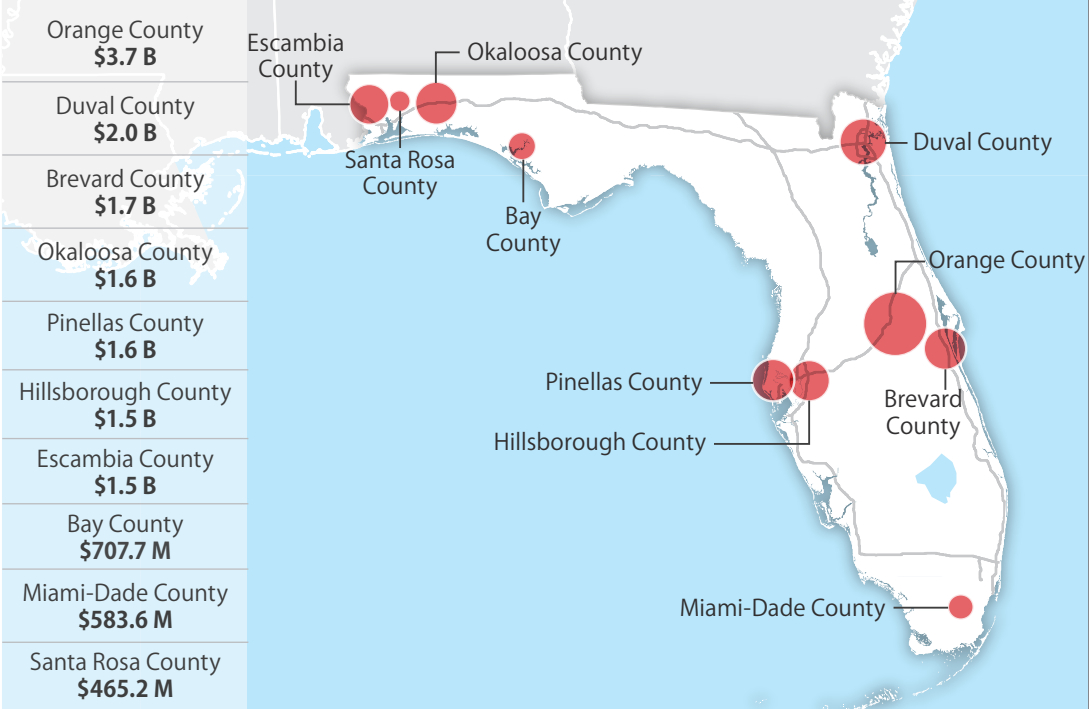
TOTAL PERSONNEL

Allocation, By Type

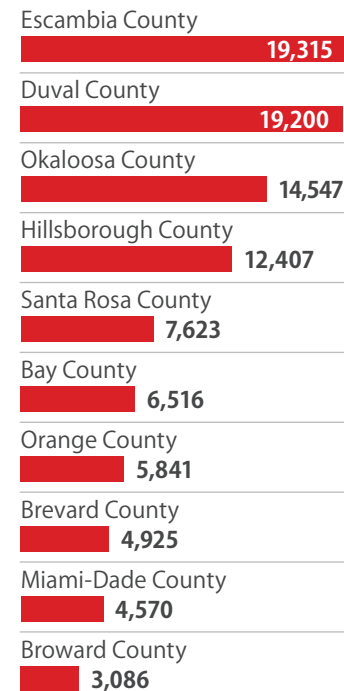


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

GEORGIA

#8 \$12.2 BILLION SPENT IN STATE

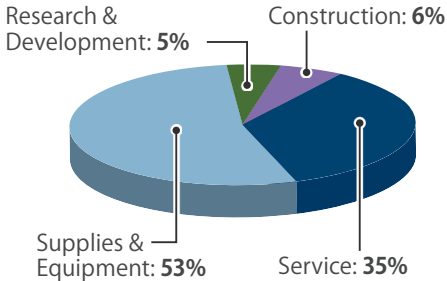
#19 2.6% OF STATE GDP

2.9% OF TOTAL U.S. DEFENSE SPENDING

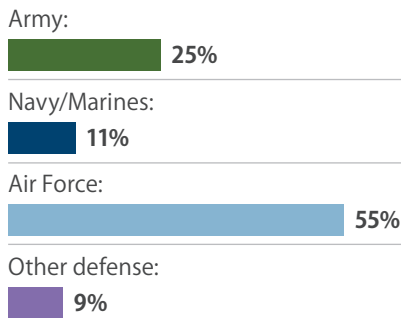
\$1,208 PER RESIDENT

CONTRACTS

By Type



By Service



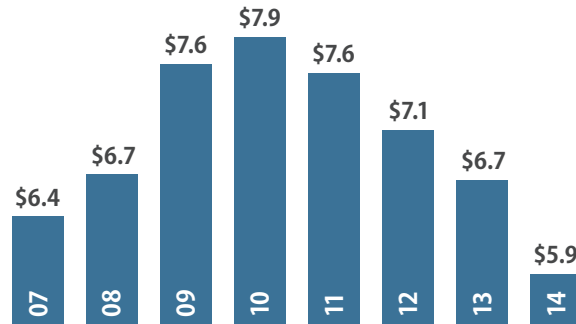
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$2.5 B
Georgia Tech Applied Research Corporation	\$243.0 M
General Dynamics	\$186.5 M
Scientific Research Corporation	\$144.2 M
Northrop Grumman	\$103.4 M
Mansfield Oil Company	\$67.5 M
WPP	\$66.8 M
Caddell Construction	\$58.1 M
Tiya Support Services	\$57.3 M
State of Georgia	\$55.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

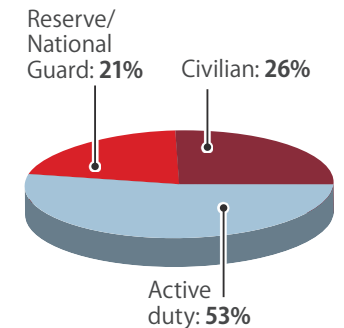
\$6.3 Billion

TOTAL PAYROLL

130,690

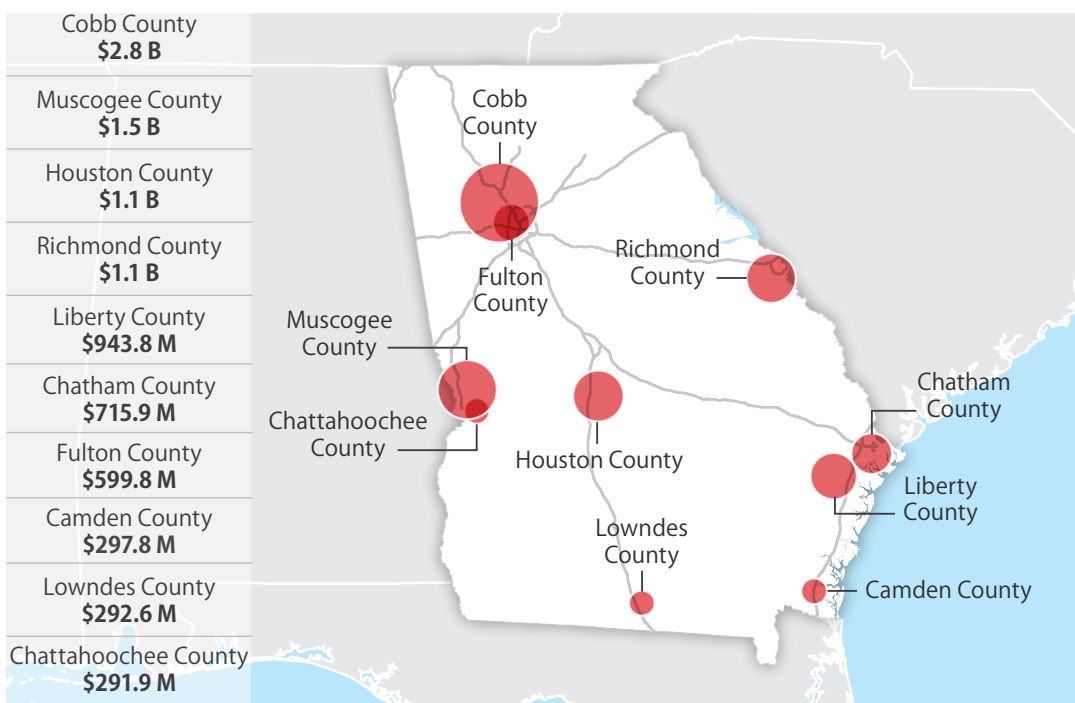
TOTAL PERSONNEL

Allocation, By Type

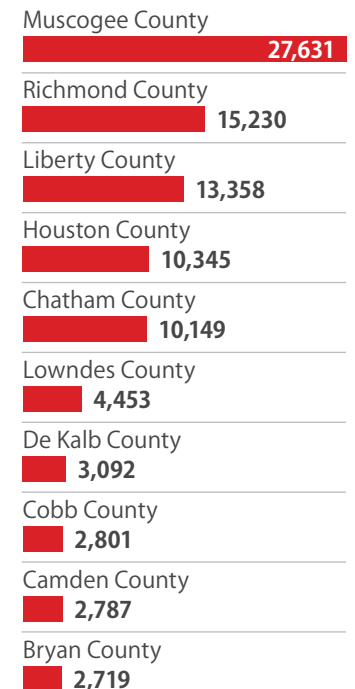


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

HAWAII

#18 **\$7.6 BILLION**
SPENT IN STATE

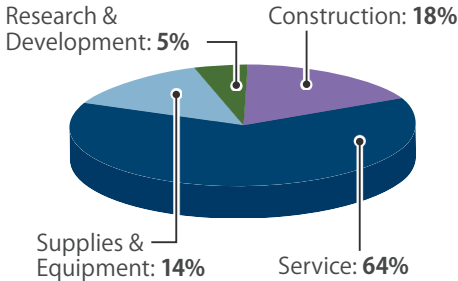
#2 **9.9%** OF
STATE GDP

1.8% OF TOTAL U.S.
DEFENSE SPENDING

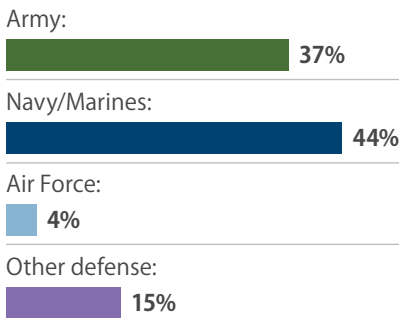
\$5,352 PER RESIDENT

CONTRACTS

By Type



By Service



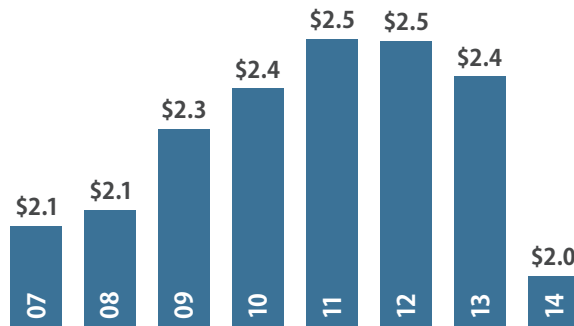
Fiscal Year 2014

Top Contractors

(M=millions)

BAE Systems	\$136.7 M
Tesoro	\$66.8 M
Nan, Inc.	\$62.5 M
Manu Kai	\$58.8 M
J & J Maintenance	\$36.3 M
Pelatron	\$35.9 M
dck-ecc pacific	\$35.7 M
Absher Construction	\$35.7 M
Performance Systems Inc.	\$35.3 M
Y. Hata	\$26.2 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

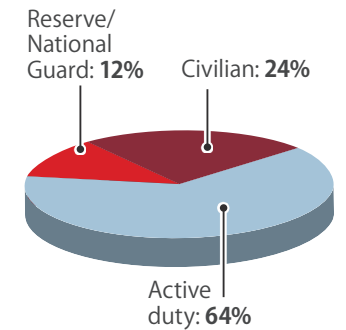
\$5.6 Billion

TOTAL PAYROLL

77,163

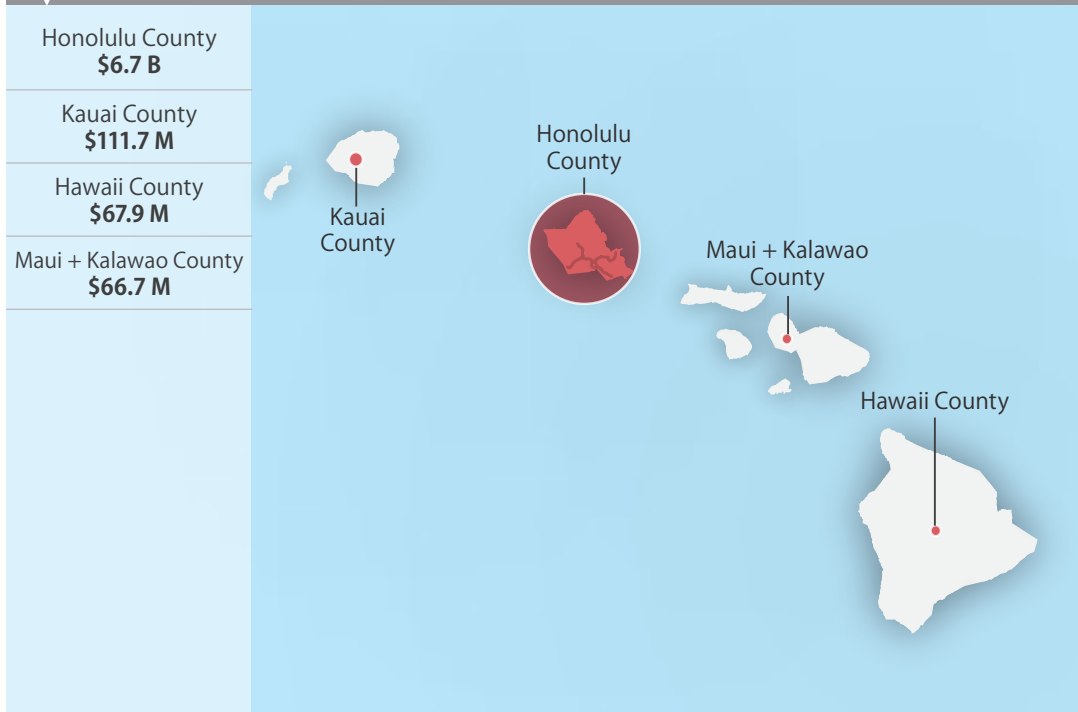
TOTAL PERSONNEL

Allocation, By Type

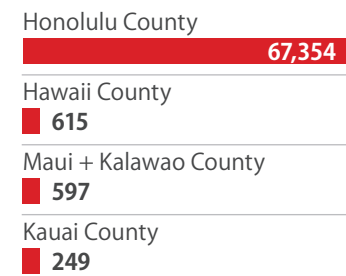


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

IDAHO

#47 \$630.6 MILLION SPENT IN STATE

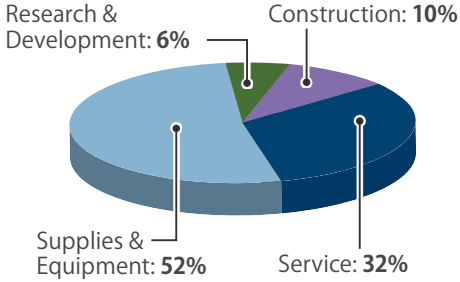
#42 1.0% OF STATE GDP

0.2% OF TOTAL U.S. DEFENSE SPENDING

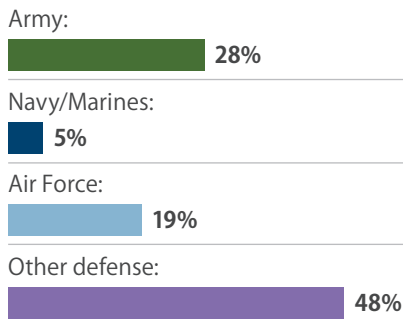
\$386 PER RESIDENT

CONTRACTS

By Type



By Service



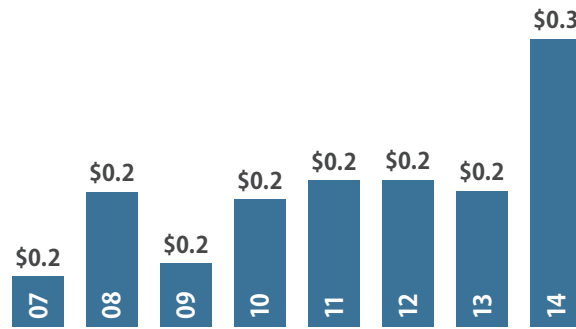
Fiscal Year 2014

Top Contractors

(M=millions)

Brad Hall & Associates, Inc.	\$94.2 M
Trainer Enterprises	\$17.7 M
MLDC Government Services Corporation	\$11.8 M
General Dynamics	\$11.0 M
US Ecology	\$10.8 M
PKL Services	\$9.8 M
Bering Sea Environmental	\$7.0 M
Aero Specialties	\$5.9 M
Johnson Controls	\$4.7 M
Johnson Controls Federal Systeems-Versar JV	\$3.9 M

Value of Contract Awards Performed (Billions)

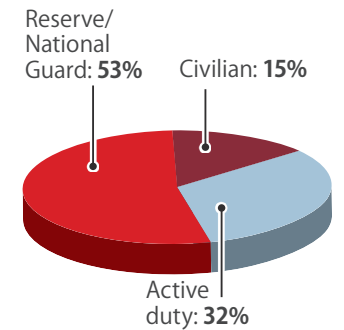


DEFENSE PERSONNEL

\$375.4 Million
TOTAL PAYROLL

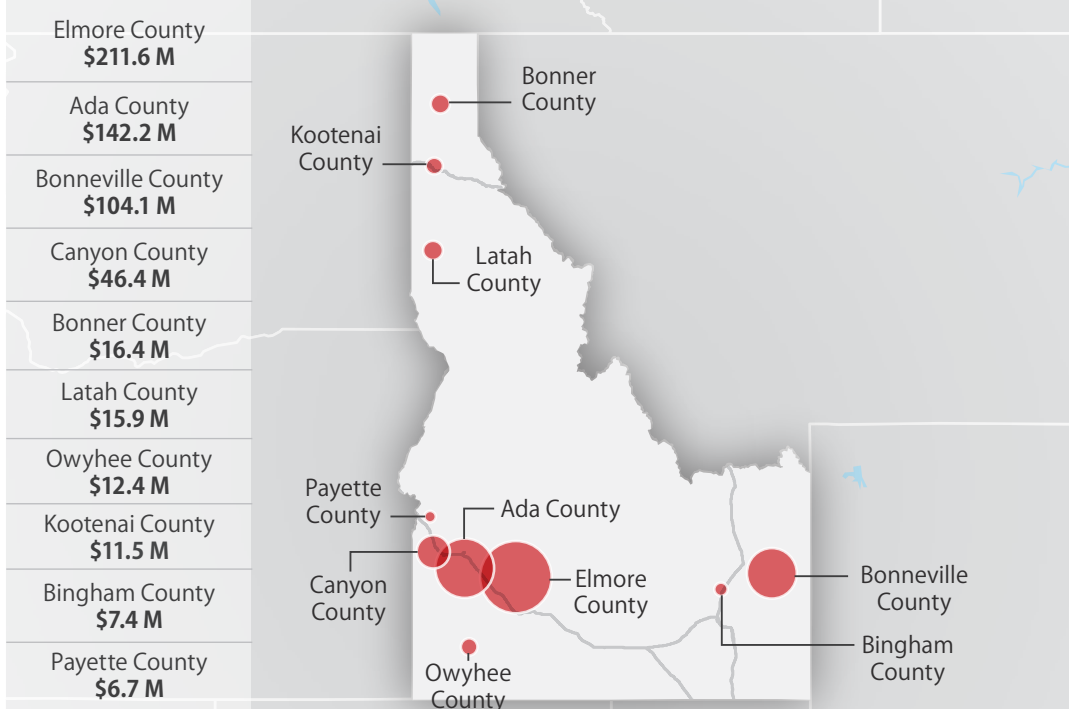
10,646
TOTAL PERSONNEL

Allocation, By Type

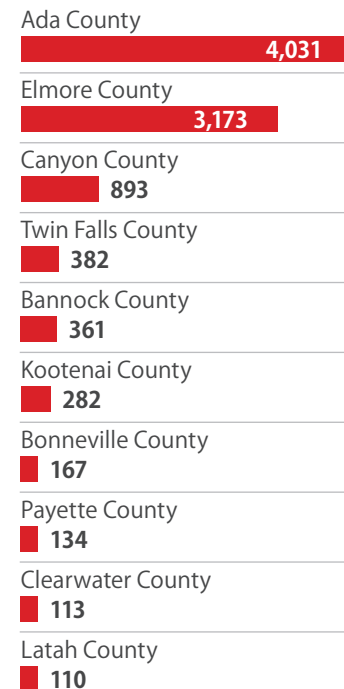


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

ILLINOIS

#23 **\$5.6 BILLION**
SPENT IN STATE

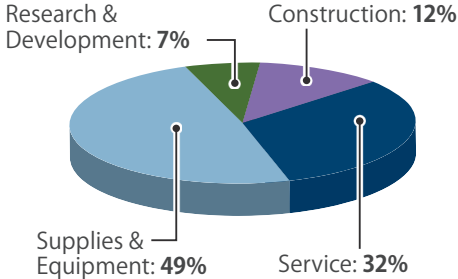
#48 **0.8% OF**
STATE GDP

1.3% OF TOTAL U.S.
DEFENSE SPENDING

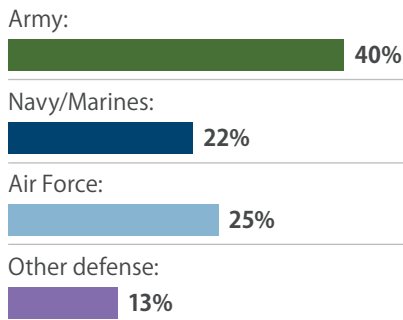
\$431 PER RESIDENT

CONTRACTS

By Type



By Service



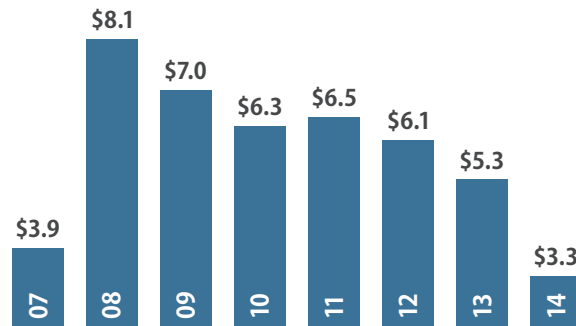
Fiscal Year 2014

Top Contractors

(M=millions)

Huntington Ingalls	\$650.4 M
Cardinal Health	\$344.3 M
Alion Science and Technology	\$320.4 M
Navistar International	\$252.0 M
Washington Group/Alberici Joint Venture	\$221.6 M
Caterpillar	\$193.8 M
CDW Holdings	\$142.7 M
General Dynamics	\$125.7 M
Olin Corporation	\$99.7 M
Supplycore Inc.	\$88.6 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

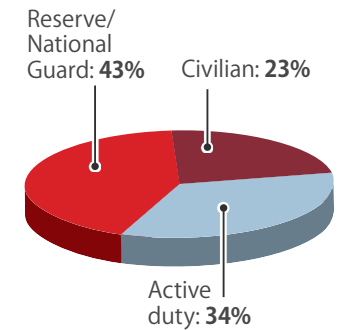
\$2.2 Billion

TOTAL PAYROLL

57,391

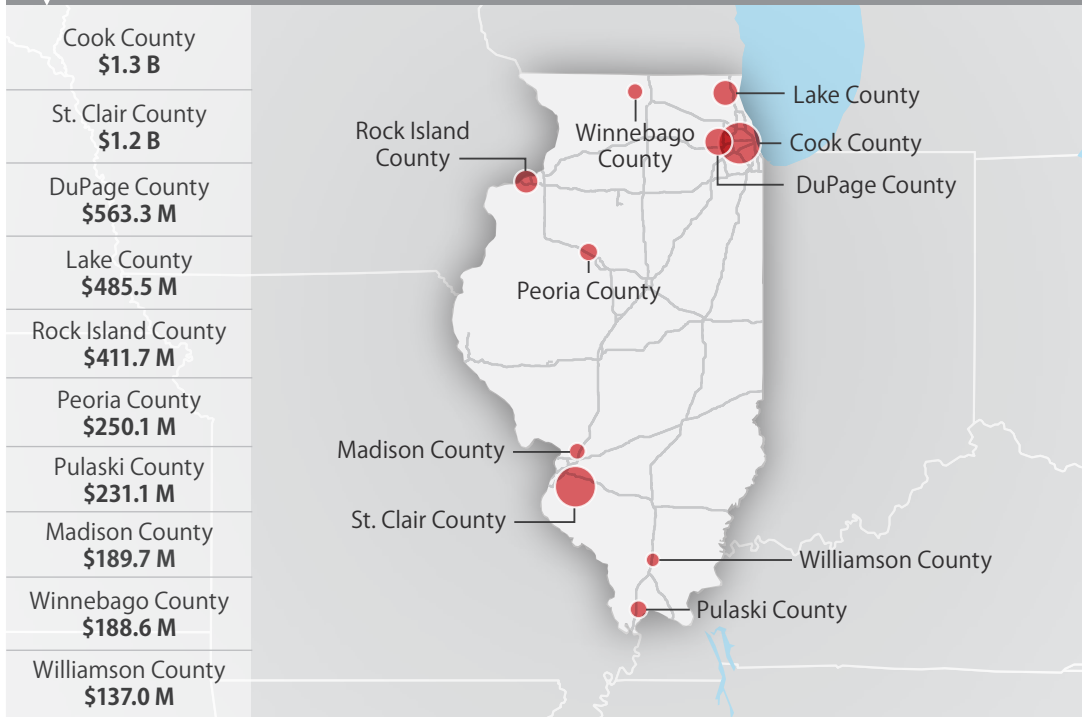
TOTAL PERSONNEL

Allocation, By Type

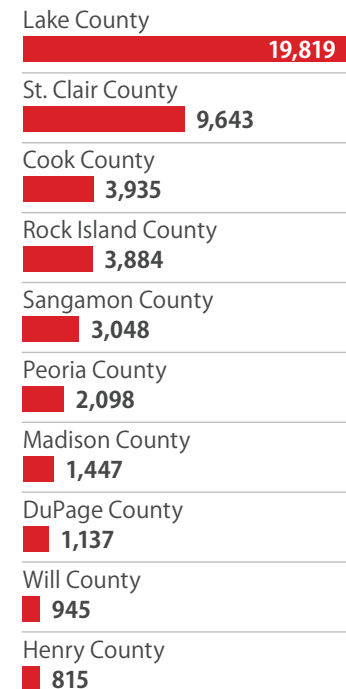


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

INDIANA

#25 **\$4.4 BILLION**
SPENT IN STATE

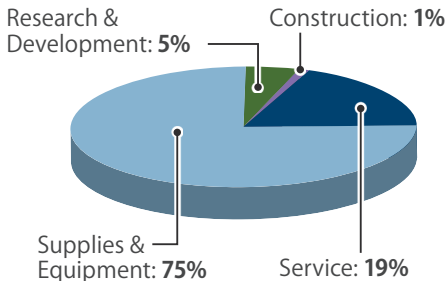
#32 **1.4% OF**
STATE GDP

1.1% OF TOTAL U.S.
DEFENSE SPENDING

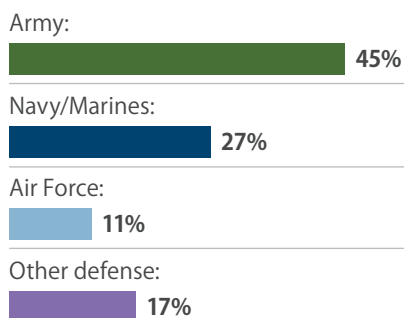
\$674 PER RESIDENT

CONTRACTS

By Type



By Service



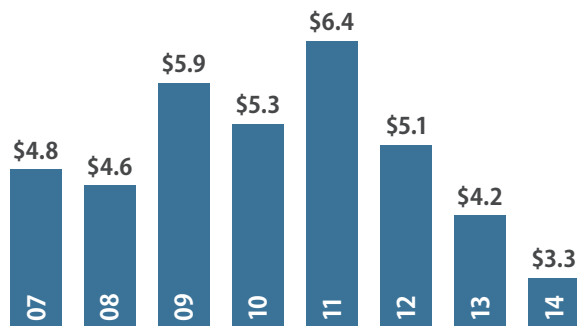
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

MacAndrews & Forbes Holdings	\$1.1 B
Rolls-Royce	\$598.7 M
Raytheon	\$361.8 M
Calumet Shreveport Fuels	\$139.7 M
ITT	\$122.8 M
ERAPSC	\$101.6 M
SAIC	\$98.6 M
Petroleum Traders	\$95.8 M
AmeriQual	\$76.3 M
Allison Transmission	\$45.3 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

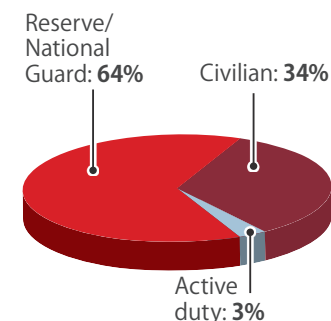
\$1.1 Billion

TOTAL PAYROLL

31,290

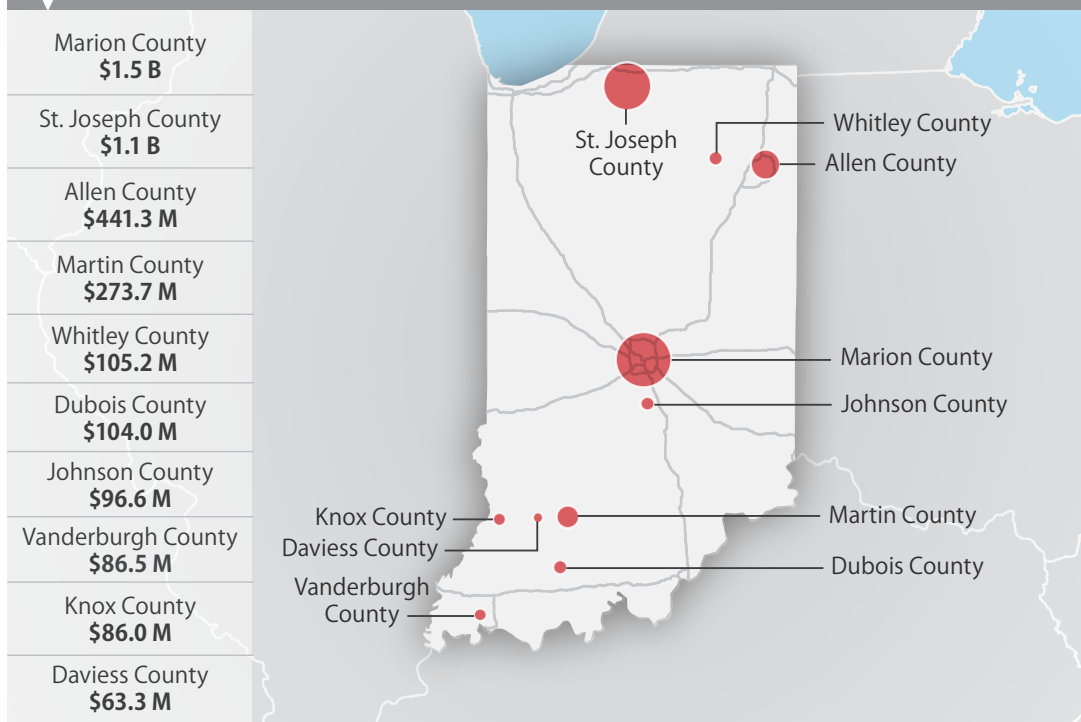
TOTAL PERSONNEL

Allocation, By Type

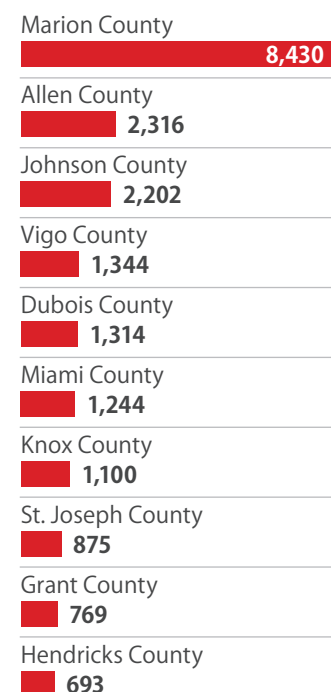


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

IOWA

#40 **\$1.4 BILLION**
SPENT IN STATE

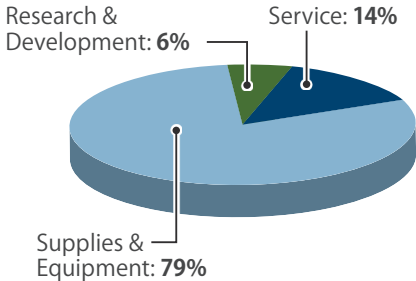
#46 **0.8% OF**
STATE GDP

0.3% OF TOTAL U.S.
DEFENSE SPENDING

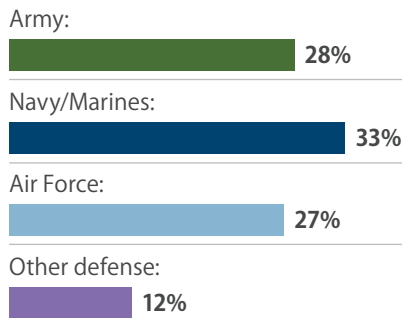
\$450 PER RESIDENT

CONTRACTS

By Type



By Service



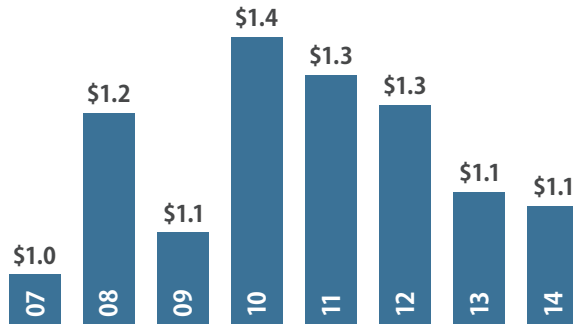
Fiscal Year 2014

Top Contractors

(M=millions)

Rockwell Collins	\$713.7 M
Data Link Solutions	\$118.0 M
American Ordnance	\$79.9 M
Cobham	\$40.8 M
Alliant Techsystems	\$11.3 M
HNI Corporation	\$10.3 M
United Technologies	\$8.8 M
University of Iowa	\$4.7 M
Munro Construction	\$4.6 M
SC Companies, Inc.	\$4.6 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

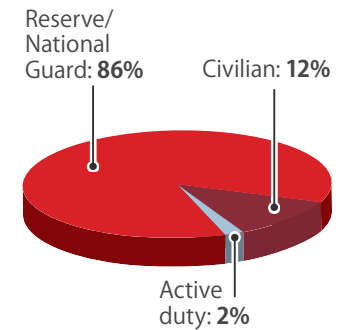
\$298.7 Million

TOTAL PAYROLL

13,405

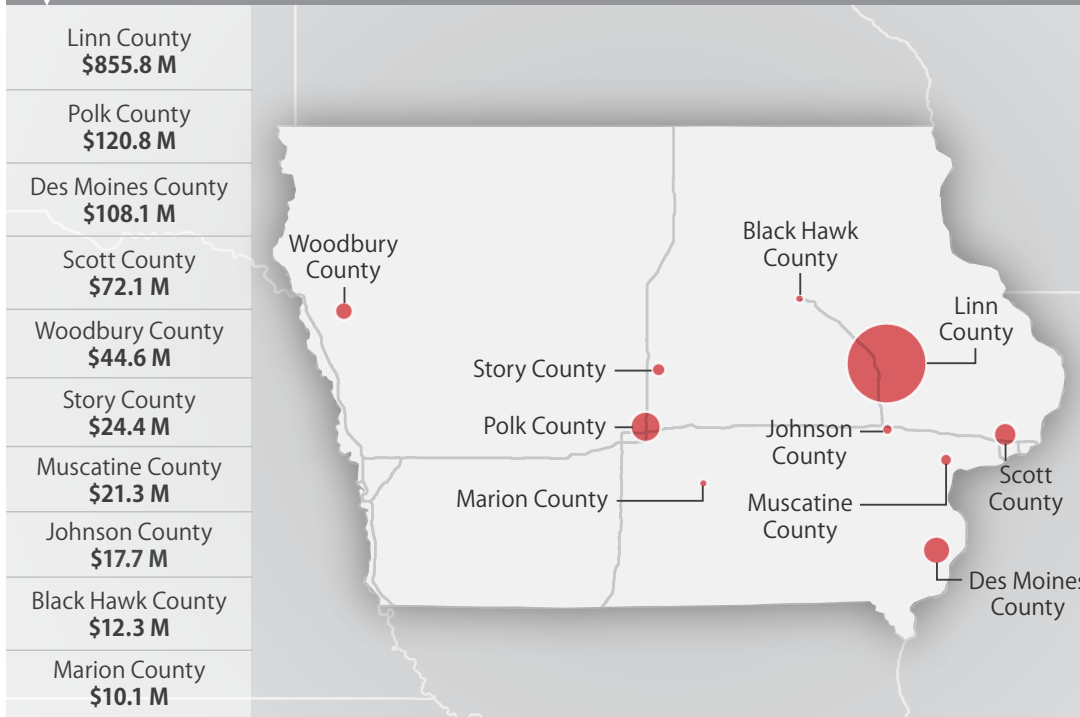
TOTAL PERSONNEL

Allocation, By Type

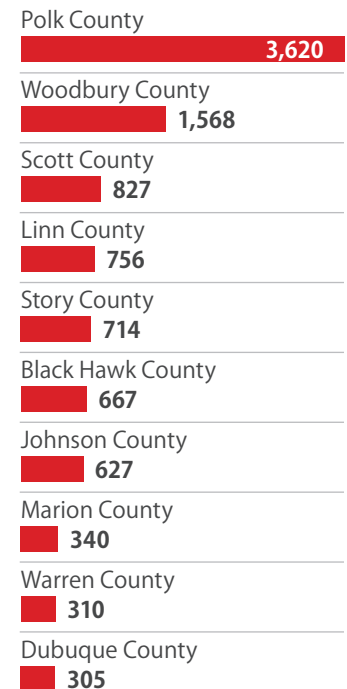


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

KANSAS

#30 **\$3.5 BILLION**
SPENT IN STATE

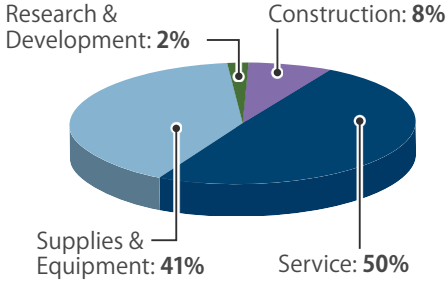
#21 **2.4%** OF
STATE GDP

0.8% OF TOTAL U.S.
DEFENSE SPENDING

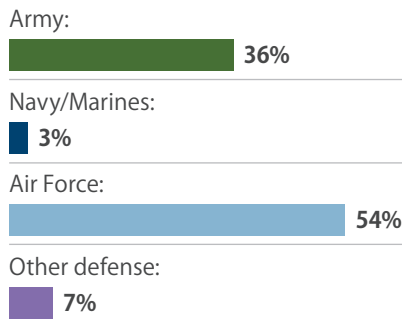
\$1,190 PER RESIDENT

CONTRACTS

By Type



By Service



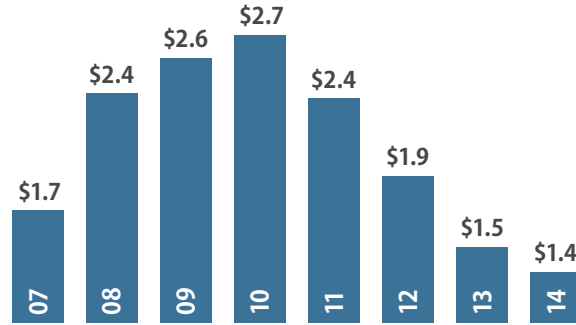
Fiscal Year 2014

Top Contractors

(M=millions)

Boeing	\$363.5 M
Raytheon	\$162.9 M
Textron	\$114.5 M
Hawker Beechcraft	\$68.1 M
Huntington Ingalls	\$60.3 M
General Dynamics	\$44.9 M
General Electric	\$25.8 M
Archer Western Aviation Partners	\$16.0 M
Aeroflex (Cobham)	\$12.8 M
Leading Technology Composites	\$12.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

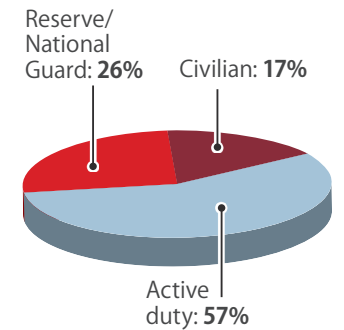
\$2.1 Billion

TOTAL PAYROLL

43,299

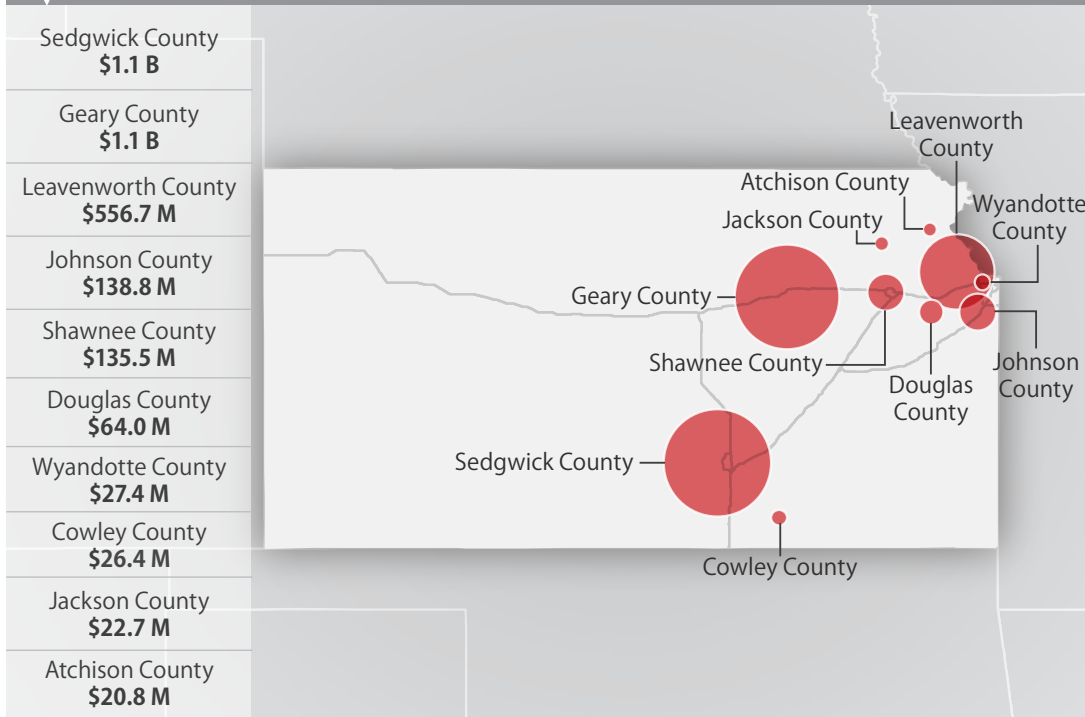
TOTAL PERSONNEL

Allocation, By Type

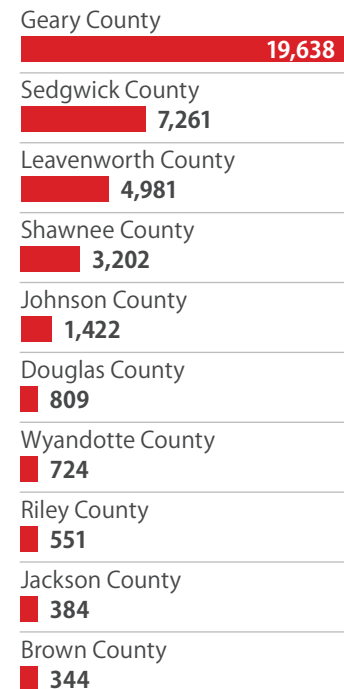


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

KENTUCKY

#17 **\$9.0 BILLION**
SPENT IN STATE

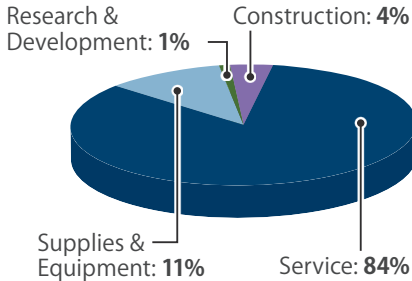
#8 **4.9%** OF
STATE GDP

2.2% OF TOTAL U.S.
DEFENSE SPENDING

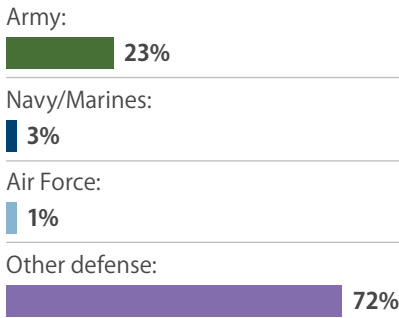
\$2,048 PER RESIDENT

CONTRACTS

By Type



By Service



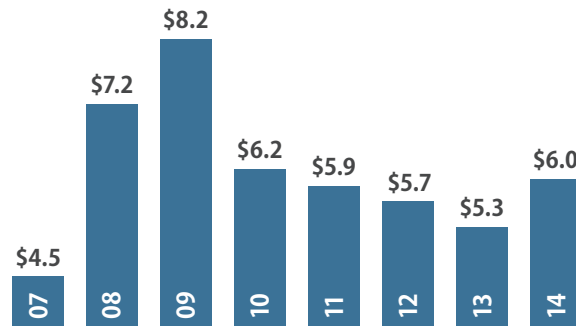
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Humana	\$3.6 B
Lockheed Martin	\$459.2 M
Bechtel Parsons Blue Grass Joint Venture	\$282.4 M
Raytheon	\$146.0 M
Boeing	\$93.1 M
Treviicos Soletanche JV	\$79.1 M
BAE Systems	\$70.8 M
Strategic Communications	\$55.4 M
Finmeccanica	\$54.0 M
Sercos Group	\$53.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

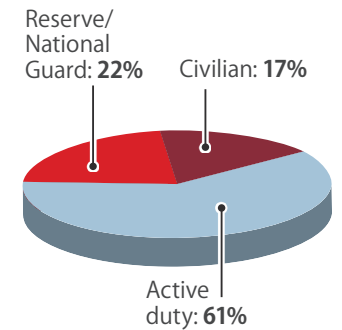
\$3.0 Billion

TOTAL PAYROLL

58,806

TOTAL PERSONNEL

Allocation, By Type

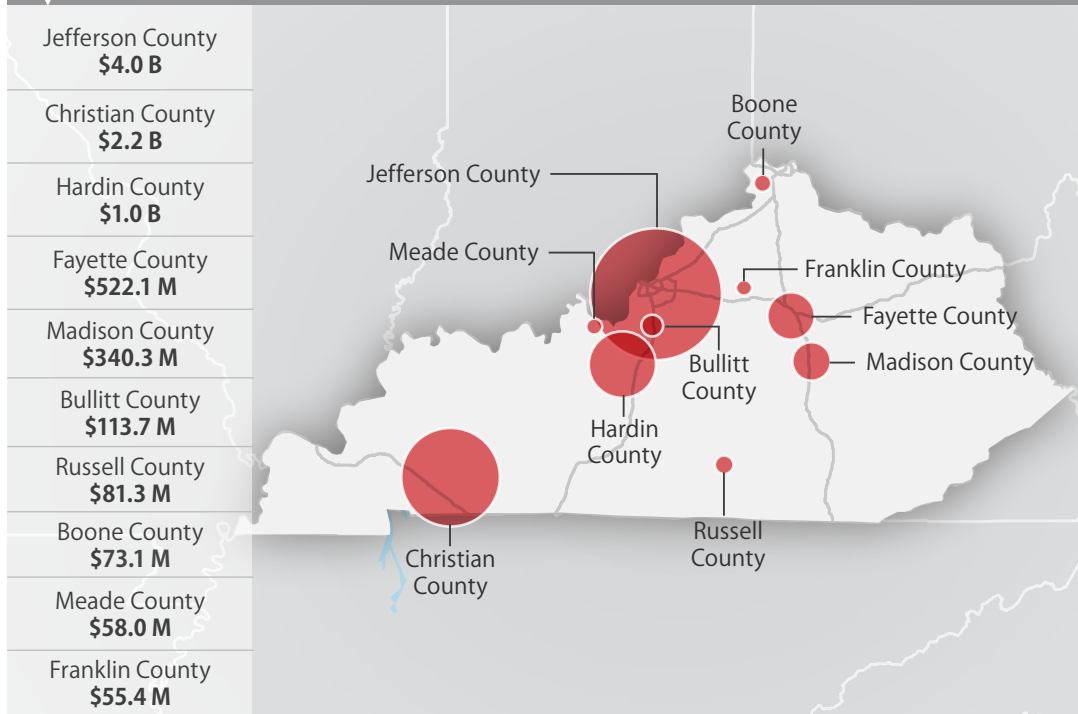


Top Personnel Locations

Christian County	30,786
Hardin County	9,529
Jefferson County	2,886
Bullitt County	1,732
Franklin County	1,351
Fayette County	1,052
Madison County	957
Meade County	810
Logan County	684
Breckinridge County	609

TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

LOUISIANA

#28 **\$3.7 BILLION**
SPENT IN STATE

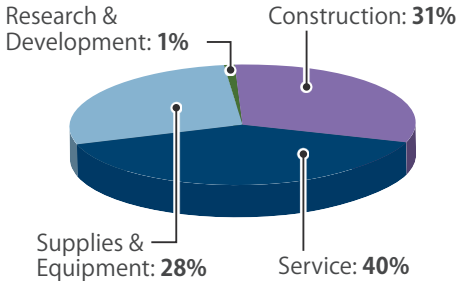
#30 **1.4%** OF
STATE GDP

0.9% OF TOTAL U.S.
DEFENSE SPENDING

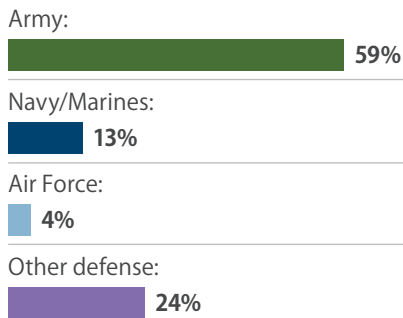
\$786 PER RESIDENT

CONTRACTS

By Type



By Service



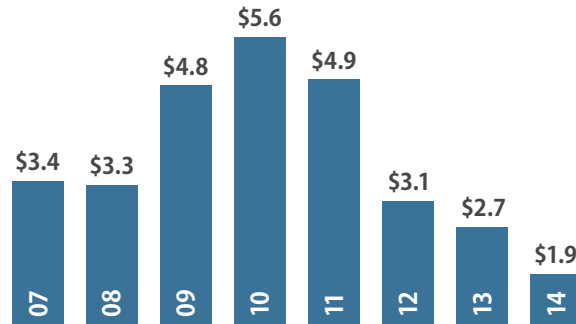
Fiscal Year 2014

Top Contractors

(M=millions)

Placid Refining Company	\$203.9 M
Textron	\$176.8 M
PCCP Constructors Joint Venture	\$164.6 M
Cubic Corporation	\$81.2 M
American Water Works	\$67.1 M
Boh Bros. Construction	\$47.2 M
Hornbeck Offshore Services	\$40.7 M
FEDCON Joint Venture	\$38.2 M
Weeks Marine	\$36.4 M
Huntington Ingalls	\$34.9 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

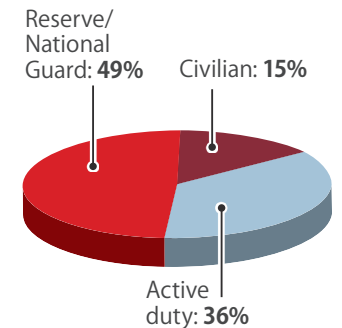
\$1.8 Billion

TOTAL PAYROLL

41,614

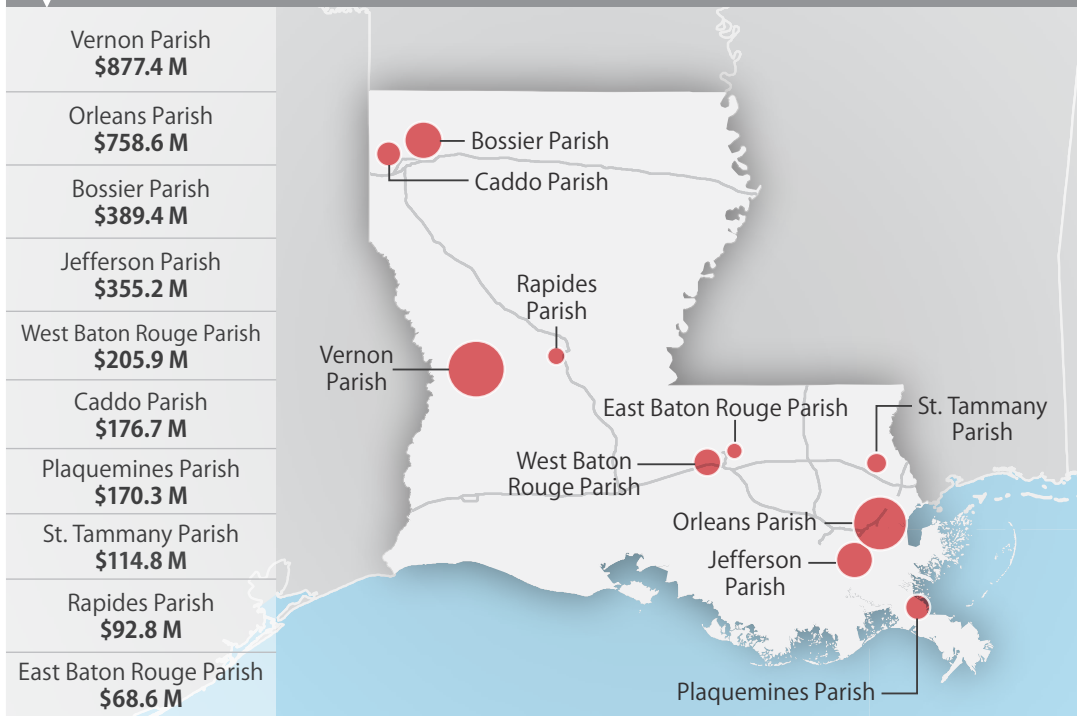
TOTAL PERSONNEL

Allocation, By Type

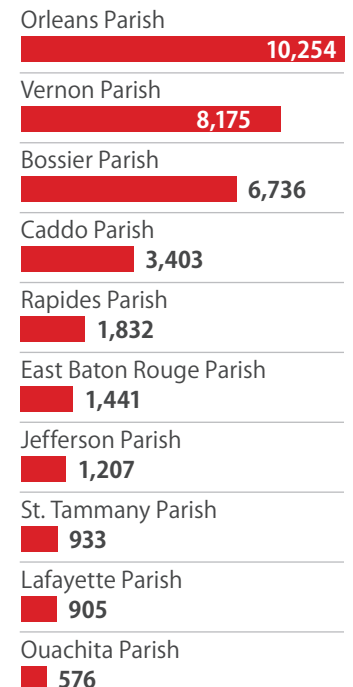


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MAINE

#35 \$2.5 BILLION SPENT IN STATE

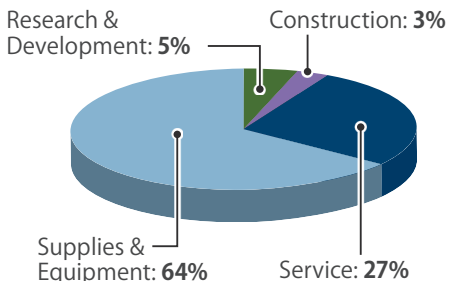
#9 4.4% OF STATE GDP

0.6% OF TOTAL U.S. DEFENSE SPENDING

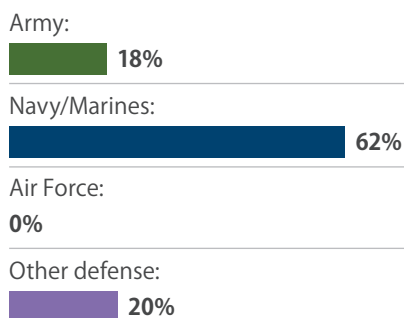
\$1,855 PER RESIDENT

CONTRACTS

By Type



By Service



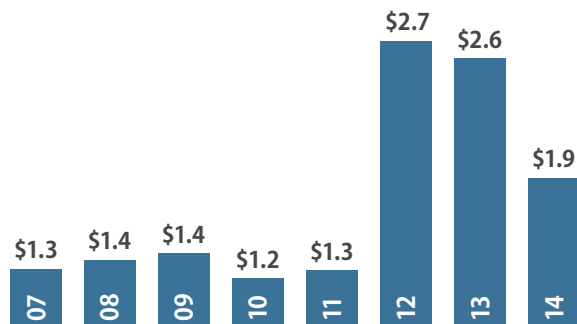
Fiscal Year 2014

Top Contractors

(M=millions)

General Dynamics	\$984.2 M
Martin's Point Health Care Inc.	\$292.6 M
JCN Construction	\$13.3 M
Group Home Foundation	\$13.2 M
Environmental Chemical Corp	\$11.8 M
City of Bangor	\$9.5 M
Reed & Reed	\$9.1 M
Ameresco	\$7.5 M
Gilbane	\$6.3 M
Tetra Tech	\$6.0 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

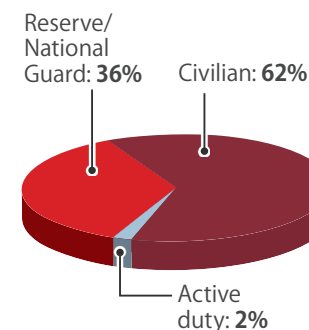
\$596.4 Million

TOTAL PAYROLL

11,187

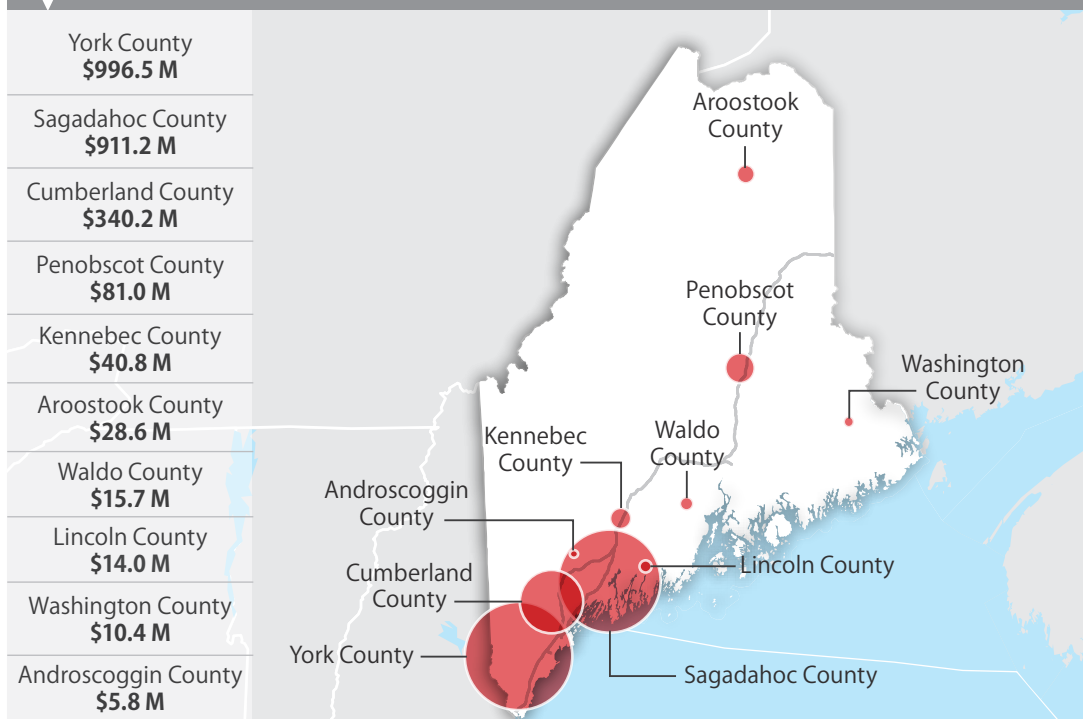
TOTAL PERSONNEL

Allocation, By Type

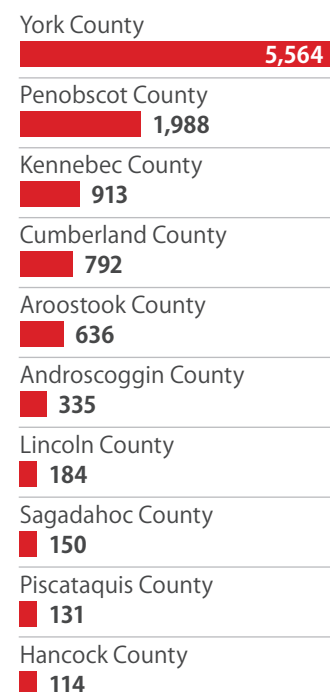


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MARYLAND

#4 \$19.6 BILLION SPENT IN STATE

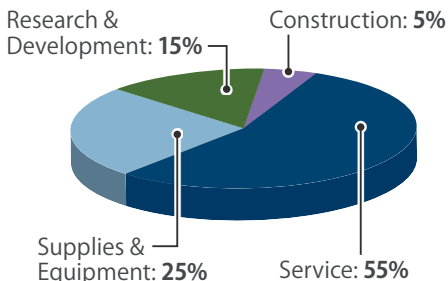
#6 5.7% OF STATE GDP

4.7% OF TOTAL U.S. DEFENSE SPENDING

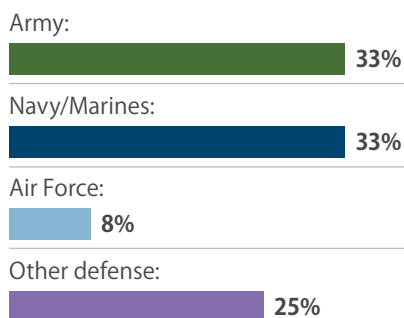
\$3,287 PER RESIDENT

CONTRACTS

By Type



By Service



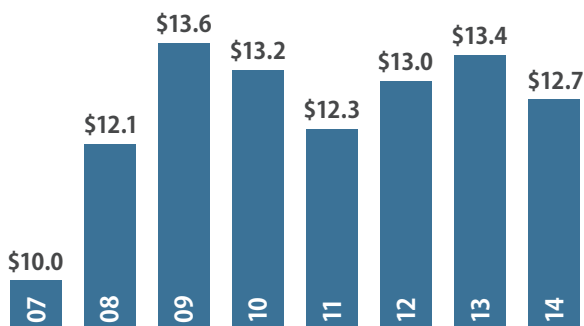
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$1.2 B
Textron	\$589.7 M
Huntington Ingalls	\$547.8 M
BAE Systems	\$525.4 M
Johns Hopkins University	\$444.1 M
Johns Hopkins Health System	\$344.5 M
ManTech International	\$315.2 M
Computer Sciences Corporation	\$256.0 M
Cerberus Capital Management (DynCorp Intl)	\$224.4 M
Booz Allen Hamilton Holding Corporation	\$224.1 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

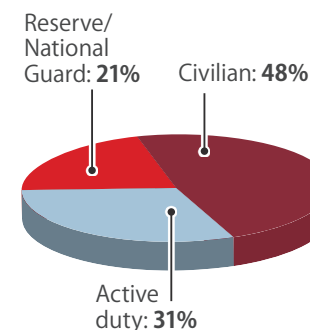
\$6.9 Billion

TOTAL PAYROLL

91,978

TOTAL PERSONNEL

Allocation, By Type

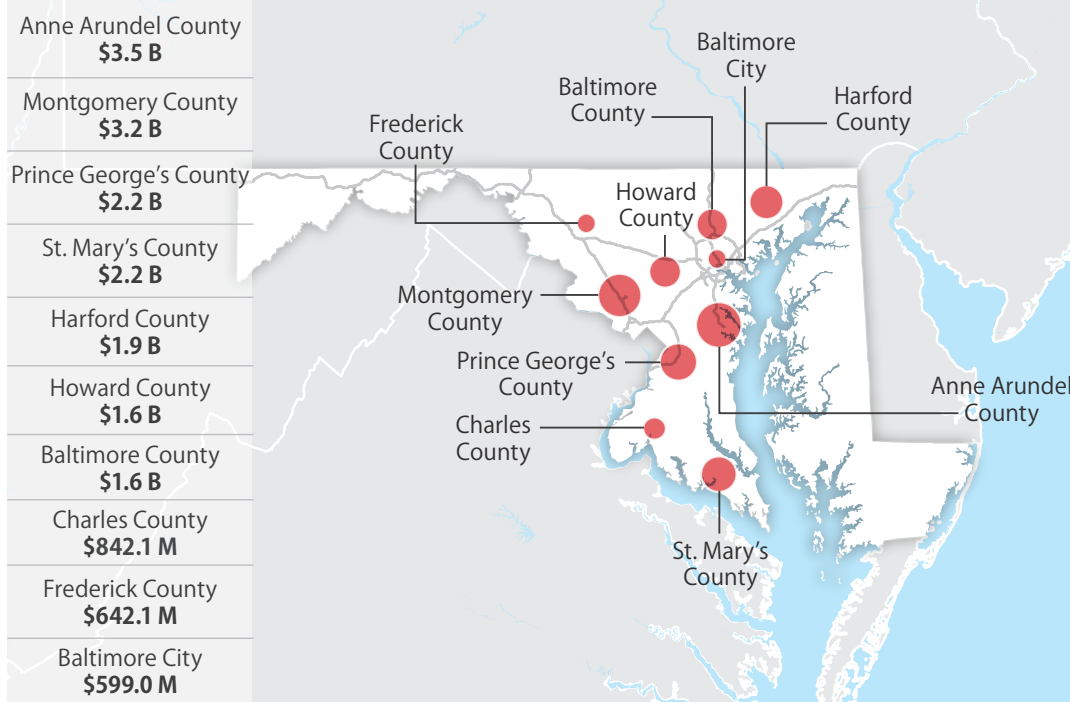


Top Personnel Locations

Prince George's County	20,152
Anne Arundel County	17,574
Montgomery County	8,809
Howard County	5,932
Charles County	5,582
St. Mary's County	5,155
Harford County	4,732
Baltimore County	4,657
Calvert County	4,092
Frederick County	2,400

TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MASSACHUSETTS

#9 \$12.1 BILLION SPENT IN STATE

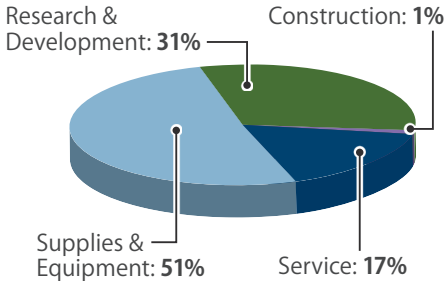
#18 2.7% OF STATE GDP

2.9% OF TOTAL U.S. DEFENSE SPENDING

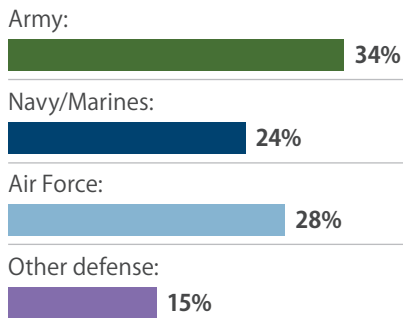
\$1,793 PER RESIDENT

CONTRACTS

By Type



By Service



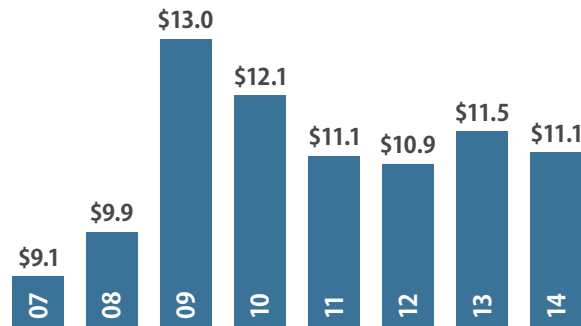
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Raytheon	\$3.7 B
Massachusetts Institute of Technology	\$1.5 B
General Dynamics	\$1.3 B
General Electric	\$1.2 B
Draper Laboratory	\$491.7 M
MITRE	\$281.1 M
Textron	\$263.5 M
Jacobs Engineering Group	\$149.5 M
United Technologies	\$142.9 M
Brighton Marine Health Center	\$133.1 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

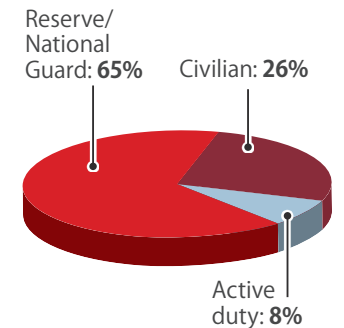
\$966.7 Million

TOTAL PAYROLL

23,798

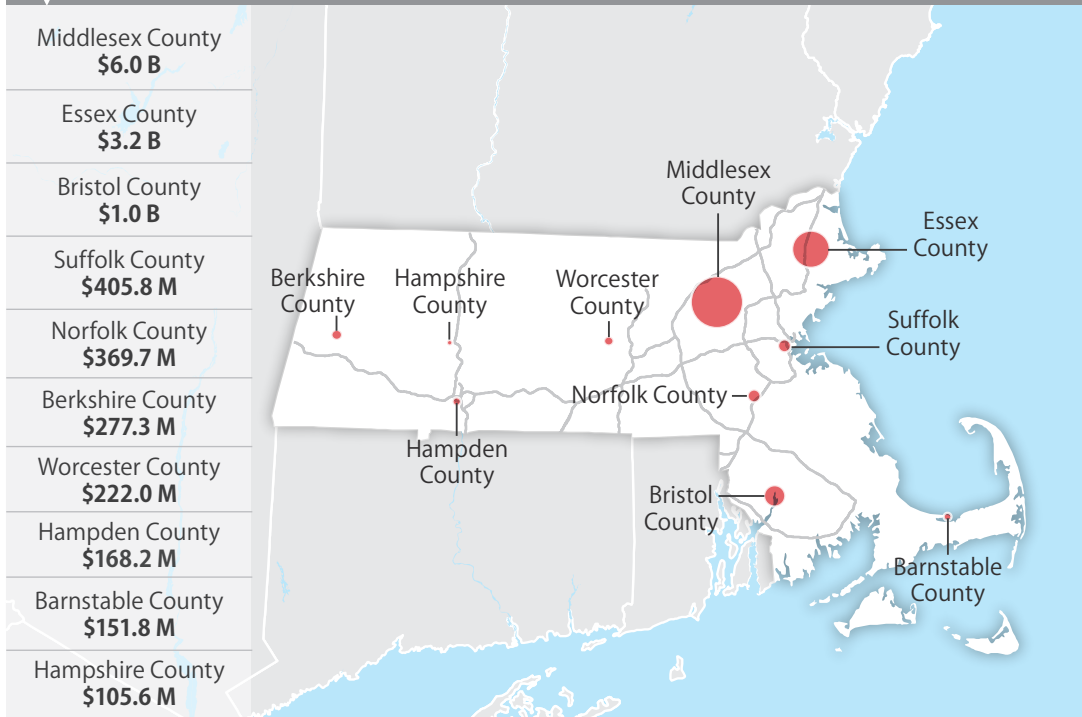
TOTAL PERSONNEL

Allocation, By Type

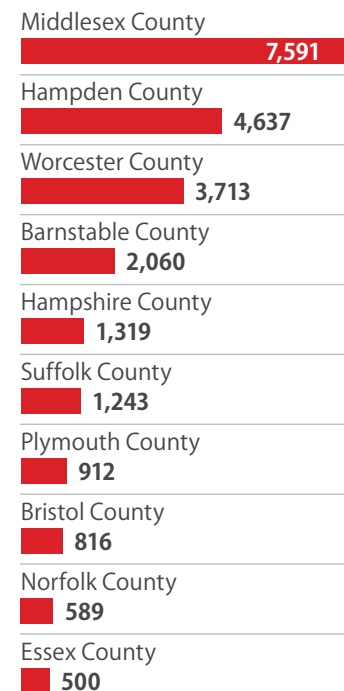


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MICHIGAN

#29 **\$3.6 BILLION**
SPENT IN STATE

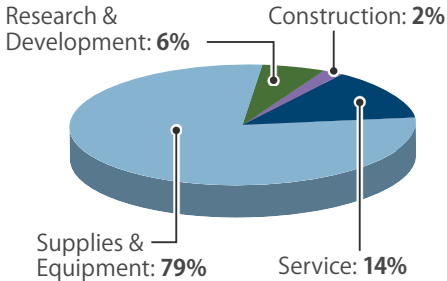
#45 **0.8% OF**
STATE GDP

0.9% OF TOTAL U.S.
DEFENSE SPENDING

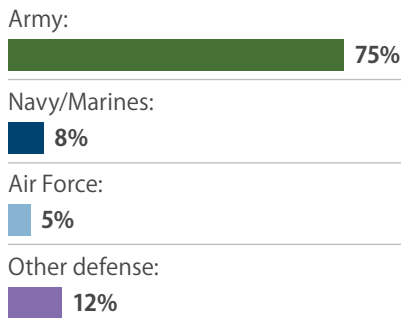
\$367 PER RESIDENT

CONTRACTS

By Type



By Service



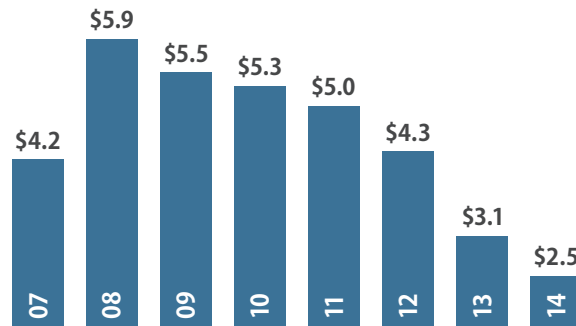
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

General Dynamics	\$1.5 B
BAE Systems	\$212.9 M
Avon Rubber	\$78.6 M
Peckham Vocational Industries	\$68.5 M
Interpublic Group of Companies	\$62.3 M
L-3 Communications	\$55.7 M
AAR	\$42.0 M
Arotech	\$38.8 M
General Electric	\$35.5 M
Booz Allen Hamilton Holding Corporation	\$26.3 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

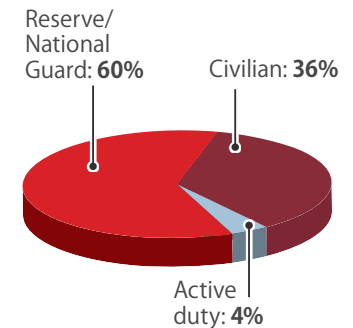
\$1.1 Billion

TOTAL PAYROLL

26,202

TOTAL PERSONNEL

Allocation, By Type

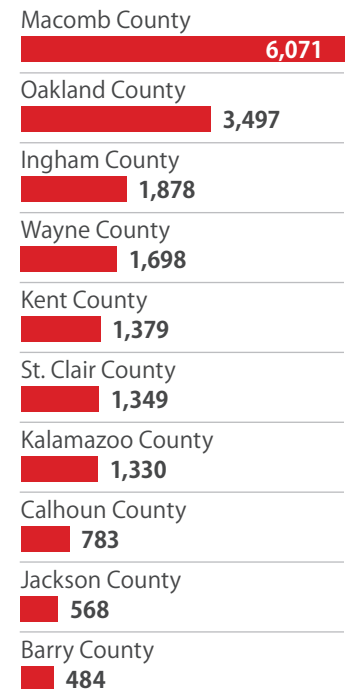


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MINNESOTA

#27 **\$3.7 BILLION**
SPENT IN STATE

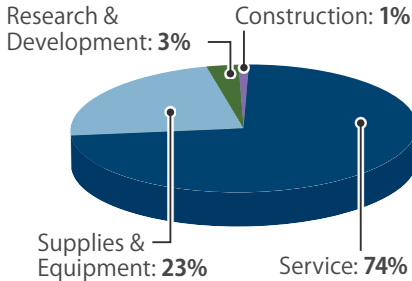
#37 **1.2% OF**
STATE GDP

0.9% OF TOTAL U.S.
DEFENSE SPENDING

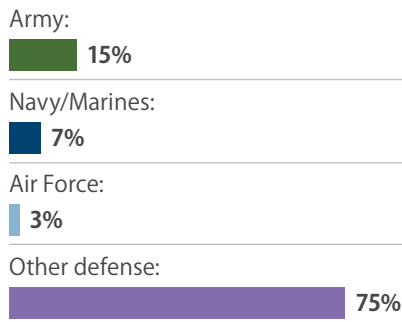
\$679 PER RESIDENT

CONTRACTS

By Type



By Service



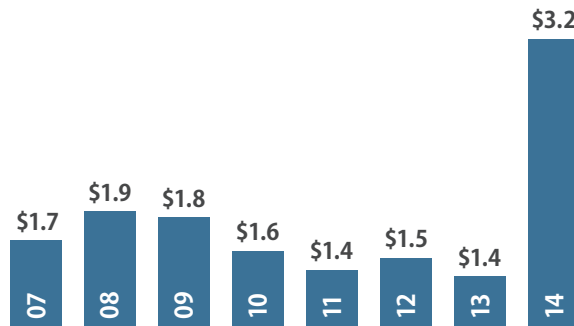
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

UnitedHealth Group	\$2.7 B
Alliant Techsystems	\$338.8 M
BAE Systems	\$211.3 M
Cummins	\$114.1 M
General Dynamics	\$52.0 M
Lockheed Martin	\$21.6 M
Honeywell International	\$20.4 M
Polaris Industries	\$17.4 M
Ballistic Recovery Systems	\$14.9 M
Medtronic	\$14.5 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

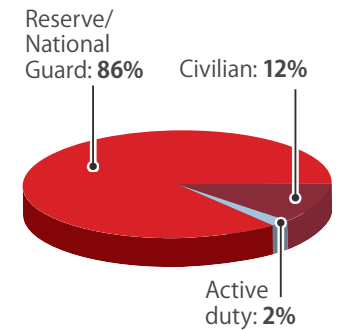
\$513.9 Million

TOTAL PAYROLL

21,855

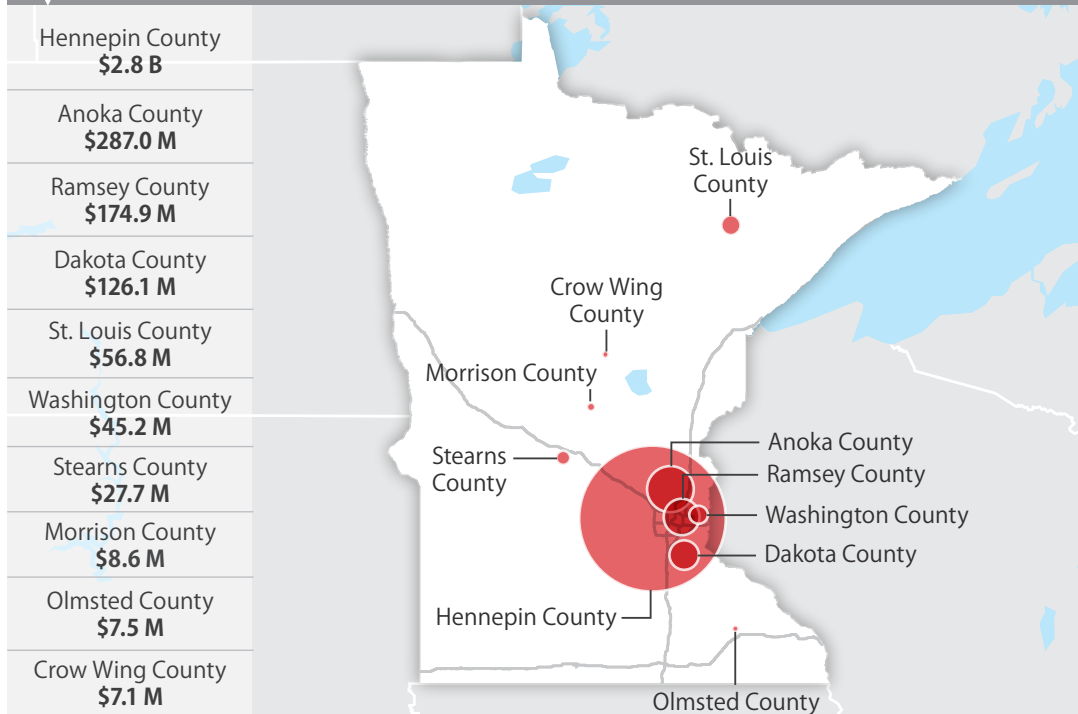
TOTAL PERSONNEL

Allocation, By Type

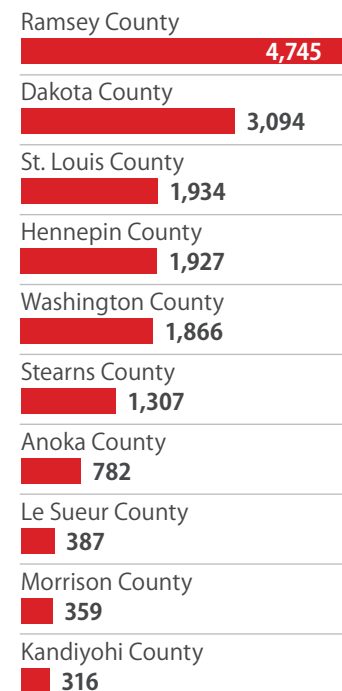


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MISSISSIPPI

#24 **\$5.5 BILLION**
SPENT IN STATE

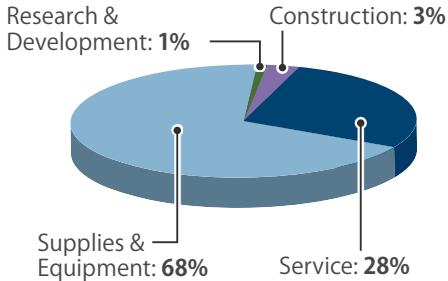
#7 **5.1% OF**
STATE GDP

1.3% OF TOTAL U.S.
DEFENSE SPENDING

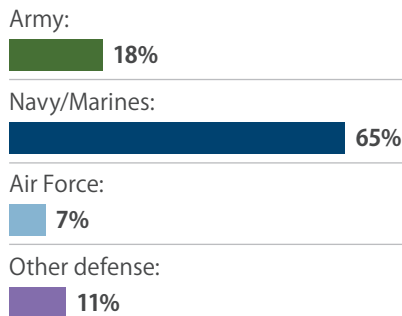
\$1,833 PER RESIDENT

CONTRACTS

By Type



By Service



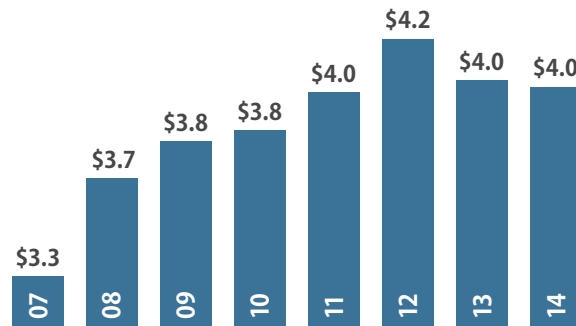
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Huntington Ingalls	\$1.9 B
L-3 Communications	\$625.6 M
Northrop Grumman	\$554.1 M
Lockheed Martin	\$105.9 M
Singapore Technologies Engineering	\$44.0 M
Computer Sciences Corporation	\$42.2 M
Eaton	\$28.7 M
J.E. Dunn Construction Group	\$28.1 M
Silicon Graphics International	\$27.6 M
ISTAR Americas	\$25.1 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

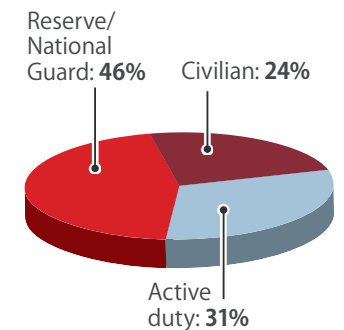
\$1.5 Billion

TOTAL PAYROLL

36,690

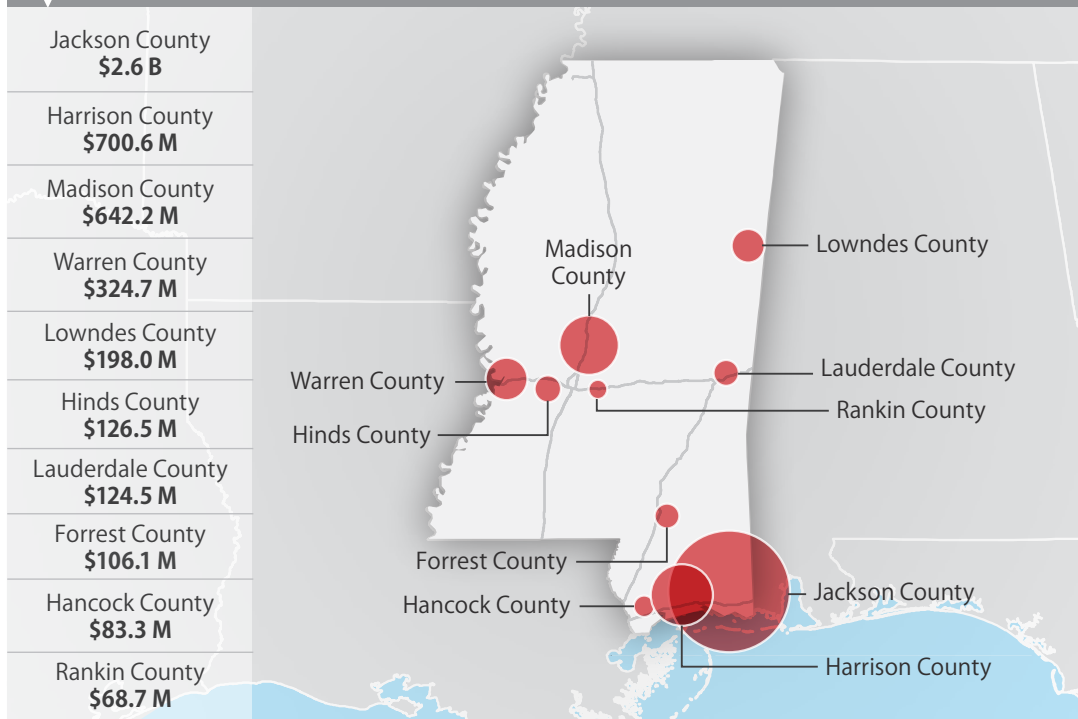
TOTAL PERSONNEL

Allocation, By Type

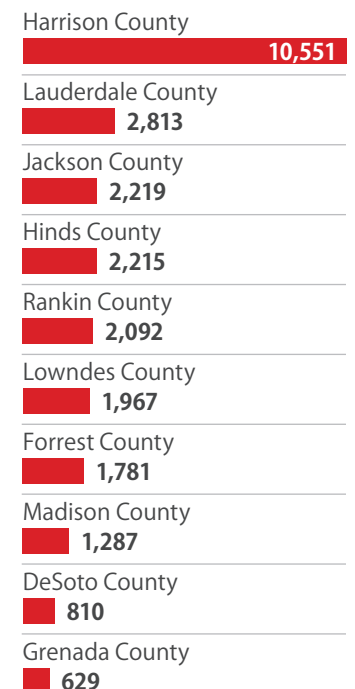


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MISSOURI

#12 \$11.0 BILLION SPENT IN STATE

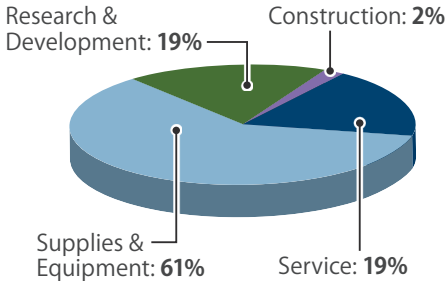
#12 3.9% OF STATE GDP

2.6% OF TOTAL U.S. DEFENSE SPENDING

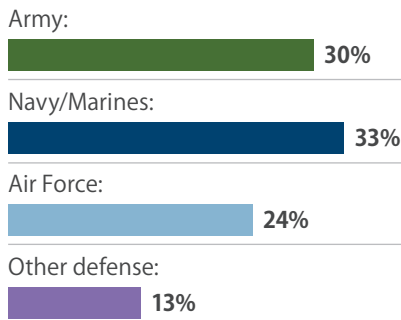
\$1,809 PER RESIDENT

CONTRACTS

By Type



By Service



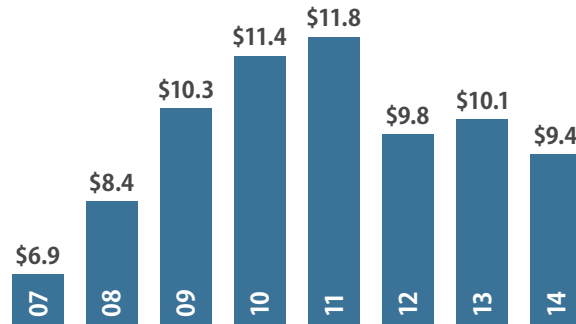
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Boeing	\$6.9 B
Express Scripts Inc.	\$671.1 M
Alliant Techsystems	\$413.4 M
World Wide Technologies	\$164.2 M
Finmeccanica	\$129.2 M
U.S. Premium Beef	\$126.1 M
Graybar	\$69.8 M
Computer Sciences Corporation	\$58.4 M
EnerSys	\$46.5 M
Honeywell International	\$43.2 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

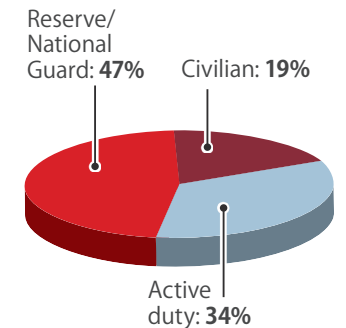
\$1.6 Billion

TOTAL PAYROLL

41,569

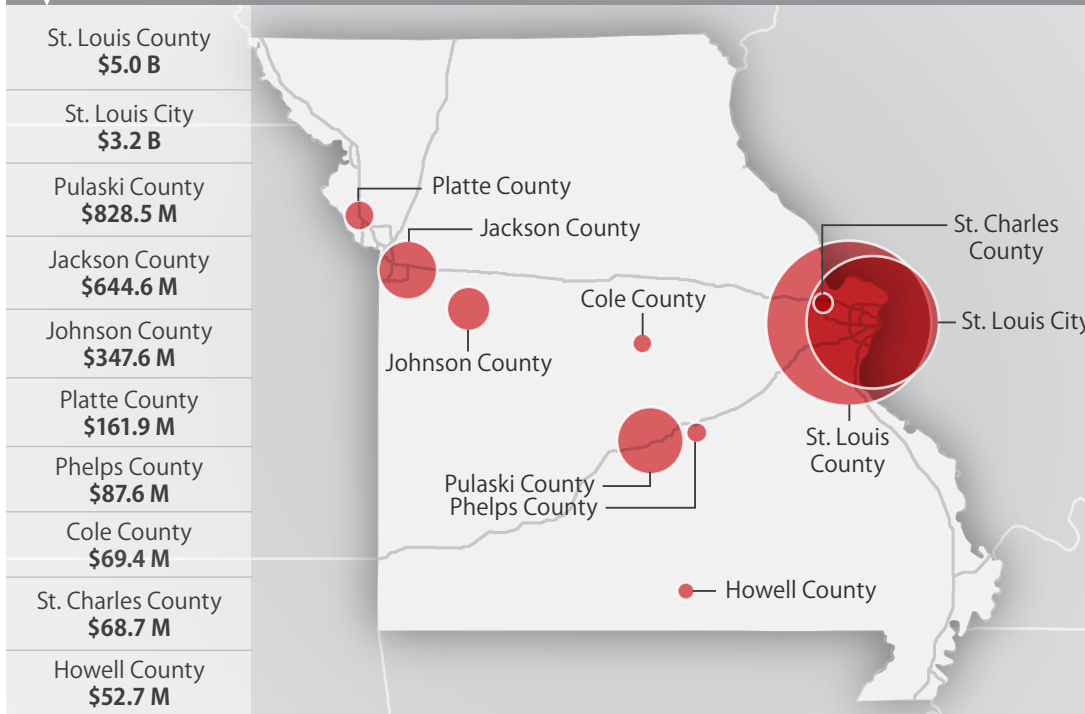
TOTAL PERSONNEL

Allocation, By Type

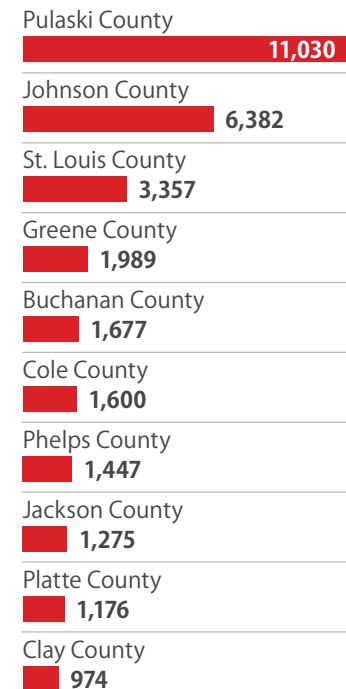


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MONTANA

#49 \$513.5 MILLION SPENT IN STATE

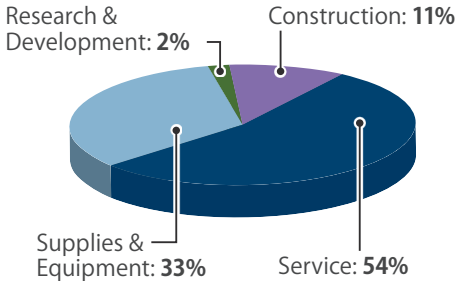
#38 1.1% OF STATE GDP

0.1% OF TOTAL U.S. DEFENSE SPENDING

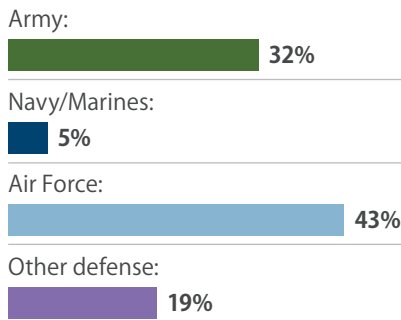
\$502 PER RESIDENT

CONTRACTS

By Type



By Service



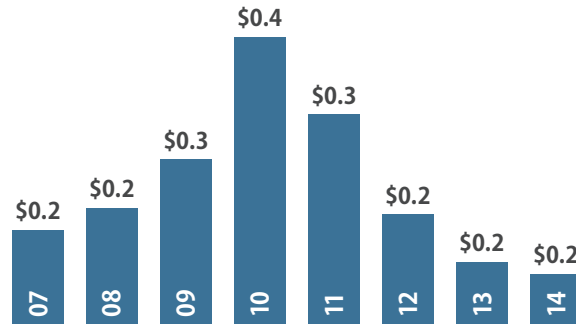
Fiscal Year 2014

Top Contractors

(M=millions)

S&K Global Solutions	\$23.6 M
S&K Aerospace	\$16.5 M
Connacher Oil and Gas Limited	\$12.2 M
ASI Constructors	\$10.4 M
T & L Sales	\$7.0 M
CDM Smith	\$6.7 M
National General	\$5.3 M
Record Steel & Construction	\$4.7 M
PRI-ER JV	\$4.4 M
CM Manufacturing	\$4.2 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

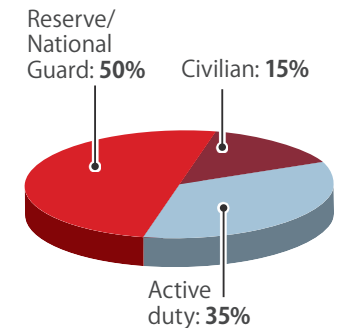
\$314.8 Million

TOTAL PAYROLL

9,341

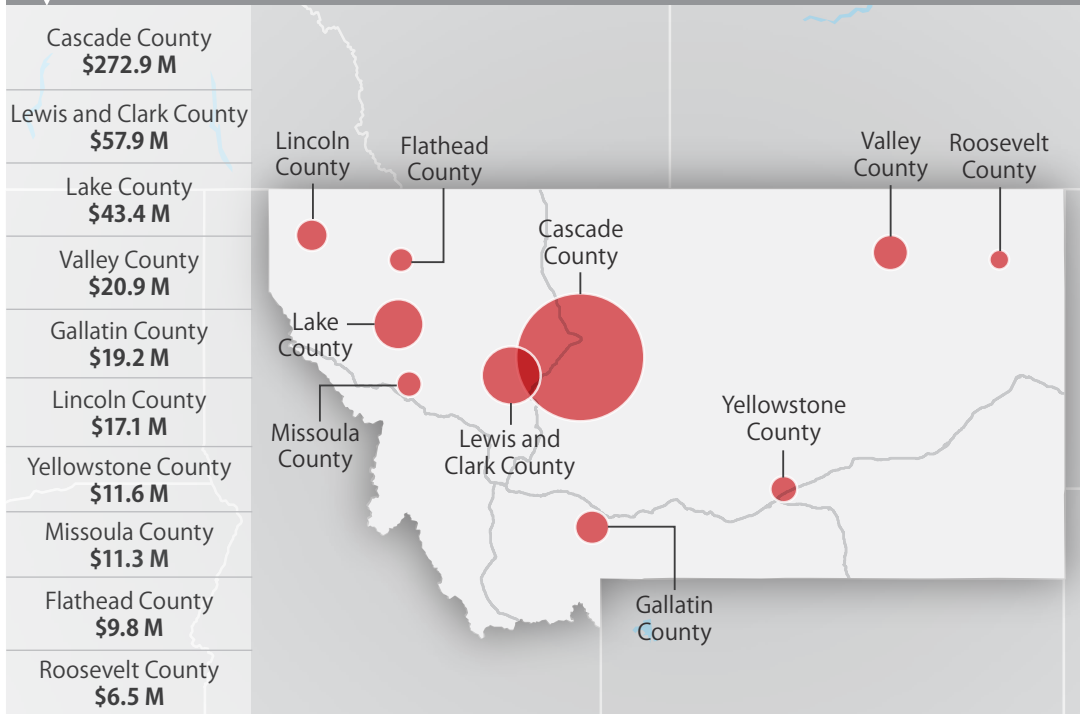
TOTAL PERSONNEL

Allocation, By Type

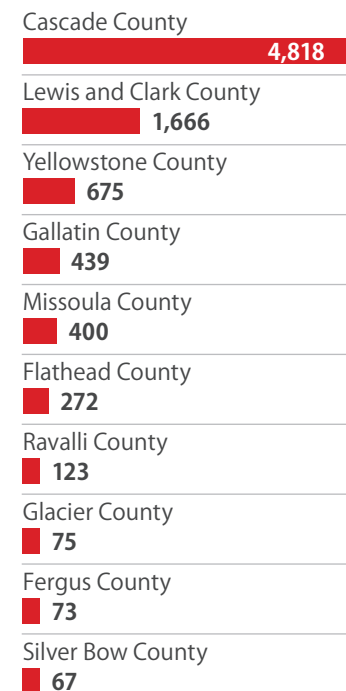


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEBRASKA

#41 \$1.4 BILLION SPENT IN STATE

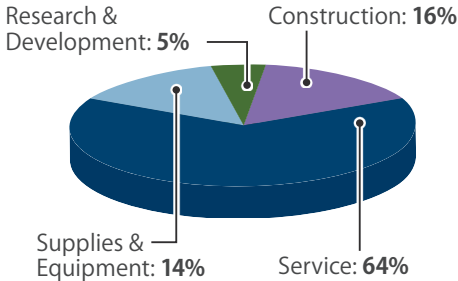
#35 1.2% OF STATE GDP

0.3% OF TOTAL U.S. DEFENSE SPENDING

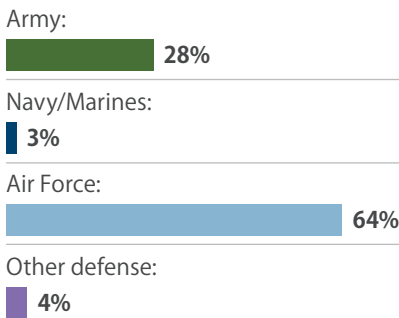
\$742 PER RESIDENT

CONTRACTS

By Type



By Service



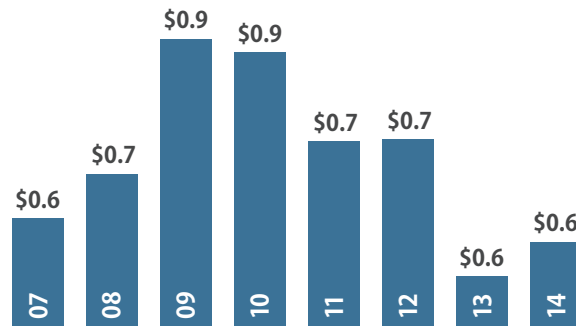
Fiscal Year 2014

Top Contractors

(M=millions)

KiewitPhelps	\$82.9 M
Computer Sciences Corporation	\$71.5 M
Huntington Ingalls	\$43.8 M
Sterling Computers Corporation	\$42.1 M
Northrup Grumman	\$26.2 M
SAIC	\$25.5 M
Spiral Solutions & Technologies	\$21.9 M
Raytheon	\$20.0 M
Macaulay-Brown	\$11.6 M
BAE Systems	\$11.2 M

Value of Contract Awards Performed (Billions)

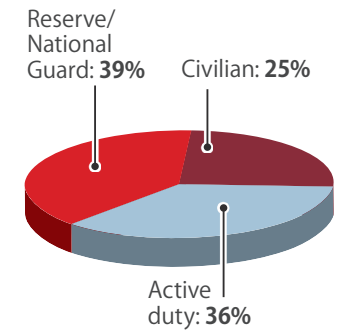


DEFENSE PERSONNEL

\$792.0 Million
TOTAL PAYROLL

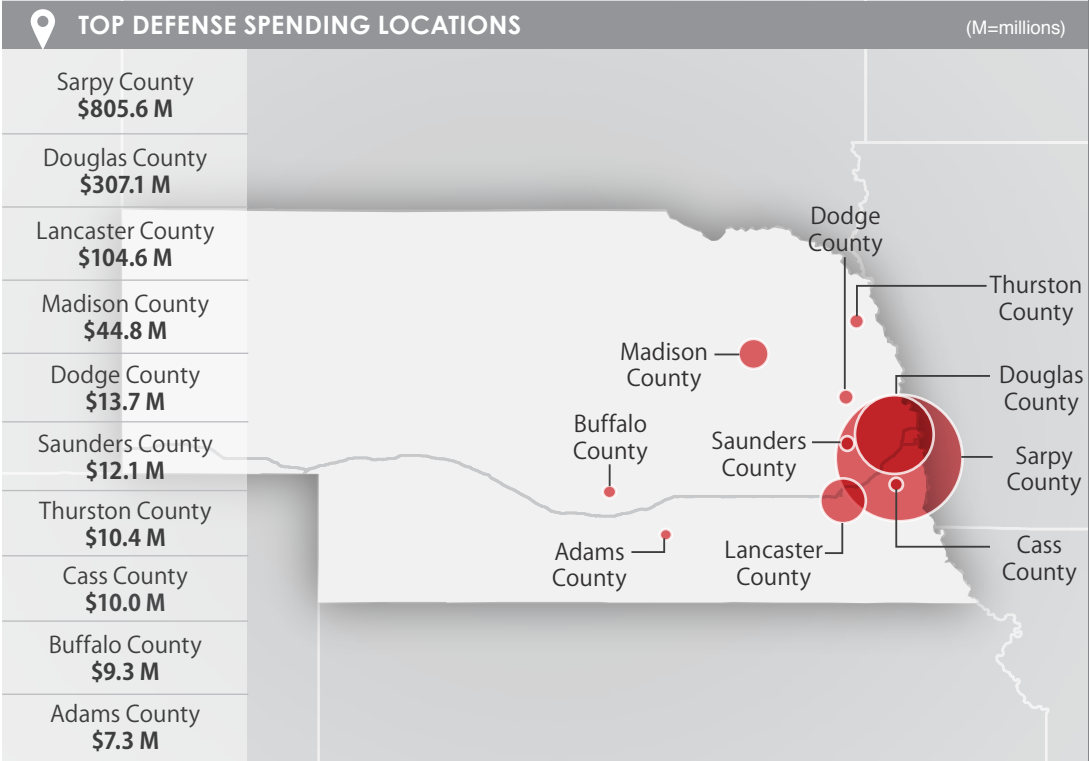
16,684
TOTAL PERSONNEL

Allocation, By Type



Top Personnel Locations

Sarpy County	7,561
Douglas County	3,432
Lancaster County	3,048
Buffalo County	556
Cass County	292
Dodge County	204
Saunders County	122
Clay County	117
Platte County	113
Custer County	111



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEVADA

#37 **\$2.1 BILLION**
SPENT IN STATE

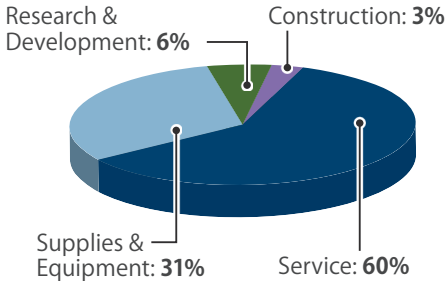
#29 **1.6% OF**
STATE GDP

0.5% OF TOTAL U.S.
DEFENSE SPENDING

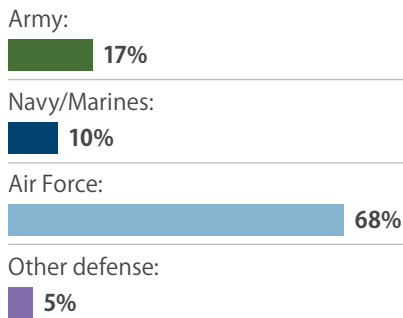
\$754 PER RESIDENT

CONTRACTS

By Type



By Service



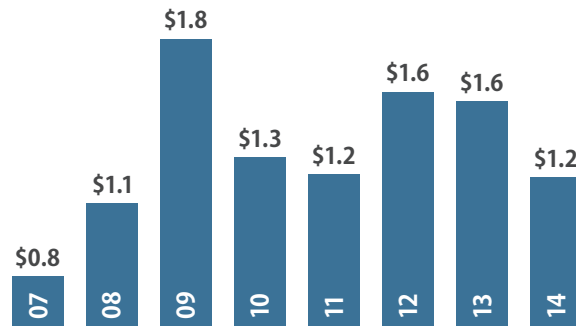
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Sierra Nevada Corporation	\$1.0 B
National Security Technologies	\$36.4 M
L-3 Communications	\$34.4 M
Day & Zimmermann Group	\$28.1 M
URS	\$26.3 M
Battlespace Flight Services	\$26.0 M
Computer Sciences Corporation	\$23.7 M
United Excel	\$23.6 M
Blaine Warren Advertising	\$21.0 M
Unmanned Systems Incorporated	\$18.7 M

Value of Contract Awards Performed (Billions)

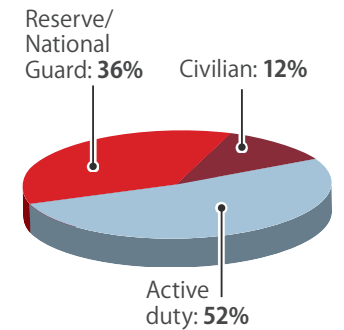


DEFENSE PERSONNEL

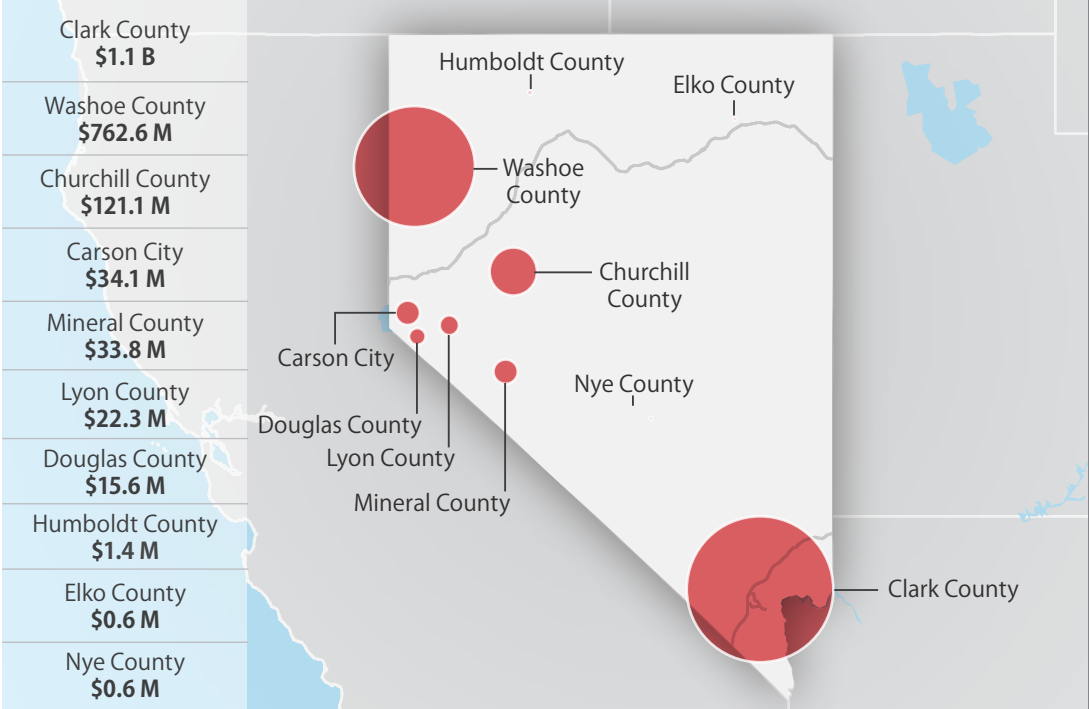
\$930.6 Million
TOTAL PAYROLL

21,020
TOTAL PERSONNEL

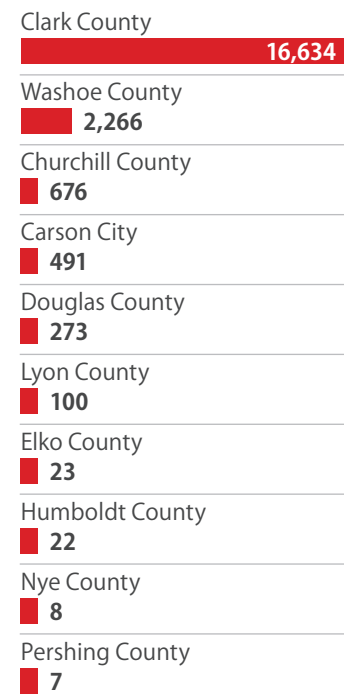
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEW HAMPSHIRE

#39 \$1.5 BILLION SPENT IN STATE

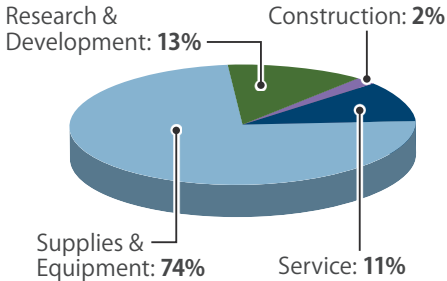
#27 2.1% OF STATE GDP

0.3% OF TOTAL U.S. DEFENSE SPENDING

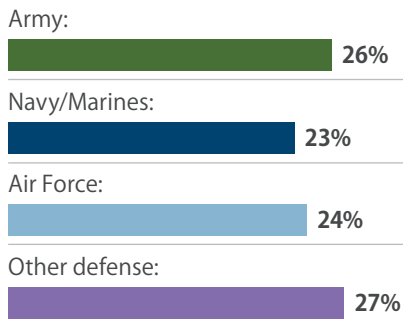
\$1,094 PER RESIDENT

CONTRACTS

By Type



By Service



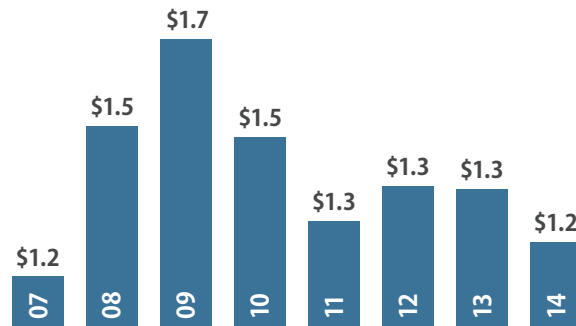
Fiscal Year 2014

Top Contractors

(M=millions)

BAE Systems	\$717.7 M
Red River Computer Company	\$178.4 M
L-3 Communications	\$105.5 M
Elbit Systems	\$45.0 M
Environmental Chemical Corporation	\$32.6 M
Galloway Aviation Limited	\$20.2 M
Creare	\$17.0 M
Dell	\$11.2 M
Timken	\$10.8 M
Teledyne Technologies	\$7.8 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

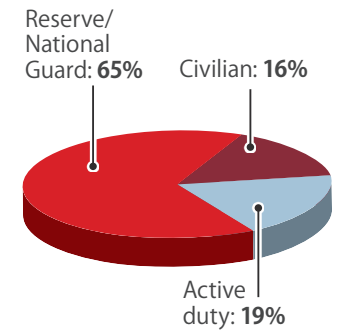
\$221.5 Million

TOTAL PAYROLL

6,373

TOTAL PERSONNEL

Allocation, By Type

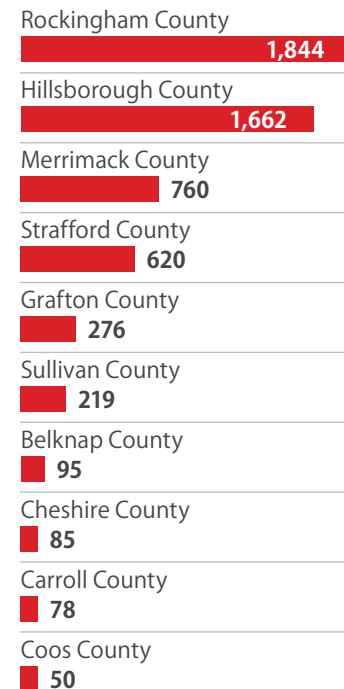


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEW JERSEY

#20 **\$6.6 BILLION**
SPENT IN STATE

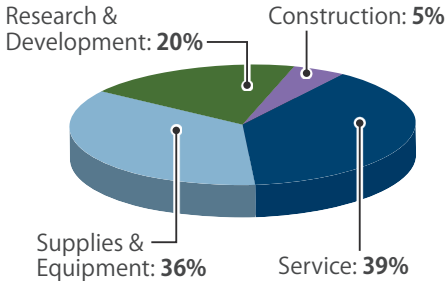
#36 **1.2% OF**
STATE GDP

1.6% OF TOTAL U.S.
DEFENSE SPENDING

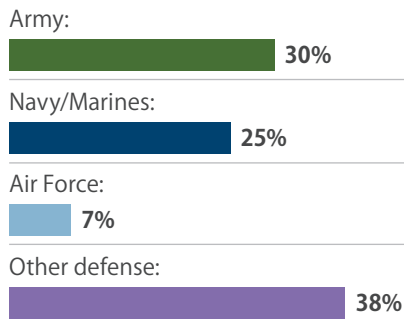
\$740 PER RESIDENT

CONTRACTS

By Type



By Service



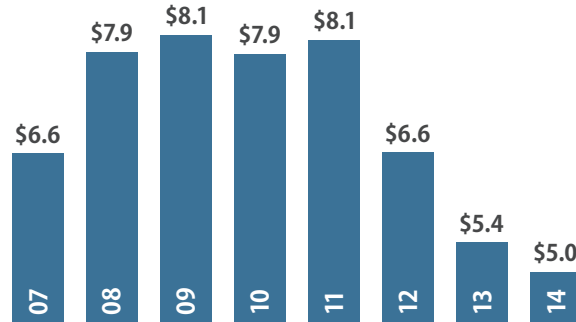
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$1.7 B
SAIC	\$398.8 M
MetLife	\$364.9 M
ITT	\$194.4 M
AASKI Technology	\$151.3 M
L-3 Communications	\$118.4 M
Engineering Solutions & Products	\$65.2 M
Data Systems Analysts Inc	\$61.6 M
Great Lakes Dredge & Dock	\$56.0 M
D&S Consultants	\$47.4 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

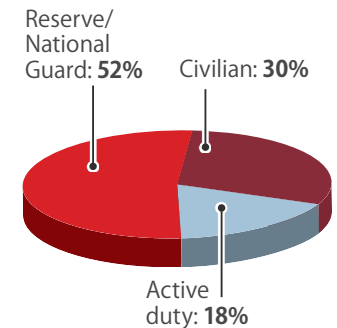
\$1.6 Billion

TOTAL PAYROLL

33,469

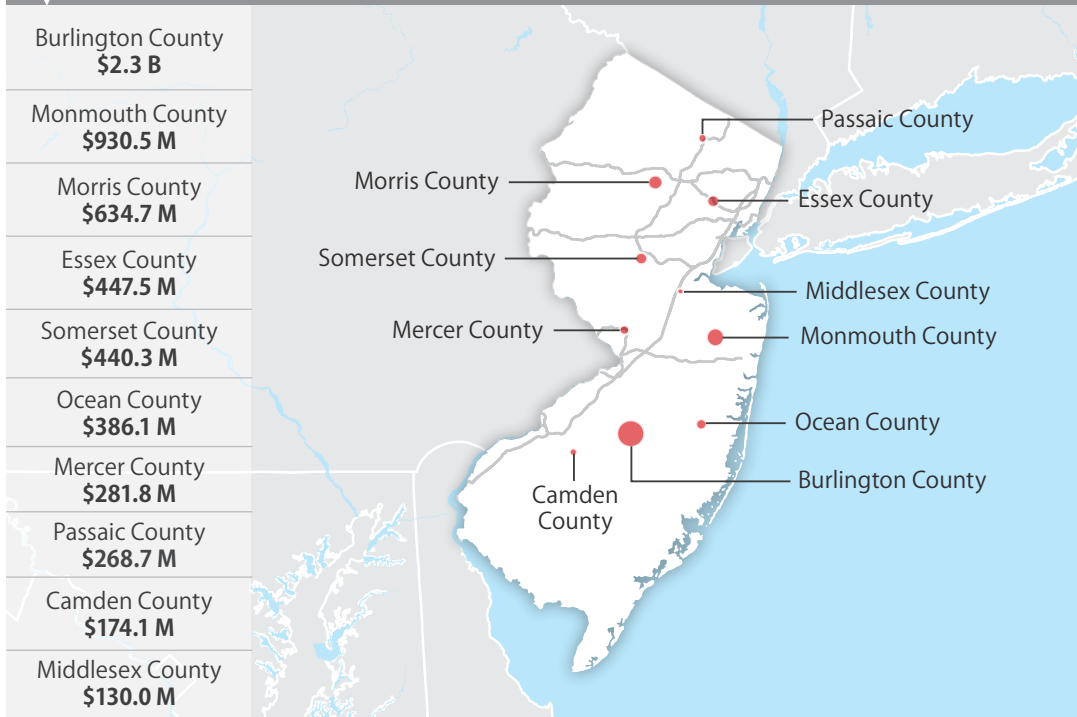
TOTAL PERSONNEL

Allocation, By Type

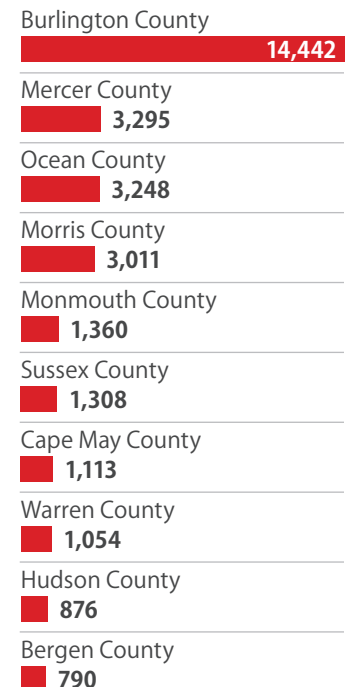


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEW MEXICO

#33 **\$3.2 BILLION**
SPENT IN STATE

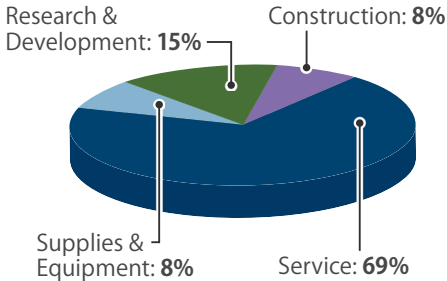
#14 **3.5% OF**
STATE GDP

0.8% OF TOTAL U.S.
DEFENSE SPENDING

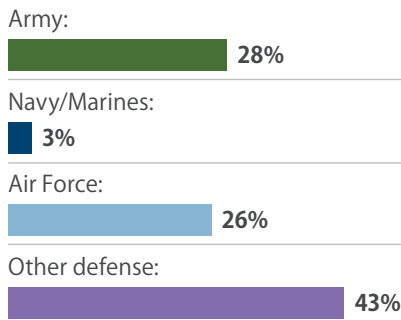
\$1,555 PER RESIDENT

CONTRACTS

By Type



By Service



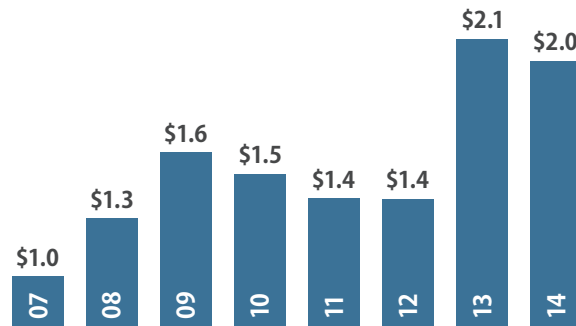
Fiscal Year 2014

Top Contractors

(M=millions)

Lockheed Martin	\$732.1 M
New Mexico Technology Group	\$109.6 M
Applied Research Associates	\$63.1 M
URS	\$56.2 M
Boeing	\$55.0 M
Honeywell International	\$49.1 M
Los Alamos National Security	\$32.3 M
SAIC	\$31.1 M
Allen Division CAE-Link Corporation	\$21.1 M
K.L. House Construction	\$18.5 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

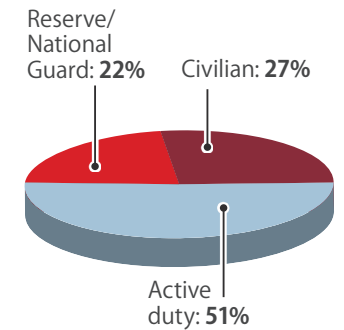
\$1.3 Billion

TOTAL PAYROLL

23,563

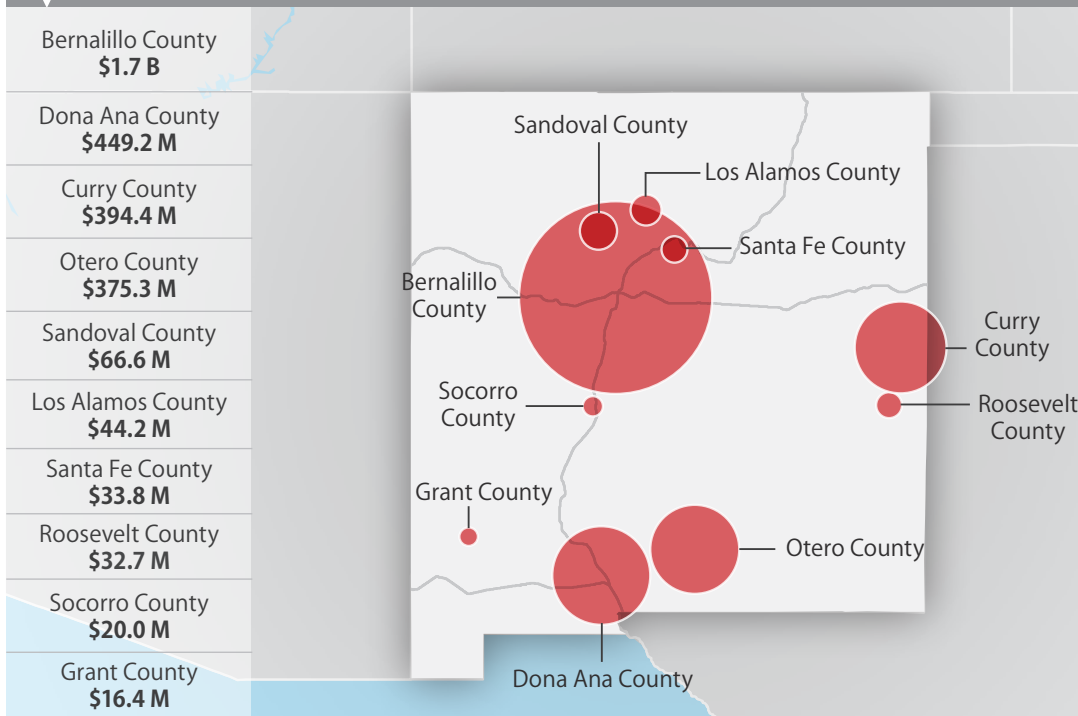
TOTAL PERSONNEL

Allocation, By Type

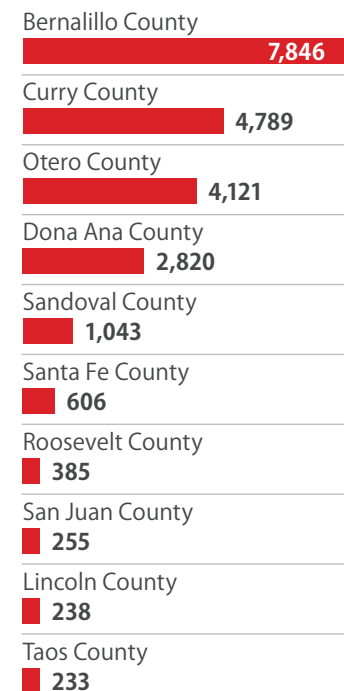


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEW YORK

#15 **\$9.6 BILLION**
SPENT IN STATE

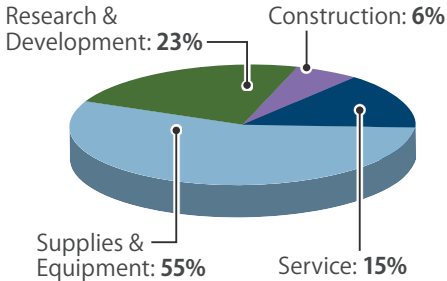
#49 **0.7% OF**
STATE GDP

2.3% OF TOTAL U.S.
DEFENSE SPENDING

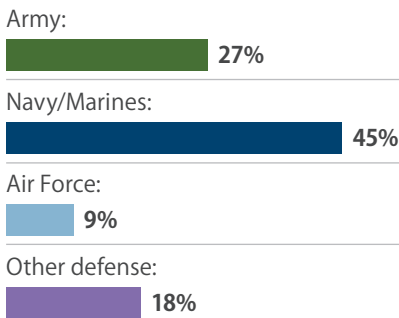
\$487 PER RESIDENT

CONTRACTS

By Type



By Service



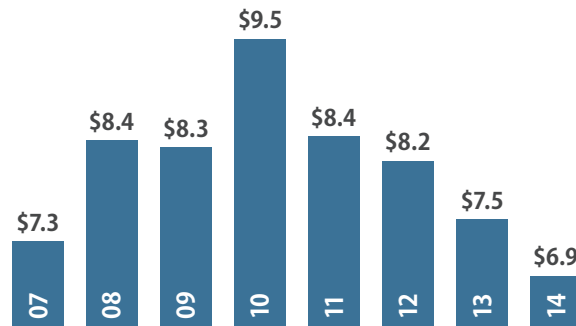
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Huntington Ingalls	\$1.8 B
Lockheed Martin	\$1.2 B
Harris	\$494.0 M
Bechtel	\$177.4 M
Interpublic Group of Companies	\$167.6 M
BAE Systems	\$142.1 M
SRC	\$126.0 M
Great Lakes Dredge & Dock	\$107.7 M
Saint Vincent's Catholic Medical Centers	\$92.5 M
L-3 Communications	\$89.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

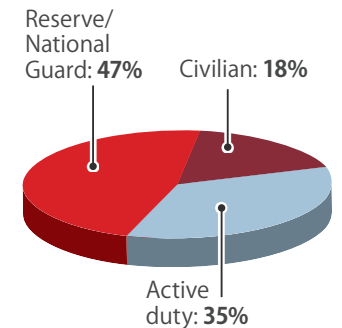
\$2.7 Billion

TOTAL PAYROLL

63,546

TOTAL PERSONNEL

Allocation, By Type

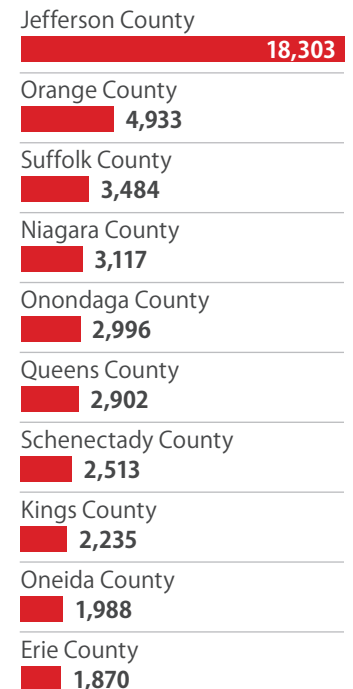


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NORTH CAROLINA

#13 \$10.1 BILLION SPENT IN STATE

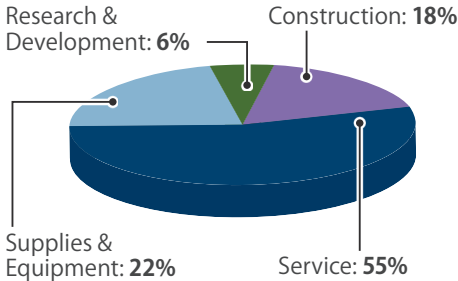
#28 2.1% OF STATE GDP

2.4% OF TOTAL U.S. DEFENSE SPENDING

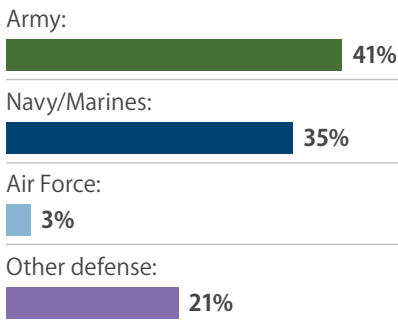
\$1,012 PER RESIDENT

CONTRACTS

By Type



By Service



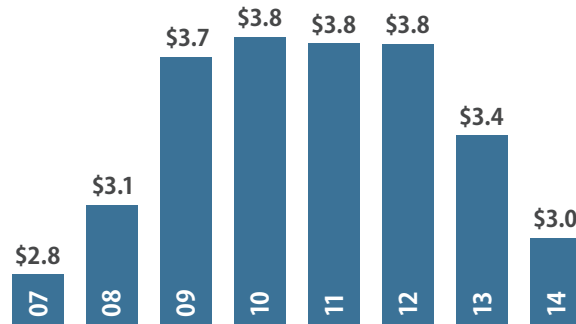
Fiscal Year 2014

Top Contractors

(M=millions)

Sodexo	\$126.0 M
L-3 Communications	\$86.8 M
General Dynamics	\$61.5 M
Raytheon	\$55.6 M
Whiting-Turner Contracting Company	\$50.1 M
TCOM	\$45.3 M
Progress Energy	\$39.8 M
International Tex Group Inc	\$38.6 M
Booz Allen Hamilton Holding Corporation	\$38.0 M
Old North Utility Services	\$37.6 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

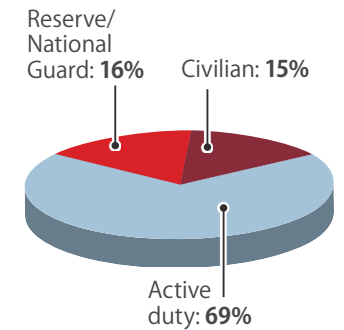
\$7.1 Billion

TOTAL PAYROLL

145,324

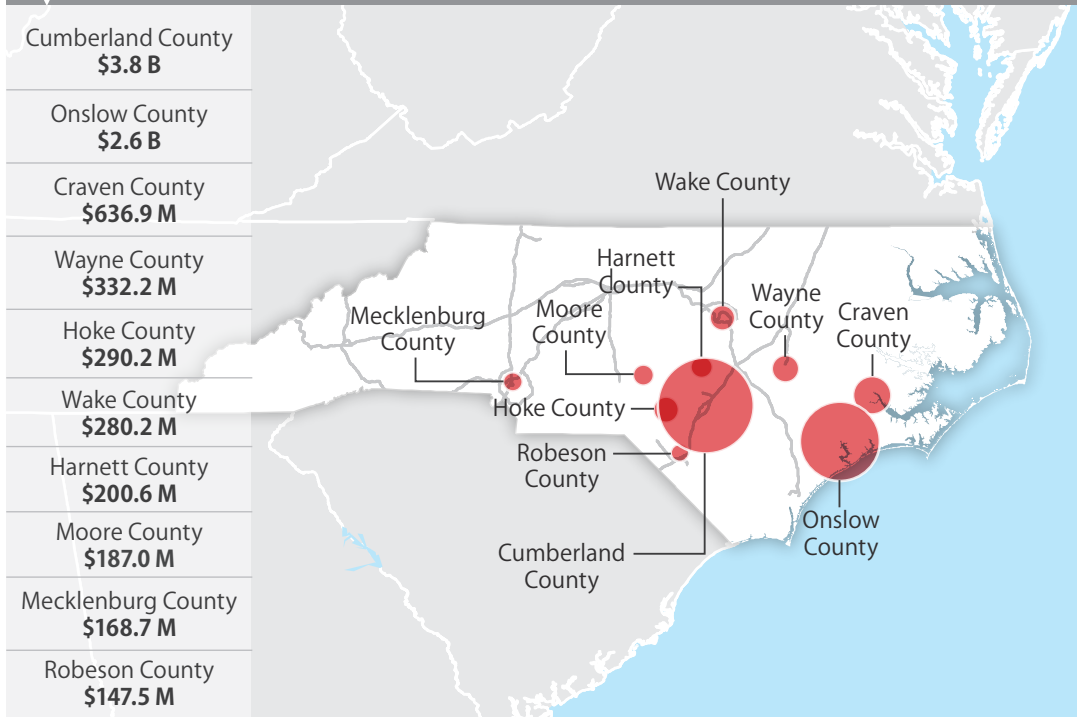
TOTAL PERSONNEL

Allocation, By Type

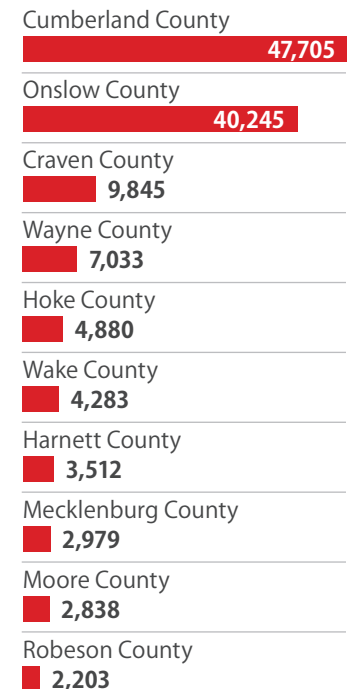


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NORTH DAKOTA

44 \$764.8 MILLION SPENT IN STATE

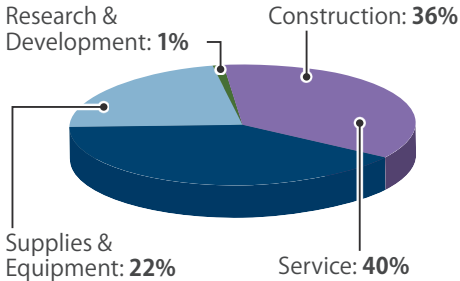
34 1.2% OF STATE GDP

0.2% OF TOTAL U.S. DEFENSE SPENDING

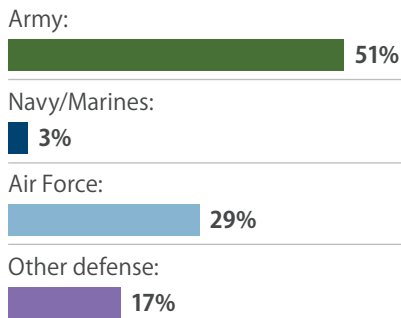
\$1,034 PER RESIDENT

CONTRACTS

By Type



By Service



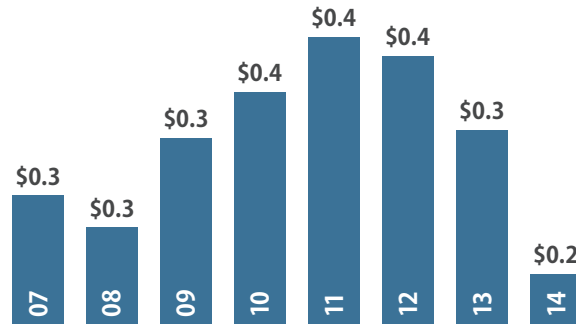
Fiscal Year 2014

Top Contractors

(M=millions)

Sundt	\$30.2 M
PCL Employees Holdings	\$13.4 M
Tesoro	\$13.2 M
Dakco Distributors	\$10.9 M
Pro-Mark Services	\$9.5 M
Koontz Electric Company	\$9.2 M
Construction Engineers	\$7.2 M
Rolac Contracting, Inc.	\$4.8 M
S & S Coatings Inc.	\$4.8 M
Fiore Industries	\$3.8 M

Value of Contract Awards Performed (Billions)

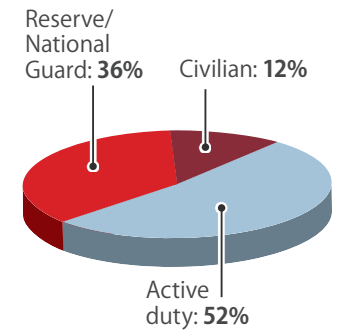


DEFENSE PERSONNEL

\$552.1 Million
TOTAL PAYROLL

13,242
TOTAL PERSONNEL

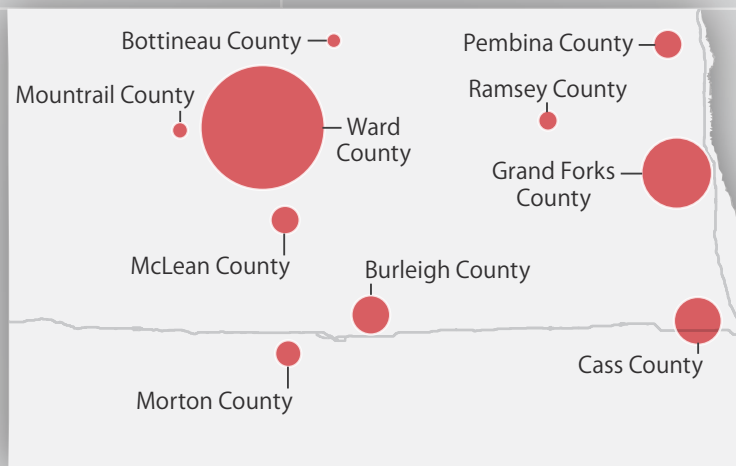
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions)

Ward County	\$398.5 M
Grand Forks County	\$132.9 M
Cass County	\$61.4 M
Burleigh County	\$41.2 M
McLean County	\$22.6 M
Pembina County	\$21.6 M
Morton County	\$18.5 M
Ramsey County	\$11.1 M
Mountrail County	\$6.9 M
Bottineau County	\$6.3 M



Top Personnel Locations

Ward County	5,827
Cass County	2,171
Grand Forks County	2,116
Burleigh County	1,237
Ramsey County	375
McIntosh County	219
Stark County	184
Bottineau County	142
Pembina County	135
Morton County	125

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

OHIO

#19 \$7.2 BILLION SPENT IN STATE

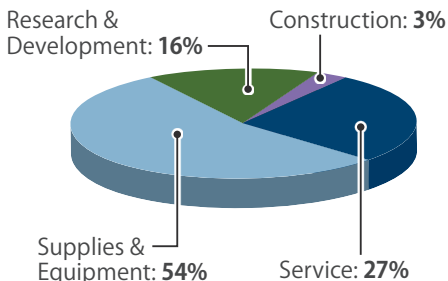
#33 1.2% OF STATE GDP

1.7% OF TOTAL U.S. DEFENSE SPENDING

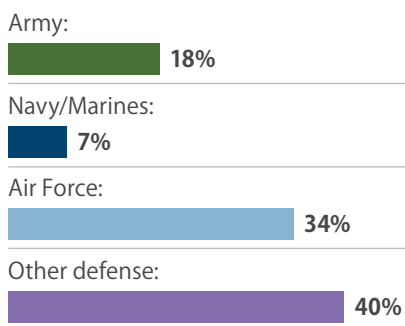
\$617 PER RESIDENT

CONTRACTS

By Type



By Service



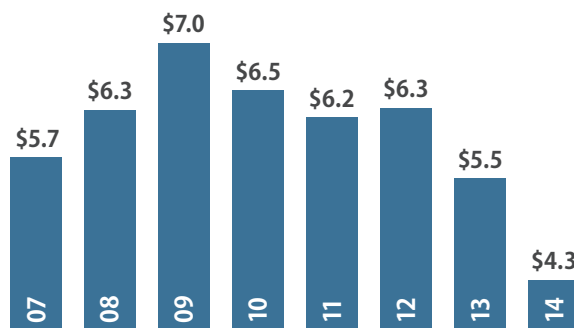
Fiscal Year 2014

Top Contractors

(M=millions)

General Electric	\$648.4 M
Cardinal Health	\$639.7 M
Battelle Memorial Institute	\$324.3 M
Boeing	\$121.1 M
Lockheed Martin	\$119.0 M
CFM International	\$111.6 M
DDJ Capital Mgmt (The Wornick Company)	\$102.4 M
L-3 Communications	\$96.3 M
General Dynamics	\$57.2 M
Macaulay-Brown, Inc	\$51.9 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

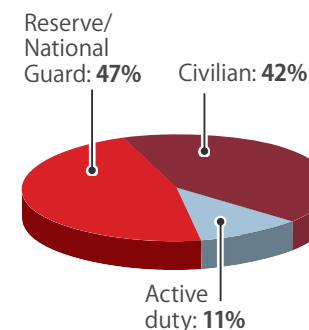
\$2.8 Billion

TOTAL PAYROLL

59,457

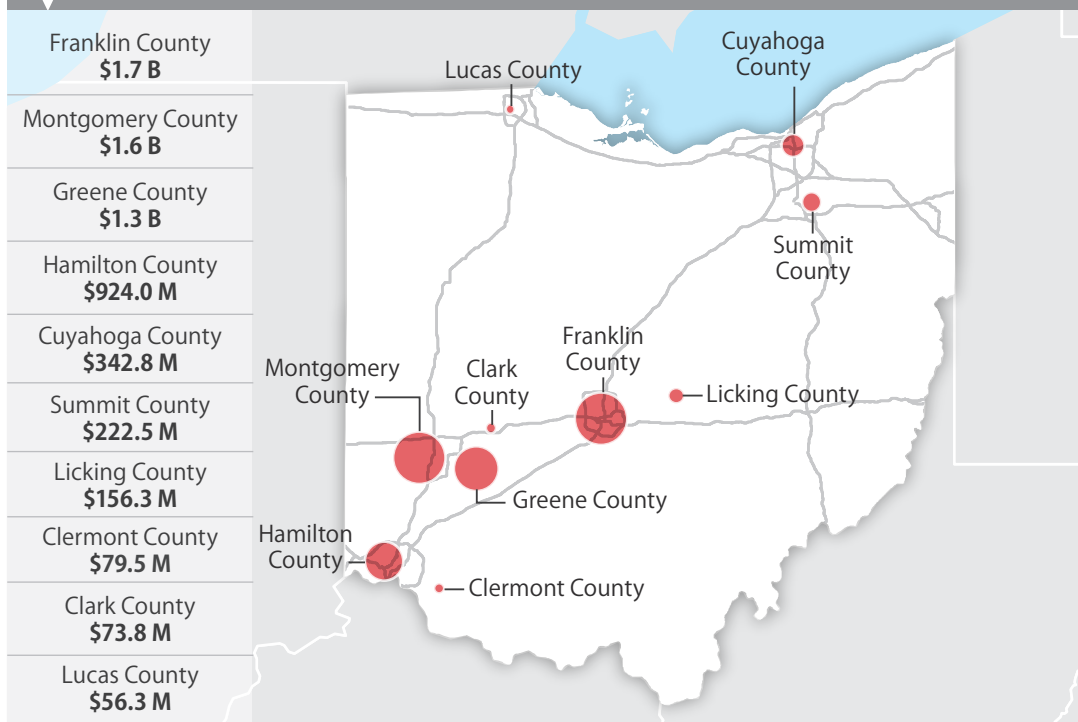
TOTAL PERSONNEL

Allocation, By Type

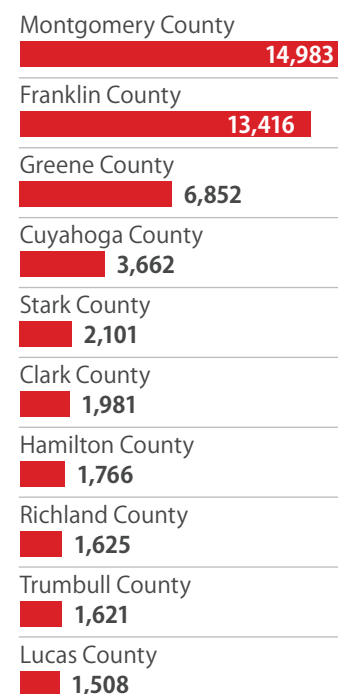


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

OKLAHOMA

#26 \$4.3 BILLION SPENT IN STATE

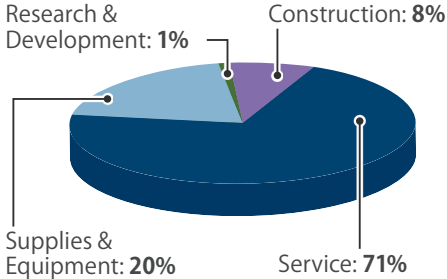
#24 2.3% OF STATE GDP

1.0% OF TOTAL U.S. DEFENSE SPENDING

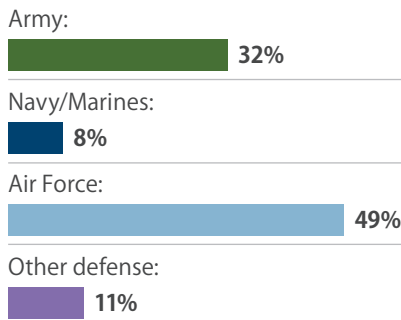
\$1,105 PER RESIDENT

CONTRACTS

By Type



By Service



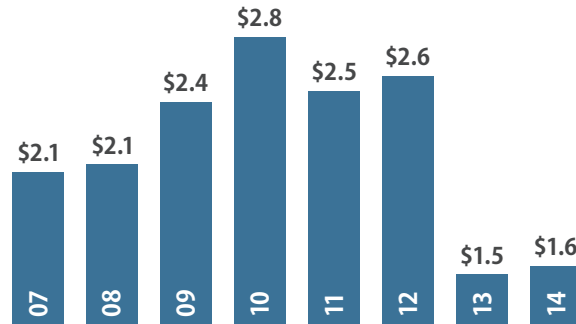
Fiscal Year 2014

Top Contractors

(M=millions)

Boeing	\$202.0 M
URS	\$139.6 M
Computer Sciences Corporation	\$130.7 M
Finmeccanica	\$52.5 M
Chugach Alaska Corporation	\$48.3 M
Cherokee Nation	\$45.3 M
Ross Group Construction	\$31.2 M
Professional Contract Services, Inc.	\$30.6 M
L-3 Communications	\$30.1 M
Harper Construction	\$21.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

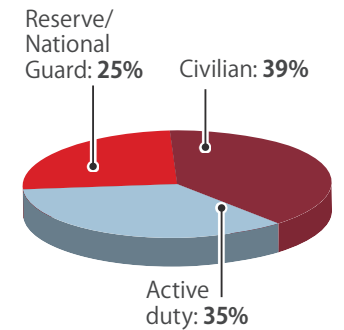
\$2.7 Billion

TOTAL PAYROLL

55,509

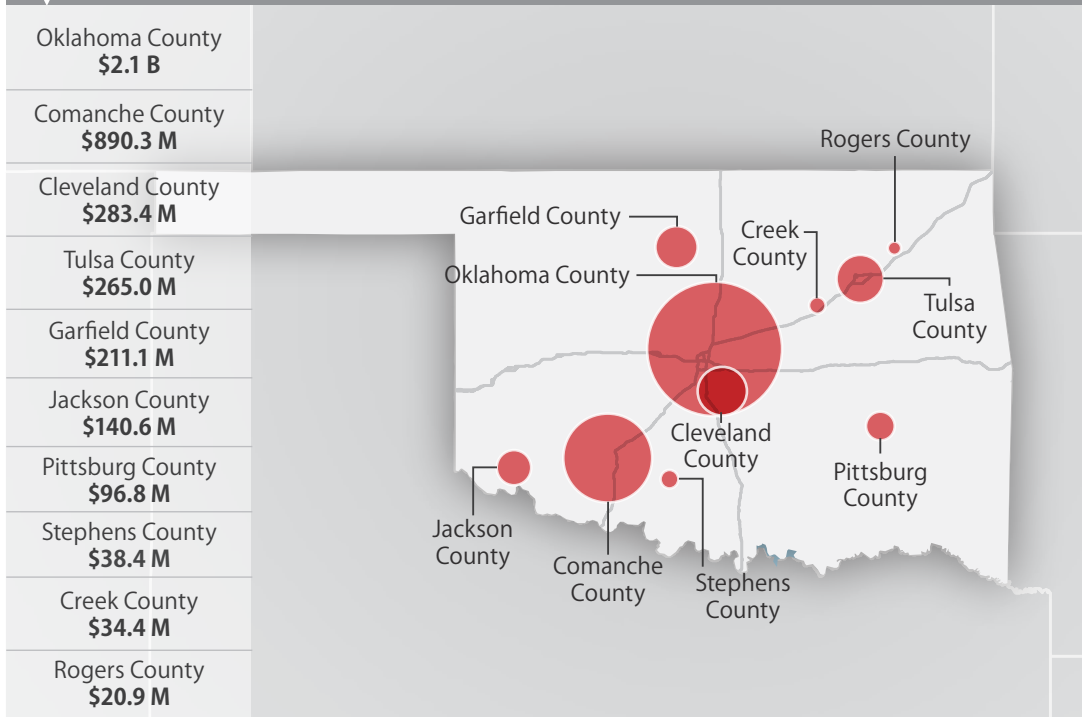
TOTAL PERSONNEL

Allocation, By Type

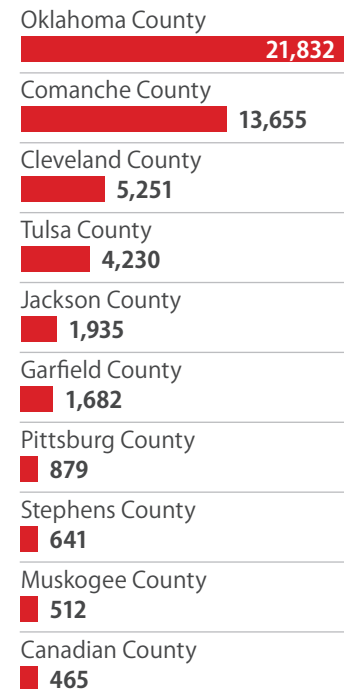


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

OREGON

#43 \$1.2 BILLION SPENT IN STATE

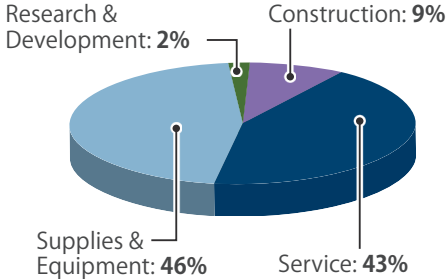
#51 0.5% OF STATE GDP

0.3% OF TOTAL U.S. DEFENSE SPENDING

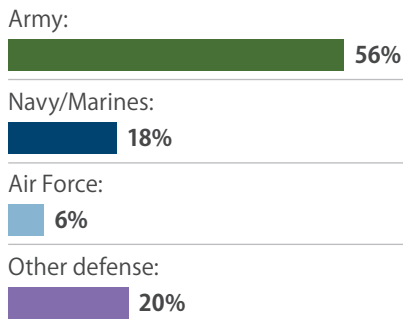
\$290 PER RESIDENT

CONTRACTS

By Type



By Service



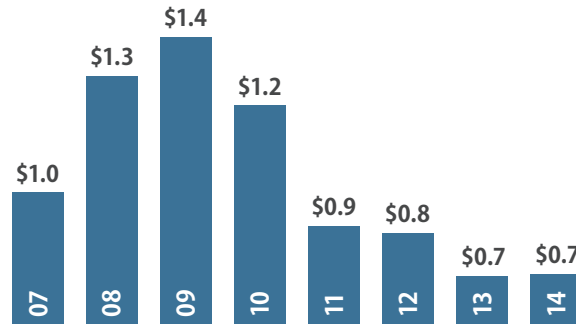
Fiscal Year 2014

Top Contractors

(M=millions)

URS	\$127.5 M
FLIR Systems	\$91.1 M
Vigor Industrial	\$82.2 M
Rockwell Collins	\$57.1 M
Manson Construction	\$17.9 M
Andritz AG	\$17.1 M
Oregon Iron Works	\$16.7 M
Port of Portland	\$13.0 M
Interocean American Shipping Corp.	\$12.1 M
Epic Aviation	\$9.9 M

Value of Contract Awards Performed (Billions)

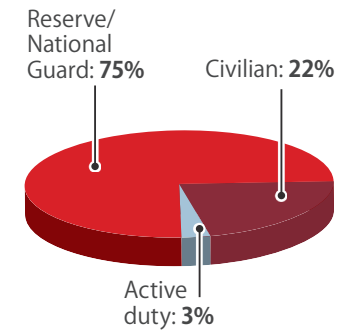


DEFENSE PERSONNEL

\$441.4 Million
TOTAL PAYROLL

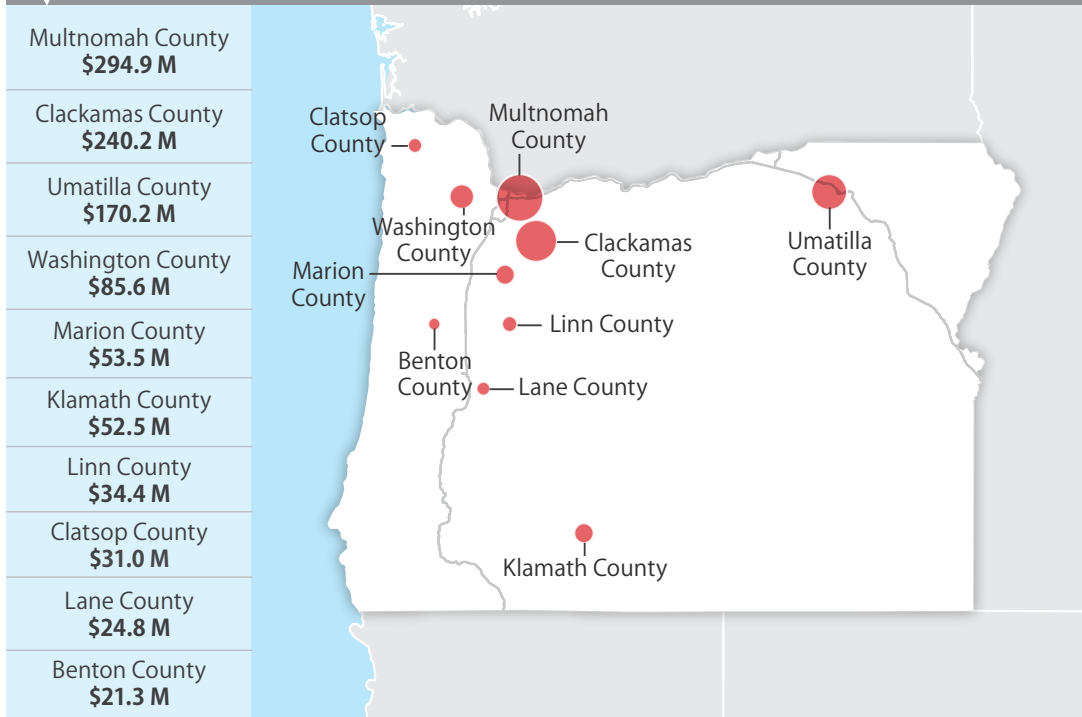
13,382
TOTAL PERSONNEL

Allocation, By Type

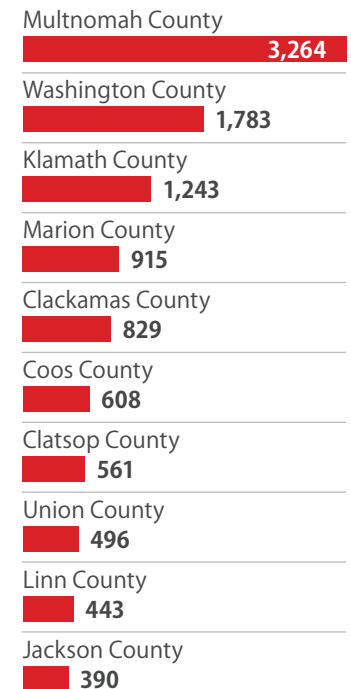


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

PENNSYLVANIA

#6 \$14.2 BILLION SPENT IN STATE

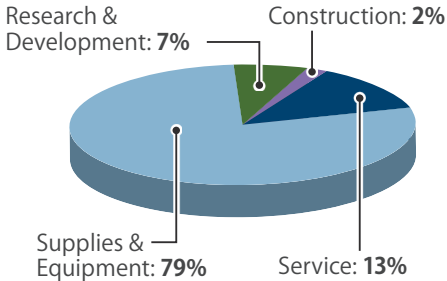
#25 2.2% OF STATE GDP

3.4% OF TOTAL U.S. DEFENSE SPENDING

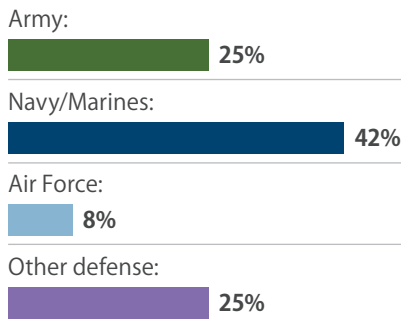
\$1,112 PER RESIDENT

CONTRACTS

By Type



By Service



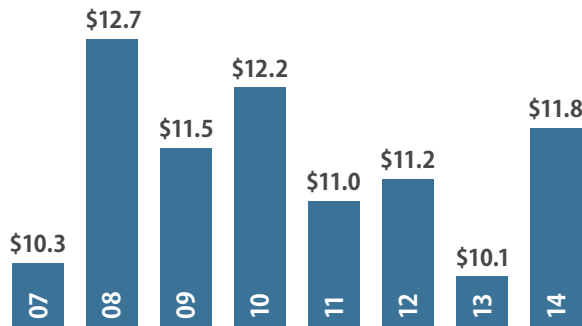
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Bechtel	\$3.5 B
Boeing	\$1.5 B
AmerisourceBergen	\$1.5 B
Lockheed Martin	\$756.3 M
BAE Systems	\$566.6 M
Highmark Inc.	\$239.9 M
Navmar Applied Sciences	\$200.8 M
Carnegie Mellon University	\$189.1 M
Pennsylvania State University	\$141.0 M
United States Department of Energy	\$114.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

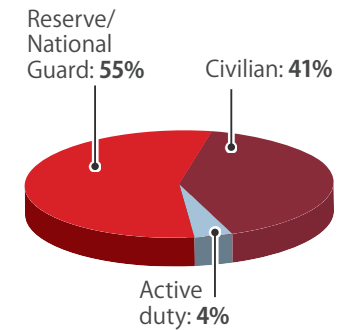
\$2.5 Billion

TOTAL PAYROLL

57,513

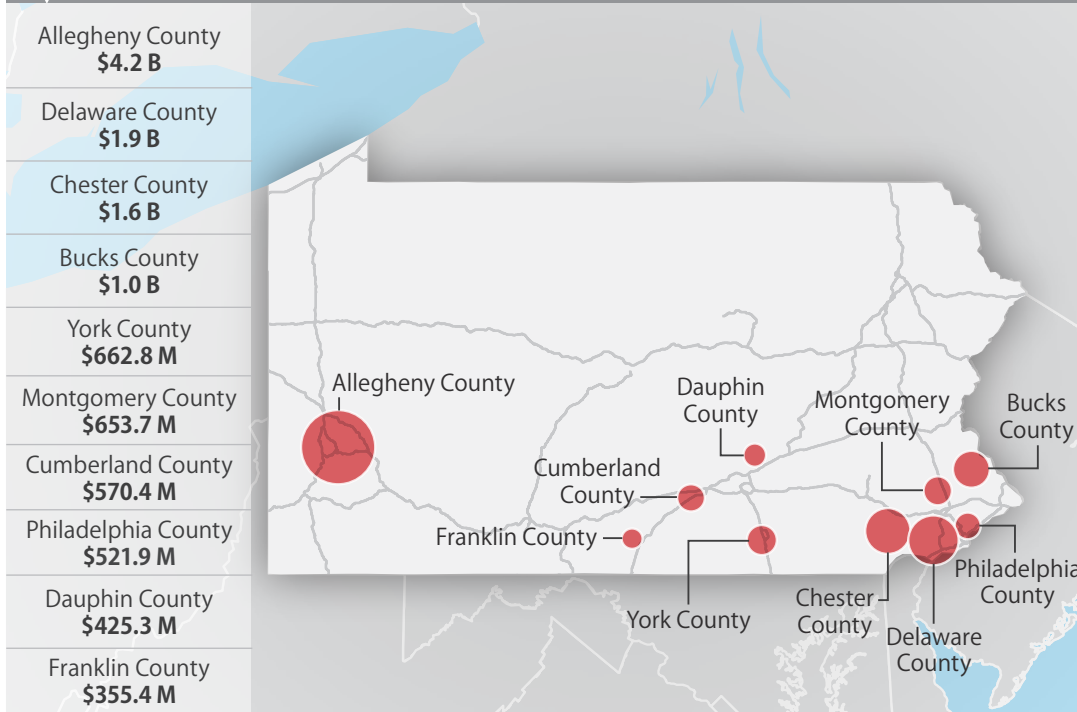
TOTAL PERSONNEL

Allocation, By Type

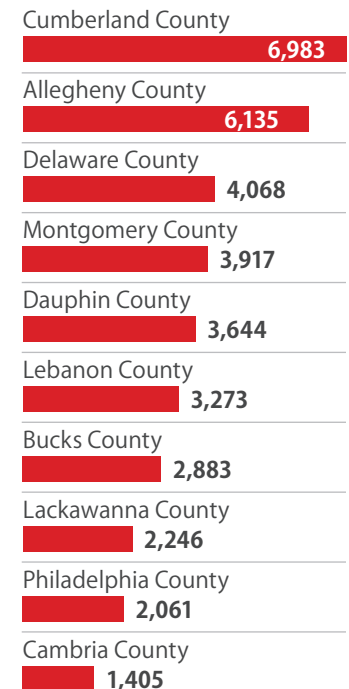


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

RHODE ISLAND

#38 \$2.1 BILLION SPENT IN STATE

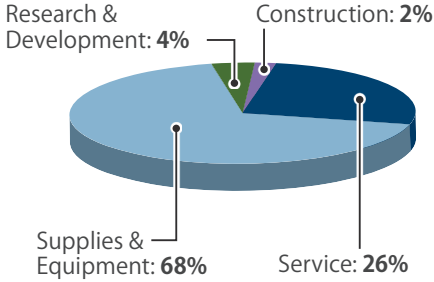
#13 3.8% OF STATE GDP

0.5% OF TOTAL U.S. DEFENSE SPENDING

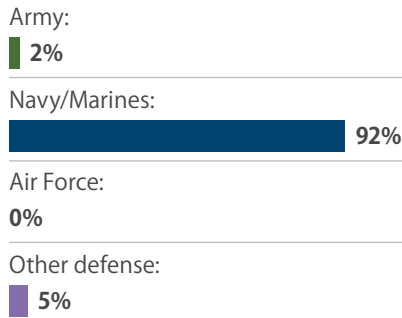
\$1,948 PER RESIDENT

CONTRACTS

By Type



By Service



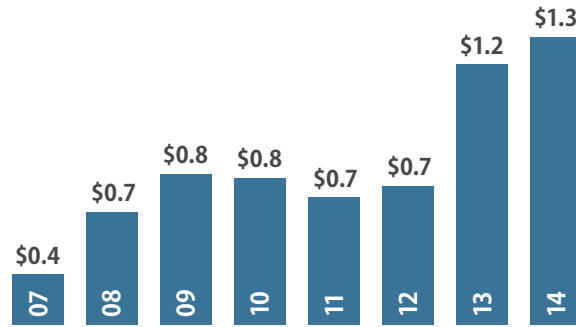
Fiscal Year 2014

Top Contractors

(M=millions)

Raytheon	\$257.1 M
Systems Engineering & Associates	\$49.9 M
L-3 Communications	\$41.4 M
McLaughlin Research Corporation	\$23.6 M
SAIC	\$22.9 M
BAE Systems	\$20.2 M
Alion Science and Technology	\$13.4 M
Lockheed Martin	\$13.0 M
Rite-Solutions	\$9.2 M
Doyon	\$8.8 M

Value of Contract Awards Performed (Billions)

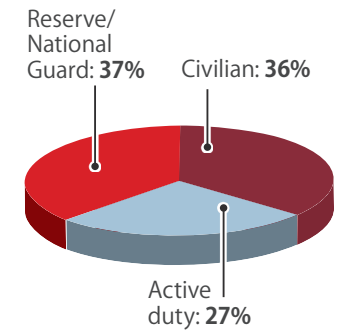


DEFENSE PERSONNEL

\$754.3 Million
TOTAL PAYROLL

12,328
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions)

Newport County	\$892.2 M
Washington County	\$741.9 M
Providence County	\$233.1 M
Kent County	\$131.1 M
Bristol County	\$42.9 M



Top Personnel Locations

Newport County	5,105
Providence County	2,879
Washington County	1,792
Kent County	1,586
Bristol County	505

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

SOUTH CAROLINA

#22 \$6.1 BILLION SPENT IN STATE

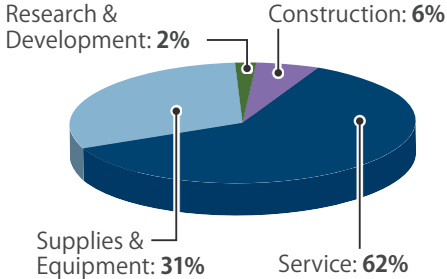
#15 3.3% OF STATE GDP

1.5% OF TOTAL U.S. DEFENSE SPENDING

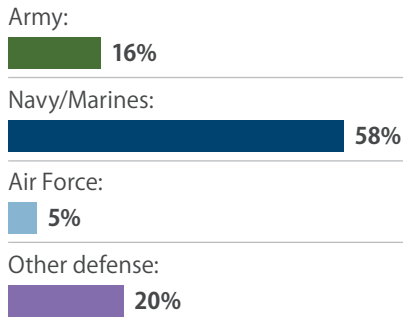
\$1,262 PER RESIDENT

CONTRACTS

By Type



By Service



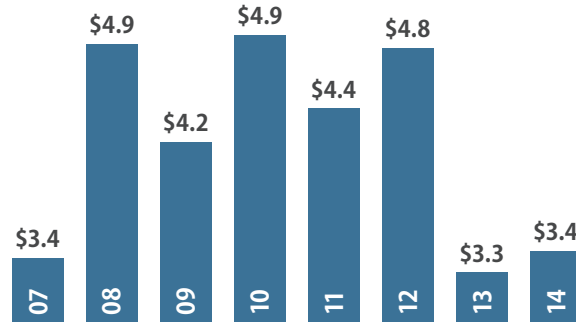
Fiscal Year 2014

Top Contractors

(M=millions)

SAIC	\$254.7 M
General Dynamics	\$147.7 M
L-3 Communications	\$126.7 M
Lockheed Martin	\$109.9 M
Cerberus Cptl Mgmt (Readiness Mgmt Sprt)	\$93.5 M
Force Protection, Inc.	\$88.5 M
Honeywell International	\$88.1 M
Mercom	\$83.3 M
CACI	\$79.5 M
UNAKA	\$68.5 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

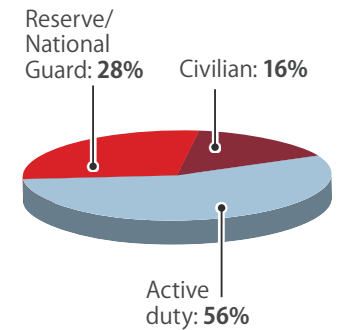
\$2.7 Billion

TOTAL PAYROLL

65,812

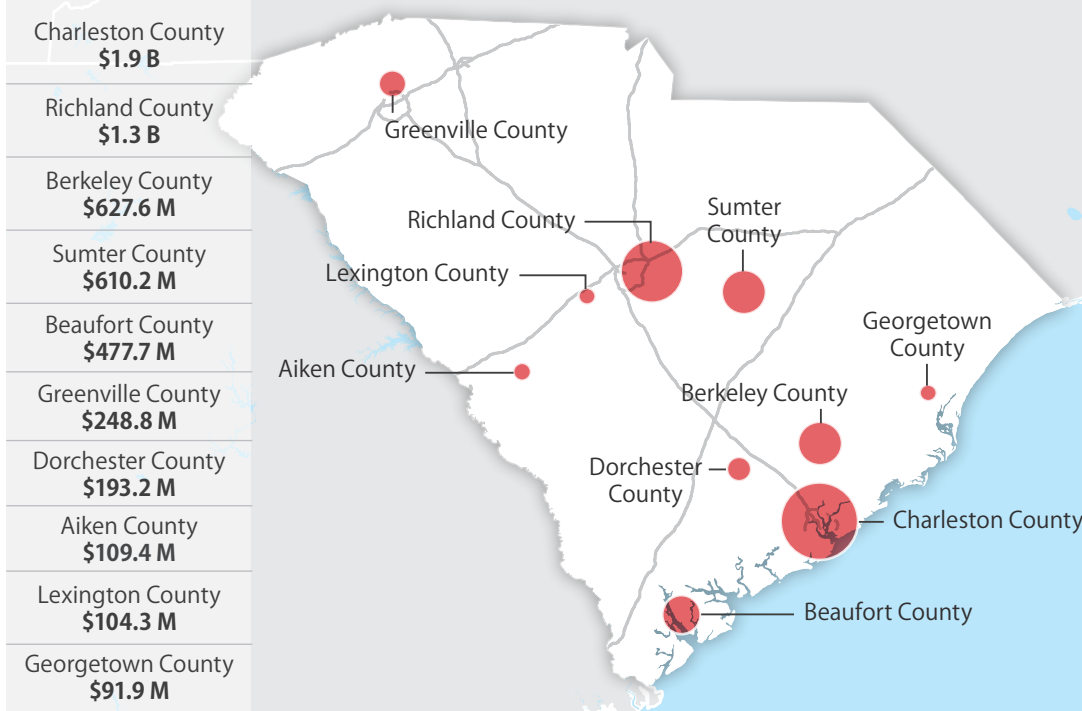
TOTAL PERSONNEL

Allocation, By Type

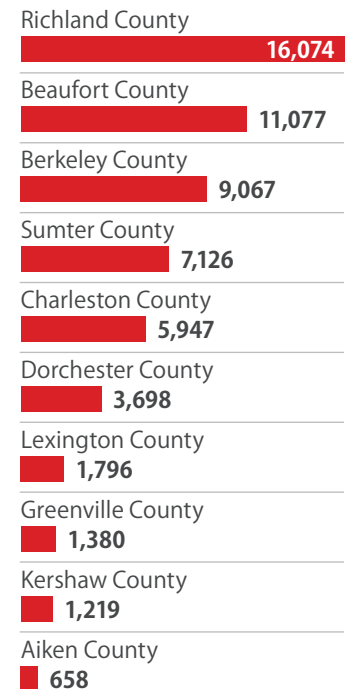


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

SOUTH DAKOTA

#46 \$686.7 MILLION SPENT IN STATE

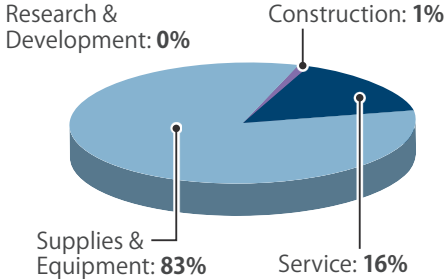
#31 1.4% OF STATE GDP

0.2% OF TOTAL U.S. DEFENSE SPENDING

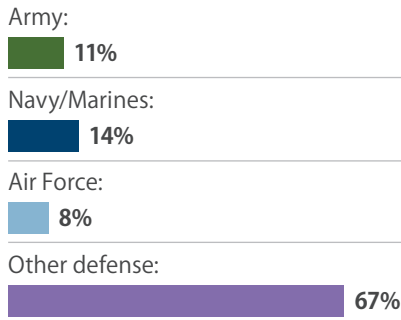
\$805 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions)

Tyson Foods	\$223.8 M
BAE Systems	\$35.5 M
Forest Products Distributors	\$6.1 M
Royal Bridge	\$5.8 M
M1 Support Services	\$5.2 M
Chenega Corporation	\$4.2 M
Black Hills Ammunition Inc.	\$4.1 M
Astec Industries, Inc.	\$3.6 M
GBK Joint Venture	\$3.5 M
NIITEK	\$3.0 M

Value of Contract Awards Performed (Billions)

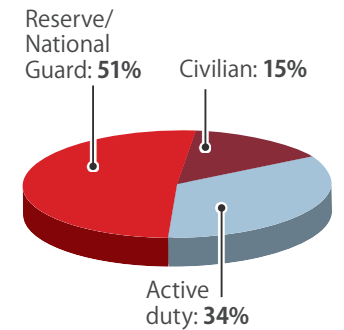


DEFENSE PERSONNEL

\$334.5 Million
TOTAL PAYROLL

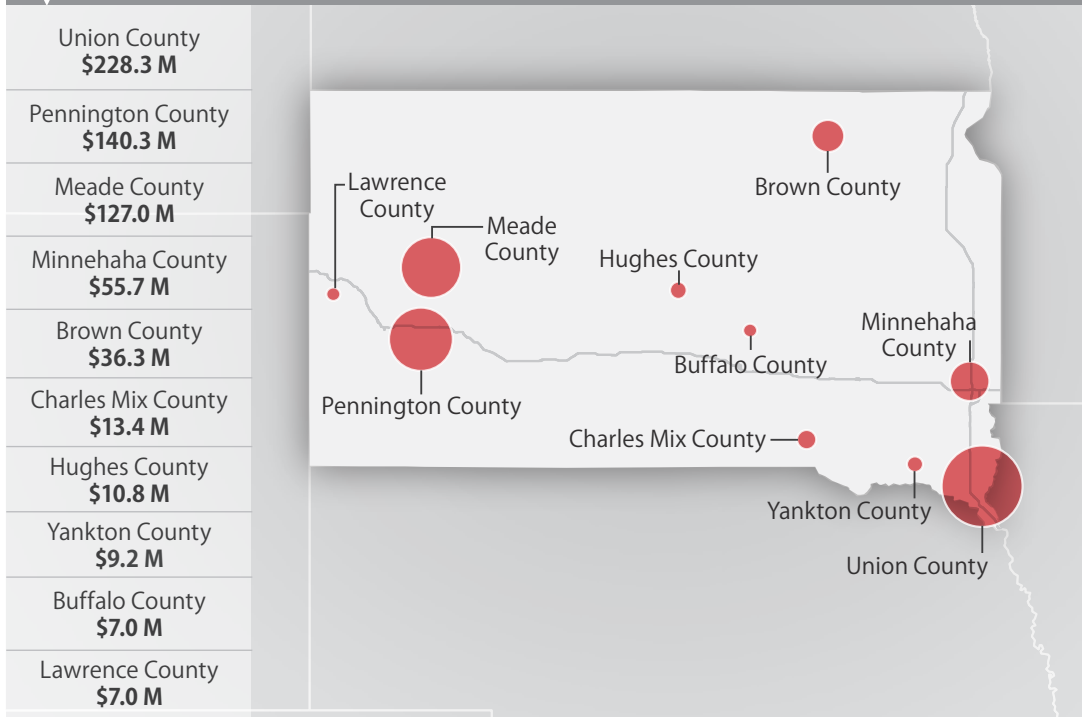
9,430
TOTAL PERSONNEL

Allocation, By Type

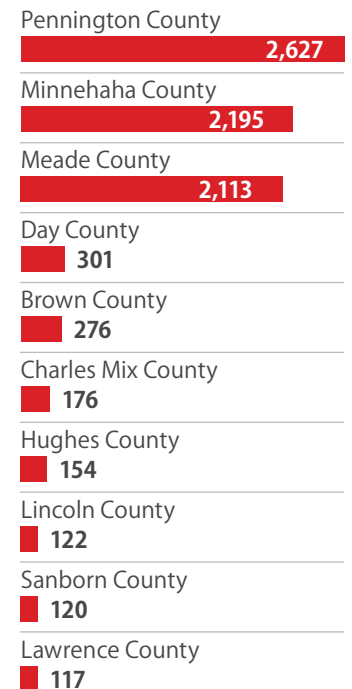


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

TENNESSEE

#36 \$2.4 BILLION SPENT IN STATE

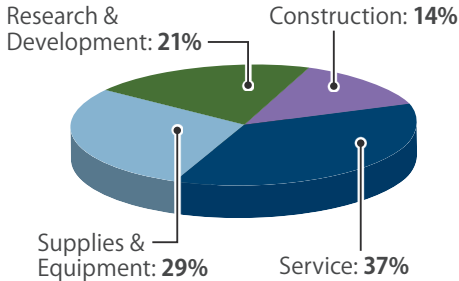
#47 0.8% OF STATE GDP

0.6% OF TOTAL U.S. DEFENSE SPENDING

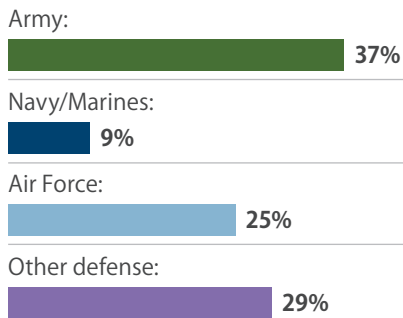
\$361 PER RESIDENT

CONTRACTS

By Type



By Service



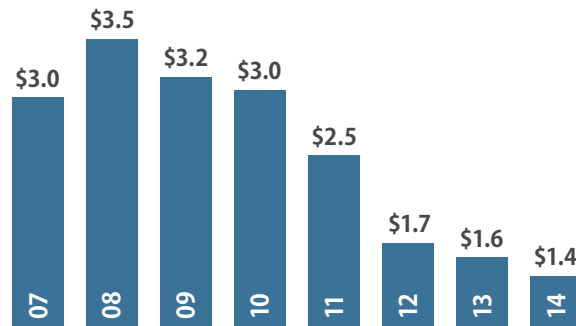
Fiscal Year 2014

Top Contractors

(M=millions)

Aerospace Testing Alliance	\$260.2 M
BAE Systems	\$196.6 M
UT-Battelle	\$96.1 M
FedEx	\$69.5 M
Bauer AG	\$44.3 M
NIITEK	\$36.4 M
Sword & Shield Enterprise Security	\$34.0 M
ECI Defense Group	\$30.9 M
ForceX	\$20.9 M
Jacobs Engineering Group	\$19.1 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

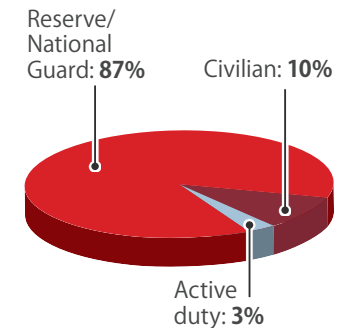
\$967.6 Million

TOTAL PAYROLL

71,442

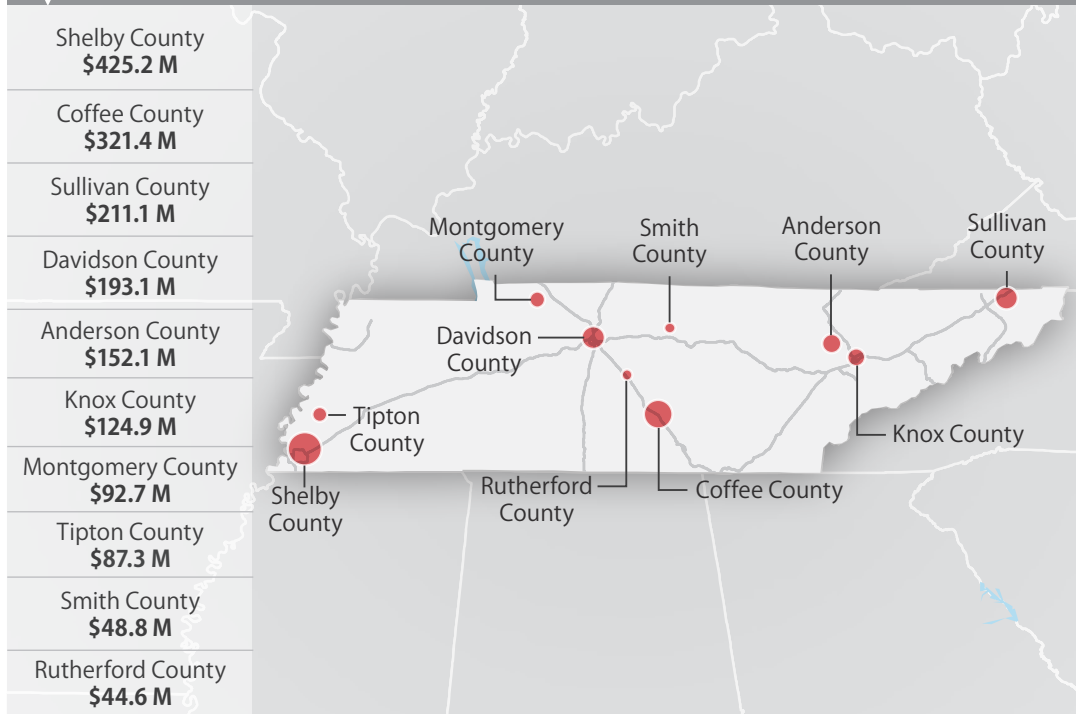
TOTAL PERSONNEL

Allocation, By Type

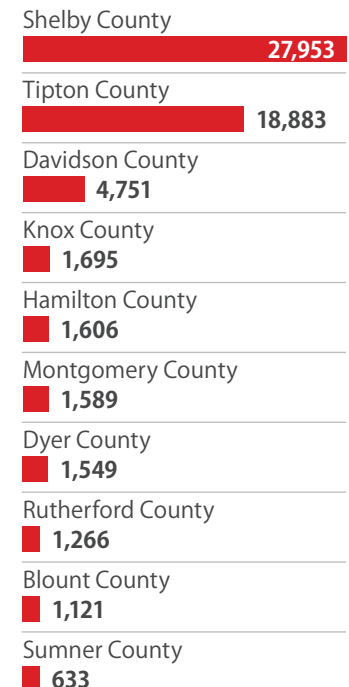


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

TEXAS

#3 \$39.6 BILLION SPENT IN STATE

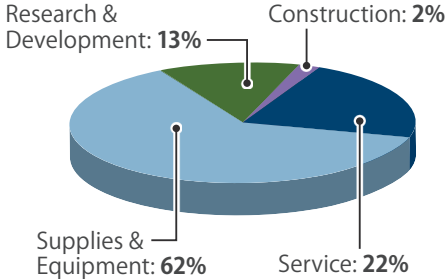
#20 2.5% OF STATE GDP

9.5% OF TOTAL U.S. DEFENSE SPENDING

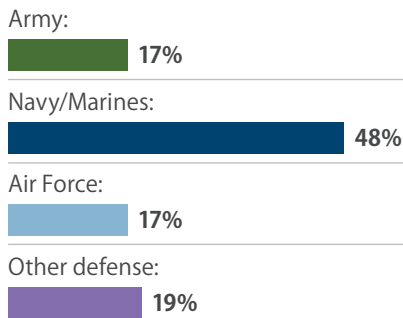
\$1,468 PER RESIDENT

CONTRACTS

By Type



By Service



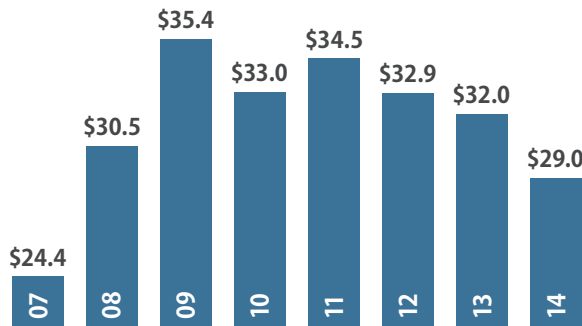
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$12.8 B
Bell Boeing Joint Project Office	\$3.4 B
L-3 Communications	\$2.5 B
Royal Dutch Shell	\$1.8 B
Textron	\$1.2 B
Valero	\$1.0 B
Raytheon	\$976.7 M
Kelly Aviation Center	\$356.5 M
Western Refining	\$341.0 M
Cerberus Capital Management	\$321.4 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

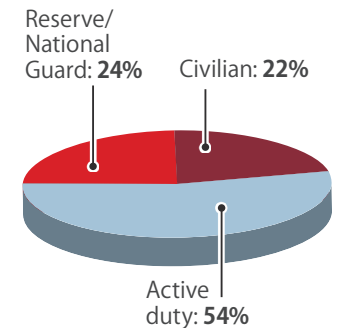
\$10.6 Billion

TOTAL PAYROLL

217,674

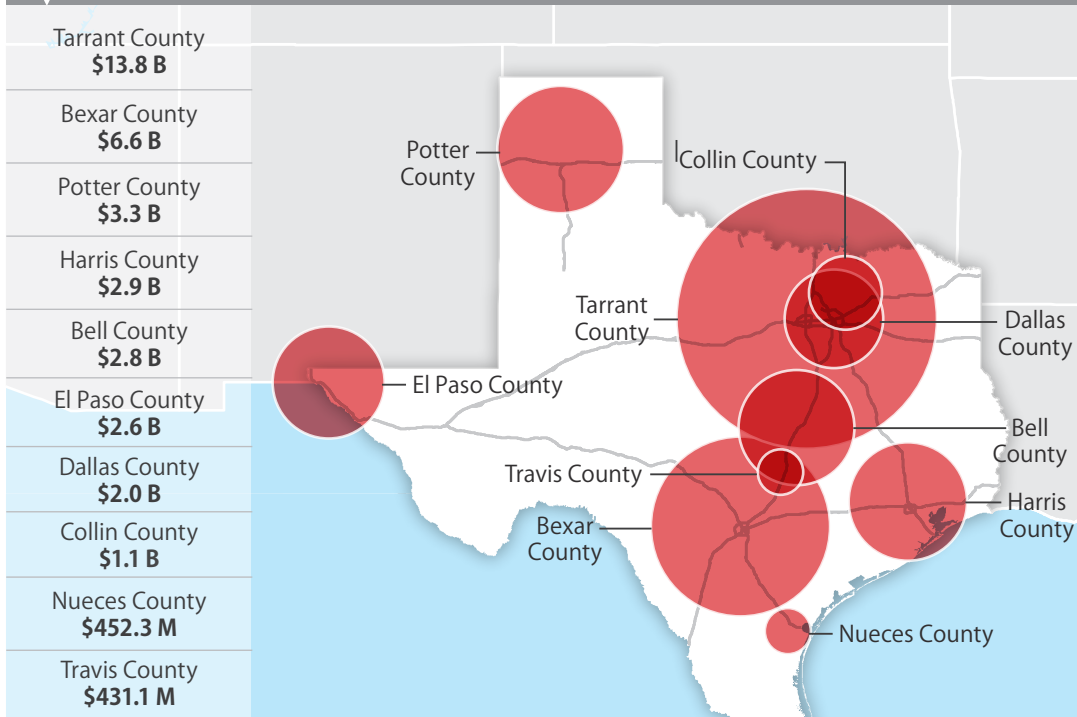
TOTAL PERSONNEL

Allocation, By Type

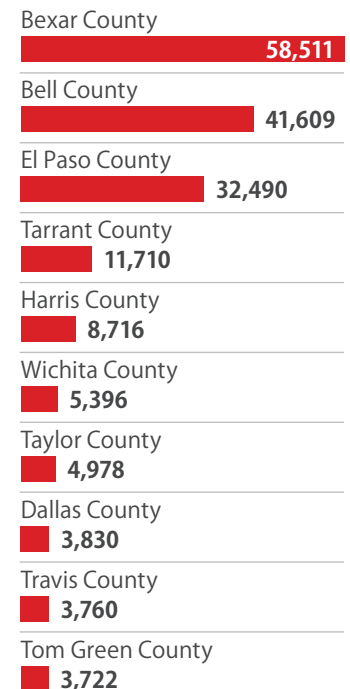


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

UTAH

#32 **\$3.3 BILLION**
SPENT IN STATE

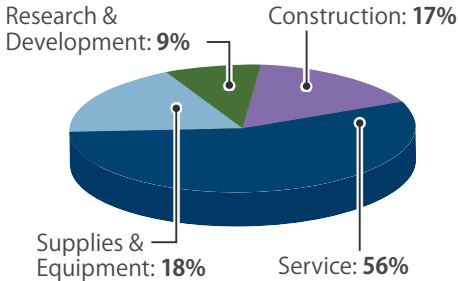
#23 **2.3% OF**
STATE GDP

0.8% OF TOTAL U.S.
DEFENSE SPENDING

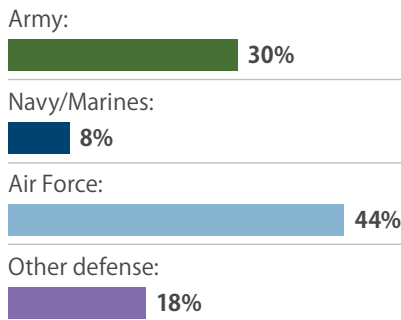
\$1,122 PER RESIDENT

CONTRACTS

By Type



By Service



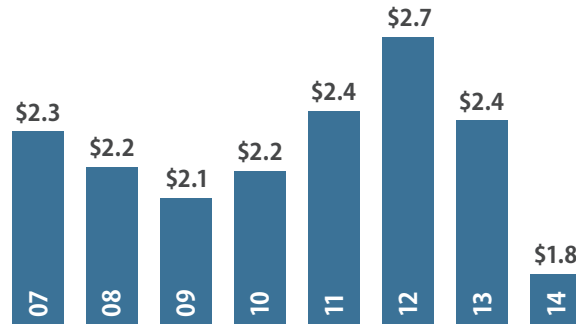
Fiscal Year 2014

Top Contractors

(M=millions)

Huntington Ingalls	\$356.4 M
L-3 Communications	\$312.1 M
URS	\$227.7 M
Carlyle Partners IV	\$149.4 M
Balfour Beatty/DPR/Big-D Joint Venture	\$47.5 M
Alliant Techsystems	\$45.8 M
Utah State University	\$42.0 M
The Sinclair Companies	\$21.7 M
3M	\$18.1 M
IMSAR	\$16.0 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

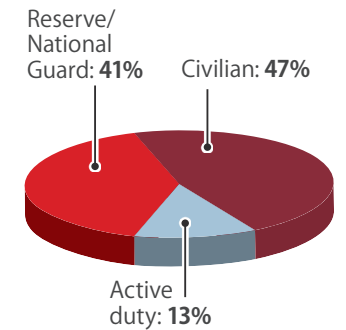
\$1.5 Billion

TOTAL PAYROLL

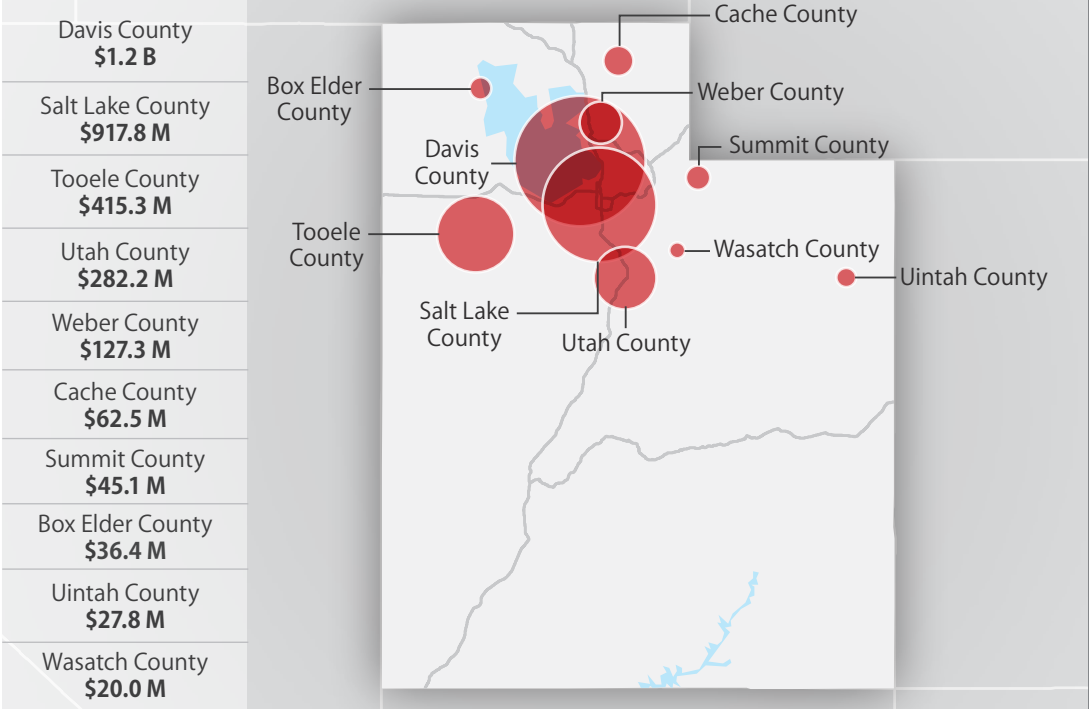
29,806

TOTAL PERSONNEL

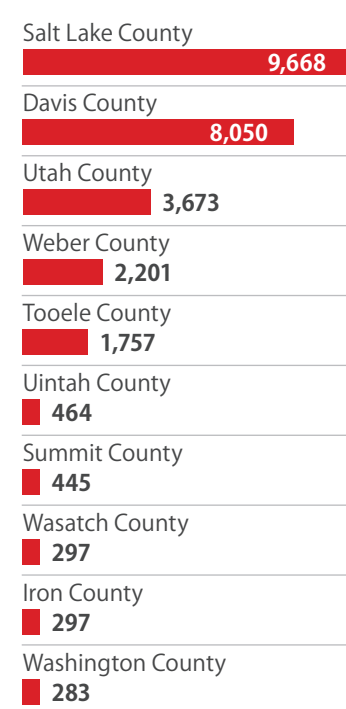
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

VERMONT

#51 \$289.6 MILLION SPENT IN STATE

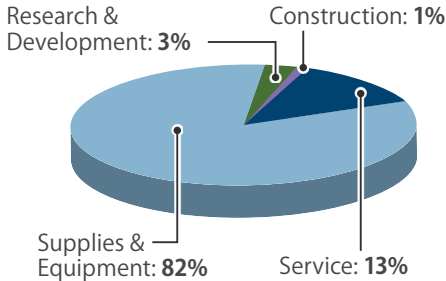
#43 1.0% OF STATE GDP

0.1% OF TOTAL U.S. DEFENSE SPENDING

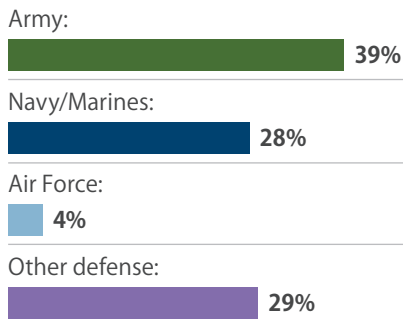
\$462 PER RESIDENT

CONTRACTS

By Type



By Service



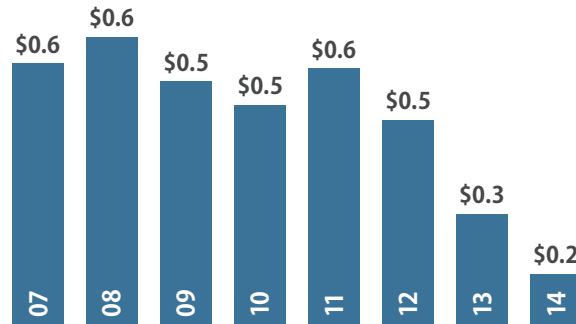
Fiscal Year 2014

Top Contractors

(M=millions)

General Dynamics	\$57.4 M
United Technologies	\$34.7 M
Revision Military	\$16.4 M
Preci-Manufacturing	\$3.8 M
Kibbutz Sasa	\$2.9 M
Concepts ETI	\$2.5 M
Vermont Aerospace Manufacturing	\$2.1 M
NECCO, Inc.	\$2.1 M
New England Woodcraft	\$1.8 M
CH2M HILL	\$1.8 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

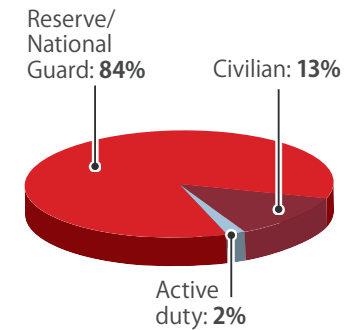
\$129.8 Million

TOTAL PAYROLL

5,054

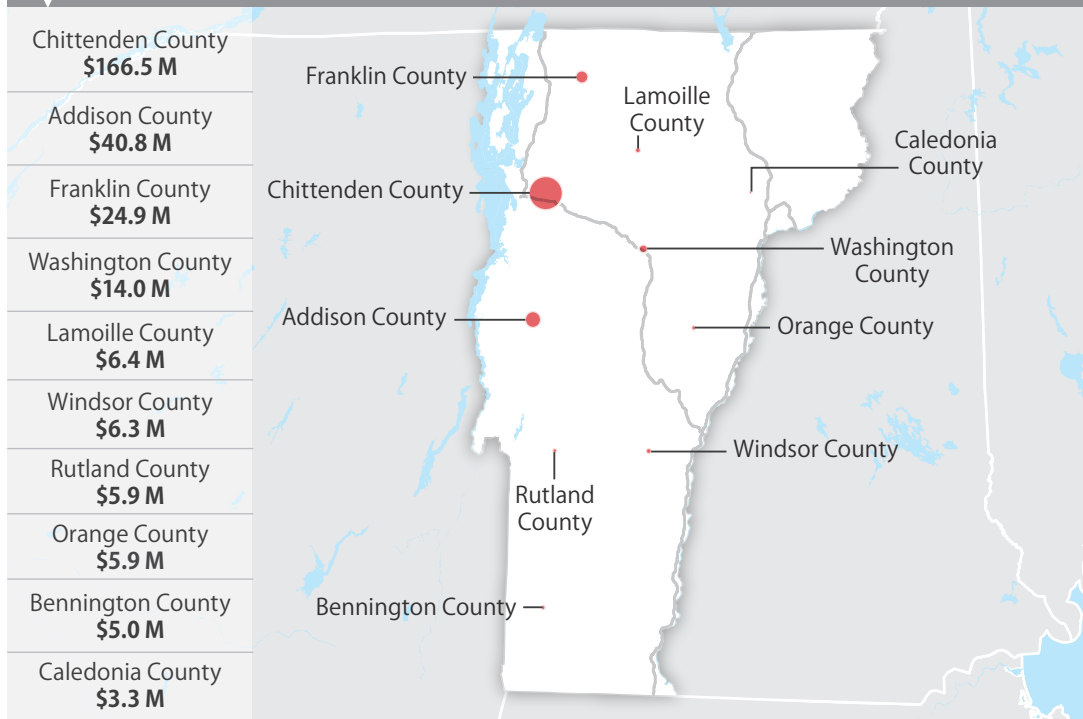
TOTAL PERSONNEL

Allocation, By Type

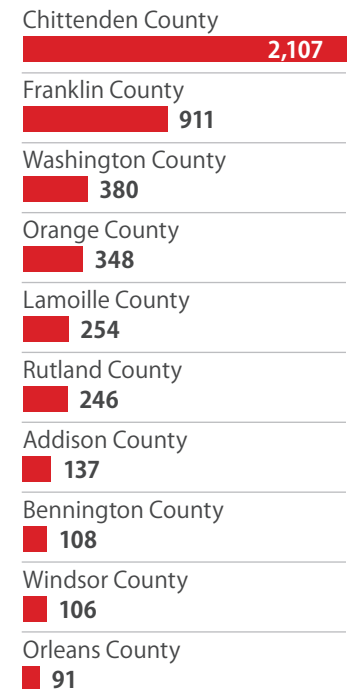


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

VIRGINIA

#1 \$54.7 BILLION SPENT IN STATE

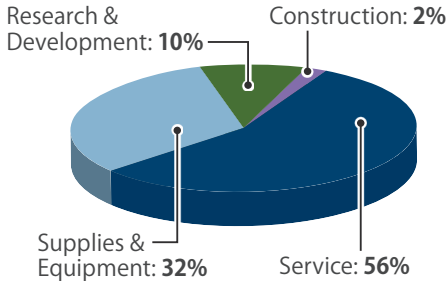
#1 11.8% OF STATE GDP

13.1% OF TOTAL U.S. DEFENSE SPENDING

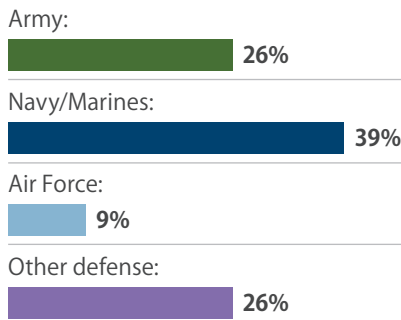
\$6,567 PER RESIDENT

CONTRACTS

By Type



By Service



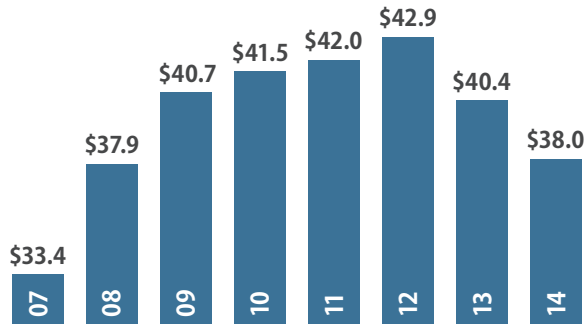
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Huntington Ingalls	\$3.5 B
Hewlett-Packard	\$1.8 B
Booz Allen Hamilton Holding Corporation	\$1.6 B
SAIC	\$1.6 B
CACI	\$1.1 B
Lockheed Martin	\$937.2 M
Exxon Mobil	\$925.7 M
Atlantic Diving Supply	\$882.9 M
BAE Systems	\$743.1 M
Northrup Grumman	\$645.3 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

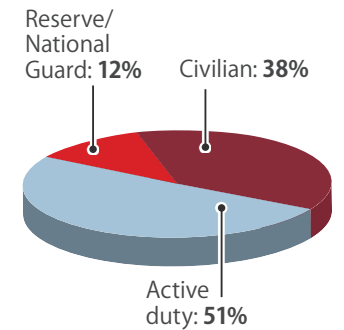
\$16.6 Billion

TOTAL PAYROLL

242,936

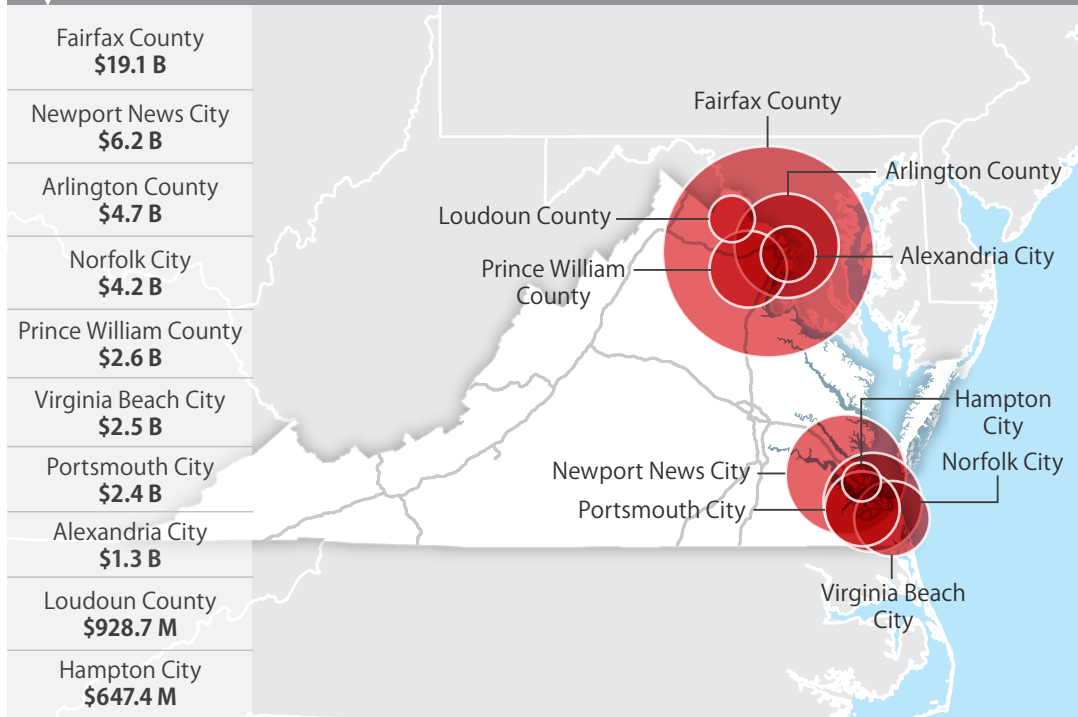
TOTAL PERSONNEL

Allocation, By Type

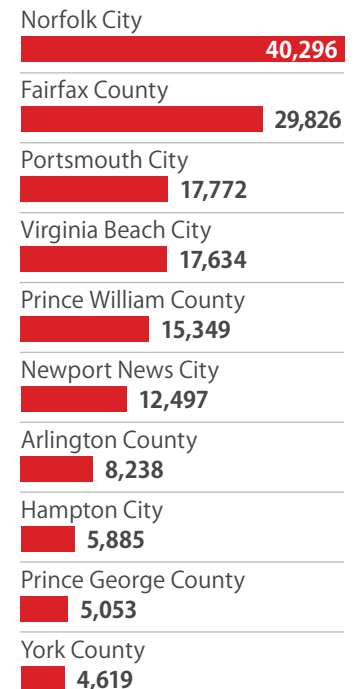


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

WASHINGTON

#7 **\$12.7 BILLION**
SPENT IN STATE

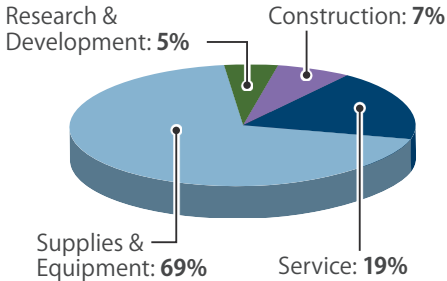
#16 **3.1% OF**
STATE GDP

3.0% OF TOTAL U.S.
DEFENSE SPENDING

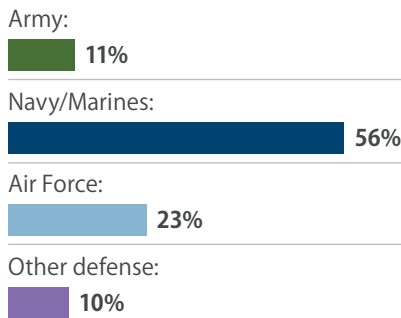
\$1,793 PER RESIDENT

CONTRACTS

By Type



By Service



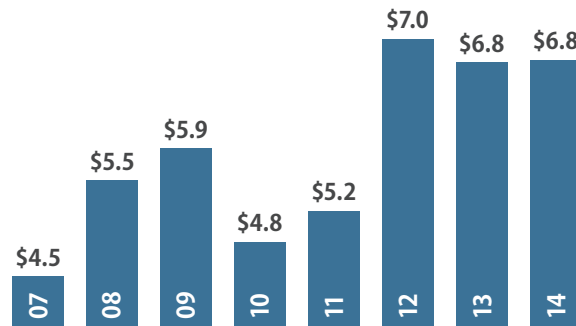
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Boeing	\$4.3 B
U.S. Oil Trading	\$162.5 M
Pacific Medical Center Clinic	\$129.5 M
EHW Constructors Joint Venture	\$83.1 M
EJB Facilities Services	\$60.9 M
Todd Shipyards (Vigor Industrial)	\$59.0 M
BP	\$58.4 M
International Marine & Industrial Applicators	\$53.0 M
Dakota Creek Industries	\$44.6 M
Skookum Educational Programs	\$43.1 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

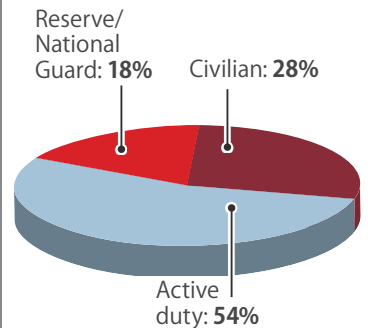
\$5.8 Billion

TOTAL PAYROLL

106,333

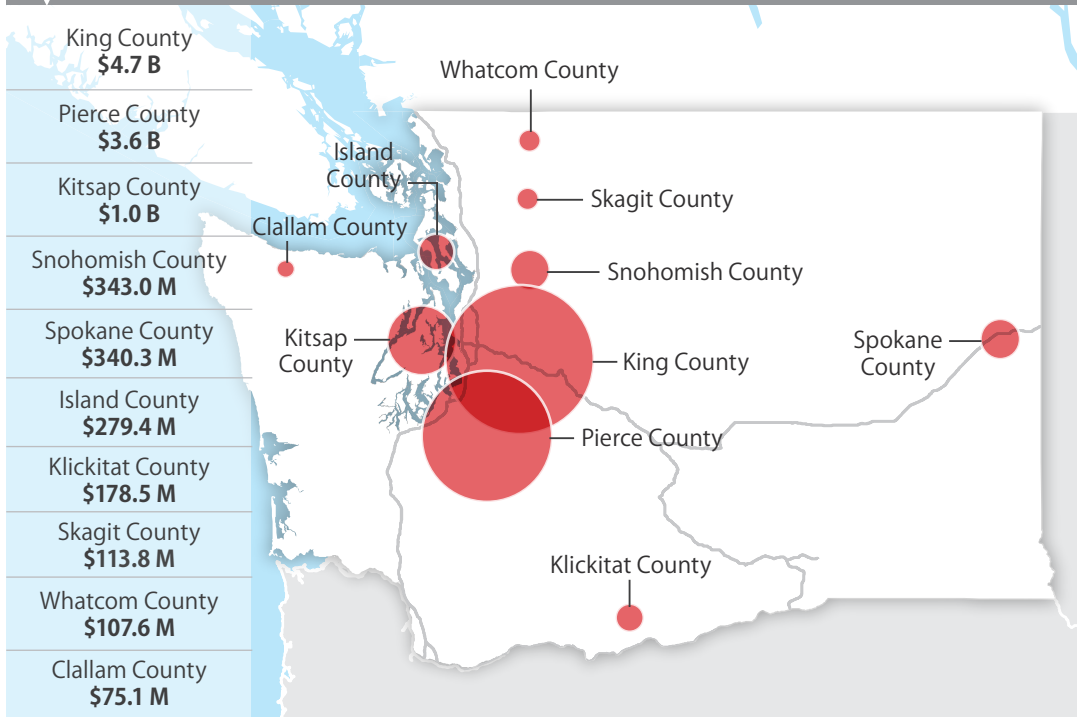
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations

Pierce County	50,886
Kitsap County	6,761
Spokane County	6,199
Snohomish County	4,311
Island County	4,010
King County	2,672
Benton County	1,106
Yakima County	1,089
Clallam County	963
Skagit County	814

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

WEST VIRGINIA

48 \$539.8 MILLION SPENT IN STATE

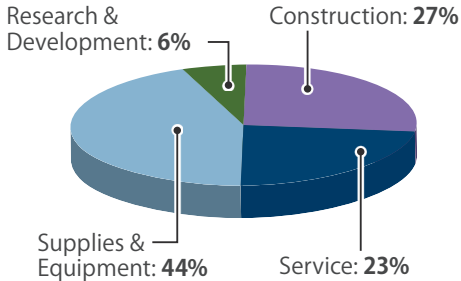
50 0.7% OF STATE GDP

0.1% OF TOTAL U.S. DEFENSE SPENDING

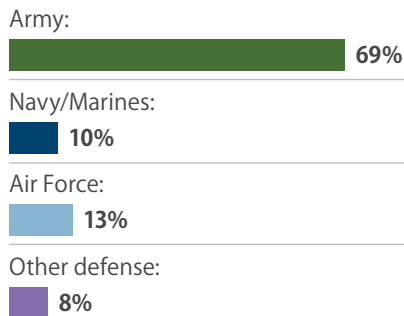
\$**292** PER RESIDENT

CONTRACTS

By Type



By Service



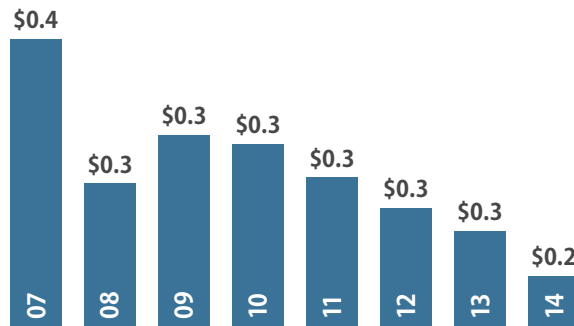
Fiscal Year 2014

Top Contractors

(M=millions)

Alliant Techsystems Inc	\$69.5 M
McTech	\$18.4 M
Heeter Construction	\$18.3 M
Shaka, Inc.	\$16.0 M
Allied Defense Industries Inc	\$6.9 M
Port Amherst	\$5.8 M
Electronic Warfare Associates	\$5.5 M
Wycliffe Enterprises	\$5.1 M
River Trading Company	\$3.5 M
B/E Aerospace	\$3.4 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

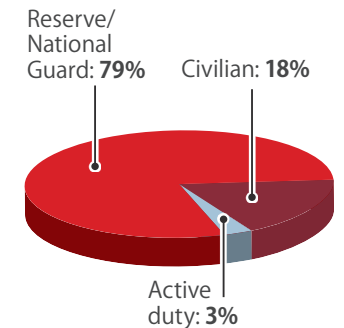
\$**306.9 Million**

TOTAL PAYROLL

10,711

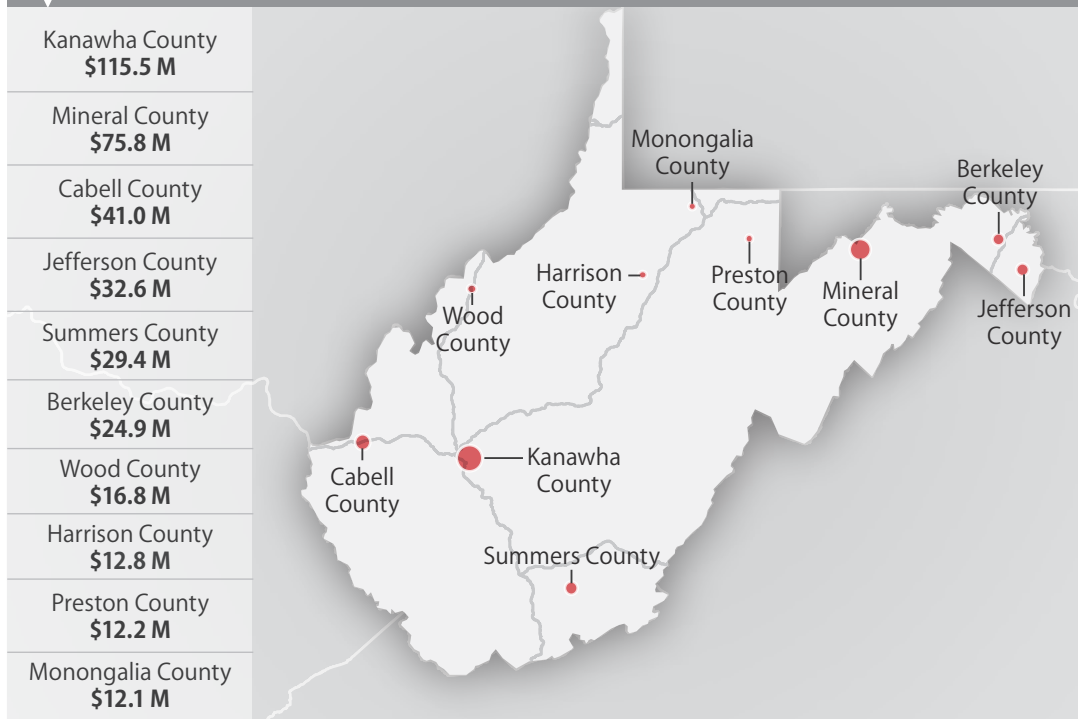
TOTAL PERSONNEL

Allocation, By Type

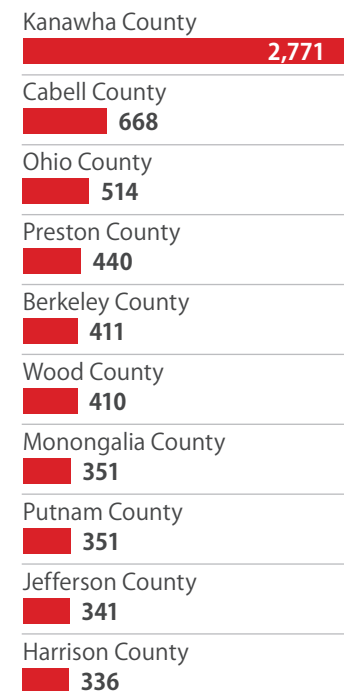


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

WISCONSIN

#34 \$3.1 BILLION SPENT IN STATE

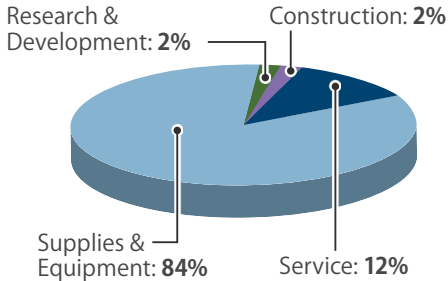
#41 1.0% OF STATE GDP

0.7% OF TOTAL U.S. DEFENSE SPENDING

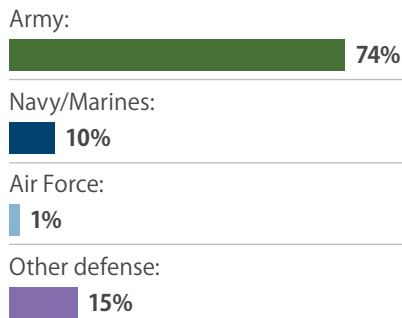
\$532 PER RESIDENT

CONTRACTS

By Type



By Service



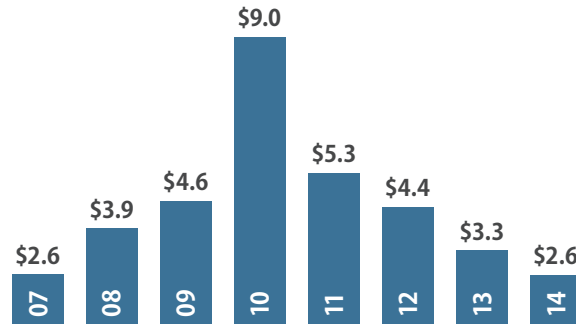
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Oshkosh Corporation	\$1.7 B
Wisconsin Physicians Service Insurance Corp.	\$123.6 M
National Presto Industries	\$91.4 M
General Electric	\$54.7 M
Snap-on Incorporated	\$40.1 M
Ocenco	\$21.4 M
Tower Industries, Inc.	\$20.5 M
Industries for the Blind	\$16.0 M
ORC Industries	\$14.9 M
Kepa-TCI JV	\$14.0 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

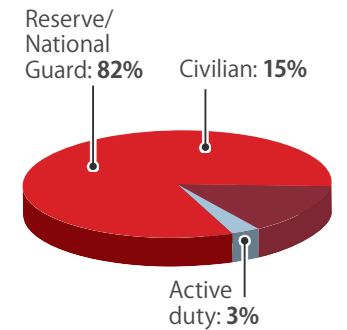
\$462.9 Million

TOTAL PAYROLL

18,260

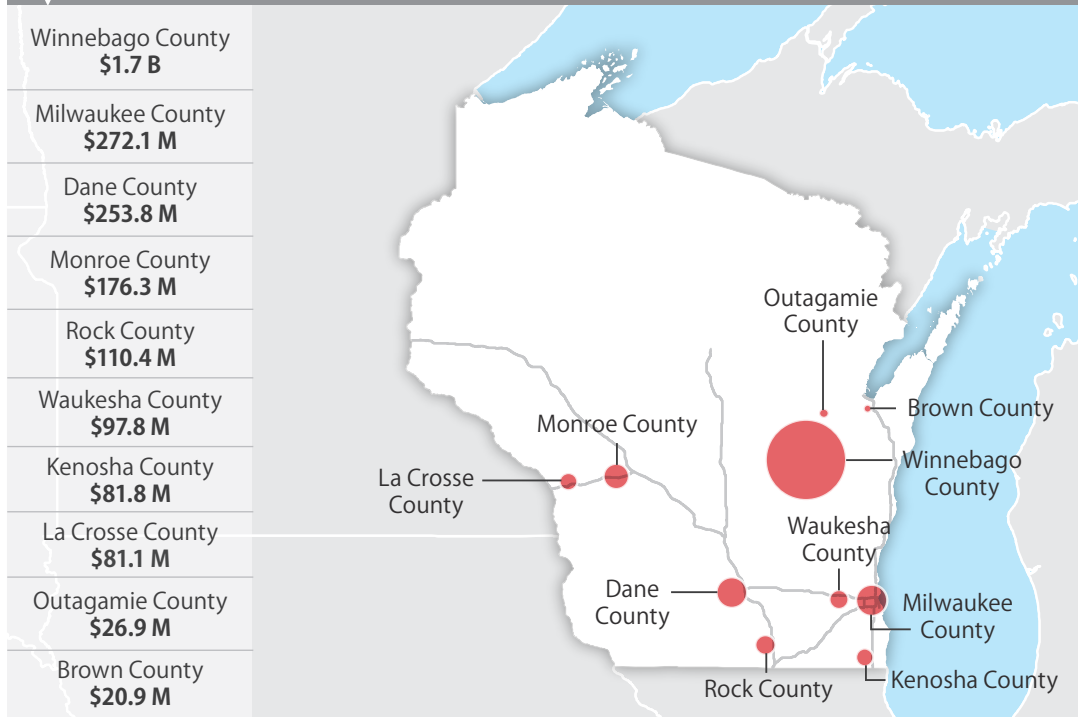
TOTAL PERSONNEL

Allocation, By Type

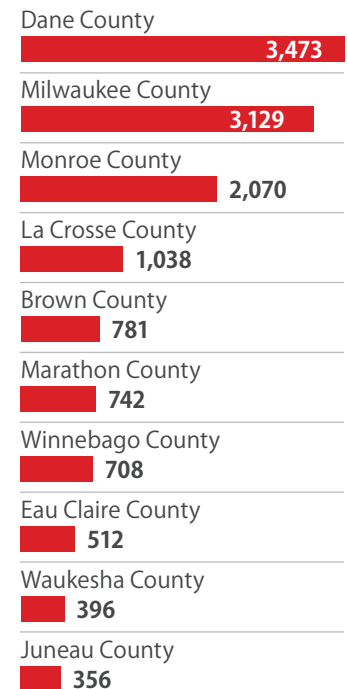


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

WYOMING

#50 \$398.3 MILLION SPENT IN STATE

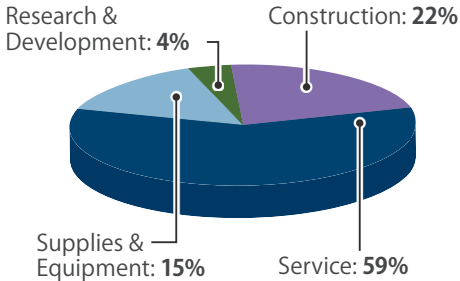
#44 0.9% OF STATE GDP

0.1% OF TOTAL U.S. DEFENSE SPENDING

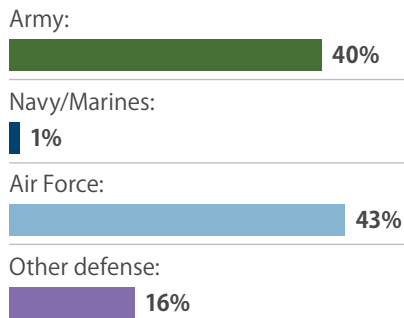
\$682 PER RESIDENT

CONTRACTS

By Type



By Service



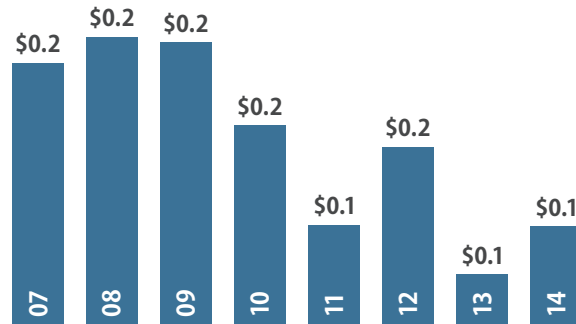
Fiscal Year 2014

Top Contractors

(M=millions)

Navarro Research and Engineering	\$13.4 M
Recco	\$9.9 M
M1 Support Services	\$9.8 M
Grand Enterprises	\$7.3 M
Lakeshore Engineering Services	\$6.4 M
Federal Contracting	\$5.2 M
The Shaw Group (CB&I)	\$3.8 M
SKILS'KIN	\$3.2 M
BAE Systems	\$2.7 M
Faith Enterprises Incorporated	\$2.4 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

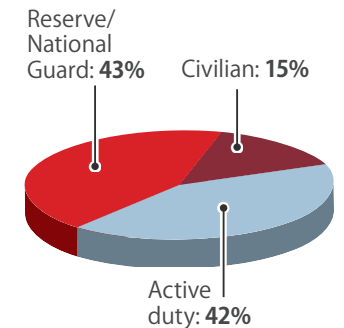
\$275.8 Million

TOTAL PAYROLL

6,972

TOTAL PERSONNEL

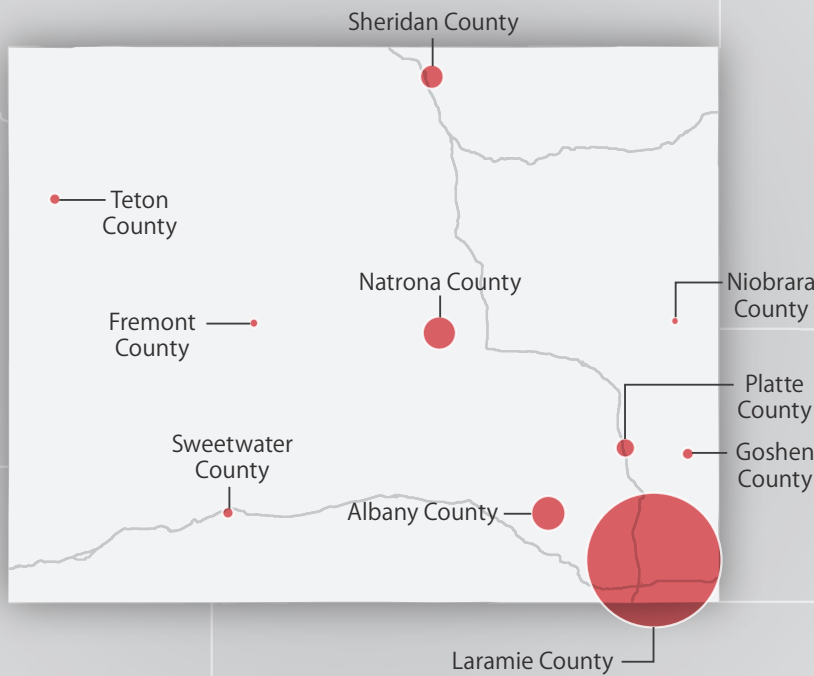
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions)

Laramie County	\$324.2 M
Albany County	\$21.3 M
Natrona County	\$20.3 M
Sheridan County	\$10.5 M
Platte County	\$7.3 M
Goshen County	\$2.6 M
Teton County	\$2.5 M
Sweetwater County	\$2.3 M
Fremont County	\$1.4 M
Niobrara County	\$1.3 M



Top Personnel Locations

Laramie County	5,494
Albany County	338
Natrona County	238
Platte County	185
Big Horn County	122
Sweetwater County	120
Sheridan County	106
Goshen County	86
Fremont County	76
Niobrara County	73

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

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SUMMARY TABLE

How to Read and Use the Information in This Table

This table is designed to provide a summary of DoD contract and payroll spending in the 50 states and the District of Columbia. The data in this table inform the following question categories:

- What is the role of defense spending in a state's economy? (Columns 1, 4, and 12)
- How does the amount of defense spending received by a state compare with other states and the national average? (Columns 2, 5, and 11)
- Has a state's share of defense contract and payroll spending increased or decreased from a year earlier? (Column 3)
- What does the breakdown of contract spending versus payrolls say about the state's dependencies on defense-industry employment or military installations? (Columns 5 - 10)

The table shows the states (listed alphabetically) followed by the average or total for the United States which makes it easy to compare any individual state to the national average or the total for the nation. More information on the displayed data or data definitions can be found on page 7. The columns show the following variables:

- **Column 1: Defense Spending as a Share of GDP (%)** shows defense spending (i.e., contract spending + payrolls) as a share of state gross domestic product. This provides an understanding of the degree to which each state's economic health depends on defense contract spending and payrolls and therefore how vulnerable each state is to shifts in DoD spending.
- **Column 2: State Share of Total U.S. Defense Spending (%)** shows each state's share of total defense spending (i.e., contract spending + payrolls in the 50 states plus the District of Columbia) which helps to identify the largest and smallest recipients of DoD spending.
- **Column 3: Change in Share of Total Spending from Prior Year (Percentage Points)** shows how much the state's share of total U.S. defense spending (i.e., contract spending + payrolls in the 50 states plus the District of Columbia) increased or decreased from FY 2013 (in percentage points), indicating which states are gaining or losing share of U.S. defense spending.
- **Column 4: Defense Spending per Resident (\$)** is the amount the DoD spent in the state per resident on contracts and payrolls which, like Defense Spending as a Share of GDP, also shows a state's relative dependence on defense spending (e.g., a state with higher defense spending per resident than the U.S. average could be described as having an above-average dependency on defense spending).
- **Column 5: Total Payroll and Contracts (\$ Billions)** shows all DoD payroll and contract spending in a state.
- **Column 6: Total Contracts (\$ Billions)** shows all DoD contract spending performed in a state.
- **Column 7: Total Payroll Outlays (\$ Billions)** shows DoD payroll outlays for civilian, active duty, reserve and guard personnel. Pension payments are not included in these figures.
- **Column 8: Civilian Pay (\$ Billions)** shows pay (not including pension payments) to military civilians.
- **Column 9: Military Active Duty Pay (\$ Billions)** shows pay (not including pension payments) to active duty personnel.
- **Column 10: Reserve & National Guard Pay** shows pay (not including pension payments) to Reserve and National Guard personnel.
- **Column 11: Ranking by Total Defense Spending** shows how each state ranks in terms of total defense contract and payroll spending.
- **Column 12: Ranking by Defense Spending as a Share of State GDP** provides a ranking for what portion of a state's GDP is directly attributable to defense contract and payroll spending.

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

	①	②	③	④	⑤	⑥
	DEFENSE SPENDING AS SHARE OF GDP (%)	STATE SHARE OF TOTAL U.S. DEFENSE SPENDING (%)	CHANGE IN SHARE OF TOTAL SPENDING FROM PRIOR YEAR (Percentage Points)	DEFENSE SPENDING PER RESIDENT (\$)	TOTAL PAYROLL & CONTRACTS (\$ Billions)	TOTAL CONTRACTS (\$ Billions)
Alabama	5.9	2.7	0.3	2,363	11.5	8.4
Alaska	5.7	0.8	0.0	4,576	3.4	1.6
Arizona	4.0	2.7	-0.4	1,659	11.2	9.2
Arkansas	1.1	0.3	0.0	469	1.4	0.7
California	2.3	12.5	0.4	1,353	52.5	37.9
Colorado	3.0	2.2	0.1	1,717	9.2	5.9
Connecticut	3.9	2.4	-0.7	2,758	9.9	9.2
Delaware	1.1	0.2	0.0	771	0.7	0.3
District of Columbia	5.8	1.6	0.2	9,924	6.5	4.2
Florida	2.2	4.3	0.3	898	17.9	11.4
Georgia	2.6	2.9	-0.1	1,208	12.2	5.9
Hawaii	9.9	1.8	0.0	5,352	7.6	2.0
Idaho	1.0	0.2	0.0	386	0.6	0.3
Illinois	0.8	1.3	-0.3	431	5.6	3.3
Indiana	1.4	1.1	-0.1	674	4.4	3.3
Iowa	0.8	0.3	0.0	450	1.4	1.1
Kansas	2.4	0.8	0.0	1,190	3.5	1.4
Kentucky	4.9	2.2	0.3	2,048	9.0	6.0
Louisiana	1.4	0.9	-0.2	786	3.7	1.9
Maine	4.4	0.6	-0.1	1,855	2.5	1.9
Maryland	5.7	4.7	0.0	3,287	19.6	12.7
Massachusetts	2.7	2.9	0.1	1,793	12.1	11.1
Michigan	0.8	0.9	-0.1	367	3.6	2.5
Minnesota	1.2	0.9	0.5	679	3.7	3.2
Mississippi	5.1	1.3	0.1	1,833	5.5	4.0
Missouri	3.9	2.6	0.0	1,809	11.0	9.4
Montana	1.1	0.1	0.0	502	0.5	0.2
Nebraska	1.2	0.3	0.0	742	1.4	0.6
Nevada	1.6	0.5	-0.1	754	2.1	1.2
New Hampshire	2.1	0.3	0.0	1,094	1.5	1.2
New Jersey	1.2	1.6	-0.1	740	6.6	5.0
New Mexico	3.5	0.8	0.0	1,555	3.2	2.0
New York	0.7	2.3	0.0	487	9.6	6.9
North Carolina	2.1	2.4	-0.1	1,012	10.1	3.0
North Dakota	1.2	0.2	0.0	1,034	0.8	0.2
Ohio	1.2	1.7	-0.2	617	7.2	4.3
Oklahoma	2.3	1.0	0.0	1,105	4.3	1.6
Oregon	0.5	0.3	0.0	290	1.2	0.7
Pennsylvania	2.2	3.4	0.5	1,112	14.2	11.8
Rhode Island	3.8	0.5	0.1	1,948	2.1	1.3
South Carolina	3.3	1.5	0.1	1,262	6.1	3.4
South Dakota	1.4	0.2	0.0	805	0.7	0.4
Tennessee	0.8	0.6	0.0	361	2.4	1.4
Texas	2.5	9.5	-0.2	1,468	39.6	29.0
Utah	2.3	0.8	-0.1	1,122	3.3	1.8
Vermont	1.0	0.1	0.0	462	0.3	0.2
Virginia	11.8	13.1	0.1	6,567	54.7	38.0
Washington	3.1	3.0	0.1	1,793	12.7	6.8
West Virginia	0.7	0.1	0.0	292	0.5	0.2
Wisconsin	1.0	0.7	-0.1	532	3.1	2.6
Wyoming	0.9	0.1	0.0	682	0.4	0.1
U.S. Average/Total	2.4	100.0	n/a	1,312	418.4	282.7

	7	8	9	10	11	12
	TOTAL PAYROLL OUTLAYS (\$ Billions)	CIVILIAN PAY (\$ Billions)	MILITARY ACTIVE DUTY PAY (\$ Billions)	RESERVE & NATIONAL GUARD PAY (\$ Billions)	RANKING BY TOTAL DEFENSE SPENDING	RANKING BY DEFENSE SPENDING AS SHARE OF STATE GDP
Alabama	3.1	2.1	0.6	0.4	10	3
Alaska	1.8	0.3	1.3	0.2	31	5
Arizona	1.9	0.6	1.1	0.3	11	10
Arkansas	0.7	0.2	0.3	0.2	42	40
California	14.6	4.4	9.0	1.2	2	22
Colorado	3.3	0.8	2.2	0.3	16	17
Connecticut	0.7	0.2	0.4	0.1	14	11
Delaware	0.4	0.1	0.2	0.1	45	39
District of Columbia	2.3	1.3	0.8	0.2	21	4
Florida	6.5	2.1	3.6	0.8	5	26
Georgia	6.3	2.1	3.7	0.6	8	19
Hawaii	5.6	1.5	3.9	0.3	18	2
Idaho	0.4	0.1	0.2	0.1	47	42
Illinois	2.2	1.0	0.8	0.4	23	48
Indiana	1.1	0.7	0.1	0.3	25	32
Iowa	0.3	0.1	0.0	0.2	40	46
Kansas	2.1	0.5	1.4	0.2	30	21
Kentucky	3.0	0.6	2.1	0.3	17	8
Louisiana	1.8	0.4	0.9	0.5	28	30
Maine	0.6	0.5	0.0	0.1	35	9
Maryland	6.9	4.2	2.2	0.5	4	6
Massachusetts	1.0	0.5	0.2	0.3	9	18
Michigan	1.1	0.8	0.1	0.3	29	45
Minnesota	0.5	0.1	0.0	0.3	27	37
Mississippi	1.5	0.6	0.6	0.3	24	7
Missouri	1.6	0.5	0.8	0.4	12	12
Montana	0.3	0.1	0.2	0.1	49	38
Nebraska	0.8	0.3	0.4	0.1	41	35
Nevada	0.9	0.1	0.6	0.1	37	29
New Hampshire	0.2	0.1	0.1	0.1	39	27
New Jersey	1.6	0.9	0.4	0.4	20	36
New Mexico	1.3	0.5	0.7	0.1	33	14
New York	2.7	0.7	1.3	0.6	15	49
North Carolina	7.1	1.2	5.5	0.5	13	28
North Dakota	0.6	0.1	0.4	0.1	44	34
Ohio	2.8	1.9	0.4	0.5	19	33
Oklahoma	2.7	1.4	1.0	0.2	26	24
Oregon	0.4	0.2	0.0	0.2	43	51
Pennsylvania	2.5	1.7	0.2	0.6	6	25
Rhode Island	0.8	0.4	0.2	0.1	38	13
South Carolina	2.7	0.7	1.6	0.4	22	15
South Dakota	0.3	0.1	0.2	0.1	46	31
Tennessee	1.0	0.4	0.2	0.4	36	47
Texas	10.6	3.2	6.4	1.0	3	20
Utah	1.5	1.0	0.2	0.3	32	23
Vermont	0.1	0.0	0.0	0.1	51	43
Virginia	16.6	7.4	8.5	0.8	1	1
Washington	5.8	2.0	3.4	0.4	7	16
West Virginia	0.3	0.1	0.0	0.2	48	50
Wisconsin	0.5	0.2	0.0	0.3	34	41
Wyoming	0.3	0.1	0.2	0.1	50	44
U.S. Average/Total	135.8	51.1	68.3	16.4	n/a	n/a

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



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