

[Opening Statement of Ranking Member Elijah Cummings](#)

Witnesses □ *Panel I* [Mr. Charles "Chuck" Grimes](#) Chief Operating Officer U.S. Office of Personnel Management

[Dr. Andrew Biggs](#)

Resident Scholar

American Enterprise Institute

[Mr. Pete Sepp](#)

Executive Vice President

National Taxpayers Union

[Mr. David B. Snell](#)

Director of Retirement Benefits Services

National Active and Retired Federal Employees Association

on behalf of the Member Organizations of the Federal-Postal Coalition

Panel II

[The Honorable Howard Coble \(NC-06\)](#)

[The Honorable Mike Coffman \(CO-06\)](#)

[The Honorable Robert J. Dold \(IL-10\)](#)

[The Honorable Tim Griffin \(AR-02\)](#)

[The Honorable Richard B. Nugent \(FL-05\)](#)

[The Honorable Robert T. Schilling \(IL-17\)](#)