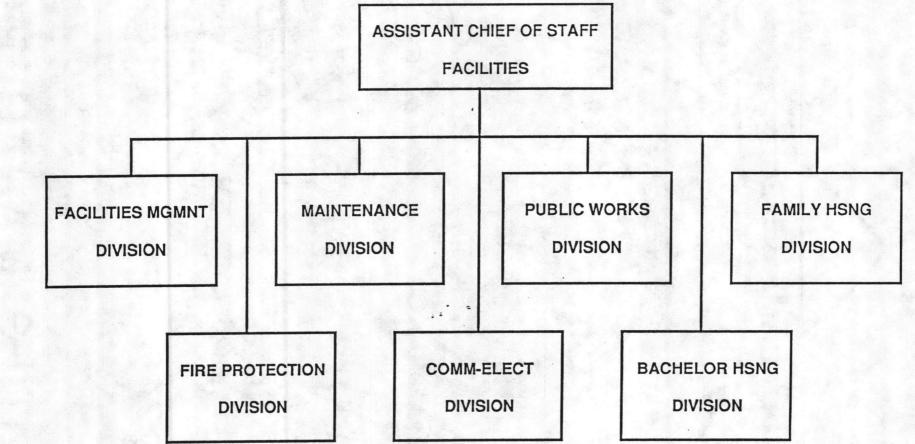


FACILITIES MANAGEMENT

MARINE CORPS BASE ORGANIZATION AND FUNCTIONS MANUAL



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FACILITIES MANAGEMENT DIVISION

- -- Coordinate Military Construction Program
- -- Facility Master Planning
- -- Building Assignments
- -- Coordinates Minor Construction Programs
- -- Coordinates Non-Appropriated Construction Programs

MAINTENANCE DIVISION

Maintenance and Repair of Buildings

Maintenance and Repair of Family Housing (Reimbursable)

Maintenance and Repair of Grounds

Maintenance and Repair of Utility Systems

Operates Utility Systems

Operates Pest Control

Operates Refuse and Garbage Collection Programs

1.

PUBLIC WORKS DIVISION

U

Prepares/Procures Engineering Studies Prepares Engineering Designs & Specifications Controls/Administers Land/Topographical Surveys Controls/Administers License, Lease, Permit or Easements Administers/Awards Contracts

FAMILY HOUSING DIVISION

Administers/Develops Plans, Programs, Budgets

Operates All Family Housing and Family Housing Support Facility Services

1

Operates Off-Base Housing Referral Services

BACHELOR HOUSING DIVISION

Administers and Operates Bachelor Housing for Officer and SNCOs

Controls Basic Allowance for Quarters

Provides Transient Billeting

COMMUNICATION - ELECTRONICS DIVISION

Coordinates Communication Support for:

Radio Operations Message Traffic Telephone Services Instructional Television Public Address Systems

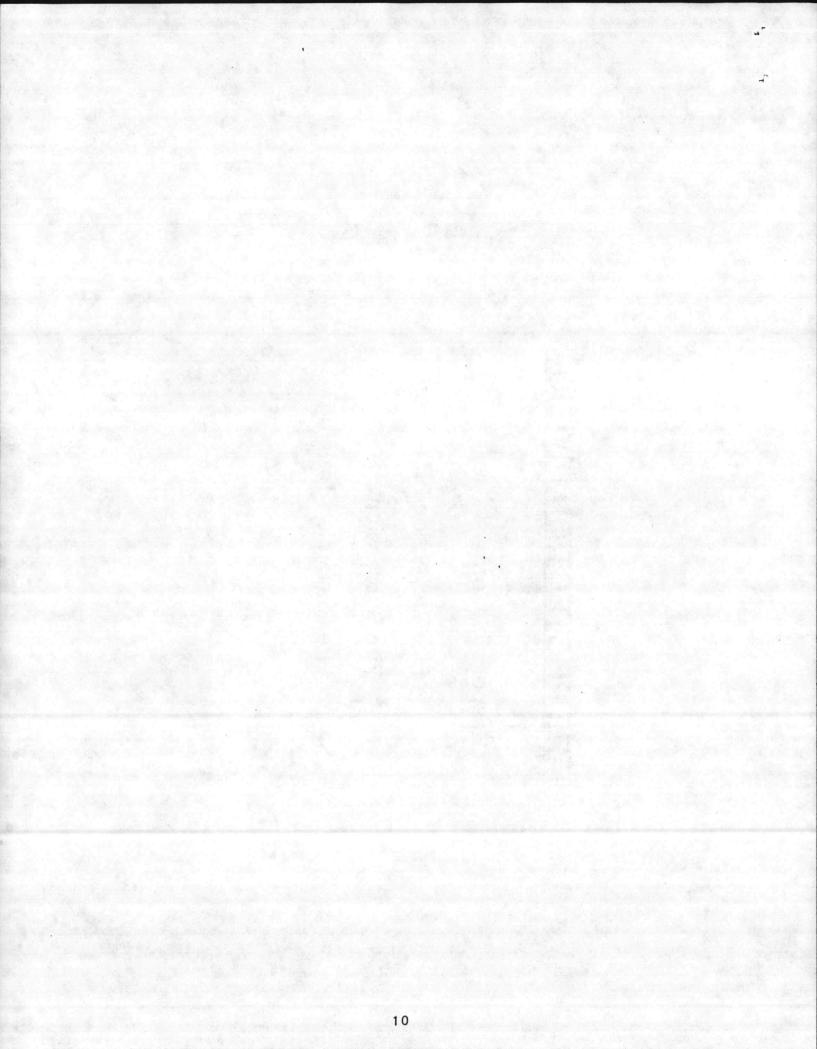
and Electronic Maintenance Services

FIRE PROTECTION DIVISION

Responsible for:

9

Fire Prevention/Protection Fire Supression Fire Prevention Training



BASE MAINTENANCE DIVISION

MAKING IT RIGHT

BASE MAINTENANCE <u>MISSION</u> • SUPPORT MILITARY READINESS

• MAINTAIN A QUALITY OF LIFE

 MAINTAIN A QUALITY WORK ENVIRONMENT

BASE MAINTENANCE FUNCTIONS

- MAINTAIN AND REPAIR REAL PROPERTY
- CONSTRUCT AND ALTER FACILITIES WHEN AUTHORIZED
- INSPECT ALL FACILITIES
- OPERATE UTILITIES SYSTEMS
- PROVIDE PEST CONTROL AND REFUSE COLLECTION

SOME LESSER KNOWN FUNCTIONS:

- SIGN MAKING
- LOCKSMITH
- LANDSCAPING
- FIRE BREAKS
- ENERGY CONSERVATION
 INSPECTIONS
- SWING BRIDGE OPERATIONS
- OPERATE THE LANDFILL
- ABESTOS REMOVAL

DEFINITIONS

CLASSES OF PROPERTY:

- CLASS I: LAND
- CLASS II: BUILDINGS, STRUCTURES, ROADS, UTILITY SYSTEMS, BALLFIELDS, ETC.
- CLASS III: EQUIPMENT, OTHER THAN INDUSTRIAL PLANT EQUIPMMENT
- CLASS IV: INDUSTRIAL PLANT EQUIPMENT (TOOLS/MACHINES)

DEFINITIONS

MAINTENANCE: RECURRENT DAY-TO-DAY, PERIODIC OR SCHEDULED WORK REQUIRED TO PRESERVE A FACILITY THAT IT MAY BE EFFECTIVELY USED FOR ITS DESIGNATED PURPOSE.

REPAIR: RESTORATION OF A FACILITY THAT IT MAY BE EFFECTIVELY USED FOR ITS DESIGNATED PURPOSE.

M&R AUTHORITIES

LOCAL (M-1) APPROVAL \$300,000 OR LESS CMC (M-2) APPROVAL \$300,001 TO \$3,000,000 ASN (M-2) APPROVAL OVER \$3,000,000

DEFINITIONS

CONSTRUCTION: THE BUILDING, INSTALLATION OR ASSEMBLY OF A NEW FACILITY. THE ADDITION, ALTERATION, EXPANSION OR EXTENSION OF AN EXISTING FACILITY. THE CONVERSION OR REPLACEMENT OF AN EXISTING FACILITY.

MINOR CONSTRUCTION AUTHORITIES

LOCAL (R-1) APPROVAL \$100,000 OR LESS CMC (R-2) APPROVAL \$100,001 TO \$200,000 (R-2) APPROVAL OVER \$200,000 Becomes MILCON

WORK RELATIONSHIPS

BASE MAINTENANCE PROVIDES AN ESSENTIAL SERVICE BUT HIGHLY DEPENDENT UPON OTHER ORGANIZATIONS TO ACCOMPLISH MISSION

OUTSIDE SERVICES

ORGANIZATION

VEHICLES/MAINT

SUPPLIES/TOOLS

STORAGE

MONEY RECRUITING TRAINING ENVIRONMENTAL PERMITS AUTOMATION COMMUNI-CATIONS MOTOR TRANSPORT PROC & CONTRACTING DSSC

COMPTROLLER CIV PERSONNEL CIV PERSONNEL

NREA RASC

CEO

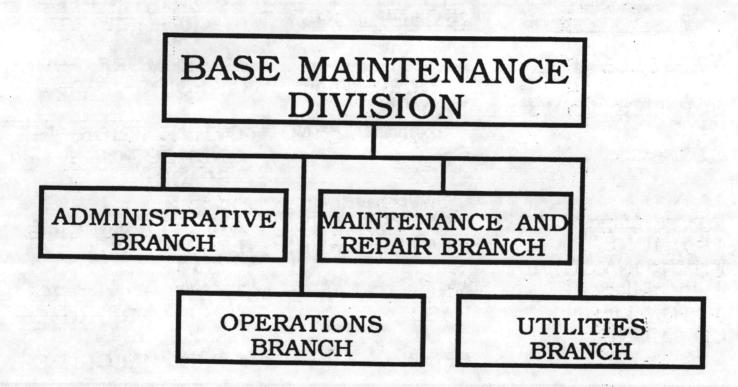
COMPETING FOR RESOURCES

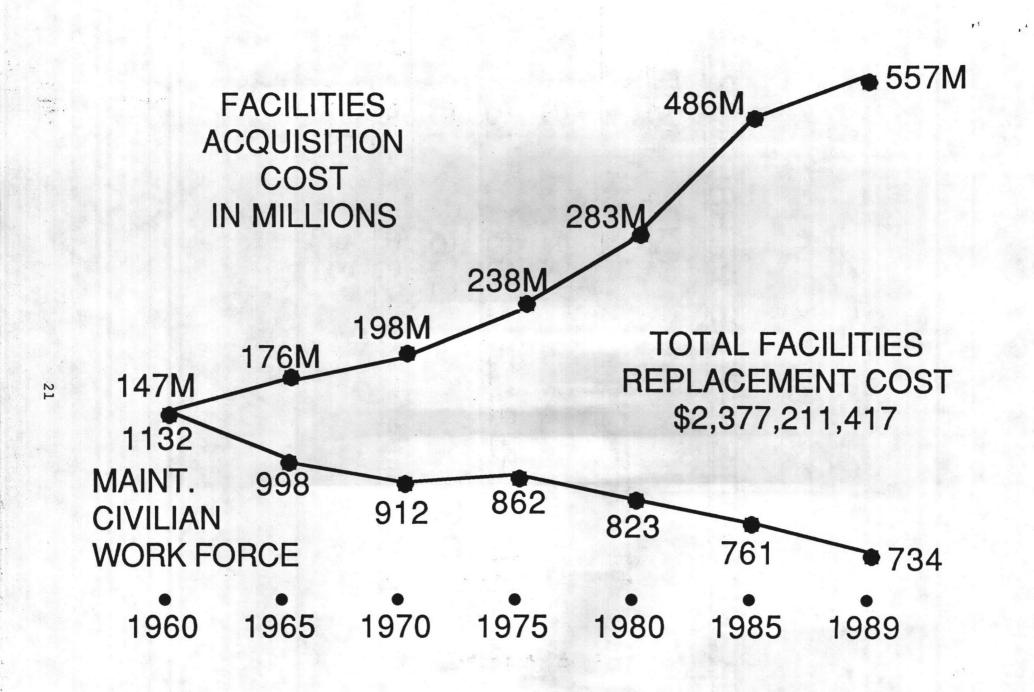
NEED MORE/TURN AROUND TIME

OTHER PRIORITIES ONLY SO MUCH SPACE LESS \$ HIRING LAG TIME LESS \$

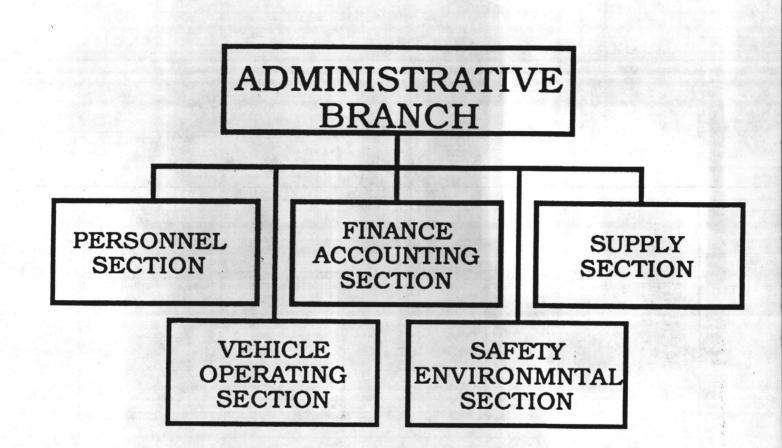
TIGHTER CONTROLS OTHER PRIORITIES

OTHER PRIORITIES





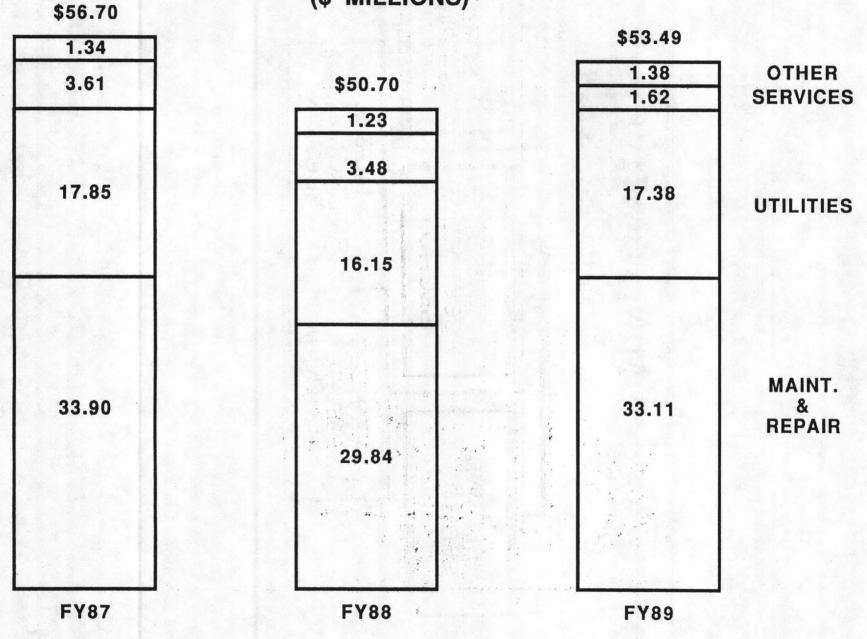
BASE MAINTENANCE PERSONNEL CIV MIL FRONT OFFICE **ADMIN** MAINT. & REPAIR UTILITIES **OPERATIONS**



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DISTRIBUTION OF FUNDS

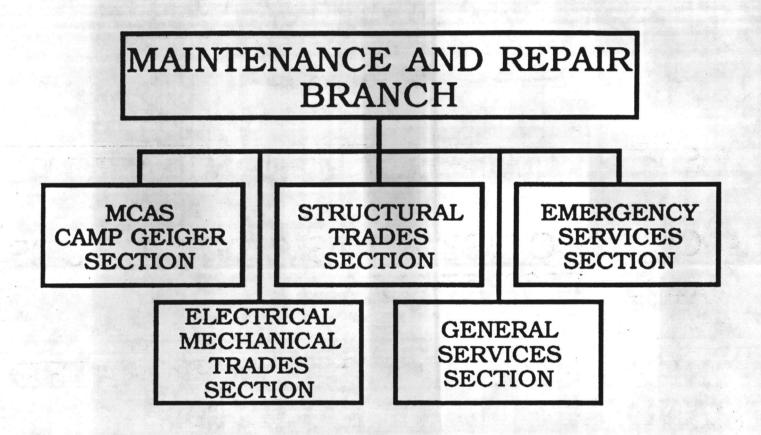
(\$ MILLIONS)



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BASE MAINTENANCE STRATEGY

- STOP FURTHER DETERIORATION
- CORRECT SERIOUS DEFICIENCES
 AND SHORTFALLS
- REPLACE/RENEW DETERIORATED AND OBSOLETE FACILITIES

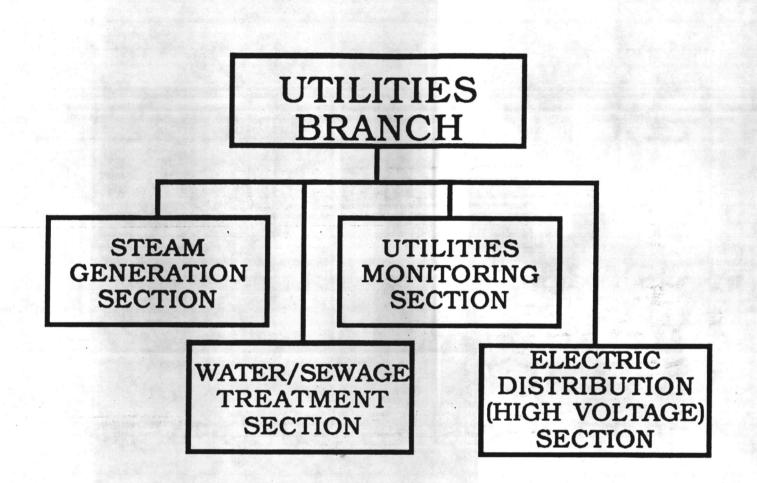
MEANS TO ACCOMPLISH THE MISSION IN-HOUSE VS. CONTRACTS

M-1 (\$000)

20	<u>FY86</u>	<u>FY87</u>	<u>FY88</u>	<u>FY89</u>
IN-HOUSE	16,653	16,060	16,814	18,769
CONTRACTS	11,127	17,838	13,028	14,337
TOTAL	27,780	33,898	29,842	33,106

TYPES OF WORK

- 01 EMERGENCIES (DO IT NOW)
- 02 ROUTINE SERVICE CALLS (UNDER 80 HRS)
- 03 STANDING/ANNUAL WORK (RECURRING)
- 04 PREVENTIVE MAINTENANCE (RECURRING)
- 05 SPECIFIC WORK (OVER 80 HRS)



BASE UTILITIES

- STEAM
- WATER
- SEWAGE
- ELECTRICAL (PURCHASED)

STEAM

- 10 MAJOR GENERATION PLANTS
- 48 REMOTE BOILERS
- 90 MILES OF DISTRIBUTION LINES
- CONSUME 38,000 TONS OF COAL
- CONSUME 8,000,000 GALLONS OF OIL
- COST OF OPERATION, GENERATION AND MAINTENANCE = \$10,500,000

WATER

- 6 WATER TREATMENT PLANTS
- 15,500,000 GALLONS TREATED DAILY
- 86 SHALLOW WELLS

32

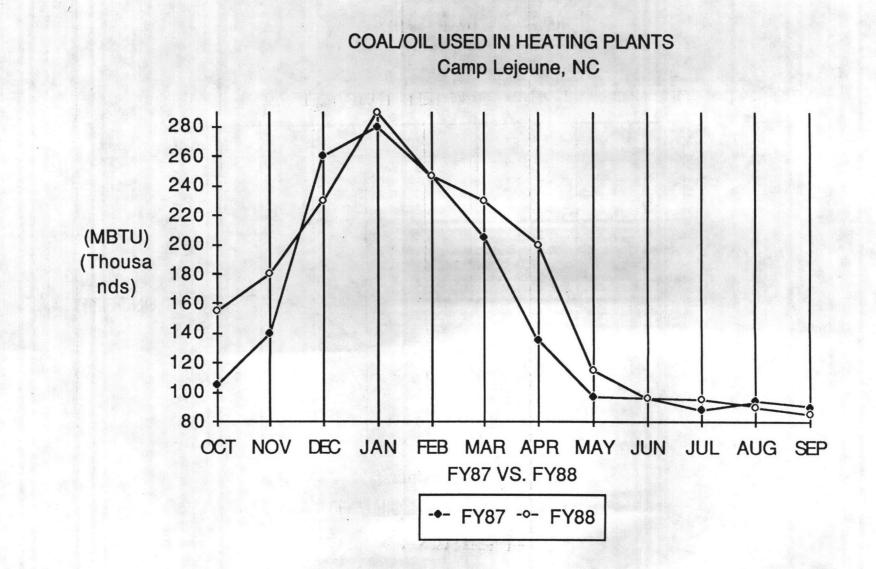
- 1,500 MILES OF DISTRIBUTION
- MAINS WITH 10,999 VALVES
- 17 ELEVATED WATER TANKS
- 1,250 FIRE HYDRANTS
- ANNUAL COST FOR TREATMENT, OPERATIONS AND MAINTENANCE
 = \$3,000,000

SEWAGE

- 7 WASTE WATER PLANTS
 13,500,000 GALLONS TREATED DAILY
- 1,100 MILES OF SEWER MAINS
- 100 LIFT STATIONS
- ANNUAL COST FOR TREATMENT, OPERATION AND MAINTENANCE = \$2,300,000

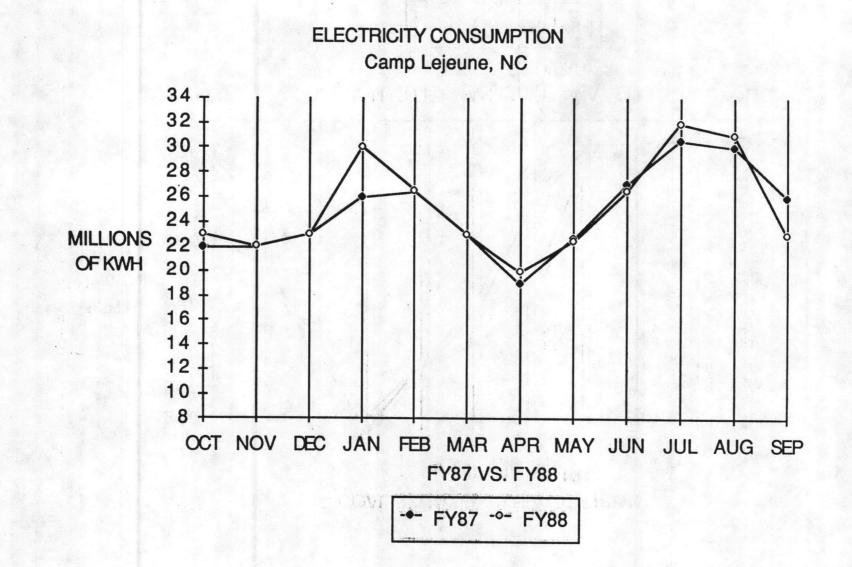
ELECTRICITY

462 MILES ELECTRICAL DISTRIBUTION 3,500 TRANSFORMERS ANNUAL COST FOR MAINTENANCE = \$700,000 APPROX. PURCHASED COST = \$15,500,000



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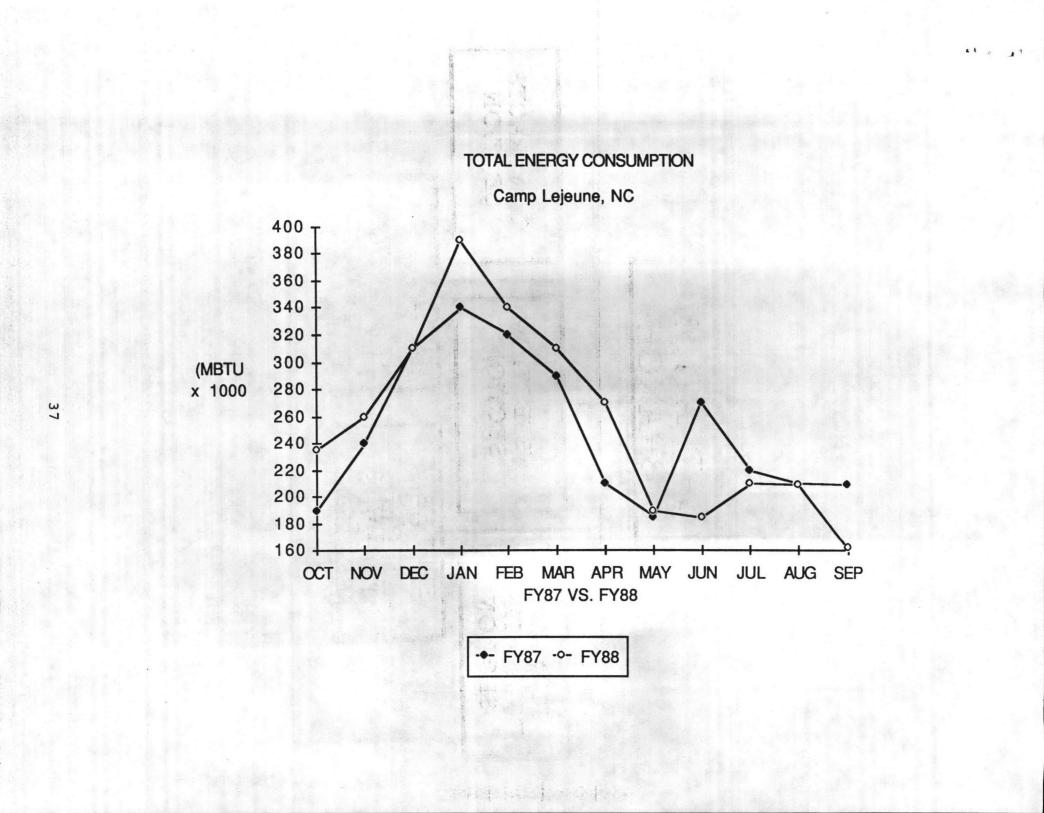
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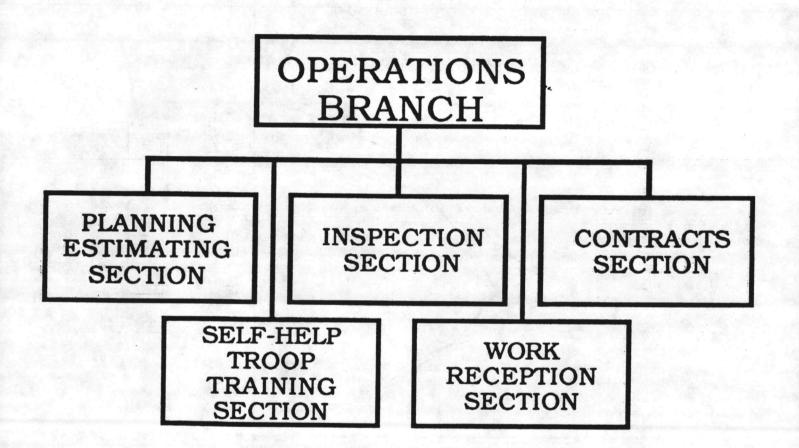


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DEFINITIONS

TROOP TRAINING: ACCOMPLISHMENT OF MAINTENANCE, REPAIR, AND CONSTRUCTION BY A MILITARY TROOP UNIT. TROOP TRAINING PROJECTS MAY BE AUTHORIZED WHEN EITHER OR BOTH OF THE FOLLOWING CONDITIONS EXIST:

• A PROJECT WILL CLEARLY CONTRIBUTE TO THE TRAINING OF THE UNIT FOR PERFORMING ITS WARTIME MISSION AND THE SCOPE OF WORK IS WITHIN THE CAPABILITY OF THE TROOP UNIT. CIVILIAN SUPERVISORS MUST BE KEPT TO A MINIMUM.

• A PROJECT IS RESTRICTED BY SECURITY SO THAT THE ACCOMPLISHMENT BY CIVILIAN MAINTENANCE FORCES OR CONTRACTOR PERSONNEL IS NOT PRACTICAL. SELF HELP: IT IS INTENDED THAT THE SELF-HELP PROGRAM BE LIMITED TO THOSE TASKS UNDERTAKEN BY A PRUDENT HOME-OWNER POSSESSING THE MINIMUM CRAFT SKILLS AND EQUIPPED WITH SIMPLE HAND TOOLS.

REQUESTS FOR SELF-HELP OR TROOP TRAINING MUST BE SUBMITTED ON NAVFAL FORM NO. 9-11014/20 TO WORK RECEPTION, BASE MAINTENANCE

Add A Contraction

MAINTENANCE AND REPAIR REQUIREMENTS IDENTIFICATION

- CUSTOMERS
- MAINTENANCE WORKERS
- SPECIAL PROJECTS
- ANNUAL INSPECTIONS

SERVICE CALL PRIORITIES

BMD		RESPONSE TARGETS		
PRIORITY	TYPE			
01	EMERGENCIES	RESPOND WITHIN ONE HOUR DURING NORMAL WORKING HOURS		
		RESPOND WITHIN TWO HOURS ALL OTHER TIMES		
	and the second second second	WORK ALL TICKETS TO COMPLETION		
02	URGENT	COMPLETE WITHIN THREE WORKING DAYS		
03	ROUTINE	COMPLETE WITHIN TEN WORKING DAYS		

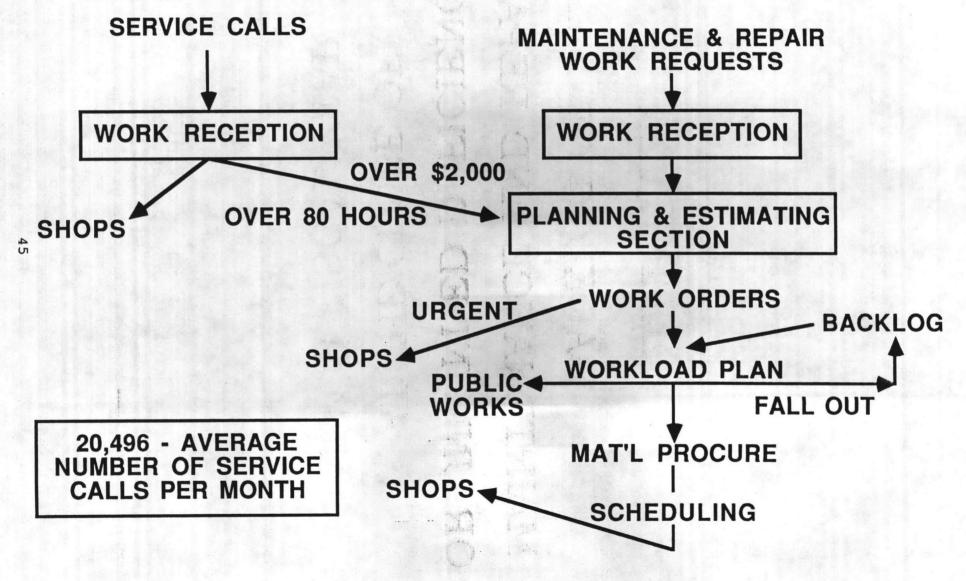
WORK ORDER PRIORITIES

BMD PRIORITY	TYPE	MAT'L PRIORITY	IMPORTANCE LEVEL
01	EMERGENCY	7	FIRE/SAFETY/ HEALTH/SECURITY
02	URGENT	9	MISSION/ CORRECT DEFICIENCIES
03	ROUTINE	14	MORALE/WELFARE

CUSTOMER SERVICE

IT ALL STARTS AT WORK RECEPTION

CUSTOMER SERVICE CALLS/WORK REQUESTS



BMAR DEFINITION

BACKLOG OF MAINTENANCE AND REPAIRS OR UNFUNDED DEFICIENCIES AT THE CLOSE OF EACH FISCAL YEAR

BACKLOG OF MAINTENANCE AND REPAIR (\$000)

	<u>FY86</u>	<u>FY87</u>	<u>FY88</u>
LOCAL (M-1)	31,334	31,347	39,336
CMC (M-2)	20,524	24,812	26,565
TOTAL	51,858	56,159	65,901

BASE MAINTENANCE CHALLENGE

DOING MORE WITH LESS - - - A LOSER!

DOING THINGS SMARTER - -A WINNER!

WHAT WE DO

IF IT SQUEAKS, WE OIL IT IF IT'S TOO HOT, WE COOL IT IF IT'S TOO COLD, WE WARM IT IF IT'S BROKEN, WE REPAIR IT

BOTTOMLINE: WE MAKE IT RIGHT

