

West LA Public Input



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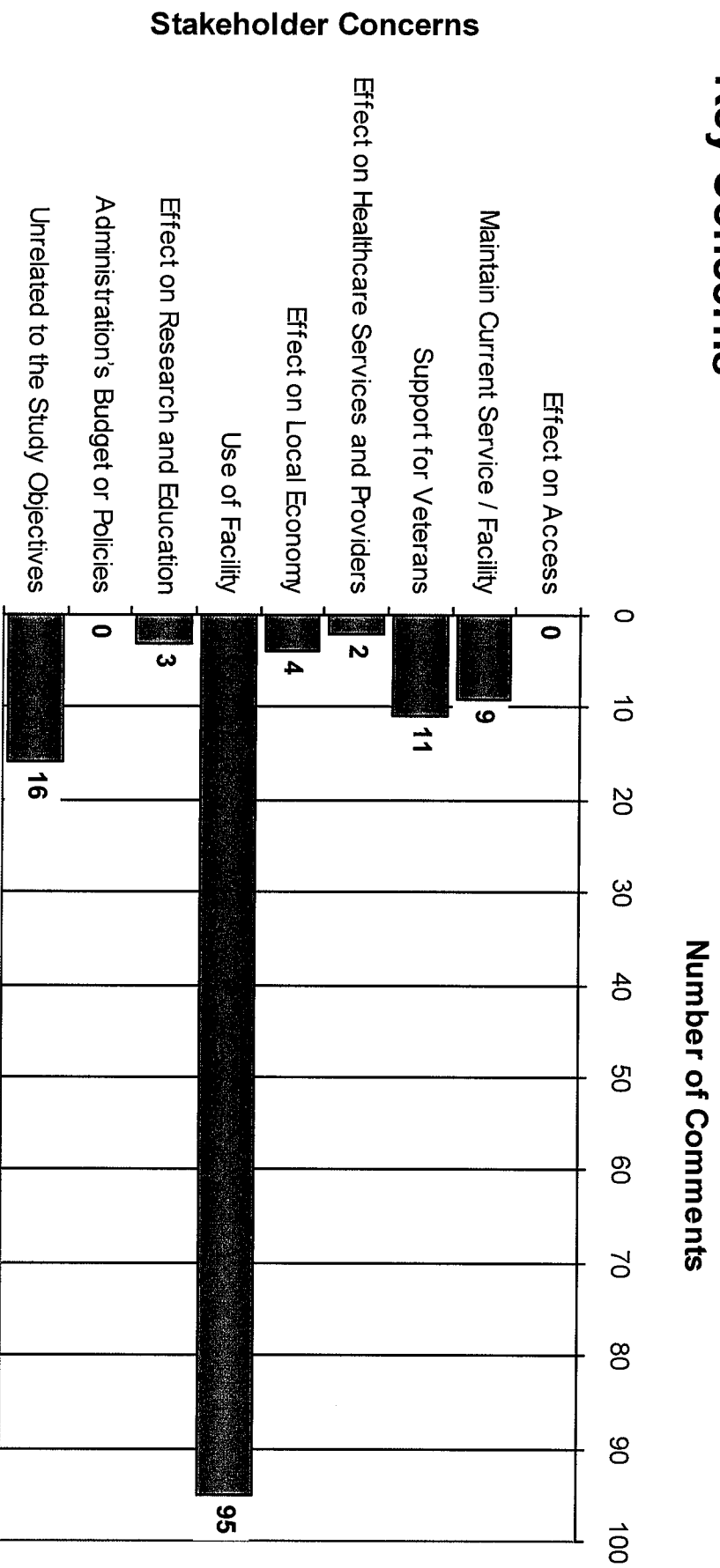
- 191 individual stakeholder comments were received between January 1, 2005 and June 30, 2005
- The greatest amount of written and electronic input was received from veterans and veterans' family members
- Top key Concerns:
 - Use of the facility (and campus)
 - Maintaining the current services and facility

Categories of Stakeholder Concerns

- **Effect on Access**
- **Maintain Current Service/Facility**
- **Support for Veterans**
- **Effect on Healthcare Services/ Providers**
- **Effect on Local Economy**
- **Use of Facility**
- **Effect on Research and Education**
- **Administration's Budget or Priorities**
- **Unrelated to the Study Objectives**

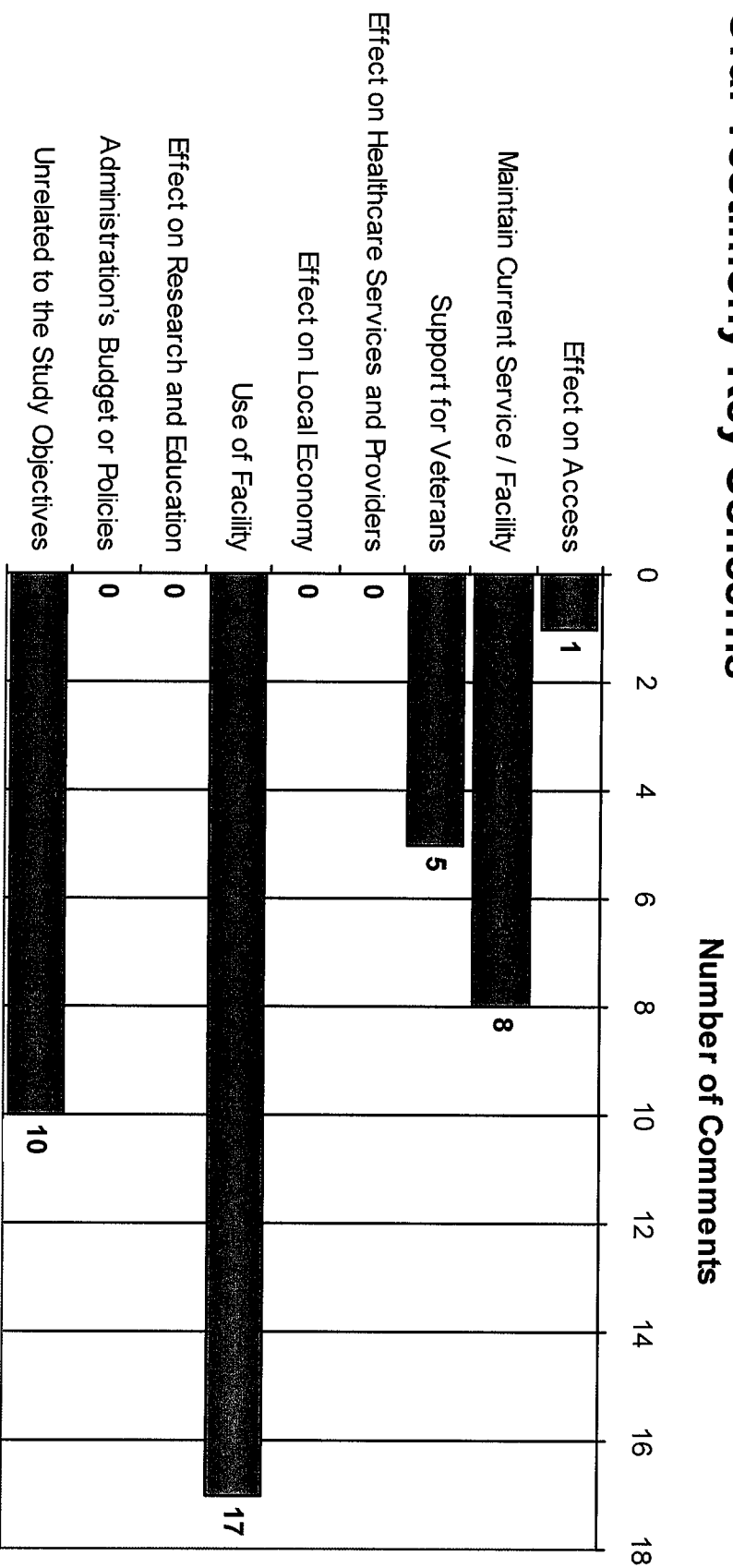
Key Concerns – Written and Electronic Input

Key Concerns



Key Concerns – Oral Testimony

Oral Testimony Key Concerns

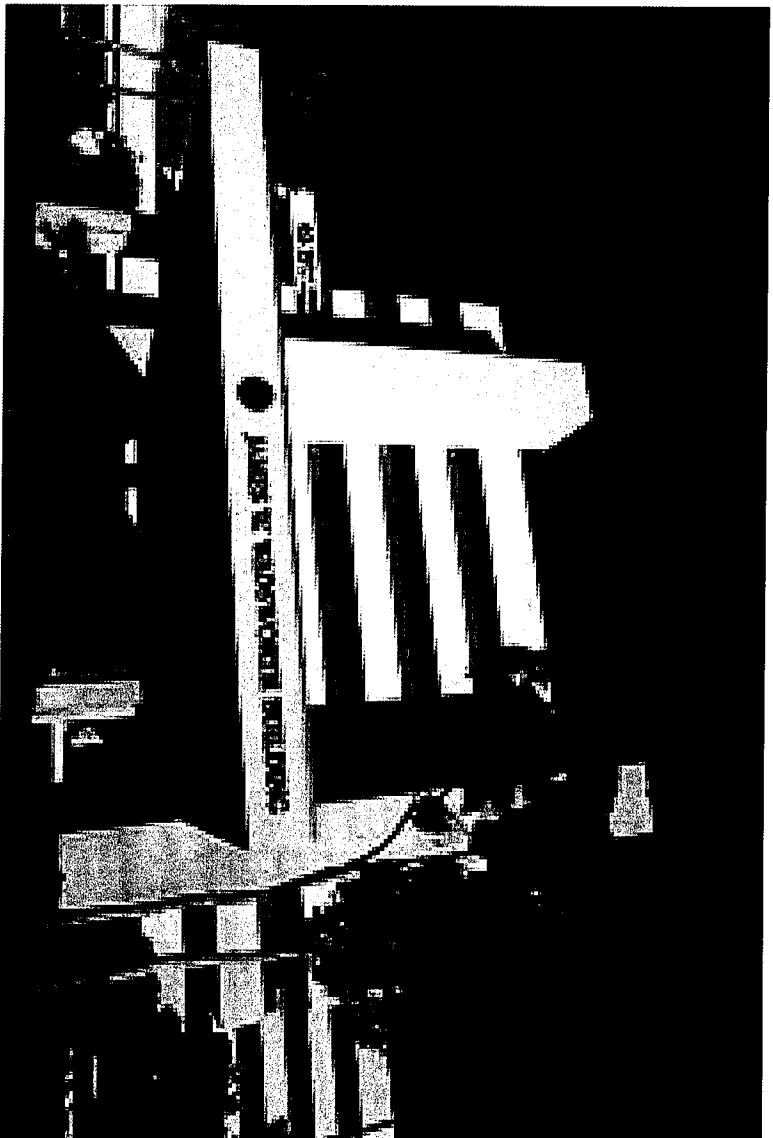


Current Status and Business Plan Options



Stage I Study Findings for West LA

West Los Angeles VAMC



West LA Site Overview

- The Los Angeles County hosts a population of approximately 9,519,338 million people
- Enrolled veteran population in the 'California Market' -- service area of West LA VAMC:
 - ◆ 332, 234 in 2003 (actual)
 - ◆ 245,684 in 2023 (projected)

West LA Site Overview, continued

- The West LA VAMC is...
 - ◆ Part of Greater Los Angeles Health Care System (GLA) within VISN 22
 - ◆ 14 miles west of downtown Los Angeles, full campus extends northwest to southeast along west side of Interstate 405 through intersection of Wilshire Blvd.
 - ◆ Comprised of 94 total structures on 387 acres of land; a total of 2,789,761 building gross square feet of which approximately 300,000 square feet is vacant or underused
 - ◆ Surrounded by residential neighborhoods, schools and parks; across I-405 from high-density business district (Westwood).

West LA Site Overview, continued

- **The campus bisected by Wilshire Blvd.**
 - The campus north of Wilshire is referred to as the 'Brentwood campus'.
 - South of Wilshire is referred to as the 'Wadsworth campus'
- **The buildings:**
 - Range in size from a 144 square foot gatehouse to the 900,000 square foot Wadsworth (acute care) Hospital
 - Nearly half of the campus buildings are less than 10,000 square foot in size. One quarter are in the range of 45,000- 65,000 square feet.

West LA Site Overview, continued

- Major infrastructure issues:
 - ◆ The underground storm drainage system, in general, is undersized and does not provide adequate site coverage
 - ◆ Steam and condensate distribution systems are in poor condition and have experienced leaks on numerous occasions
 - ◆ Emergency power is provided to West LA facilities through a decentralized system.

Options Development

“Universe” of Considered Options

Stakeholder
Input

Capital Planning
Options

Re-Use
Options

Initial Screening Criteria:

ACCESS

Would maintain or improve overall access to primary and acute hospital healthcare

QUALITY OF CARE

Would maintain or improve overall quality of healthcare:

- *Capability to Provide Care*
- *Workload at each facility*
- *Modern, Safe, Secure*

COST

Would offer a cost-effective use of VA resources

Team PwC developed Comprehensive Options for Stage 1

Discriminating Criteria:

- Healthcare Quality
- Healthcare Access
- Making the best use of VA resources
- Ease of Implementation
- Ability to Support wider VA programs
- Impact of Option on VA and Local Community

Options Overview

“Universe” of Considered Options

Capital Planning
Options

TOTAL = 3

Re-Use
Options

TOTAL = 13

Initial Screening for Access, Quality, Cost

Business Planning
Options (BPOs)

TOTAL = 8

Assessed for Stage I Report

Stakeholder Input to Business Plan Options

- Business Plan Options considered all proposals received from West LA stakeholders
- None were precluded from consideration – so long as they complied with the Secretary's May 2004 decision and subsequent clarifying direction (e.g. not 'commercial')
- These included:
 - ◆ Recreational family facility, accommodating veterans
 - ◆ Bio-medical institute
 - ◆ Transitional/residential therapy
 - ◆ Affordable veteran housing/lockers
 - ◆ Recreational use and development
 - ◆ Veteran memorial park

Summary of Options for West LA

- A Baseline option accounting for projected volumes but no change to programs or services and consolidating services in renovated buildings to ensure a safe, modern and secure patient care environment through 2023.
- Three options involve renovating or building a new facility for acute inpatient care and/or ambulatory care, along with renovating existing nursing home/mental healthcare facilities.
- Four options involve redeveloping portions of the Brentwood campus for various re-use, such as institutional learning space, affordable housing, medical research, medical offices, and open space/recreation.

Options Not Selected for Assessment

One option for complete replacement of all facilities providing care to veterans on the campus.

Does not comply with the Secretary's decision.

Six options that redevelop or re-use Parcels K, L, H1, H2, H3, and J for non-VA re-use.

Wadsworth South Campus is preserved for the consolidation of VA acute clinical care programs.

One option that redeveloped or re-used Parcel D.

Site has been preserved for the State Veterans Home (SVH) project.

In addition, earlier options that redeveloped or re-used campus for 'commercial' purposes.

Does not comply with the June clarification notice from the Secretary on re-use.