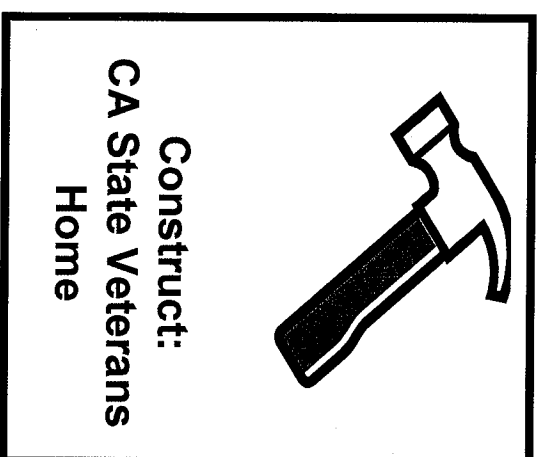
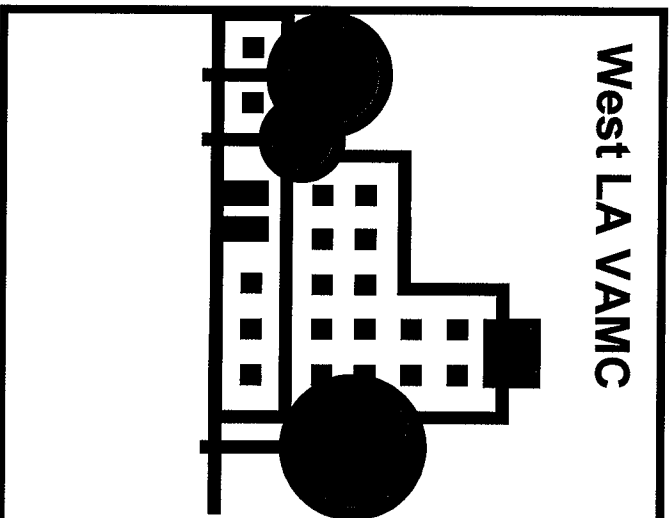


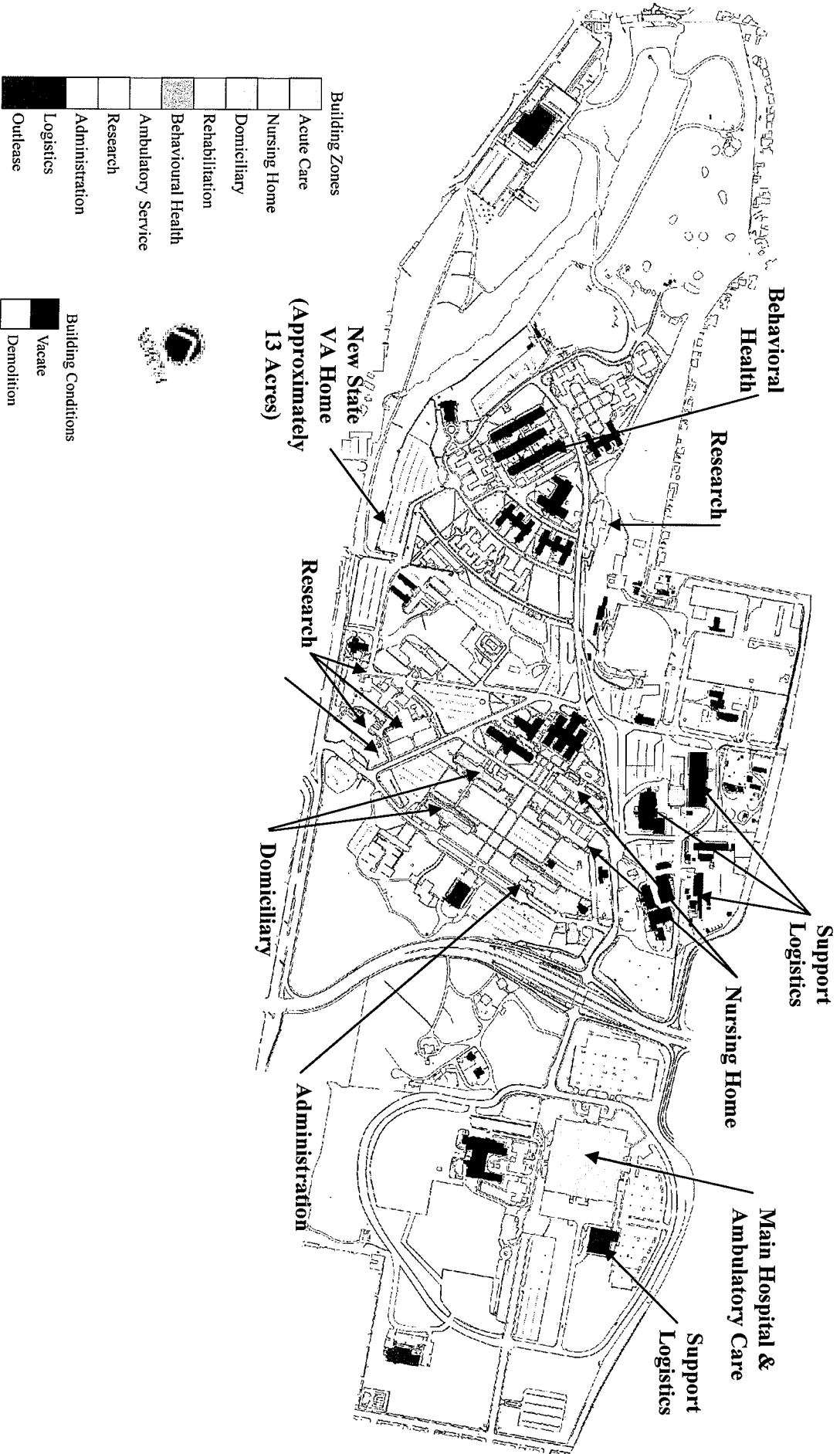
# BPO 1: Baseline Option [CP-1]

The Baseline Option reflects current state projected out to 2013 and 2023 without any changes to facilities or programs (except acute inpatient psychiatry), but accounting for projected utilization changes, and assuming same or better quality and necessary improvements for a safe, secure, and modern healthcare environment. Construct the CA State Veterans Home (Parcel D). Other current agreements to be maintained.

Vacant buildings are to be maintained with no additional renovation, but are to be secured. Current agreements are to be maintained



# BPO 1: Baseline Option [CP-1]

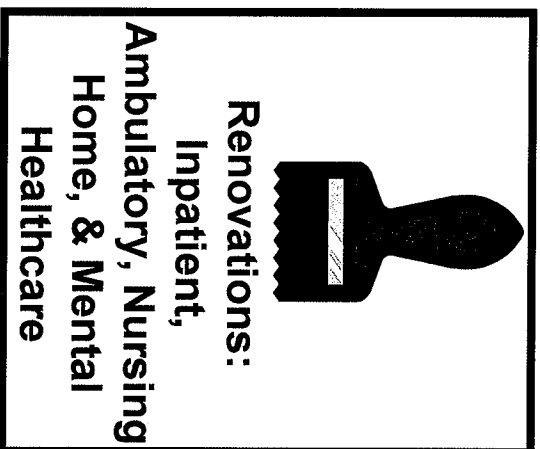
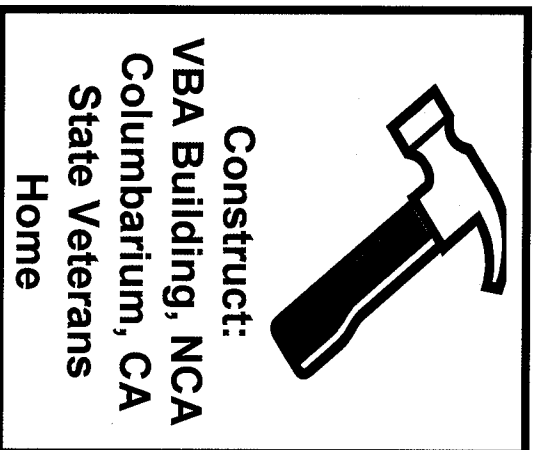
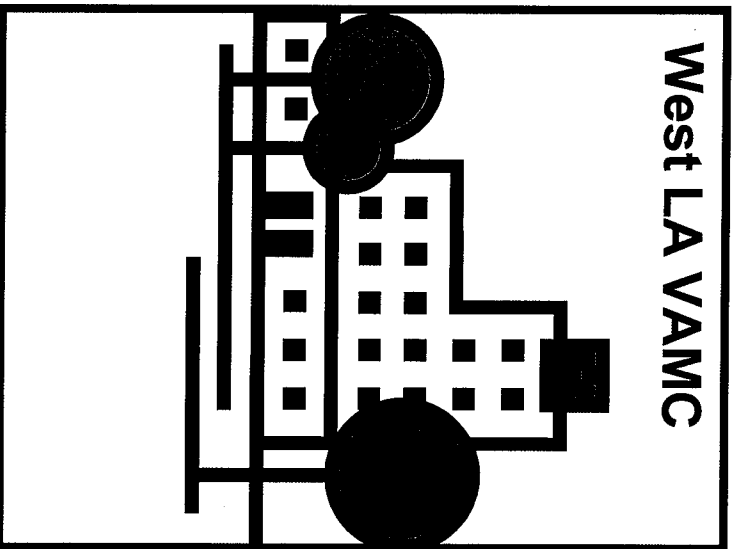


# BPO 1: Assessment

<b>Healthcare Access</b>	Maintains current on-site access.
<b>Healthcare Quality</b>	Investment in structures yields a safe, modern and secure patient investment. Facility sized to meet projected demand.
<b>Cost Effectiveness</b>	Cost effectiveness improved through a limited consolidation of services and reduction in the number of buildings and site operated.
<b>Ease of Implementation</b>	Limited disruption of healthcare delivery to patients in acute care inpatient, ambulatory care, and mental health, nursing home facilities. There is no inherent risk associated with this option.
<b>Wider VA Program Support</b>	Does not enhance integration with the VBA nor address NCA needs.

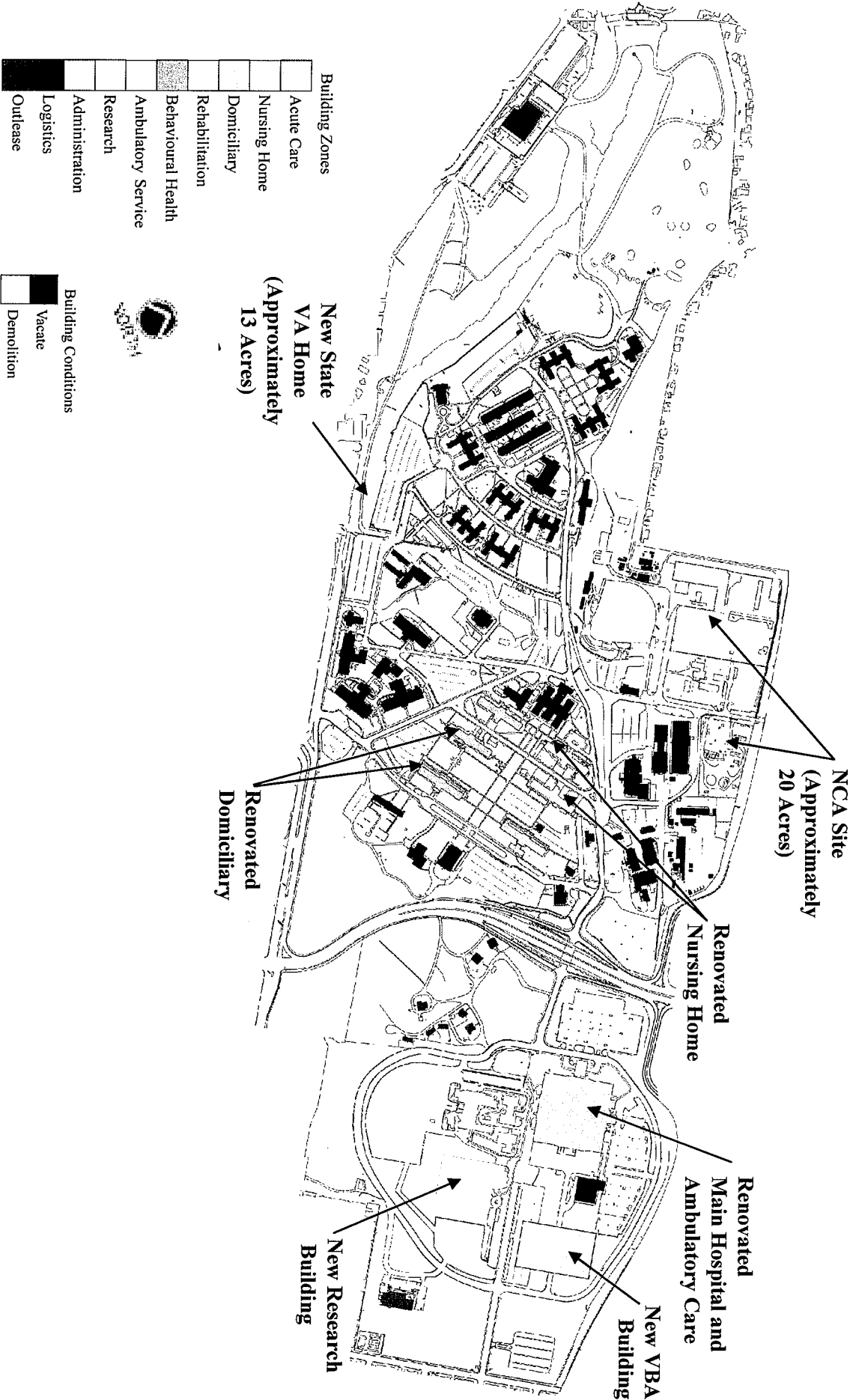
**BPO 2: Renovate Existing Acute Bed Tower and Ambulatory Care Facilities; Renovate Existing Nursing Home/Mental Healthcare Facilities** [CP-2A/RU-2, 5, 13]

All services remain on campus. Consolidate acute inpatient/ambulatory in renovated building on the Wadsworth campus. Nursing Home/Mental Health located in renovated existing facilities. New VBA building will be built on the Wadsworth Campus. New NCA columbarium and CA State Veterans Home constructed on the Brentwood Campus. Re-use of selected available parcels/structures.



# BPO 2: Renovate Existing Acute Bed Tower and Ambulatory Care Facilities; Renovate Existing Nursing Home/Mental Healthcare Facilities

[GP-2A/RU-2, 5, 13]

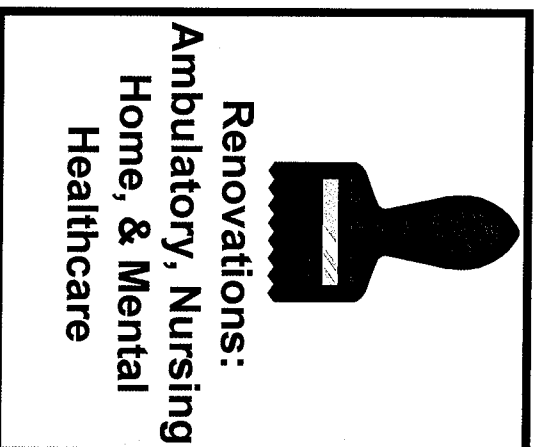
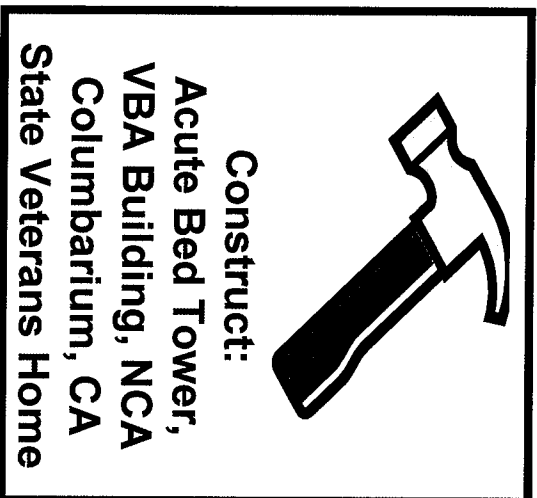
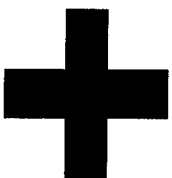
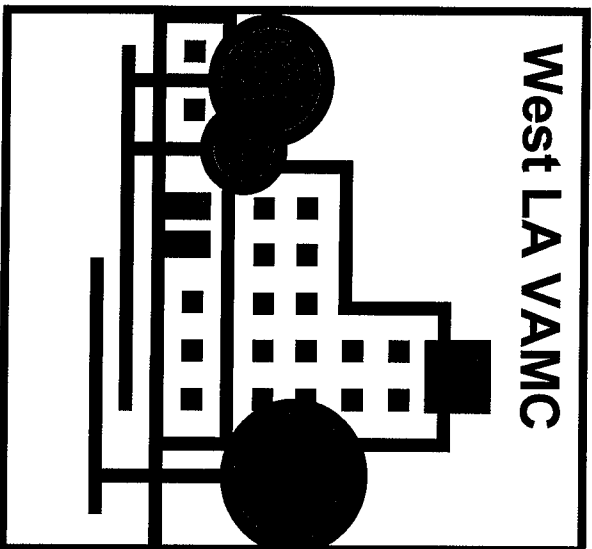


## **BPO 2: Assessment**

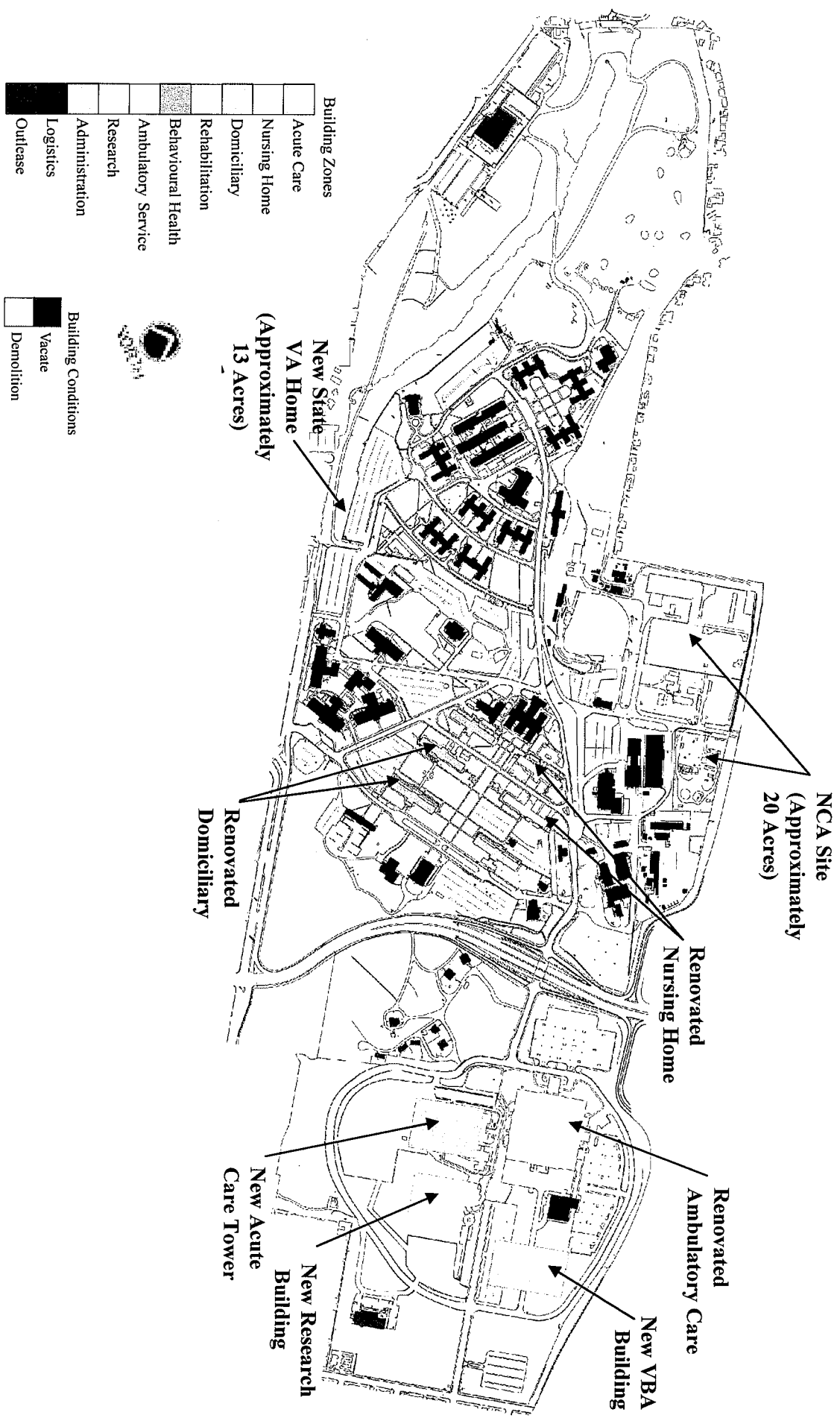
<b>Healthcare Access</b>	No change.
<b>Healthcare Quality</b>	Safety and security improved due to new construction. Facility sized to meet projected demand.
<b>Cost Effectiveness</b>	Cost effectiveness improved through a consolidation of services and reduction in the number of buildings operated. More investment will be required for the new construction. Option provides cost avoidance through vacating of existing buildings. Overall cost effectiveness moderately improved through new facilities.
<b>Ease of Implementation</b>	Easy relocation of services. No disruption to ongoing operations.
<b>Wider VA Program Support</b>	No change.

**BPO 3: New Acute Care Bed Tower & Renovate Ambulatory Care facilities; Renovate Existing Nursing-Home/Mental Health/Domiciliary Care facilities [CP-2B/RU-2, 5, 13]**

All services remain on campus. Acute inpatient located in new acute bed tower on Wadsworth Campus. Ambulatory care located in renovated acute hospital building on the Wadsworth campus. New VBA building will be built on the Wadsworth Campus. Nursing Home/Mental Health located in renovated existing facilities on Brentwood Campus. New NCA columbarium and CA State Veterans Home constructed on the Brentwood Campus.



# BPO 3: New Acute Care Bed Tower & Renovate Ambulatory Care facilities; Renovate Existing Nursing-Home/Mental Health/Domiciliary Care facilities [CP-2B/RU-2, 5, 13]



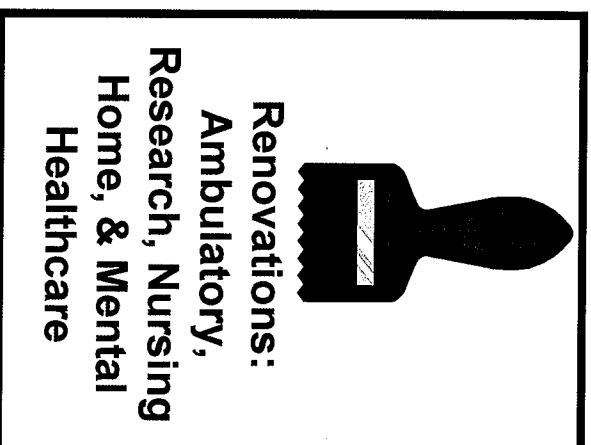
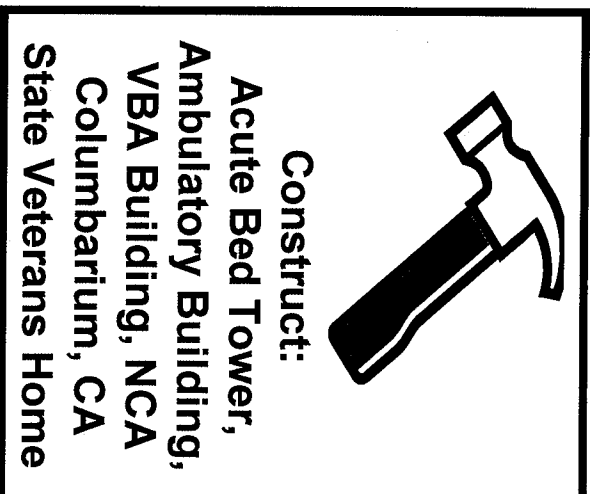
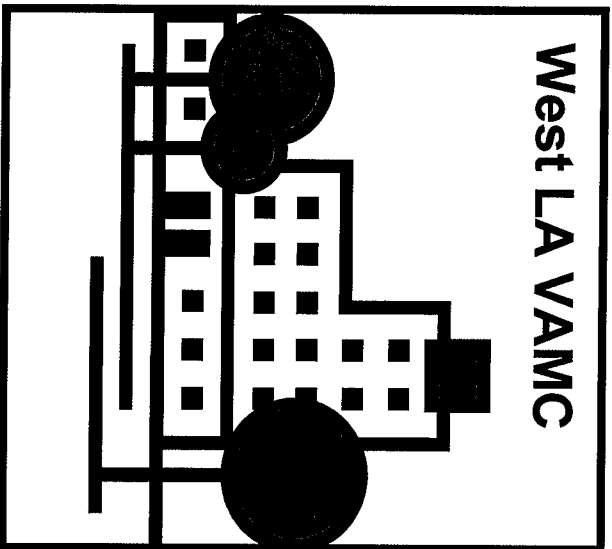


## BPO 3: Assessment

<b>Healthcare Access</b>	No change.
<b>Healthcare Quality</b>	Safety and security improved due to new construction. Facilities sized to accommodate projected patient volume through 2023.
<b>Cost Effectiveness</b>	Cost effectiveness improved through a consolidation of services and reduction in the number of operated buildings operated. Moderate capital investment will be required for the new construction. Option provides cost avoidance through with vacating of existing buildings. Overall cost effectiveness moderately improved through new facilities.
<b>Ease of Implementation</b>	Easy relocation of services. No disruption to ongoing operations.
<b>Wider VA Program Support</b>	No change.

**BPO 4: Construct New Acute Care Tower and Ambulatory Care Facilities; Renovate Existing Nursing Home/Mental Healthcare and Research Facilities (CP-2C/RU-2, 5, 13)**

All services remain on campus. Acute inpatient located in new acute bed tower on Wadsworth Campus. Ambulatory care located in new building on the Wadsworth campus. Research, Nursing Home, and Mental Health located in renovated existing facilities. New VBA building will located on the Wadsworth Campus. New NCA columbarium and CA State Veterans Home constructed on the Brentwood Campus. Re-use of available land/facilities.



# BPO 4: Assessment

<b>Healthcare Access</b>	No change.
<b>Healthcare Quality</b>	Safety and security improved due to new construction. Facility sized to accommodate projected patient volume through 2023.
<b>Cost Effectiveness</b>	Cost effectiveness improved through a consolidation of services and reduction in the number of operated buildings. Moderate capital investment required for the new construction; incremental to that in BPO 3. Option provides cost avoidance through the vacating of existing buildings. Overall cost effectiveness moderately improved through new facilities.
<b>Ease of Implementation</b>	Easy relocation of services. No disruption to ongoing operations.
<b>Wider VA Program Support</b>	No change.

## Summary of Re-Use/Redevelopment Options

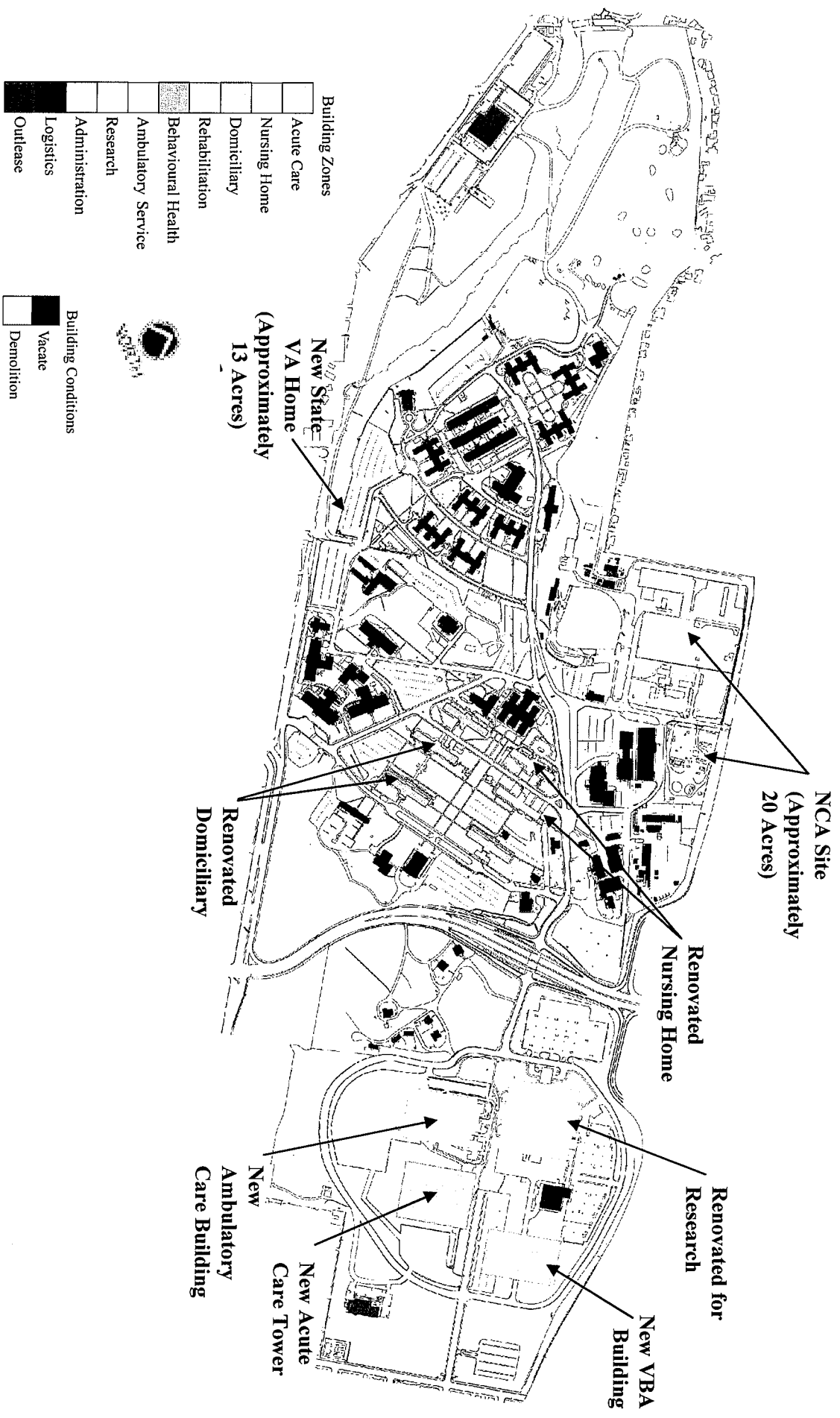
- The contractor determined a number of possible campus re-use opportunities that may be coupled with the previously identified capital planning initiatives in compiling Business Plan Options for the West LA campus.
- Feasible Re-use Options by key parcel or group of parcels were compiled, and include various re-use.
- Following is a summary of those identified re-use opportunities by campus parcel/group of parcels.
- All Capital Options can be accommodated with all re-use options, as provided in BPO 5-8.

# Summary of Re-Use/Redevelopment Options – cont.

Parcel(s)	Potential Re-Use/Redevelopment Options
<b>Parcel A - North</b> Brentwood Campus	<ul style="list-style-type: none"> <li>▪ Community education/recreation</li> <li>▪ Mixed use residential (limited new construction)</li> <li>▪ Open space/recreation</li> </ul>
<b>Parcels C &amp; E -</b> North Central & West Central Brentwood Campus	<ul style="list-style-type: none"> <li>▪ Affordable/transitional veteran/family/nursing housing</li> <li>▪ Residential therapy/treatment programs (public/private)</li> <li>▪ Limited use hospitality (Fisher House)</li> <li>▪ Administrative support/training</li> </ul>
<b>Parcels G1, G2 &amp; K -</b> Southeast Brentwood Campus & portion of South Wadsworth Campus	<ul style="list-style-type: none"> <li>▪ Medical research</li> <li>▪ Medical office building/veteran-patient pharmacy</li> <li>▪ Limited use hospitality (Fisher House)</li> <li>▪ Veteran kitchen/dietary support</li> </ul>
<b>Parcel F - Southwest</b> Brentwood Campus	<ul style="list-style-type: none"> <li>▪ Community education/recreation</li> <li>▪ Mixed use/residential (limited new construction)</li> <li>▪ Open space/greenbelt</li> </ul>

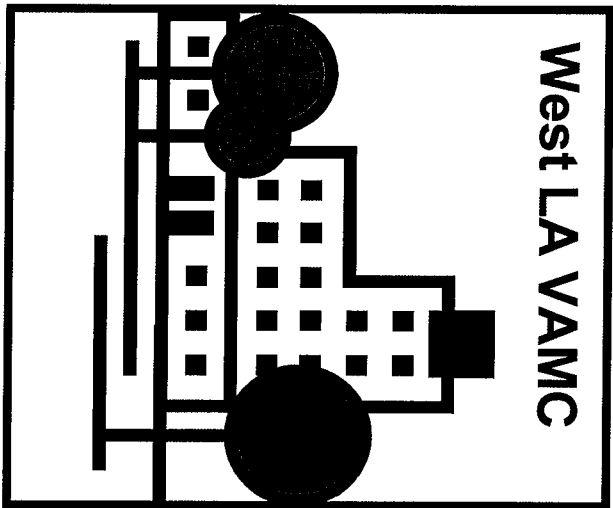
**For illustrative purposes, these Parcels are coupled with Capital Planning initiatives of BPO 3 in the following Business Plan Options (BPOs 5-8).**

# BPO 4: Construct New Acute Care Tower and Ambulatory Care Facilities; Renovate Existing Nursing Home/Mental Healthcare and Research Facilities (CP-20/RU-2, 5, 13)



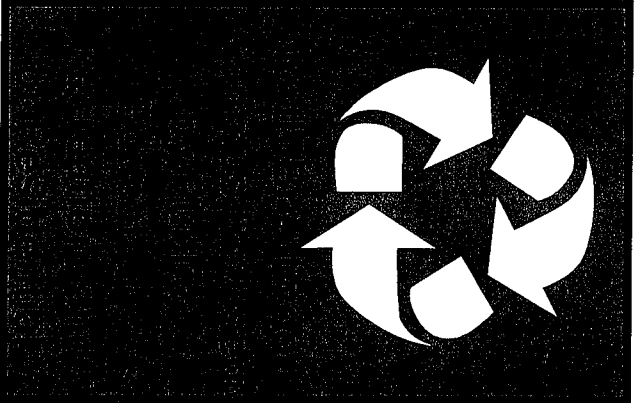
**BPO 5: Construct New Acute Bed Tower and Renovate Ambulatory Care Facilities, Renovate Existing Nursing Home/Mental Healthcare Facilities; Redevelop/Re-Use North Brentwood Campus (Parcel A) (CP-2B/RU-1, 2, 5, 13)**

All services remain on campus. Acute inpatient located in new acute bed tower on Wadsworth Campus. Ambulatory care located in renovated building on the Wadsworth campus. Nursing Home/Mental Health located in renovated existing facilities. New VBA building built on the Wadsworth Campus. New NCA columbarium and CA State Veterans Home constructed on the Brentwood Campus. Renovated Ambulatory/Hospital Building. North Brentwood Campus (Parcel A) re-used by public educational use or potential new construction for mixed use residential.



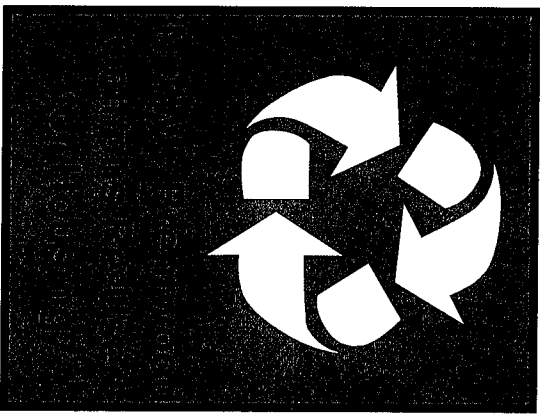
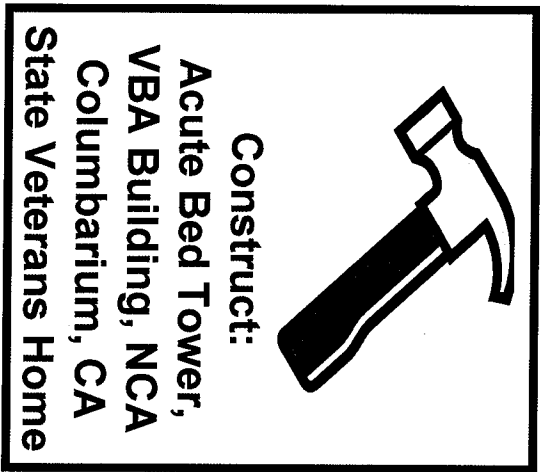
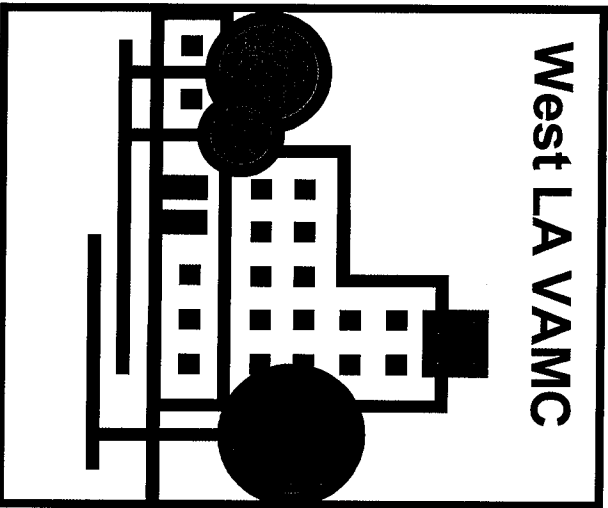
**Construct:**  
 Acute Bed Tower,  
 VBA Building, NCA  
 Columbarium, CA  
 State Veterans Home

**Renovations:**  
 Ambulatory,  
 Nursing Home, &  
 Mental Healthcare



**BPO 6: Construct New Acute Bed Tower and Renovate Ambulatory Care Facilities, Renovate Existing Nursing Home/Mental Healthcare Facilities; Redevelop/Re-Use North Central & West Central Brentwood Campus (Parcels C & E) (CP-2B/RU-2, 4, 5,6, 13)**

All services remain on campus. Acute inpatient located in new acute bed tower on Wadsworth Campus. Ambulatory care located in renovated building on the Wadsworth campus. Nursing Home/Mental Health located in renovated existing facilities. New VBA building built on the Wadsworth Campus. New NCA columbarium and CA State Veterans Home constructed on the Brentwood Campus. Renovated Ambulatory/Hospital Building. North Central and West Central Brentwood Campus (Parcels C & E) re-used for veteran treatment, affordable veteran/family and/or nursing housing.

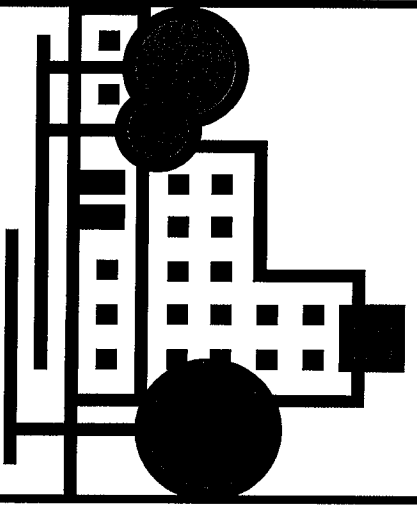




**BPO 7: Construct New Acute Bed Tower and Renovate Ambulatory Care Facilities, Renovate Existing Nursing Home/Mental Healthcare Facilities; Redevelop/Re-Use Southeast Brentwood Campus (Parcels G1, G2, J & K) (CP-2B/RU-2, 5, 8, 12, 13)**

All services remain on campus. Acute inpatient located in new acute bed tower on Wadsworth Campus. Ambulatory care located in renovated building on the Wadsworth campus. Nursing Home/Mental Health located in renovated existing facilities. New VBA building built on the Wadsworth Campus. New NCA columbarium and CA State Veterans Home constructed on the Brentwood Campus. Renovated Ambulatory/Hospital Building. Southeast Brentwood Campus (Parcels G1, G2, J & K) re-used for a medical research institute and medical office building with support for veteran-patient pharmacy, or other similar patient-need retail.

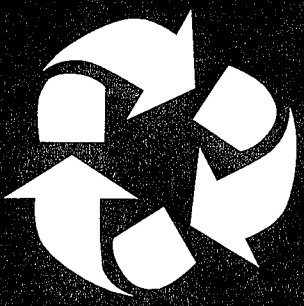
**West LA VAMC**



**Construct:**  
Acute Bed Tower,  
VBA Building, NCA  
Columbarium, CA  
State Veterans Home



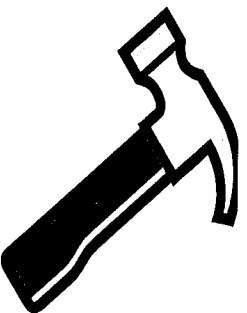
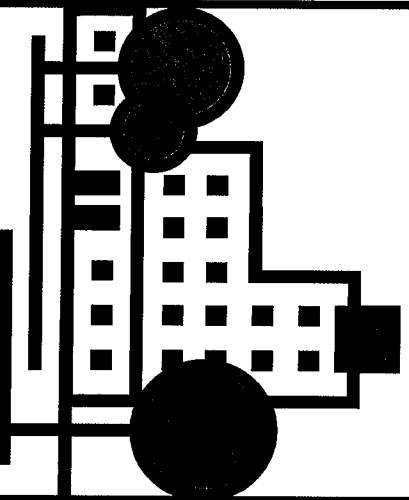
**Renovations:**  
Ambulatory,  
Nursing Home, &  
Mental Healthcare



**BPO 8: Construct New Acute Bed Tower and Renovate Ambulatory Care Facilities, Renovate Existing Nursing Home/Mental Healthcare Facilities; Redevelop/Re-Use Southwest Brentwood Campus (Parcel F) (CP-2B/RU-2, 5, 7, 13)**

All services remain on campus. Acute inpatient located in new acute bed tower on Wadsworth Campus. Ambulatory care located in renovated building on the Wadsworth campus. Nursing Home/Mental Health located in renovated existing facilities. New VBA building will be built on the Wadsworth Campus. New NCA columbarium and CA State Veterans Home constructed on the Brentwood Campus. Renovated Ambulatory/Hospital Building. Southwest Brentwood Campus (Parcel F) re-used for open space, recreation and/or new construction/renovation for residential use.

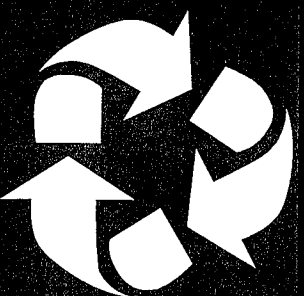
**West LA VAMC**



**Construct:**  
 Acute Bed Tower,  
 VBA Building, NCA  
 Columbarium, CA  
 State Veterans Home



**Renovations:**  
 Ambulatory,  
 Nursing Home, &  
 Mental Healthcare



## Next Steps

- The Local Advisory Panel will review the Business Plan Options and recommend:
  - ◆ Which options should be further studied
  - ◆ Proposing additional options
  - ◆ Specific concerns to be addressed
- Responses and comments to the Business Plan Options will be collected for 10 days following the LAP meeting – to receive by October 6.
- The next public meeting will review options selected by the Secretary for further study and discuss key issues.
- The fourth and final public meeting will present detailed analysis of the options and recommendations by Team PWC.

# How Can You Provide Feedback?

## Local Advisory Panel Meeting

- ◆ Provide testimony at the LAP meeting
- ◆ Fill out a comment form at the LAP meeting

## CARES Project Website

<http://www.va.gov/CARES>

- ◆ An electronic comment form is available to share your views and opinions on the options presented
- ◆ Website provides public meeting information, agendas, meeting summaries, and links to background documents

## CARES Central Mailstop

West LA Study  
VA CARES Studies  
PO Box 1427  
Washington Grove, MD 20880-1427