

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**October 27, 2005
3:00 P.M. – 6:00 P.M.**

**Conference Rooms A and B
National Headquarters
Washington, D.C.**

AGENDA

1. **Chair's Welcome** **Nita Clyde**
2. **Roll Call** **Andrea Morisi**
3. **Consent Agenda** **Nita Clyde**
 - a. Action: Vote to approve minutes of the April 8, 2005 Joint Meeting of the Audit Committee and the Finance Committee
 - b. Action: Vote to approve minutes of the May 25, 2005 meeting
4. **Briefing: Liberty Fund and September 11 Recovery Program Oversight Commission Quarterly Report** **Nita Clyde**

Report on the then balance in the Liberty Fund and account in reasonable detail for donations to and distributions from the Liberty Fund during the preceding quarter.
5. **Briefing: Audit Services** **Clarence Davis/
Leigh Bradley/
Teala Brewer**
 - a. Overview of Hurricane Katrina audit response.
 - b. Review of progress on the Tsunami audit plan.
 - c. Review of progress on the fiscal 2005 and fiscal 2006 audit plans.
 - d. Discussion of PricewaterhouseCoopers Audit Services Quality Assurance Review 2004-2005 and implementation plan.
 - e. Summary of significant audit findings.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**October 27, 2005
3:00 P.M. – 6:00 P.M.**

**Conference Rooms A and B
National Headquarters
Washington, D.C.**

AGENDA (continued)

- 6. Briefing: Enterprise Risk** **Leigh Bradley/
Teala Brewer/
Clarence Davis**
- a. Overview of new office of Enterprise Risk.
 - b. Response to Hurricane Katrina.
 - c. CCL/BRL Hotline Statistical Data.
- 7. Briefing: The 2005 Annual Audited Financial Statements** **Bob McDonald/
Kim Schwartz**
- Review by management of the financial statements and reports of the consolidated American Red Cross, and the national sector, for fiscal 2005, as well as, key estimates and reserves.
- 8. Action: Vote to Approve the Fiscal 2005 Independent Annual Audit** **KPMG/U.S. Army
Army Audit Agency**
- Review by the auditors of their reports of the consolidated American Red Cross, the national sector, the Select Investment Program, Boardman Indemnity Ltd., and the management letter for the national sector for fiscal 2005.
- a. Audit highlights, related auditors' opinions, and required communications by KPMG LLP.
 - b. KPMG LLP's management letter for the national sector.
 - c. U.S. Army Audit Agency report rendered in connection with the consolidated financial statements (Anita Bales, USAAA)
 - d. Audit Committee letter for the redcross.org annual report (Nita Clyde)

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**October 27, 2005
3:00 P.M. – 6:00 P.M.**

**Conference Rooms A and B
National Headquarters
Washington, D.C.**

AGENDA (continued)

- | | | |
|------------|----------------------------|-------------------|
| 9. | Executive Session | Nita Clyde |
| 10. | Adjournment | Nita Clyde |
| | a. Meeting evaluation form | |
| | b. Meeting schedule | |

SFC-ARC-A000034

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**May 25, 2005
2:30 P.M. – 5:30 P.M.**

**Conference Room: Level B2 – Golden Gate C3
The San Francisco Marriott
55 Fourth Street
San Francisco, CA**

AGENDA

- 1. Chair's Welcome** **Nita Clyde**

- 2. Roll Call** **Andrea Morisi**

- 3. Consent Agenda** **Nita Clyde**
 - a. Action: Vote to approve Minutes of the February 10, 2005 meeting

 - b. Action: Vote to recommend Board approval of proposed amendments to the Audit Committee Function Statement

Annually, at its May meeting, the Committee reviews and updates, as necessary, its function statement.

 - c. Action: Vote to approve the Audit Committee's annual meeting agenda as revised

Annually, at its May meeting, the Committee reviews and updates, as necessary, its annual meeting agenda.

- 4. Briefing: Chief Financial Officer** **Bob McDonald
/Kim Schwartz**
 - a. Status of reserves/estimates – particularly significant new or unusual transactions including significant accounting accruals, reserves, or estimates made by management.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**May 25, 2005
2:30 P.M. – 5:30 P.M.**

**Conference Room: Level B2 – Golden Gate C3
The San Francisco Marriott
55 Fourth Street
San Francisco, CA**

AGENDA (continued)

- b. Current accounting (e.g., planned changes in accounting principles) and financial reporting matters, including their expected impact.

5. Briefing: Review of External Auditors' Audit Scopes – FY2005

**KPMG/U.S. Army
Audit Agency**

- a. Report by the external auditors of audit scope, procedures, and related fees.
- b. Report by the U.S. Army Audit Agency (USAAA) of audit scope, procedures, and related fees.

Committee members will have the opportunity to discuss with the KPMG LLP and USAAA representatives any aspect of the audits, non-audit services, etc.

6. Briefing: Audit Services

Tim Holmes

- a. Review of progress on the fiscal 2005 plan and other activities.
- b. Compliance with The Institute of Internal Auditors' *International Standards for the Professional Practice of Internal Auditing*.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**May 25, 2005
2:30 P.M. – 5:30 P.M.**

**Conference Room: Level B2 – Golden Gate C3
The San Francisco Marriott
55 Fourth Street
San Francisco, CA**

AGENDA (continued)

- c. Proposed Audit Services plan for fiscal 2006.

At its May 1995 meeting, the Committee adopted a meeting annual agenda matrix using The Institute of Internal Auditors (IIA) Research Foundation's report, *Improving Audit Committee Performance: What Works Best*. As part of this systematic approach, the Committee annually reviews matters (a) through (c) at its May meeting.

7. **Briefing: Liberty Fund and September 11 Recovery Program Oversight Commission Quarterly Report**

Nita Clyde

Report on the then balance in the Liberty Fund and account in reasonable detail for donations to and distributions from the Liberty Fund during the preceding quarter.

8. **Briefing: Report by the General Counsel/ Corporate Secretary**

Mary Elcano

To ensure good stewardship of donor resources, management and the Board of Governors (BoG) established an oversight process for the costs incurred by the BoG in performing its official duties. As part of this oversight process, the Audit Committee semi-annually monitors the financial activities of the BoG. The Corporate Secretary will review October 1, 2004, through March 31, 2005, BoG expenditure information with the Committee.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**May 25, 2005
2:30 P.M. – 5:30 P.M.**

**Conference Room: Level B2 – Golden Gate C3
The San Francisco Marriott
55 Fourth Street
San Francisco, CA**

AGENDA (continued)

- | | |
|-----------------------------|-------------------|
| 9. Executive Session | Nita Clyde |
| 10. Adjournment | Nita Clyde |
| a. Meeting evaluation form | |
| b. Meeting schedule | |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**JOINT MEETING OF
THE AUDIT COMMITTEE AND THE FINANCE COMMITTEE**

**April 8, 2005
11:00 A.M. – 12:00 P.M.**

**Conference Call
Conference call number: 1 (866) 688-8065
Pass code: 7936449#**

AGENDA

- | | | | |
|-----------|-------------------|---|-----------------------|
| 1. | 11:00 a.m. | Chair's Welcome | Sandy Belden |
| 2. | 11:05 a.m. | Roll Call | Michelle Rhodd |
| 3. | 11:10 a.m. | Briefing: Discussion of the formation of
Red Cross Receivables Company (RCRC) | Bob McDonald |
| | | A special purpose entity created to facilitate the monetization of
the Red Cross' blood services receivables from hospitals
("blood receivables"). | |
| 4. | 12:00 p.m. | Adjournment | Sandy Belden |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**February 10, 2005
10:15 A.M. – 1:15 P.M.**

**National Headquarters
Conference Room C&D
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Chair's Welcome** **Nita Clyde**
- 2. Roll Call** **Phyllis English**
- 3. Consent Agenda** **Nita Clyde**
 - a. Action: Approve Minutes of the October 28, 2004 Meeting
- 4. Questions on Materials Provided for:**
 - a. Annual Review of Management's Monitoring of Compliance with the Code of Conduct **Mary Elcano**
 - b. Annual Review of Senior Management Perquisites and Expenses, Including Monitoring Procedures **Rick Pogue**
- 5. Briefing: Audit Services** **Tim Holmes**

Review of progress on the fiscal 2005 audit plan, significant audit findings and critical audit issues, and other Audit Services' activities.
- 6. Briefing: Chapter Quality Assurance Program** **Carol Grant**

Information on the continuing integration of chapter compliance, including the chapter exception reporting system and other chapter audit and reporting issues.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**February 10, 2005
10:15 A.M. – 1:15 P.M.**

**National Headquarters
Conference Room C
2025 E Street, N.W.
Washington, D.C.**

AGENDA (continued)

7. **Briefing: Fiscal 2004 National Sector Single Audit of Federal Awards Report** **Alan McCurry /KPMG**
- Review by management and KPMG LLP, external auditors, of the A-133 audit report for fiscal 2004.
8. **Briefing: Liberty Fund and September 11 Recovery Program Oversight Commission Quarterly Report** **Nita Clyde**
- Report on the then balance in the Liberty Fund and account in reasonable detail for donations to and distributions from the Liberty Fund during the preceding quarter.
9. **Executive Session** **Nita Clyde**
- a. **General Counsel Protocol for Notification of Significant Compliance or Legal Risks** **Mary Elcano**
10. **Adjournment** **Nita Clyde**
11. **Other**
- a. Meeting evaluation form
- b. Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**October 28, 2004
8:00 A.M. – 12:00 PM**

**Conference Rooms C and D
2025 E Street, N. W.
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll call**
- 2. Approval of the minutes** (Minutes attached)
 - **May 20, 2004 meeting**
 - **June 22, 2004 meeting**
- 3. Liberty Fund and September 11 Recovery Program Oversight Commission quarterly report** (Material attached)
- 4. Audit Services—Review of progress on the fiscal 2005 plan and other activities** (Material attached)
- 5. Report by the General Counsel/Corporate Secretary**
- 6. Follow-up matters (if not covered)**
- 7. Review of fiscal 2004 annual audited financial statements and reports** (Materials attached)
 - a. Financial statements and related auditors' opinions by KPMG LLP**
 - b. KPMG LLP's management letter for the national sector**
 - c. U.S. Army Audit Agency report rendered in connection with the consolidated financial statements**
 - d. Audit Committee letter for the annual report**
 - e. Status of reserves/estimates, including significant accounting accruals, reserves, or estimates made by management**
 - f. Current accounting (e.g., planned changes in accounting principles) and financial reporting matters, including their expected impact**
- 8. Executive session**

SFC-ARC-A000042

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**May 20, 2004
7:00 A.M. – 10:00 A.M.**

**Landmark 5 & 6
The Renaissance Grand Hotel
St. Louis, MO**

AGENDA

- 1. Roll Call**
- 2. Approval of the minutes of the April 1, 2004 meeting** (Minutes attached)
- 3. Chief Financial Officer's report** (Material attached)
- 4. Review of external auditors' audit scopes – fiscal 2004** (Material attached)
- 5. General Auditor's report** (Material attached)
- 6. Liberty Fund and September 11 Recovery Program (SRP)
Oversight Commission quarterly report** (Material attached)
- 7. Chapter compliance update by the Vice President,
Chapter Quality Assurance** (Material attached)
- 8. Organizational matters of the Audit Committee** (Material attached)
- 9. Follow-up matters (if not covered above)**
- 10. Executive session**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**April 1, 2004
8:30 A.M. – 1:00 P.M.**

**National Headquarters
Conference Rooms A and B (1st Floor Lobby)
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approval of the minutes of the February 27, 2004 meeting** (Minutes attached)
- 3. Board of Governors' expenses – proposed audit process**
- 4. New Chapter Performance Standards – risk assessment**
- 5. Operational briefing by the Senior Director, International Relief and Development, with business-risk focus**
- 6. Strategic business risks** (Material attached)
- 7. Follow-up matters (if not covered above)**
- 8. Executive session**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**February 27, 2004
8:00 A.M. – 11:00 A.M.**

**National Headquarters
Conference Room A
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approval of the minutes of the October 27, 2003 meeting** (Minutes attached)
- 3. Audit Services – Review of progress on the fiscal 2004 plan and other activities** (Materials attached)
- 4. Code of Conduct/Compliance/Ethics Awareness/Legal matters – Policies, procedures, and status report by the General Counsel** (Materials attached)
- 5. Chapter audit and reporting issues – fiscal 2003** (Materials attached)
- 6. Chapter compliance update by the Vice President, Chapter Operations Support**
- 7. Chief Financial Officer's report** (Materials attached)
- 8. Liberty Fund and September 11 Recovery Program Oversight Commission quarterly report** (Materials attached)
- 9. Operational briefing by the Vice President, International Services, with business-risk focus**
- 10. Senior management perquisites and expenses, including monitoring procedures** (Materials attached)
- 11. Follow-up matters (if not covered above)**
- 12. Executive session**

SFC-ARC-A000045

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE AUDIT COMMITTEE

**October 27, 2003
8:30 A.M. - 3:00 P.M.**

**National Headquarters
2025 E Street, N. W.,
Conference Rooms C & D (1st Floor Lobby)
Washington, D.C.**

AGENDA

- 1. Roll call**
- 2. Approval of the minutes of the May 29, 2003 and June 23, 2003 meetings**
(Minutes attached)
- 3. Review of fiscal 2003 annual audited financial statements and reports** (Materials attached)
 - a. Financial statements and related auditors' opinions by KPMG LLP.
 - b. KPMG LLP's management letter for the national sector
 - c. U.S. Army Audit Agency report rendered in connection with the consolidated financial statements
 - d. Audit Committee Chairman's letter for the annual report
 - e. Status of reserves/estimates, including significant accounting accruals, reserves, or estimates made by management
 - f. Current accounting (e.g., planned changes in accounting principles) and financial reporting matters, including their expected impact
- 4. Liberty Fund and September 11 Recovery Program Oversight Commission quarterly report** (Materials attached)
- 5. Audit Services—Review of progress on the fiscal 2004 plan and other activities**
(Material attached)
- 6. Operational briefings by Compliance & Ethics Officer and Vice President, Chapter Operations Support with business-risk focus**
- 7. Follow-up matters (if not covered above)**
- 8. Executive session**
 - **Update on Contracting**

AUDIT COMMITTEE

Thursday, May 29, 2003, 11:15 a.m. CDT
Indianapolis Marriott Downtown, Ballroom 7 (second level)
Indianapolis, IN

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

* Wednesday, May 28, 2003, joint meeting of Audit Committee and Biomedical Services Committee will be held in Ballroom 9 (second level), beginning at 4:30 p.m.

AGENDA

1. Roll Call.
2. Approval of the minutes of the April 10, 2003 meeting. (copies attached)
3. Chief Financial Officer's report. (materials attached)
4. Corporate and chapter compliance programs – status reports.
5. General Auditor's report. (materials attached)
 - a. Budget of Audit Services—fiscal 2004.
 - b. Proposed Audit Services plan for fiscal 2004.
 - c. Review of progress on the fiscal 2003 plan and other activities.
 - d. Audit Services Charter.
 - e. Compliance with The Institute of Internal Auditors' *Standards for the Professional Practice of Internal Auditing*.
6. Organizational matters of Audit Committee. (materials attached)
 - a. Discussion of preapproval guidelines for use of KPMG LLP.
 - b. Discussion of Committee's role and function.
 - c. Results of Committee self-assessment process.
 - d. Meeting annual agenda.
7. Executive session.
8. Other.

**JOINT MEETING
AUDIT COMMITTEE AND BIOMEDICAL SERVICES COMMITTEE**

**May 28, 2003
4:30 – 6:30 pm (CDT)**

**Second Level - Ballroom 9
Indianapolis Marriott Hotel
350 West Maryland Street
Indianapolis, Indiana 46225**

AGENDA

- 1. Roll Call**
- 2. Opening Comments/Welcome**
- 3. Approval of Minutes of April 10 Meeting (material attached)**
- 4. KMI Presentation: Final Report on Work Performed**
- 5. KMI Audit – Next Steps**
- 6. Discussion**

AUDIT COMMITTEE

Thursday, April 10, 2003, 9:00 A.M. to 12:30 P.M., EDT
18th Street Building, Room LL20 (lower level)
National Headquarters, Washington, D.C.

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

AGENDA

1. Roll call.
2. Approval of the minutes of the January 31, 2003 and March 13, 2003 meetings. (copies attached)
3. Review of external auditors' audit scope – fiscal 2003. (materials attached)
 - a. KPMG LLP
 - b. U.S. Army Audit Agency
4. General Auditor's report. (materials attached)
5. Chief Financial Officer's report.
 - a. Fiscal 2002 National Sector Single Audit of Federal Awards report. (materials attached)
 - b. Other matters. (e.g., tax related)
 - c. Current accounting (e.g., planned changes in accounting principles) and financial reporting matters, including their expected impact. (consent agenda item)
6. Corporate and chapter compliance programs – status reports.
7. Discussion on final amended Consent Decree.
8. Organizational matters of Audit Committee.
 - a. Discussion of pre-approval guidelines for use of KPMG LLP.
 - b. Discussion of Committee's role and function.
 - c. Audit Committee self-assessment process.
9. Executive session.
10. Other.

JOINT MEETING OF THE AUDIT AND BIOMEDICAL SERVICES COMMITTEES

Thursday, April 10, 2003, 12:45 – 1:45 P.M., EDT
18th Street Building, Room 123
National Headquarters, Washington, D.C.

AGENDA

1. Roll call.
2. Opening comments/welcome.
3. KMI presentation: Status report on work performed.
4. Other.

Joint Meeting of the Biomedical Services and Audit Committees
April 10, 2003 – 12:45 – 1:45 pm
American Red Cross National Headquarters
431 18th Street, NW, Washington, DC 20006
Room 123

AGENDA

1. Roll Call
 2. Opening Comments/Welcome
 3. KMI Presentation: Status Report on Work Performed
 4. Discussion
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Meeting of the Biomedical Services Committee
April 10, 2003 – 1:45 – 4:30 pm
American Red Cross National Headquarters
431 18th Street, NW, Washington, DC 20006
Room 123

AGENDA

1. Approval of Minutes of January 30, 2003 Meeting (material attached)
2. Biomedical Management Topics
 - a. Overview
 - b. Discussion on Final Amended Consent Decree
 - c. Plasma Services Strategic Options
 - d. Update on Strategic Capital Investment Program: Progress on Johnstown and Los Angeles Projects
 - e. Save A Life Tour Update (material attached)
 - f. Financial Performance Update
3. Closing Remarks
4. Executive Session

BIOMEDICAL SERVICES COMMITTEE

Deborah Carman, RN, MNS
William George
Buzz Heidt, Vice Chairman
Joyce Hoffman
Jon Huntsman, Chairman
Allen Mathies, Jr., MD
David McLaughlin, ex officio

Richard Niemiec
Harry Oberkfell
Laurance Paul, MD
Stephen Prescott, MD
Nancylee Siebenmann, RN
Honorable Tommy Thompson

Purpose and Authority

The Biomedical Services Committee is authorized to consider matters related to Biomedical Services, including blood, plasma, and tissue services.

Unless otherwise authorized by the Board of Governors, the Committee shall have the power to act on behalf of the Board of Governors but shall present its recommendations, together with the advice from the Finance Committee if a recommendation involves the expenditure of funds beyond those already appropriated or available, to the Board for action. The Committee shall have and may exercise such other authority as may be delegated to it by the Board of Governors from time to time.

The Biomedical Services Committee shall consist of not fewer than 10 nor more than 14 members, a majority of whom must be Governors and who shall be elected for terms of one year each. Non-Governor members shall be nominated for their pharmaceutical, regulatory or related expertise. Biomedical Services committee members may not have direct business relationships with American Red cross Biomedical Services and may not also serve on the Disaster and Chapter Services or Public Support Committees. Any non-Governor member who shall have served six full consecutive terms shall be ineligible for reelection for at least one year.

A majority of the members of the Biomedical Services Committee, which majority must include a majority of its Governor members, shall constitute a quorum, but in the absence of a quorum, a lesser number may adjourn the meeting from time to time. Any action of the Committee shall be subject to the approving vote of a majority of the members in attendance.

AUDIT COMMITTEE

Friday, January 31, 2003, 1:30 PM to 4:30 PM, EST
18th Street Building, Room 123
National Headquarters
Washington, D.C.

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

AGENDA

1. Roll call.
2. Approval of the minutes of the October 31, 2002 meeting. (minutes attached)
3. General Counsel's report. (materials attached)
4. Chief Financial Officer's report. (materials attached)
5. Chapter Services Network's Corporate Policies Education and Training Program – chapter compliance update. (materials attached)
6. General Auditor's report. (materials attached)
7. Operational briefing with business-risk focus by the Chief Information Officer. (materials attached)
8. Recommendation for appointment of independent auditors for fiscal years 2004, 2005, and 2006. (materials attached)
9. Senior management perquisites and expenses, including monitoring procedures. (materials attached)
10. Executive session.

AUDIT COMMITTEE

Thursday, October 31, 2002 12:00 p.m, EDT
18th Street Building, Room 123
National Headquarters, Washington, D.C.

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

AGENDA

1. Roll call.
2. Approval of the minutes of the September 12, 2002 meeting. (Minutes attached)
3. Review of fiscal 2002 annual audited financial statements and reports. (Materials attached)
 - a. Financial statements and related auditors' opinions by KPMG LLP.
 - b. KPMG LLP's management letter for the national sector.
 - c. U.S. Army Audit Agency report rendered in connection with the consolidated financial statements.
 - d. Audit Committee Chairman's letter for the annual report.
 - e. Status of reserves/estimates, including significant accounting accruals, reserves, or estimates made by management.
 - f. Current accounting (e.g., planned changes in accounting principles) and financial reporting matters, including their expected impact.
4. Audit Services—Review of progress on the fiscal 2003 plan and other activities.
(Material attached)
5. Operational briefing by Armed Forces Emergency Services with business-risk focus.
6. Follow-up matters (if not covered above).
7. Executive session.

AUDIT COMMITTEE

**Thursday, September 12, 2002 – 1:15 PM to 3:15 PM, EDT
18th Street Building, Room LL20
National Headquarters
Washington, D.C.**

AGENDA

1. Roll Call.
2. Approval of the minutes of the May 30, and May 31, 2002 meetings. **Action**
(Minutes mailed with agendas)
3. Audit Committee's charter (function statement).
4. Audit Committee's meeting annual agenda. **Action**
5. Business risk discussion to identify future operational briefings by management.
6. Audit Committee assessments.
7. Executive session.
8. Other.

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AUDIT COMMITTEE

Friday, May 31, 2002, 7:00 A.M., MST
Hyatt Regency Phoenix, Curtis B Room*
Phoenix, AZ

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

* Thursday, May 30, 2002, joint meeting of Audit Committee and Chapter Services Committee will be held in the Remington Room, beginning at 8:00 A.M.

AGENDA

1. Roll Call.
2. Approval of the minutes of the March 21, 2002 meeting. (copies attached)
3. General Counsel's report. (materials attached)
4. Senior management perquisites and expenses, including monitoring procedures. (materials attached)
5. Review of external auditors' audit scope—fiscal 2002. (materials attached)
 - a. KPMG LLP
 - b. U.S. Army Audit Agency
6. General Auditor's report. (materials attached)
 - a. Budget of Audit Services—fiscal 2003.
 - b. Proposed Audit Services plan for fiscal 2003.
 - c. Review of progress on the fiscal 2002 plan and other activities.
 - d. Audit Services Charter.
 - e. Compliance with The Institute of Internal Auditors' *Standards for the Professional Practice of Internal Auditing*.
7. Operational briefing—regulatory matters.
8. Chief Financial Officer's report. (materials attached)
9. Organizational matters of Audit Committee—review and update. (materials attached)
 - a. Function statement.
 - b. Meeting annual agenda.
10. Executive session.
11. Other.

**AMERICAN RED CROSS
AUDIT COMMITTEE**

**Thursday, March 21, 2002 11:00 a.m. – 2:00 p.m.
431 18th Street, NW, Room LL20
Washington, DC**

AGENDA

1. Roll Call
2. Approval of the Minutes of the February 21, 2002 Meeting. (Minutes attached).
Action
3. Update on Liberty Disaster Relief Fund.
4. Update on Consent Decree.
5. Update on Internal Audit Functions.
6. Discussion of Risk Assessment.
7. Other.

AUDIT COMMITTEE

**Thursday, February 21, 2002 – 7:30 A.M.
18th Street Building, Room LL20 (lower level)
National Headquarters
Washington, D.C.**

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

AGENDA

1. Roll call.
 2. Approval of the minutes of the October 26, 2001 meeting. **Action**
 3. Chief Financial Officer's report. **Action**
 4. General Auditor's report.
 5. Organizational matters of Audit Committee.
 6. General Counsel's report.
 7. Executive session.
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AUDIT COMMITTEE

Friday, October 26, 2001 – 4:00 P.M., EDT
18th Street Building, Room 123
National Headquarters, Washington, D.C.

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

AGENDA

1. Roll call.
2. Approval of the minutes of the May 18, 2001 meeting. (Minutes were mailed with Board agenda materials.)
3. Audit Response to the September 11, 2001 Terrorist Attacks.
4. Review of fiscal 2001 annual audited financial statements and reports. (Materials attached)
 - a. Financial statements and related auditors' opinions by KPMG LLP.
 - b. KPMG LLP's management letter for the national sector.
 - c. U.S. Army Audit Agency report rendered in connection with the consolidated financial statements.
 - d. Audit Committee Chairman's letter for the annual report.
5. Audit Services—Review of progress on the fiscal 2002 plan and other activities. (Material attached)
6. Organizational matters of Audit Committee.
 - a. Chapter Audit Committee Guidance pilot project.
 - b. Consent Decree Oversight Subcommittee.
7. Follow-up matters (if not covered above).
8. Executive session.

AUDIT COMMITTEE

Friday, May 18, 2001 – 7:00 A.M., EDT
Hilton Charlotte & Towers, Dunn Room
Charlotte, NC

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

AGENDA

1. Executive session.
 2. Approval of minutes of the March 3, 2001 meeting. (copies attached)
 3. Chapter internal control environment.
 4. Chapter Audit Committee Task Force report of recommendations.
 5. Review of external auditors' audit scope—fiscal 2001. (materials attached)
 - a. KPMG LLP
 - b. U.S. Army Audit Agency
 6. General Auditor's report. (materials attached)
 - a. Budget of Audit Services—fiscal 2002.
 - b. Proposed Audit Services plan for fiscal 2002.
 - c. Review of progress on the fiscal 2001 plan and other activities.
 - d. Audit Services Charter.
 - e. Compliance with The Institute of Internal Auditors' *Standards for the Professional Practice of Internal Auditing*.
 7. Status of accounting accruals, reserves, and estimates. (materials attached)
 8. Organizational matters of Audit Committee – review and update. (materials attached)
 - a. Function statement.
 - b. Meeting annual agenda.
 9. Executive session.
 10. Other.
-

AUDIT COMMITTEE

**Saturday, March 3, 2001 – 4:15 P.M.
18th Street Building, Room 123
National Headquarters
Washington, D.C.**

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

AGENDA

1. Roll call.
 2. Approval of the minutes of the October 20, 2000 meeting (minutes mailed December 7, 2000). **Action**
 3. Senior management perquisites and expenses, including monitoring procedures.
 4. Chief Financial Officer's report. **Action**
 5. General Auditor's report.
 6. Organizational matters of Audit Committee.
 7. General Counsel's report.
 8. Operational briefing.
 9. Executive session.
-

AUDIT COMMITTEE

Friday, October 20, 2000 – 2:45 P.M., EDT
Saturday, October 21, 2000 – 1:45 P.M., EDT
18th Street Building, Room 123
National Headquarters, Washington, D.C.

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

AGENDA

1. Roll call.
2. Approval of the minutes of the May 18, 2000 and August 31, 2000 meetings. (Minutes of May 18th meeting mailed June 28, 2000. Minutes of August 31st meeting with Board agenda materials.)
3. Review of fiscal 2000 annual audited financial statements and reports. (Materials attached) **Action**
 - a. Financial statements and related auditors' opinions by KPMG LLP.
 - b. Annual management representation letter.
 - c. KPMG LLP's management letter for the national sector.
 - d. U.S. Army Audit Agency report rendered in connection with the consolidated financial statements.
 - e. Audit Committee Chairman's letter for the annual report.
4. Recommendation for appointment of independent auditors for fiscal 2001, 2002, and 2003. (Material attached) **Action**
5. Audit Services activities—Review of progress on the fiscal 2001 plan and other activities. (Material attached)
6. Organizational matters of Audit Committee.
 - a. Blue Ribbon Committee/Commission Work Group final report – Status report of action plans.
 - b. Enterprise business risk management initiative.
 - c. Annual self-assessment process.
 - d. Consent Decree Oversight Subcommittee.
7. Operational briefing with business-risk focus by the General Counsel.
8. Follow-up matters (if not covered above).
9. Executive session.

AUDIT COMMITTEE

Thursday, May 18, 2000 - 10:00 A.M., EDT
Hyatt Regency Hotel
Columbus, OH

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

AGENDA

1. Roll call.
 2. Approval of minutes of the February 25 & 26, 2000 meeting (copies mailed to Committee members on April 5, 2000).
 3. Review of external auditors' audit scope—fiscal 2000.
 - a. KPMG LLP (materials attached)
 - b. U.S. Army Audit Agency (materials only)
 4. Audit Services activities. (materials attached)
 - a. Review of progress on the fiscal 2000 plan and other activities.
 - b. Proposed Audit Services plan for fiscal 2001.
 - c. Audit Services Charter.
 - d. Compliance with Institute of Internal Auditors Standards.
 - e. Budget of Audit Services—fiscal 2001.
 5. Status of accounting accruals, reserves, and estimates. (materials attached)
 6. Organizational matters of Audit Committee—review and update. (materials attached)
 - a. Blue Ribbon Committee/Commission Work Group's final report.
 - b. Function statement.
 - c. Meeting annual agenda.
 7. Follow-up matters (if not covered above).
 8. Executive session.
 9. Other
-

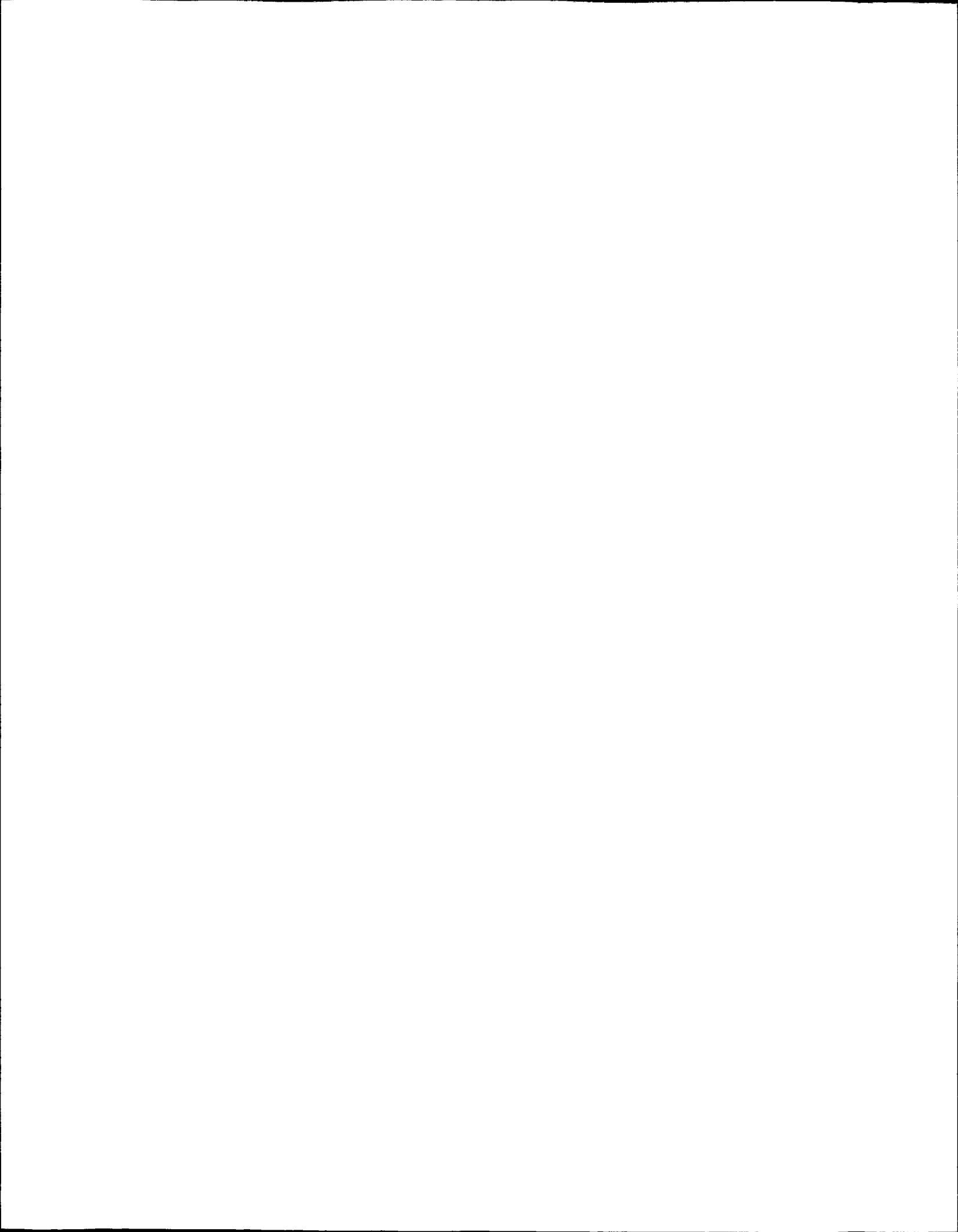
AUDIT COMMITTEE

Friday, February 25, 2000 - 2:45 P.M. and
Saturday, February 26, 2000 - 1:45 P.M.
18th Street Building, Basement Conference Room 4
National Headquarters
Washington, D.C.

Please note: Committee members are requested to carefully review all materials prior to the meeting to optimize discussion at the meeting.

AGENDA

1. Roll call.
2. Approval of the minutes of the October 30, 1999 meeting (minutes mailed with February Board agenda materials).
3. Code of Conduct/Compliance/Ethics Awareness/Legal matters—Policies, procedures, and status report by the Ethics Officer and General Counsel. (material attached)
4. Chapter audit and reporting issues—fiscal 1999. (material attached)
 - a. Local audit committee activity.
 - b. Modified auditor reports.
 - c. Material weaknesses in internal controls.
 - d. Submission of annual financial statements to national headquarters.
5. Current accounting and financial reporting matters. (material attached)
6. Review of fiscal 1999 National Sector Single Audit of Federal Awards report and associated matters. International Services Committee invited to joint session with the Audit Committee. (material attached)
7. Senior management perquisites and expenses, including monitoring procedures.
8. Audit Services—Review of progress on the fiscal 2000 plan and other activities. (material attached)
9. Operational briefing.
10. Blue Ribbon Committee/Commission Work Group – status report.
11. Report on May 1999 proposed resolution referred to the President. (material attached)
12. Follow-up matters (if not covered above).
13. Executive session.
14. Other.



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF PUBLIC SUPPORT COMMITTEE

**October 27, 2005
7:00 A.M. – 9:00 A.M.**

**Conference Rooms A&B
National Headquarters
2025 E Street, N.W.
Washington, DC**

AGENDA

- 1. Roll Call** **Brian McArthur**

- 2. Chairman, Remarks** **Elaine Lyerly**

- 3. Consent Agenda** **Elaine Lyerly**

Action: Approve minutes of May 26, 2005 meeting.

- 4. Hurricane Season Update** **Chuck Connor/
Kathleen Lochr/
Jan Lane**

Review highlights of Communication and Marketing, Development, and Public Policy and Strategic Partnerships activities in support of the Red Cross response to the hurricanes.

- 5. Briefing: MDA Update** **Chuck Connor**

Provide an overview of recent developments and meetings with prominent Jewish groups.

- 6. 125th Anniversary Gala and National Convention** **Chuck Connor**

Provide an overview of our revised approach for the gala and our current plans for convention.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF PUBLIC SUPPORT COMMITTEE

**October 27, 2005
7:00 A.M. – 9:00 A.M.**

**Conference Rooms A&B
National Headquarters
2025 E Street, N.W.
Washington, DC**

AGENDA

- 7. Briefing: Future Options for Red Cross History, Education and Museum** **Kate Forbes**
- Present a Historical Outreach proposal that combines the American Red Cross Virtual Museum, traveling exhibits and historical materials, using the 17th Street building as a central focus for visitor interest, and the establishment of a Red Cross Docent program.
- 8. Adjournment** **Elaine Lyerly**
- a. Meeting evaluation form
 - b. Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
PUBLIC SUPPORT COMMITTEE**

**May 26, 2005
8:00 A.M. – 10:00 A.M.**

**Conference Room: Level B2 – Golden Gate B2
San Francisco Marriott Hotel
55 Fourth Street
San Francisco, CA**

AGENDA

- 1. Roll Call** **Brian McArthur**

- 2. Consent Agenda** **Doug Dittrick**

Action: Vote to approve Minutes of February 11, 2004 Meeting

Communication and Marketing

- 3. Briefing: Plans for 125th Anniversary** **Chuck Connor**

Provide an overview of some of the tactical communication and marketing activities being planned to support the 125th anniversary that culminate with the 2006 convention in Washington, DC.

Growth and Integrated Development

- 4. Briefing: Fundraising Activity Update** **Skip Seitz**

Review year-to-date episodic and non-episodic fundraising activity.

- 5. Briefing: Health and Safety integration with GID** **Skip Seitz**

Discuss the integration of Health and Safety with Growth and Integrated Development.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
PUBLIC SUPPORT COMMITTEE**

**May 26, 2005
8:00 A.M. – 10:00 A.M.**

**Conference Room: Level B2 – Golden Gate B2
San Francisco Marriott Hotel
55 Fourth Street
San Francisco, CA**

AGENDA

- 6. Briefing: Collaborative Fundraising Successes** **Skip Seitz**
- Highlight fundraising successes that resulted from collaboration among Headquarters, Service Areas and Chapters.
- 7. Adjournment** **Doug Dittrick**
- a. Meeting evaluation form
 - b. Meeting schedule

AMERICAN RED CROSS
BOARD OF GOVERNORS

MEETING OF THE PUBLIC SUPPORT COMMITTEE

February 11, 2005
8:00 A.M. – 9:30 A.M.

National Headquarters
Conference Rooms C&D
Lobby
2025 E Street, N.W.
Washington, D.C.

AGENDA

- | | | |
|----|--|-----------------------|
| 1. | Roll Call | Brian McArthur |
| 2. | Consent Agenda | Doug Dittrick |
| | a. Action: Approve Minutes of the December 3, 2004 Meeting. | |
| 3. | Action: Vote to Recommend Board Approval of National Convention Taskforce on Convention Reform | Doug Dittrick |
| | Update on the National Convention Taskforce findings. | |
| | <u>Communication and Marketing</u> | |
| 4. | Briefing: New Ad Campaign Update | Chuck Connor |
| | The background for the campaign will be reviewed and samples of campaign materials on view. A TV spot will be shown and selected print ads displayed on easels in the conference room. | |
| | <u>Growth and Integrated Development</u> | |
| 5. | Briefing: Fundraising Activity Update | Skip Seitz |
| | YTD episodic (Tsunami) and non-episodic fundraising activity will be reviewed. | |
| 6. | Executive Session | Doug Dittrick |
| | • State of California Attorney General's Investigation of ARC solicitation language | Mary Elcano |
| 7. | Other | |
| | a. Meeting evaluation form | |
| | b. Meeting schedule | |

SFC-ARC-A000301

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE PUBLIC SUPPORT COMMITTEE

**December 3, 2004
9:15 A.M. – 10:00 A.M. EST**

**Conference Call
Call-in Number: 888-417-2311
Passcode: 568186#**

AGENDA

1. **Roll Call** (Material attached)
2. **Approval of Minutes:** (Materials attached)
February 27, 2004,
May 20, 2004
October 14, 2004
Presenter: Doug Dittrick
Action required: Vote to approve minutes
3. **Fundraising Activity Update** (Materials attached)
Presenter: Skip Seitz
Summary of agenda item: Review of YTD episodic and non-episodic
fundraising activity
Action required: No action
4. **Executive Session**
5. **Other** (Materials attached)
 - **Meeting schedule**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE PUBLIC SUPPORT COMMITTEE

**October 14, 2004
9:30 A.M. – 11:30 A.M.**

**Washingtonian II (1st floor)
Westfields Marriott
Chantilly, Virginia**

AGENDA

- 1. Roll Call**
- 2. Approve Minutes** (Minutes attached)
 - Minutes of February 27, 2004
 - Minutes of May 20, 2004Presenter: Doug Dittrick
Action required: Vote to approve minutes
- Communication and Marketing**
- 3. Hurricane Response** (Materials attached)
Presenters: Chuck Connor/Pat McCrummen
Summary of agenda item: Activities during recent hurricanes
Action required: No action
- 4. Preparedness** (Materials attached)
Presenter: Deb Daley
Summary of agenda item: Activities during Preparedness Month
Action required: No action
- 5. Market Research Update** (Materials attached)
Presenters: Sharron Silva
Summary of agenda item: Public opinion poll update
Action required: No action
- 6. Update Brand Idea Strategy** (Materials attached)
Presenter: Darren Irby
Summary of agenda item: Organization-wide brand messaging
Action required: No action

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE PUBLIC SUPPORT COMMITTEE

**October 14, 2004
9:30 A.M. – 11:30 A.M.**

**Washingtonian II (1st floor)
Westfields Marriott
Chantilly, Virginia**

AGENDA

7. Consumer Outreach (Materials attached)
Presenter: Deb Daley
Summary of agenda item: Update on online store
Action required: No action

8. Convention Resolutions (Materials attached)
Presenters: Sheila Graham/Tom Schwaninger
Summary of agenda item: Update on Convention Resolutions
Action required: Vote to recommend Board approval of
management's plan

Growth and Integrated Development

9. Fundraising Activity Update (Materials attached)
Presenter: Skip Seitz
Summary of agenda item: Review of YTD episodic and non-episodic
fundraising activity
• Florida hurricanes
• FY05 Fundraising Targets and Attainment
Action required: No action

10. Ketchum Update (Material attached)
Presenter: Skip Seitz
Summary of agenda item: Review of progress to date against
Ketchum recommendations
• Volunteer and Staff Leadership Engagement
• "One Red Cross" Case for Support
• Signature Event
Action required: No action

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE PUBLIC SUPPORT COMMITTEE

**October 14, 2004
9:30 A.M. – 11:30 A.M.**

**Washingtonian II (1st floor)
Westfields Marriott
Chantilly, Virginia**

AGENDA

11. United Way

(To be handed out at meeting)

Presenter: Skip Seitz

Summary of agenda item: Discussion of workplace-giving strategy
and United Way

Action required: No action

12. Executive Session

13. Other

- Meeting schedule

(Materials attached)

- Ms. Lyerly informs the Committee that there has been a change in the next Public Support Committee meeting. The meeting date and time has been changed from December 3rd from 1:00 pm to 3:00 pm to December 2nd from 8:00 am to 12:00 pm.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE PUBLIC SUPPORT COMMITTEE

**May 20, 2004
8:00 A.M. – 10:00 A.M.**

**Landmark 7
Renaissance Grand Hotel
St. Louis, Missouri**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of the February 27, 2004 Meeting** (Minutes attached)
Communication and Marketing
- 3. Market Research Update** (Materials attached)
- 4. New Generation “Connect” Update**
- 5. Showcasing September 11 Recovery Program** (Materials attached)
- 6. WWII Anniversary Public Relations** (Materials attached)
Growth and Integrated Development
- 7. Campaign Updates** (Materials attached)
- 8. Ketchum Updates** (Materials attached)
- 9. FY 04 Successes, Focus and Activity** (Materials attached)
- 10. Service Area** (Materials attached)
- 11. Executive Session**
 - Schedule of Fiscal Year 2004-2005 Meetings (Materials attached)
- 12. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF PUBLIC SUPPORT COMMITTEE

**February 27, 2004
8:00 A.M. – 11:00 A.M.**

**National Headquarters
Conference Room NE 4-066
2025 E Street, N.W.
Washington, D.C.**

AGENDA

1. **Roll Call**
2. **Approval of Minutes of the January 22, 2004 Meeting** (Minutes attached)

Communication and Marketing

3. **Quarterly Poll Results** (No materials)
4. **New Generation Update** (No materials)
5. **New Brand Video** (Show video)

Growth and Integrated Development

6. **Ketchum Fundraising Assessment** (No materials)
7. **Executive Session**
8. **Other**
 - Discussion of future agenda items
 - Schedule of Fiscal Year 2003-2004 meetings

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE PUBLIC SUPPORT COMMITTEE

**January 22, 2004
8:00 A.M. – 11:00 A.M.**

**National Headquarters
Conference Room A
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of September 11, 2003 Meeting** (Minutes attached)
- Communication and Marketing:**
- 3. Update on Year-end Advertising (Show Video)** (Materials attached)
- 4. New Generation Campaign** (Materials attached)
- 5. Update on Convention/Ancillary Meetings** (Materials attached)
- 6. Miscellaneous Issue Updates** (Materials attached)
- Growth and Integrated Development:**
- 7. Campaign Updates** (Materials attached)
 - FY04 Corporate Organizational Priority campaigns
 - Disaster Relief Fund
- 8. IEG Audit Review and Corporate Partnership Activity** (Materials attached)
- 9. Service Area Integration** (Materials attached)
- 10. 2003 Highlights** (Materials attached)
- 11. Other**
 - Discussion of future agenda items
 - Schedule of Fiscal Year 2003-2004 meetings

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE PUBLIC SUPPORT COMMITTEE

**September 11, 2003
8:00 A.M. – 10:00 A.M.**

**Westfields Marriott
Chantilly, Virginia**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of May 29, 2003 Meeting. (Minutes attached.)**
- Communication and Marketing**
- 3. Fiscal Year 2004 PR Plan and Brand Campaign Status. (Materials attached.)**
- 4. Government Relations Update. (Materials attached.)**
- 5. Wrap-up of Convention and Look Forward to St. Louis. (Materials attached.)**
- 6. Re-cap of "Tomb Raider" Premiere. (Materials attached.)**
- 7. Show "Red Cross Alert" Commercials. (Materials attached.)**
- Growth and Integrated Development**
- 8. Overview. (Materials attached.)**
- 9. Disaster Relief Fund Campaign. (Materials attached.)**
- 10. Organizational Priority Campaign Updates. (Materials attached.)**
- 11. Achievement vs. Budget as of September 1, 2003. (Materials attached.)**
- 12. Chapter Advancement Realignment. (Materials attached.)**
- 13. Other Fund-raising Activity. (Materials attached.)**
- 14. Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

PUBLIC SUPPORT COMMITTEE MEETING

May 29, 2003
8:15 – 11:00 a.m. CST

Ballroom 8, Marriott Hotel
Indianapolis, Indiana

AGENDA

1. **Roll Call.**
2. **Approval of the Minutes of the January 31, 2001 Meeting. (Minutes attached.)**
3. **Market Research Update (Materials attached.)**
4. **Media Relations Landscape**
5. **Communication and Marketing: Public Relations Plan.**
6. **Update of Organizational Fundraising Campaigns (Materials to be sent under separate cover.)**
7. **Integrated and Cross-Departmental Major Gift Team Strategy (Materials to be sent under separate cover.)**
8. **Fundraising Integration with Chapters (Materials to be sent under separate cover.)**
9. **Disaster and Single Family Fire Strategies (Materials to be sent under separate cover.)**
10. **Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

PUBLIC SUPPORT COMMITTEE MEETING

January 31, 2003
8:00 – 11:00 a.m. EST

National Headquarters
18th Street Building, Room 123

AGENDA

1. **Roll Call.**
2. **Approval of the Minutes of the September 12, 2002 Meeting. (Mailed to Board on November 20, 2002)**
3. **Growth & Integrated Development Organizational Structure. (Materials attached.)**
4. **Growth & Integrated Development Momentum. (Materials attached.)**
5. **Update on Red Cross Mailing Lists Policy Revisions. (Materials attached.)**
6. **Communication and Marketing: How it Works. (Materials attached.)**
7. **Legislative Agenda. (Materials attached.)**
8. **Other.**

SFC-ARC-A000311

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

PUBLIC SUPPORT COMMITTEE MEETING
Room LL20, 18th Street, NW
Washington DC

Thursday, September 12, 2002
10:00 a.m. – 12:00 p.m.

AGENDA

1. Roll Call.
2. Approval of the Minutes of the May 30, 2002 Meeting. **Action**
(Minutes mailed with agenda.)
3. Board Campaign.
4. Organizational Priorities.
5. Development Task Force Updates.
6. Donor List Acquisition/Sharing.
7. Sept. 11 Update.
8. Convention. **Action**
9. Executive Session

SFC-ARC-A000312

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

PUBLIC SUPPORT COMMITTEE MEETING

May 30, 2002
11:30AM – 1:30 PM MST
Russell Room, Hyatt Regency Hotel
Phoenix, AZ

AGENDA

1. **Roll Call.**
2. **Approval of the Minutes of the October 27, 2001 Meeting.** (Mailed to Board on February 8, 2002)
3. **Recommended Policy Changes**
 - a) Mailing Lists Usage (Materials attached)
 - b) Jurisdiction (Sent to Board on May 8, 2002)
4. **Update on the Disaster Fundraising Policy Project.**
 - a) Overview
 - b) Communication Plan
5. **Capacity-building Efforts in the Field.**
 - a) Regional deployment of resources
 - b) Communication and Marketing "air cover"
 - c) Training and Support Programs to Build Relationships with Local Media and Prospects
6. **Development Task Force Overview** (Materials attached).
 - a) Areas of Focus
 - b) Progress Report
7. **Serving as Co-Trustee for Charitable Remainder Trusts** (Materials attached).
8. **Proposal for a Communication and Marketing Advisory Council.**
9. **Communication and Marketing and Development Reorganization** (Materials attached).
10. **Other.**

SFC-ARC-A000313

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

PUBLIC SUPPORT COMMITTEE MEETING

Saturday, October 27, 2001
7:30 to 9:00 AM EDT
Garden Level Conference Room, E Street Building
Washington, DC

AGENDA

1. **Roll Call.**
2. **Approval of the Minutes of the October 21, 2000 Meeting (enclosed).**
3. **Liberty Disaster Relief Fund Update.**
 - a) Funds Raised and Mechanisms
 - b) Funds Spent
4. **Communications and Marketing Update.**
 - a) Media Outreach
 - b) Advertising
 - c) Brand Image
 - d) Transition Strategies and Messages
 - e) Biomedical Communications and Marketing
5. **Campaign Update.**
 - a) Accomplishments
 - b) Challenges
6. **Proposed Topics for 2001-2002 Public Support Committee.**
7. **Other.**

AMERICAN RED CROSS
BOARD OF GOVERNORS



PUBLIC SUPPORT COMMITTEE MEETING

May 17, 2001
11:15a.m.-1:15p.m.

National Convention
Hilton Hotel-Graves Room
Charlotte, North Carolina

AGENDA

1. Roll Call.
2. Approval of the Minutes of the March 3, 2001 Meeting. **Action**
3. Campaign Status Report
4. Vanguard Update
5. Disaster Fundraising Update
6. Brand Integration and Implementation
7. Image Advertising
8. Biomedical Communication Issues
9. Other Business

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

PUBLIC SUPPORT COMMITTEE MEETING

**March 3, 2001
2:00 p.m. to 4:00 p.m.**

**18th Street Building, Room LL20
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approval of the Minutes of the October 21, 2000 Meeting. (Mailed on December 7, 2000.) Action**
- 3. Location of Convention 2004 Action**
- 4. Brand Image Review**
- 5. Disaster Fundraising Update**
- 6. Campaign Update.**
 - Accomplishments**
 - Challenges**
- 7. Other.**

SFC-ARC-A000316

AGENDA

PUBLIC SUPPORT COMMITTEE

October 21, 2000

1:45 p.m. EDT

1. Roll Call.
2. Approval of the May 18, 2000 Minutes. (Minutes mailed on June 28, 2000)
3. Third Century Campaign
 - a) Discussion of Sub-Committee recommendations
 - b) BoG policies related to campaign
 - c) Related Public Support Issues
 - d) Recommendation to move forward **ACTION**
4. Paid Advertising
5. Board Members as Corporate Spokespersons
6. Communications and Marketing Issues:
 - a) Board Information Needs
 - b) RedCross.org and CrossNet Content
 - c) Top Communications Issues.
7. 2001 Convention Update
8. Other Business

PUBLIC SUPPORT COMMITTEE

February 26, 2000 1:45 p.m. (EST)

18th Street Building
Room 301
Washington, DC

AGENDA

1. Roll Call
2. Approval of the Minutes of October 30, 1999 (minutes mailed with February board materials)
3. Fund Raising Update (materials attached)
 - A. Domestic
 - B. International
4. Feasibility Study and Nationwide Campaign update (materials attached)
5. Internet Fund Raising (materials attached)
 - A. Fund Raising Strategy
 - B. Sponsor Relationships
6. Convention Length (materials attached)
7. Discussion of the communications role of BoG members
8. Other business

SFC-ARC-A000318

STRATEGIC PLANNING COMMITTEE

Friday, October 26, 2001
4:00 p.m. - 6:00 p.m. EDT
18th Street, Room 401
Washington, DC

AGENDA

1. Approval of the Minutes of the May 18, 2001 meeting (material attached) **Action**.
2. Presentation and Discussion of the FY2003 to FY2005 Business Planning Process.
3. Presentation and Discussion of First Quarter, FY2002 Strategic Plan Leading Performance Indicators.
4. Discussion of the Impact of September 11 Events on the Red Cross Strategic Direction.
5. Other.
6. Executive Session.

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STRATEGIC PLANNING COMMITTEE

Friday, May 18, 2001

8:00 a.m. – 10:00 a.m. EDT

Charlotte Hilton and Towers, South Carolina Room
Charlotte, NC

AGENDA

1. Approval of the Minutes of the March 3, 2001 meeting. **Action.**
2. Discussion of the American Red Cross Strategic Initiatives.
3. Presentation and Discussion of System and Report Format for Strategic Plan Performance Indicators.
5. Other, if any
6. Executive Session, if necessary

STRATEGIC PLANNING COMMITTEE
Saturday, March 3, 2001
4:15 p.m. – 6:15 p.m. EDT
E Street Garden Level Conference Room, E Street Building
Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the October 21, 2000 meeting. **Action.**
3. Report and Discussion of March 2 joint committee meeting on the International Doctrine.
4. Update of the Strategic Plan and Business Planning process.
5. Presentation of a Proposed System and Report Format for Strategic Plan Performance Indicators.

AMERICAN RED CROSS

MEETING OF REPRESENTATIVES OF THE CHAPTER SERVICES,
INTERNATIONAL SERVICES
AND STRATEGIC PLANNING COMMITTEES

Friday, March 2, 2001

12:30 – 2:30 p.m. EST

E Street Ballroom
National Headquarters
Washington, D.C.

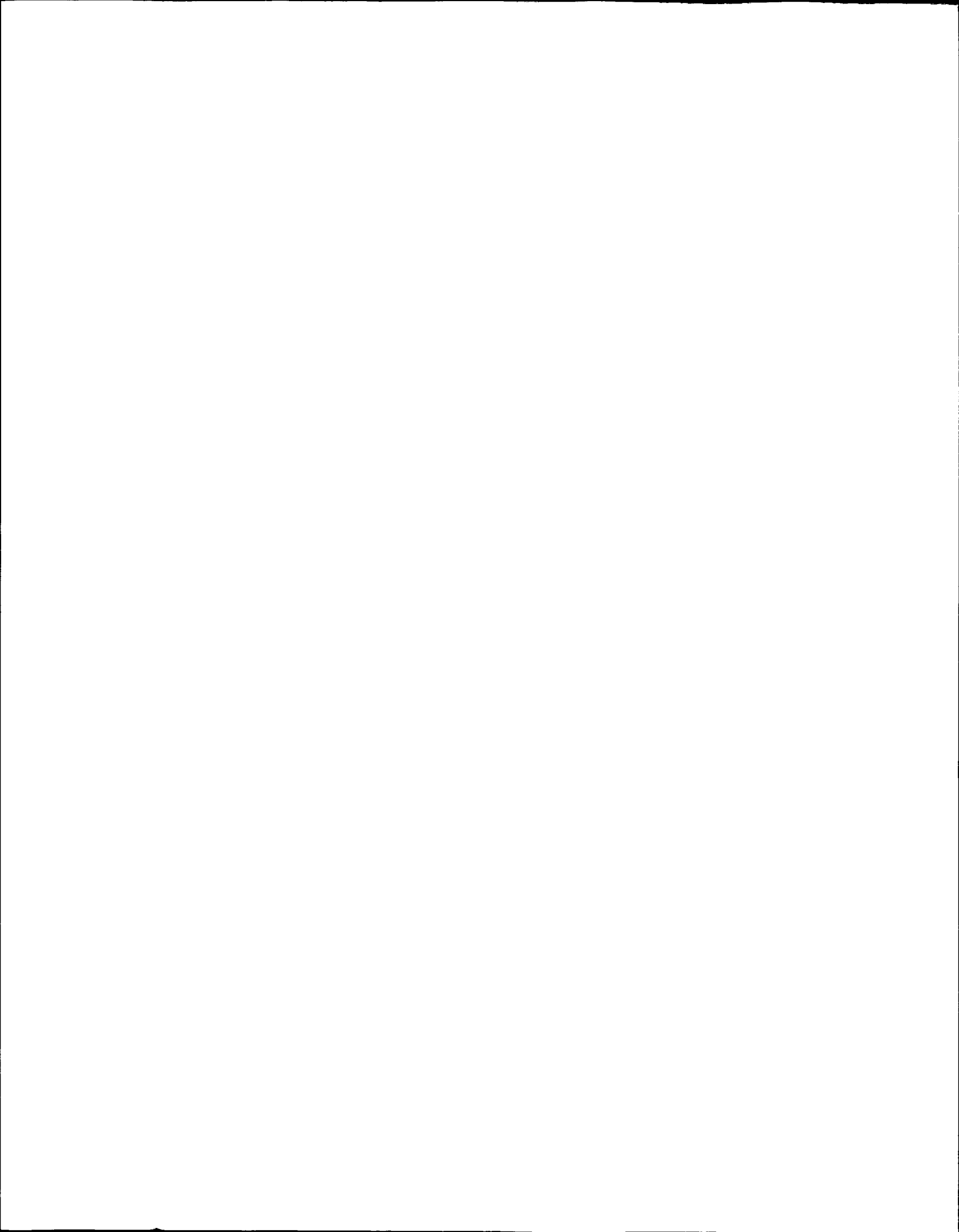
AGENDA

1. Roll Call.
2. Discussion of International Doctrine. (Materials attached.) Action
3. Other.

SFC-ARC-A000322

Strategic Planning Committee
Saturday, October 21, 2000, 11:00-1:30 p.m. EDT
American Red Cross Square
Washington, DC
Agenda

1. Roll call
2. Approval of Minutes for May 19, 2000 Meeting
(Minutes mailed on June 28, 2000.)
3. Discussion of Draft Strategic Plan (Materials attached)
4. Discussion of Ongoing Monitoring Role of Committee
5. Update on Values Initiative (Materials attached)



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& SHOHL LLP**
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Admitted in Ohio and Kentucky

February 11, 2003

Ms. Sara Peller
American Red Cross
720 Sycamore Street
Cincinnati, OH 45202

Mrs. Marsha J. Evans
President and Chief Executive Officer
American Red Cross
430 17th Street, NW
Washington, DC 20006

Re: Measles Initiative

Dear Sara and Marsha:

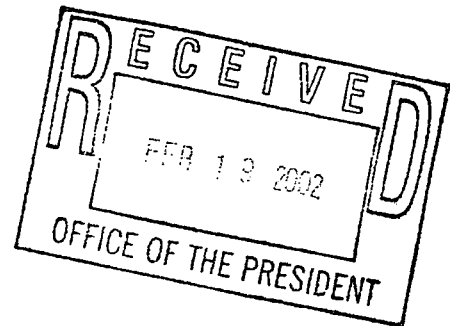
Attached is an updated list of individuals who have contributed after I sent out a flyer on the American Red Cross Measles Initiative. I would appreciate it if both of you would send a personal note of thanks to these individuals. I believe they will become new contributors to the Red Cross.

Best Regards,



Michael W. Hawkins

MWH/amm
Enclosure



SFC-ARC-A000324

Charleston WV • Cincinnati OH • Columbus OH • Covington KY
Dayton OH • Lexington KY • Louisville KY • Nashville TN • Pittsburgh PA

REDACTED

Name

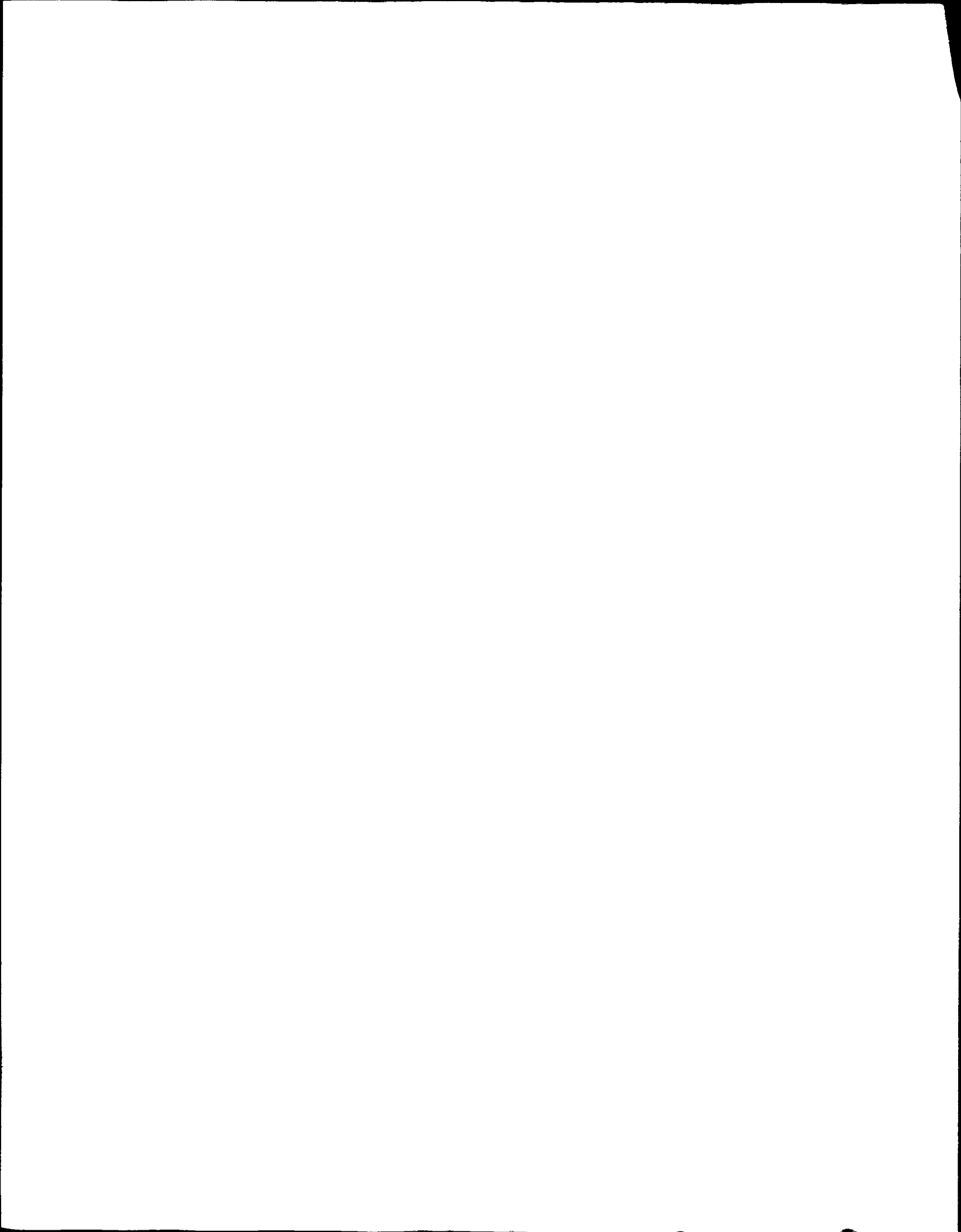
Company

Amount

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	25.00
	100.00
	10.00
	20.00
	250.00
	100.00
	25.00
	100.00
	100.00
	25.00
	200.00
	200.00

		100.00
		100.00
		500.00
		100.00
		50.00
		100.00
		100.00
		100.00
		50.00
	Total	\$2,555.00

R61811_I.DOC



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE
INTERNATIONAL SERVICES COMMITTEE**

**October 27, 2005
9:00 A.M. – 11:00 A.M.**

**Conference Rooms C & D
National Headquarters
2025 E St., N.W.
Washington, DC**

AGENDA

- 1. Roll Call** **Mary Elizabeth Cisneros**
- 2. Consent Items** **Steve Carr**
 - a. Action: Approve minutes of May 26, 2005 meeting.
 - b. Action: Approve minutes of July 25, 2005 meeting.
- 3. Q&A: Reading Materials** **Kathleen Loehr**

Development: progress against International Services goals
- 4. Briefing: Update on International Services Department** **David Meltzer**

Discuss status re-visioning process and revised ISD programmatic focus and direction.
- 5. Briefing: Update on Movement Issues** **David Meltzer**
 - a. Third Protocol, MDA Membership
 - b. Bareme
 - c. International Meetings: Council of Delegates and General Assembly (November 2005)
- 6. Briefing: Tsunami Recovery Update** **David Meltzer**

Joint session with Audit Committee to review Program status
- 7. Adjournment** **Steve Carr**
 - a. Meeting evaluation form
 - b. Meeting schedule

SFC-ARC-A000254

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE
INTERNATIONAL SERVICES COMMITTEE**

**July 25, 2005
9:30 A.M. – 11:30 A.M.**

**Conference Rooms C&D
National Headquarters
2025 E St., NW
Washington, DC**

**Domestic Number: 1 (800) 321-3913
International Number: 1 (847) 413-2419
Pass code: 8669070#
Host: Steve Carr
Webex Information: 70541220782288**

AGENDA

- 1. Roll Call** **Mary Elizabeth Cisneros**

- 2. Consent Items** **Steve Carr**

Action: Approve Minutes of May 26, 2005 Meeting

- 3. Q & A: Reading Materials**
 - a. International Travel Policy **Steve Carr**
 - b. Annual update on International Projects **Julie Reynes**
 - c. Growth & Integrated Development - progress against goals for International Services **Kathleen Lochr**

- 4. Briefing: Update on International Services Direction** **Alan McCurry/
Julie Reynes**

Discuss status of revised ISD programmatic focus and direction

- 5. Briefing: Update on Movement Issues** **Alan McCurry/
Julie Reynes**
 - a. Third Protocol/Admission
 - b. U.S. Senate Republican Policy Committee (RPC) Report on ICRC

- 6. Briefing: Tsunami Response Update** **Alan McCurry/
Julie Reynes/
Tim Holmes**

Joint session with Audit Committee to review program status

SFC-ARC-A000255

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE
INTERNATIONAL SERVICES COMMITTEE**

**July 25, 2005
9:30 A.M. – 11:30 A.M.**

**National Headquarters
Conference Room:
2025 E St., NW
Washington, DC**

**Domestic Number: 1 (800) 321-3913
International Number: 1 (847) 413-2419
Pass code: 8669070#
Host: Steve Carr
Webex Information: 70541220782288**

AGENDA

7. **Action: Vote to Approve FY06 Committee Meeting Agenda** **Steve Carr**
8. **Adjournment** **Steve Carr**
- a. Meeting evaluation form
 - b. Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE
INTERNATIONAL SERVICES COMMITTEE**

**May 26, 2005
10:00 A.M. – 1:00 P.M.**

**Conference Room: Level B2 – Golden Gate B3
San Francisco Marriott Hotel
55 Fourth Street
San Francisco, CA**

AGENDA

1. **Roll Call** **Andrea Morisi**
2. **Consent Items** **Maurice Worth**

Action: Approve Minutes of April 19, 2005 Meeting
3. **Briefing: Update on International Services Direction** **Alan McCurry/
Julie Reynes**

Present final outcome of revised ISD programmatic focus and direction.
4. **Briefing: Update on Movement Issue** **Alan McCurry**

Discuss current status of Magen David Adom issue.
5. **Briefing: Tsunami Response Update** **Alan McCurry/
Julie Reynes/
Tim Holmes**

Discuss Tsunami operations
6. **Briefing: Questions Regarding Advanced Reading Materials** **Alan McCurry**

Update on GID activities for International Services
7. **Adjournment** **Alan McCurry**
 - a. Meeting evaluation form
 - b. Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE
INTERNATIONAL SERVICES COMMITTEE**

**April 19, 2005
5:30 P.M. – 7:30 P.M. EDT**

**Conference Call
Conference Rooms C&D**

**Domestic Call Number: 1 (800) 264-7882
International Call Number: 1 (847) 413-3708
Confirmation Number: 11183953
Host: Maurice Worth
WebEx Meeting Key: 70541118395335**

AGENDA

1. **Roll Call** **Mary Elizabeth Cisneros**

2. **Consent Items** **Maurice Worth**
 - a. Action: Vote to approve Minutes of February 11, 2005 Meeting
 - b. Action: Vote to recommend Executive Committee approval for establishing a branch office of the American Red Cross in Tirana, Albania. **Mary Elizabeth Cisneros**

3. **Discussion: Review TCC Study Results and Seek Input** **Alan McCurry/
Julie Reynes**

Committee input is sought on future programmatic direction for International Services

4. **Discussion: Report on Tsunami Response & Plans** **Alan McCurry/
Julie Reynes**

Discuss tsunami operations.

 - a. Donor visit to Sri Lanka
 - b. Overview of Long-Term Response Plan

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE
INTERNATIONAL SERVICES COMMITTEE**

**April 19, 2005
5:30 P.M. – 7:30 P.M. EDT**

**Conference Call
Conference Rooms C&D**

**Domestic Call Number: 1 (800) 264-7882
International Call Number: 1 (847) 413-3708
Confirmation Number: 11183953
Host: Maurice Worth
WebEx Meeting Key: 70541118395335**

AGENDA (continued)

- | | | |
|-----------|--|----------------------|
| 5. | Discussion: Magen David Adom Status

Discuss current status of Magen David Adom issue | Alan McCurry |
| 6. | Discussion: Preparation for General Assembly

Discuss Federation initiatives leading to the November, 2005 General Assembly meetings in Seoul | Alan McCurry |
| 7. | Adjournment

a. Meeting evaluation form
b. Meeting schedule | Maurice Worth |

SFC-ARC-A000259

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
INTERNATIONAL SERVICES COMMITTEE**

**February 11, 2005
9:30 A.M. – 10:30 A.M.**

**National Headquarters
Folger Conference Rooms (SW2-158)
2025 E Street, N.W.
Washington, D.C.**

AGENDA

1. **Roll Call** **Mary Elizabeth Cisneros**
2. **Consent Agenda** **Maurice Worth**
 - a. Action: Approve Minutes of the October 14, 2004 Meeting
3. **Briefing: Report on International Emergency Situation** **Alan McCurry**

Update on international tsunami relief operations
4. **Briefing: Report on Movement Issues** **Alan McCurry**

Oral report on current issues on operational and policy issues recently discussed with all donor National Societies and the Federation.

 - a. Donor Meeting
 - b. Bareme Issues
 - c. Magen David Adom
5. **Briefing: Measles Initiative Update** **Alan McCurry**
 - a. Miles for Measles
 - b. Togo Trip
 - c. Donor Resources
6. **Briefing: Growth and Integrated Development Update** **Kathleen Loehr**

A progress report will be given on Growth and Integrated Development activities for International Services.
7. **Briefing: Update on International Services Assessment** **Alan McCurry**
8. **Other**
 - a. Meeting evaluation form
 - b. Meeting schedule

SFC-ARC-A000260

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE
INTERNATIONAL SERVICES COMMITTEE**

**October 14, 2004
7:30 A.M. – 9:30 A.M.**

**Washingtonian III (1st Floor)
Westfields Marriott
Chantilly, VA**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of the July 19, 2004 Meeting** (Minutes attached)
Presenter: Maurice Worth, Chairman
Action required: Vote to approve minutes.
- 3. Report on International Emergency Situations** (Materials attached)
 - a. Sudan, Chad: Population Movement
 - b. CaribbeanPresenter: Douglas Allen
Summary of agenda item: Update on recent international emergency operations.
Action required: No action
- 4. Report on Recent Donor Forum Meeting** (Materials attached)
Presenter: Gerald Jones
Summary of agenda item: Update on operational and policy issues recently discussed with all donor National Societies and the Federation.
Action required: No action
- 5. Report on Recent Emblem Working Group Meeting** (Materials attached)
Presenter: Gerald Jones
Summary of agenda item:
Action required: No action

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE
INTERNATIONAL SERVICES COMMITTEE**

**October 14, 2004
7:30 A.M. – 9:30 A.M.**

**Washingtonian III (1st Floor)
Westfields Marriott
Chantilly, VA**

AGENDA (continued)

6. **Measles Initiative Update** (Materials attached)
Presenter: Gerald Jones
Summary of agenda item:
Action required: No action
7. **Board of Governors International Travel Policy Update** (Materials attached)
Presenter: Maurice Worth
Summary of agenda item:
Action required: Vote to recommend Board approval of the International Travel Policy.
8. **Growth and Integrated Development Update** (Materials attached)
Presenter: Kathleen Loehr
Summary of agenda item: Progress report on Development activities for International Services.
Action required: No action
9. **Other** (Materials attached)
 - Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF INTERNATIONAL SERVICES COMMITTEE

**May 21, 2004
9:05 A.M. – 11:00 A.M.**

**Landmark 7
Renaissance Grand Hotel
St. Louis, Missouri**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of the February 27, 2004 Meeting** (Materials attached)
- 3. Report on Recent Movement Meetings and Policy Issues** (Materials attached)
- 4. Measles Initiative Update (Strategic Project)** (Materials attached)
- 5. Food Programming Update** (Materials attached)
- 6. International Services Assessment** (Materials attached)
- 7. Growth and Integrated Development Update** (Materials attached)
- 8. International Services Update on U.S. Government Grants** (Materials attached)
- 9. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE INTERNATIONAL SERVICES COMMITTEE

**February 27, 2004
11:15 A.M - 2:15 P.M.**

**National Headquarters
Conference Rooms NE-3065
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call** **11:15am**

- 2. Approval of Minutes of the September 11, 2003 Meeting** **11:20am**
Presenter: Maurice Worth, Chairman
Action required: Vote to approve minutes

- 3. Iran Earthquake Update** **11:25am-11:50am**
Presenter: Gerry Jones
Summary of agenda item: Operations update of ARC emergency response to earthquake in Bam, Iran.
Action required: No action

- 4. 2003 International Meetings Update** **11:50am-12:30pm**
Presenter: Gerry Jones
Summary of agenda item: Overview of key outcomes from the Federation General Assembly, Movement Council of Delegates and International Conference of the Red Cross and Red Crescent.
Action required: No action

- 5. International Family Tracing and Holocaust War Victims Tracing Center Update** **12:30pm- 1:15pm**
Presenters: Pat Powers and Thomas Corl
Summary of agenda item: Update on recent program developments, including the Family Tracing response to the war in Iraq, armed conflict in Liberia and the new operating agreement between the Holocaust and War Victims Tracing Center, at the Central Maryland Chapter in Baltimore, and International Family Tracing Services at national headquarters.
Action required: No action

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE INTERNATIONAL SERVICES COMMITTEE

**February 27, 2004
11:15 A.M - 2:15 P.M.**

**National Headquarters
Conference Rooms N&E-3065
2025 E Street, N.W.
Washington, D.C.**

AGENDA (cont.d)

- | | | |
|-----------|--|--------------------------|
| 6. | Measles Initiative Update
Presenter: Gerry Jones
Summary of agenda item: Highlights of Measles Initiative to date including chapter and youth participation, upcoming campaigns and strategic goal reporting results.
Action required: No action | 1:15pm-1:30pm |
| 7. | Development Update
Presenter: Kathleen Loehr
Summary of agenda item: Progress report on Development activities for International Services.
Action required: No action | 1:30pm-1:50pm |
| 8. | Executive Session <ul style="list-style-type: none">• The Chairman informs the Committee that the rest of the meeting will be held in executive session without American Red Cross staff | 1:50 pm – 2:10 pm |
| 9. | Other <ul style="list-style-type: none">• Discussion of future agenda items• Schedule of Fiscal Year 2003-2004 meetings | 2:10 pm – 2:15 pm |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE INTERNATIONAL SERVICES COMMITTEE

**September 11, 2003
10:15 A.M. – 12:00 P.M.**

**Westfields Marriot
Chantilly, VA**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of May 29, 2003 Meeting. (Minutes attached.)**
- 3. International Operations Update. (Materials attached.)**
- 4. 2003 International Meetings Update. (Materials attached.)**
- 5. Corporate Strategic Goal Update. (Materials attached.)**
- 6. International Fundraising Update. (Materials attached.)**
- 7. Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

INTERNATIONAL SERVICES COMMITTEE MEETING

**May 29, 2003
11:15 a.m. – 2:15 p.m.
Indianapolis, IN**

AGENDA

1. Roll Call
2. Approve Minutes of the April 10, 2003 meeting. (Minutes attached)
3. Growth and Integrated Development Update (Kathleen Loehr)
4. Update on Iraq Humanitarian Response
5. Report on the XVII Inter-American Conference in Chile (M. Hawkins)
6. Report on Federation – American Red Cross relations and D. McLaughlin and G. Jones' trip to Geneva (Materials attached).
7. American Red Cross Strategic Plan and International Services

INTERNATIONAL SERVICES COMMITTEE

Purpose and Authority

The International Services Committee is authorized to consider policy matters related to the International Services of the Corporation, and to study and evaluate existing or proposed international services of the Corporation. Unless otherwise authorized by the Board of Governors, the Committee shall have no power to act on behalf of the Board of Governors, but shall present its recommendations, together with advice from the Finance Committee if a recommendation involves the expenditure of funds beyond those already appropriated or available, to the Board of Governors for action. The Committee shall have and may exercise such other authority as may be delegated to it by the Board of Governors from time to time.

Composition

The International Services Committee shall consist of not fewer than six nor more than eight Governors.

Carol Ann Haake, Chairman
Robert L. Smolen, Robert, Vice Chair
Richard L. Armitage
Steven E. Carr
Emma C. Chappell
William F. Grinnan

Michael W. Hawkins
Pat Powers
Gloria W. White
Maurice W. Worth
David T. McLaughlin, *ex officio*

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

INTERNATIONAL SERVICES COMMITTEE MEETING

**April 10, 2003
10:30 am to 12:30 pm EDT
National Headquarters
18th Street Building, Room 121**

AGENDA

1. Roll Call
2. Approval of Minutes of the January 30, 2003 Meeting. (Minutes attached.)
3. Iraq Update – Introduction
 - 3a. The International Red Cross and Red Crescent Movement roles
 - 3b. American Red Cross preparations and response to date
 - 3c. Prisoners of War (POW) process
 - 3d. Funding of humanitarian operations
 - 3e. American Red Cross chapter involvement
 - 3f. Controversial Issues
 - 3g. Situation Update in Iraq and next steps

INTERNATIONAL SERVICES COMMITTEE

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Emma C. Chappell
William F. Grinnan

Michael W. Hawkins
Pat Powers
Gloria W. White
Maurice W. Worth
David T. McLaughlin, *ex officio*

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

INTERNATIONAL SERVICES COMMITTEE MEETING

**January 30, 2003
1:30 – 4:30 p.m., EST**

**National Headquarters
18th Street Building, Room 123**

AGENDA

1. Roll Call
2. Approve Minutes of the August 18, 2002 Meeting. (Minutes mailed to the Board on November 20, 2002.)
3. Development Briefing (Kathleen Loehr and Gerry Jones)
4. Bareme Update
5. International Operations Update

SFC-ARC-A000271

Summary Agenda of International Services Committee: January 30, 2003

Agenda	Explanation	Action Required
1. Roll Call		
2. Approve Minutes of the August 18, 2002 Meeting.	Review and Approval of Minutes. Minutes mailed to the Board on November 20, 2002.	Approval
3. Development Briefing	Kathleen Loehr, Vice President, Development and Gerry Jones, Vice President International Services to brief on fundraising process for International Services.	Info and discussion
4. Bareme Update	Report on decision of de-escrowed bareme.	Info and discussion
5. International Operations Update	Report on current international operations.	Info and discussion

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

INTERNATIONAL SERVICES COMMITTEE MEETING

Verner, Liipfert, Bernhard, McPherson and Hand

901 15th St NW

Room 7A

Washington, DC 20005

Sunday, August 18, 2002

10:00 am – 12:00 pm

AGENDA

1. Roll Call
2. Finance Report.
3. International Travel Policy. (Materials attached.)
4. Memorandum of Understanding with Magen David Adom. (Materials attached.)
5. Committee Recommendations.
6. Executive Session.

INTERNATIONAL SERVICES COMMITTEE

Armitage, Richard
Carr, Steven
Chappell, Emma
Grinnan, William
Haake, Carol Ann, Chairman
Hawkins, Michael

McLaughlin, David *ex officio*
Powers, Pat
Smolen, Robert, Vice Chair
White, Gloria
Worth, Maurice

Purpose and Authority

The International Services Committee is authorized to consider policy matters related to the International Services of the Corporation, and to study and evaluate existing or proposed international services of the Corporation. Unless otherwise authorized by the Board of Governors, the Committee shall have no power to act on behalf of the Board of Governors, but shall present its recommendations, together with advice from the Finance Committee if a recommendation involves the expenditure of funds beyond those already appropriated or available, to the Board of Governors for action. The Committee shall have and may exercise such other authority as may be delegated to it by the Board of Governors from time to time.

Composition

The International Services Committee shall consist of not fewer than six nor more than eight Governors.

INTERNATIONAL SERVICES COMMITTEE

Saturday, October 27, 2001

7:30 a.m. – 9:00 a.m. EDT

18th Street Building, Rm. 123

Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the May 17, 2001 meeting. (Materials attached). **Action.**
3. Briefing on Overall Draft Strategy of the Movement. (Available upon request).
4. Update on 1999 American Red Cross Pledge made at International Conference. (Materials attached).
5. International Services response to September 11, 2001 attacks.
 - a) Family Assistance Program for affected foreign nationals.
 - b) Promotion of tolerance and the Fundamental Principles, outreach to Arab and Muslim Americans.

Summary of Agenda for International Services Committee Meeting: October 27, 2001

Agenda	Explanation	Action Required
1) Roll Call		
2) Approval of Minutes from 5/17/01 meeting	<ul style="list-style-type: none"> • Review and approval of minutes. • Minutes attached. 	Approval
3) Briefing on Overall Draft Strategy of the Movement	<ul style="list-style-type: none"> • Review of Draft Strategy for the Movement. • Analysis of key issues surrounding Communications, Government Relations and Fundraising. 	Info. and discussion
4) American Red Cross Pledge to the Movement	<ul style="list-style-type: none"> • Report on progress of American Cross Pledge to the Movement in 1999 in three key areas: international emergency relief, blood services quality assurance, and IHL dissemination. • American Red Cross Pledge attached. 	Info. and Discussion
5) International Services' response to September 11, 2001 attacks		Info. and Discussion
5a) Family Assistance Program for affected foreign nationals	<ul style="list-style-type: none"> • Report on International Services' package to foreign nationals affected by the September 11, 2001 attacks. 	Info. and Discussion
5b) Promotion of tolerance and the Fundamental Principles, outreach to Arab and Muslim Americans.	<ul style="list-style-type: none"> • Report on outreach efforts to Arab and Muslim Americans, and American Red Cross chapters for the promotion of tolerance and the Fundamental Principles of the Red Cross Movement. 	Info. and Discussion

SFC-ARC-A000276

INTERNATIONAL SERVICES COMMITTEE

Thursday, May 17, 2001
11:15 a.m. - 1:15 p.m. EDT
Hilton Charlotte and Towers
Charlotte, NC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the March 3, 2001 meeting. (Copies attached). **Action.**
3. India Update: From Relief to Development.
4. International Services Initiatives: Field Capacity.
5. Africa Update.
6. Report by Governor: Central America Trip. (Materials attached.)
7. International Policy Issues Update.
8. Update on preparation for Statutory Meetings of the Federation and the Movement, November 2001.
9. Update on Pictet (International Humanitarian Law) Competition.

Summary of Agenda for International Services Committee Meeting: May 17, 2001

Agenda	Explanation	Action Required
1) Roll Call		
2) Approval of Minutes From 3/3/01 meeting	<ul style="list-style-type: none"> • Review and approval of minutes. • Minutes were mailed on May 4, 2001. 	Approval
3) India Update: From Relief to Development.	<ul style="list-style-type: none"> • Report on the transition from relief operations to development operations following the India earthquake. 	Info. and discussion
4) International Services Initiatives: Field Capacity	<ul style="list-style-type: none"> • Report on two Major Initiatives in the International Services Business Plan. 	Info. and Discussion
5) Africa Update.	<ul style="list-style-type: none"> • Review of International Services programs in Africa. 	Info. and Discussion
6) Report by Governor: Central America Trip.	<ul style="list-style-type: none"> • Report by Eddy M. Quijano, Vice-Chair, International Services Committee on his trip to Central America. 	Info. and Discussion
7) International Policy Issues Update.	<ul style="list-style-type: none"> • Report on current international policy issues. 	Info. and Discussion
8) Update on preparation for Statutory Meetings of the Federation and the Movement, November 2001.	<ul style="list-style-type: none"> • Report on preparation for upcoming meetings. 	Info. and Discussion
9) Update on Pictet (IHL) Competition	<ul style="list-style-type: none"> • Report on the Pictet Competition. 	Info. and Discussion

SFC-ARC-A000278

INTERNATIONAL SERVICES COMMITTEE

Saturday, March 3, 2001

2:00 - 4:00 pm EDT

E Street Ballroom, E Street Building
Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the October 21, 2000 meeting. (Minutes mailed on December 7, 2000.) **Action.**
3. Report on Joint Meeting of the International, Chapter Services and Strategic Planning Committees.
4. Update on Magen David Adom.
5. Report on Emergency Response to International Disasters.
6. Update on Transformation and Alignment of International Services.
7. Update of International Services Programs.

Summary of Agenda for International Services Committee Meeting: March 3, 2001

Agenda	Explanation	Action Required
1) Roll Call		
2) Approval of Minutes From 10/21/00 meeting	<ul style="list-style-type: none"> • Review and approval of minutes. • Minutes were mailed December 7, 2000. 	Approval
3) Report on Joint Meeting of the International, Chapter Services and Strategic Planning Committees	<ul style="list-style-type: none"> • Report on the International Doctrine. 	Info. and discussion
4) Update on Magen David Adom	<ul style="list-style-type: none"> • Report on latest activity related to ARC role in recognition of MDA. 	Info. and Discussion
5) Report on Emergency Response to International Disasters	<ul style="list-style-type: none"> • Report on El Salvador earthquakes. • Report on India earthquake. 	Info. and Discussion
6) Update on Transformation and Alignment of International Services	<ul style="list-style-type: none"> • Report on progress made to date. 	Info. and Discussion
7) Update of International Services Programs	<ul style="list-style-type: none"> • Review of International Services portfolio of programs. 	Info. and Discussion

SFC-ARC-A000280

AMERICAN RED CROSS

MEETING OF REPRESENTATIVES OF THE CHAPTER SERVICES,
INTERNATIONAL SERVICES
AND STRATEGIC PLANNING COMMITTEES

Friday, March 2, 2001

12:30 – 2:30 p.m. EST

E Street Ballroom
National Headquarters
Washington, D.C.

AGENDA

1. Roll Call.
2. Discussion of International Doctrine. (Materials attached.) Action
3. Other.

INTERNATIONAL SERVICES COMMITTEE

Saturday, October 21, 2000

1:45 - 4:15 pm EDT

Washington, DC

AGENDA

- 1 Roll Call.
- 2 Approval of the Minutes of the May 18, 2000 meeting. (Minutes mailed on June 28, 2000.) **Action**
- 3 Review of the International Doctrine
- 4 Strategic Direction for International Services. (Material attached and Chapter Services Committee Agenda Item 5) **Action**
- 5 Status Report on Magen David Adom. (Material attached)
- 6 Information Reports
 - A Financing International Services. (Material attached)
 - B Africa Initiative. (Material attached)
 - C Vision of International Humanitarian Law (IHL) Institute

INTERNATIONAL SERVICES COMMITTEE

Jon M. Huntsman, Chairman

Joshua Lederberg

Eddy M. Quijano, Vice Chairman

Rex K. Linder

Hon. Madeleine Albright

Abe Pollin

Hon. Aida Alvarez

Pat M. Powers

Norman R. Augustine

Hon. Richard Riley

Hon. William S. Cohen

Jay Rodriguez

William "Rick" Grinnan, Jr.

Hon. Donna Shalala

Carol Ann Haake

Gen. Henry H. Shelton

Mannie L. Jackson

James Lee Witt

INTERNATIONAL SERVICES COMMITTEE

May 18, 2000, 12:00p.m.-2:30p.m. (EST)

Hyatt on Capitol Square
Columbus, OH

AGENDA

1. Roll Call
2. Approval of the Minutes of the February 26, 2000 meeting
(Minutes mailed with May Board agenda materials.)
3. Final Report from International Services Task Force
(Materials attached)
4. Proposed Process for Development of International Doctrine
(Materials attached)
5. Discussion of Africa Initiative
(Materials attached)
6. Update on Turkey Earthquake
7. Update on Mozambique Flood Operation
8. 10th Anniversary of the Holocaust War Victims Tracing &
Information Center Update
(Materials attached)
9. Report on International Services Finance
10. a) MDA Update
b) Review of Tulsa Resolution
(Materials attached)
11. Other

INTERNATIONAL SERVICES COMMITTEE

Hon. Madeleine K. Albright

Hon. Aida Alvarez

Norman R. Augustine

Kenneth D. Brody

Pete E. Chavez – Chairman

Dolores E. Churchill

Hon. William S. Cohen

Carol Ann Haake

Jon M. Huntsman

Helen Shores Lee

Hon. Richard Riley

Jay Rodriguez – Vice
Chairman

Hon. Donna Shalala

Gen. Hugh H. Shelton

Gerald A. Sumida

James Lee Witt

PURPOSE, AUTHORITY AND COMPOSITION OF THE INTERNATIONAL SERVICES COMMITTEE

The International Services Committee is authorized to consider policy matters related to the international services of the Corporation, and to study and evaluate existing or proposed international services of the Corporation. Unless otherwise authorized by the Board of Governors, the Committee shall not have power to act on behalf of the Board of Governors, but shall present its recommendations, together with advice from the Finance Committee if a recommendation involves the expenditure of funds beyond those already appropriated or available, to the Board of Governors for action. The Committee shall have and may exercise such other authority as may be delegated to it by the Board of Governors from time to time. The International Services Committee may include up to two non-Governors as members.

INTERNATIONAL SERVICES COMMITTEE

February 26, 2000; 1:45-4:15 p.m. (EST)

18th Street, Basement Conference Room 4
Washington, DC

AGENDA

1. Roll Call
2. Approval of the Minutes of the October 30, 1999 meeting (Minutes mailed with February Board agenda materials.)
3. Geneva Meetings (materials attached)
4. Federation Finance Visit (materials attached)
5. Update on Magen David Adom (MDA) (materials attached)
6. Holocaust War Victims Tracing & Information Center (HWVT&IC) (materials attached)
7. International Services Task Force Report on International Relief (materials attached)
8. Report on International Policy and Relations and International Services (materials attached)
9. Africa Issues Paper (materials attached)
10. Update on Outreach to Chapters (Chapter/Manager Forum) (materials attached)

SFC-ARC-A000286

INTERNATIONAL SERVICES COMMITTEE

Hon. Madeleine K. Albright

Hon. Aida Alvarez

Norman R. Augustine

Kenneth D. Brody

Pete E. Chavez – Chairman

Dolores E. Churchill

Hon. William S. Cohen

Carol Ann Haake

Jon M. Huntsman

Helen Shores Lee

Hon. Richard Riley

Jay Rodriguez – Vice Chairman

Hon. Donna Shalala

Gen. Hugh H. Shelton

Gerald A. Sumida

James Lee Witt

PURPOSE, AUTHORITY AND COMPOSITION OF THE INTERNATIONAL SERVICES COMMITTEE

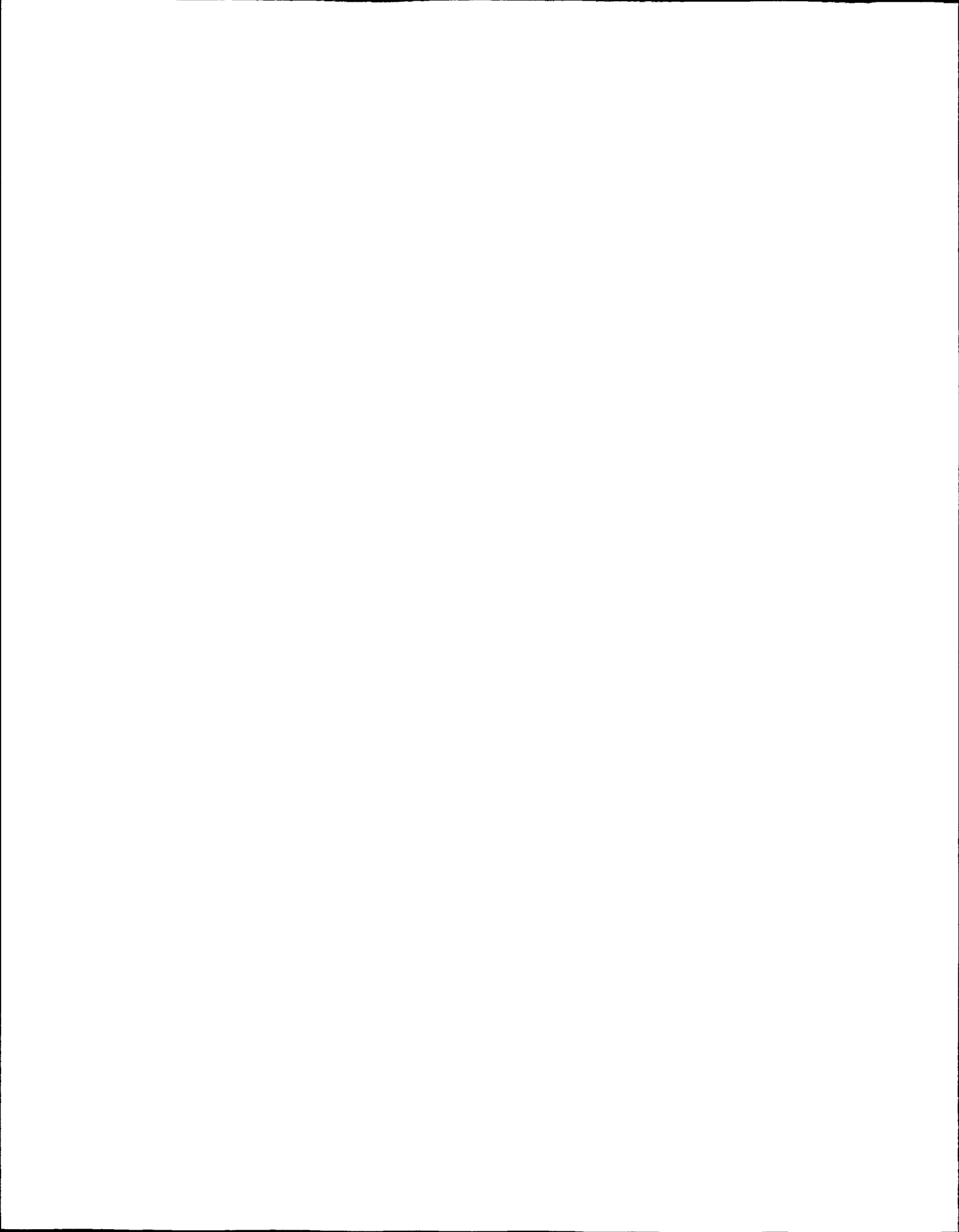
The International Services Committee is authorized to consider policy matters related to the international services of the Corporation, and to study and evaluate existing or proposed international services of the Corporation. Unless otherwise authorized by the Board of Governors, the Committee shall not have power to act on behalf of the Board of Governors, but shall present its recommendations, together with advice from the Finance Committee if a recommendation involves the expenditure of funds beyond those already appropriated or available, to the Board of Governors for action. The Committee shall have and may exercise such other authority as may be delegated to it by the Board of Governors from time to time. The International Services Committee may include up to two non-Governors as members.

SUMMARY OF AGENDA ITEMS

Agenda Item 3 A brief synopsis of the 1999 international meetings held in Geneva Switzerland October 21 – 30 and the 27th International Conference October 31 – November 6, 2000

Agenda Item 4 A brief report on the visit by ARC staff to the Federation January 18-19,2000. The purpose of the visit was twofold. The first was to convey ARC's interest and concerns regarding reporting, control and auditing and to ensure Federation compliance with Federal and internal requirements. The second to share ARC's

SFC-ARC-A000287



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE LIBERTY FUND
AND SEPTEMBER 11 RECOVERY PROGRAM
OVERSIGHT COMMISSION**

**November 8, 2005
10:30 A.M. – 12:00 P.M.**

**September 11 Recovery Program
7 Hanover Square
New York, NY 10004**

AGENDA

1. Roll Call

2. Approval of Minutes of July 13, 2005

(Minutes attached)

3. Program Report

(Materials attached)

- a. High Level Overview, Program and Financial
- b. Communications Plan - Overview

4. Question for Discussion

From your perspective as members of the Liberty Oversight Commission, within the context of the SRP Communications Plan, what elements of the Red Cross response to 911 would you like to see presented on a "legacy" web site?

Appendix

(Materials attached)

- a. Statement of Revenues and Expenses, through August 31, 2005 and Cumulative for the Fund
- b. Plan, Actual, and Forecast

DRAFT

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE LIBERTY FUND
AND SEPTEMBER 11 RECOVERY PROGRAM
OVERSIGHT COMMISSION**

**July 13, 2005
12:00 P.M. – 4:00 P.M.**

**September 11 Recovery Program
7 Hanover Square
New York, NY 10004**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of April 13, 2005** (Minutes attached)
- 3. Program Report** (Materials attached)
 - a. High Level Overview, Program and Financial
 - b. Update on Strategic Plan - Revised Projections

4. Question for Discussion

As the work of the Recovery Program steadily moves towards completion, can we reduce the frequency of in-depth narrative reports to the public and otherwise streamline the effort put into reporting, while maintaining our transparency and accountability?

Appendix (Materials attached)

- a. Statement of Revenues and Expenses, through May 31, 2005 and Cumulative for the Fund
- b. Financial Statements for the eleven Months June 1 – May 31, 2005
- c. Plan, Actual, and Forecast

SFC-ARC-A000289

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE LIBERTY FUND
AND SEPTEMBER 11 RECOVERY PROGRAM
OVERSIGHT COMMISSION**

**April 13, 2005
12:00 P.M. – 4:00 P.M.**

**September 11 Recovery Program
7 Hanover Square
New York, NY 10004**

AGENDA

1. Roll Call

2. Approval of Minutes of February 1, 2005

(Minutes attached)

3. Program Report

- a. High Level Overview, Program and Financial
- b. Update on Lesson Learned Conference

4. Question for Discussion

As we transition from “direct” to “indirect” services in accordance with our sun-setting strategy, how do we maintain the balance between stewardship/accountability and extricating ourselves from direct involvement with the clients and service provision?

Appendices

(Materials attached)

- a. Statement of Revenues and Expenses, through February 31, 2005 and Cumulative for the Fund
- b. Financial Statements for the eight Months June 1 - February 31, 2005
- c. Plan, Actual, and Forecast

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE LIBERTY FUND
AND SEPTEMBER 11 RECOVERY PROGRAM
OVERSIGHT COMMISSION**

**February 1, 2005
12:00 P.M. – 4:00 P.M.**

**September 11 Recovery Program
7 Hanover Square
New York, NY 10004**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of October 26, 2004** (Minutes attached)
- 3. Program Report** (Materials attached)
 - a. Update on Recovery Grants
 - b. 2005 Strategic Plan Update
- 4. Financial Status Report** (Materials attached)
 - a. Statement of Revenues and Expenses, through December 31, 2004 and Cumulative for the Fund
 - b. Financial Statements for the Six Months June 1 through December 31, 2004
 - c. Plan, Actual, and Forecast
- 5. Question for Discussion (Draft – under discussion)**

“What are the September 11 Recovery Program’s responsibilities as a funder of 9/11-specific services? For example, should we convene other interested funders to invite their support in priority funding areas to enhance the impact of our resources and to facilitate our exit strategy? Similarly, should we use our funding to help strengthen newer 9/11 organizations, such as family advocacy groups, or to influence consolidations of grantees addressing similar needs?”

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE LIBERTY FUND
AND SEPTEMBER 11 RECOVERY PROGRAM
OVERSIGHT COMMISSION**

**OCTOBER 20, 2004
12:00 P.M. – 4:00 P.M.**

**September 11 Recovery Program
7 Hanover Square
New York, NY 10004**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of June 17, 2004 Meeting** (Minutes attached)
- 3. Financial Status Report** (Materials attached)
 - a. Statement of Revenues and Expenses
Total since Inception through August 31, 2004
 - b. Statement of Activities for the two months ended August 31, 2004
 - c. Chart of Plan, Actual, and Forecast
- 4. Internal Audit Report Summary** (Materials attached)
- 5. Program Report** (Materials attached)
The Changing Program and Structure of SRP
- 6. Quarterly Program and Financial Report** (Materials attached)
Approval
- 7. Question for Discussion**
“Within the context of its sunseting mandate, what are the unique contributions that the Recovery Program could make to the American Red Cross and our country, within the context of the expertise and experience gained during the past three years?”

SFC-ARC-A000292

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE LIBERTY FUND
AND SEPTEMBER 11 RECOVERY PROGRAM
OVERSIGHT COMMISSION**

**September 8, 2004
12:00 P.M. – 4:00 P.M.**

**September 11 Recovery Program
7 Hanover Square
New York, NY 10004**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of June 17, 2004 Meeting** (Minutes attached)
- 3. Financial Status Report** (Materials attached)
 - a. Statement of Revenues and Expenses, May -June 30 2004 and Cumulative Inception to date
 - b. Financial Statements as of June 30, 2004
 - c. Chart of Plan, Actual, and Forecast
- 4. Internal Audit Report Summary** (Materials attached)
- 5. Program Report** (Materials attached)

The Changing Program and Structure of SRP
- 6. Quarterly Program and Financial Report** (Materials attached)

Review and Approval
- 7. Question for Discussion**

“Within the context of its sunseting mandate, what are the unique contributions that the Recovery Program could make to the American Red Cross and our country, within the context of the expertise and experience gained during the past three years?”

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF THE LIBERTY FUND
AND SEPTEMBER 11 RECOVERY PROGRAM
OVERSIGHT COMMISSION**

**June 17, 2004
12:00 P.M. – 4:00 P.M.**

**Folger Board Room, SW2-158
National Headquarters
2025 E Street, NW
Washington, DC 20006**

AGENDA

- 1. Roll Call**
- 2. Presentation by Rockefeller Philanthropy Advisors**
- 3. Approval of Minutes of February 18, 2004** (Minutes attached)
- 4. Financial Status Report** (Minutes attached)
 - a. Statement of Revenues and Expenses, January-April 30 2004 and Cumulative for the Fund
 - b. Financial Statements as of April 30, 2004 and for the Four Months Ended April 30, 2004
 - c. Plan, Actual, and Forecast
- 5. Program Report** (Materials attached)
Recovery Program Status
- 6. Question for Discussion**
“What do you see as the Opportunities and Threats related to being the last organization providing funding for 911 services?”

SFC-ARC-A000294

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

AMERICAN RED CROSS

**THE LIBERTY FUND AND SEPTEMBER 11 RECOVERY PROGRAM
OVERSIGHT COMMISSION MEETING**

**February 18, 2004
12:00 P.M. – 4:00 P.M.**

**September 11 Recovery Program Office
7 Hanover Square
New York, New York**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of November 12, 2003.** (Minutes attached.)
- 3. Financial Status Report**
 - a. Quarter Results, September 30 through December 31, 2003 and Cumulative for the Fund. (Materials attached.)
 - b. Financial Statements as of December 31, 2003 and for the Six Months Ended December 31, 2003. (Materials attached.)
 - c. Plan, Actual and Forecast. (Materials attached.)
- 4. Program Report**
 - a. Summary and Status of September 11 Relief Agencies. (Materials attached.)
 - b. Annual Operating Plan (Materials attached.)
 - c. Quality Assurance Report (Materials attached.)
 - d. Program Update
- 5. Draft Quarterly Report – December 31, 2003.** (Materials attached.)

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

AMERICAN RED CROSS

**THE LIBERTY FUND AND SEPTEMBER 11 RECOVERY PROGRAM
OVERSIGHT COMMISSION MEETING**

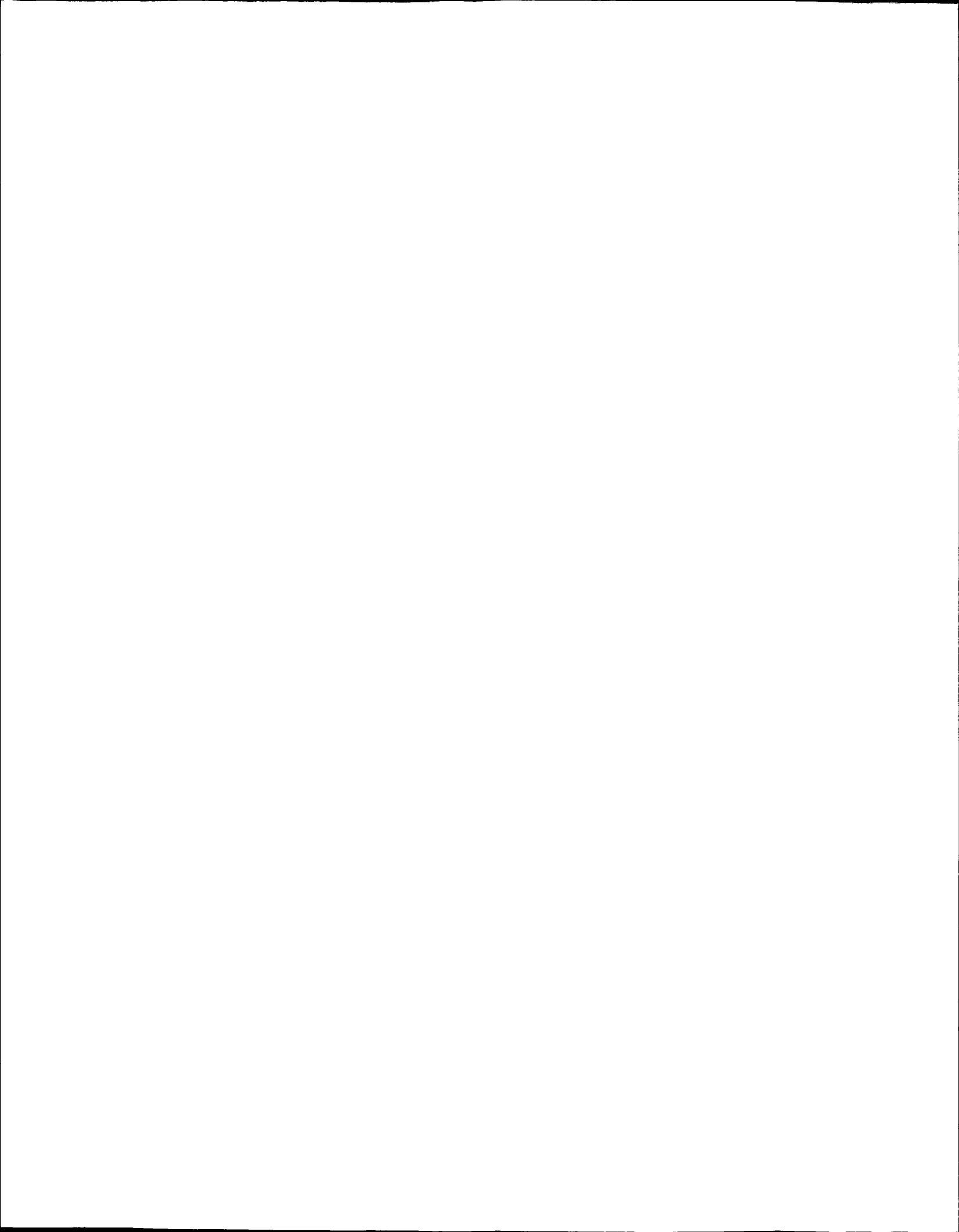
**November 12, 2003
12:00 P.M. – 4:00 P.M.**

**National Headquarters
2025 E Street, NW
Folger Board Room, SW2-158
Washington, DC 20006**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of September 8, 2003** (Minutes attached.)
- 3. Financial Status Report**
 - a. Quarterly Results, January 31, 2003 through September 30, 2003 and Cumulative for the Fund (Materials attached.)
 - b. Financial Statements as of September 30, 2003 and for the Three Months Ended September 30, 2003 (Materials attached.)
 - c. Plan, Actual and Forecast. (Materials attached.)
- 4. Program Report**
 - a. Summary and Status of September 11 Relief Agencies. (Materials attached.)
 - b. Five-Year Plan Summary with Sunsetting Provisions. (Materials attached.)

SFC-ARC-A000296



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**October 27, 2005
11:00 A.M. – 1:00 P.M.**

**Conference Rooms A&B
National Headquarters
2025 E Street, N.W.
Washington, DC**

AGENDA

- | | |
|---|----------------------|
| 1. Chair's Welcome | Sandy Belden |
| 2. Roll Call | Kate Messineo |
| 3. Consent Agenda | Sandy Belden |
| a. Action: Vote to approve minutes of the April 8, 2005 Joint Meeting of the Audit Committee and the Finance Committee | |
| b. Action: Vote to approve minutes of May 25, 2005 meeting. | |
| c. Action: Vote to approve minutes of the October 18, 2005 Joint Executive Committee, Finance Committee and Governance Committee meeting. | |
| d. Action: Vote to recommend Board approval of Resolution Authorizing Real Estate Transactions. | |
| 4. Briefing: Fiscal Year 2005 Final Audited Results | Bob McDonald |
| Summary of financial results through June 30, 2005. | |
| 5. Briefing: Fiscal Year 2006 Consolidated Budget | Bob McDonald |
| Consolidated budget for the entire organization. | |
| 6. Briefing: Katrina/Rita Financial Update | Bob McDonald |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**October 27, 2005
11:00 A.M. – 1:00 P.M.**

**Conference Rooms A&B
National Headquarters
2025 E Street, N.W.
Washington, DC**

AGENDA (continued)

- 7. Briefing: Investment Committee Update** **Tina Samson**
- a. Full Investment review, and asset allocations of the various investment accounts including the Endowment Fund, corporate discretionary assets (both national and chapter) and the Retirement System
 - b. Restructure of the Select Investment Program Money Market Fund
- 8. Adjournment** **Sandy Belden**
- a. Meeting evaluation form
 - b. Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**May 25, 2005
11:30 A.M. – 1:30 P.M.**

**Conference Room: Level B2 – Golden Gate C2
San Francisco Marriott Hotel
55 Fourth Street
San Francisco, CA**

AGENDA

- | | |
|---|----------------------|
| 1. Chair's Welcome | Sandy Belden |
| 2. Roll Call | Kate Messineo |
| 3. Consent Agenda | Sandy Belden |
| a. Action: Vote to approve Minutes of April 19, 2005 Meeting. | |
| b. Action: Vote to recommend Board approval of plan amendments to the Retirement System to support the July 1, 2005 changes. | |
| c. Action: Vote to recommend Board approval of the revised funding policy for the Retirement System. | |
| d. Action: Vote to recommend Board approval of election of two new trustees of the Retirement System and re-election of one trustee. | |
| e. Action: Vote to recommend Board approval to eliminate the Board of Trustees function for the Life and Health Benefit Plan and establish a management oversight committee to oversee Plan operations. | |
| f. Action: Vote to recommend Board approval of election of Endowment Board of Trustees and Investment Committee | |
| 4. Briefing: FY2005 Operations Update | Kim Schwartz |
| Summary of financial results through March 31, 2005. | |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**May 25, 2005
11:30 A.M. – 1:30 P.M.**

**Conference Room: Level B2 – Golden Gate C2
San Francisco Marriott Hotel
55 Fourth Street
San Francisco, CA**

AGENDA (continued)

- 5. FY2006 Biomedical Services, National Headquarters/Chapter Services Network Budgets and FY2007 – FY2009 outlook** **Bob McDonald**
- a. Briefing: FY06 Budget includes Biomedical Services and National Headquarters/Chapter Services Network outlook for FY2007 – FY2009.
- b. Action: Vote to recommend Board approval of the FY2006 Biomedical Services and National Headquarters/Chapter Services Network budgets.
- 6. Briefing: Investment Report** **Bruce Madding/
Tina Samson**
- Annual review of Select Investment Program with comments from Bruce Madding, Chair of Investment Committee.
- 7. Adjournment** **Sandy Belden**
- a. Meeting evaluation form
- b. Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
THE FINANCE COMMITTEE**

**April 19, 2005
8:00 A.M. – 8:30 A.M. EDT**

Conference Call

**Domestic Call Number: 1 (800) 264-7882
International Call Number: 1 (847) 413-3708
Confirmation number: 11229718
Host: Sanford Belden**

AGENDA

- 1. Chair's Welcome** **Sandy Belden**
- 2. Roll Call** **Kate Messineo**
- 3. Consent Agenda** **Sandy Belden**

Action: Vote to approve minutes of:
 - February 10, 2005 Meeting
 - February 21, 2005 Joint Meeting of the Biomedical Services Committee, the Executive Committee and the Finance Committee
- 4. Action: Vote to recommend the formation of Red Cross Receivables Company (RCRC)** **Sandy Belden**

A special purpose entity created to facilitate the monetization of the Red Cross' blood services receivables from hospitals ("blood receivables").
- 5. Adjournment** **Sandy Belden**
 - a. Meeting evaluation form
 - b. Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
THE FINANCE COMMITTEE**

**April 19, 2005
8:30 A.M. – 10:00 A.M. EDT**

Conference Call

**Domestic Call Number: 1 (800) 303-0442
International Call Number: 1 (847) 413-3733
Confirmation number: 11183969
Host: Sanford Belden
WebEx Meeting Key: 7054111839693**

AGENDA

- | | | |
|-----------|--|----------------------|
| 1. | Chair's Welcome | Sandy Belden |
| 2. | Roll Call | Kate Messineo |
| 3. | Briefing: Preliminary Fiscal Year 2006 Budget Review

Discuss the preliminary fiscal year 2006 budget assumptions for Biomedical Services and NHQ/Chapter Services Network which has formed the basis of the on-going Core Services review. | Bob McDonald |
| 4. | Adjournment

a. Meeting evaluation form
b. Meeting s chedule | Sandy Belden |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
THE FINANCE COMMITTEE**

**February 10, 2005
2:30 P.M. – 4:30 P.M.**

**National Headquarters
Conference Rooms A&B
2025 E Street, N.W.
Washington, D.C.**

AGENDA

1. **Chair's Welcome** **Sandy Belden**
2. **Roll Call** **Mike Pfeiffer**
3. **Consent Agenda** **Sandy Belden**
 - a. Action: Approval of Minutes
 - Minutes of October 15, 2004 Meeting
 - Minutes of the November 8, 2004 Joint Meeting of the Finance Committee and Governance Committee
 - Minutes of the November 8, 2004 Meeting
 - b. Action: Vote to recommend Chapter Assessment Amount, which is determined based upon an annual evaluation of the financial condition of the organization. The evaluation considers both historical performance trends and the most current financial information available.
4. **Briefing: Special Purpose Entity** **Bob McDonald**

Discuss the formation of Red Cross Receivables Company (RCRC) as a special purpose entity created to facilitate the monetization of the Red Cross's blood services receivables from hospitals ("blood receivables").
5. **Briefing: Fiscal Year 2005 Operations Update** **Bob McDonald**

To brief the committee on the status of the Fiscal Year 2005 operations through December 31, 2004 and an update on 2005 forecast.

SFC-ARC-A000207

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
THE FINANCE COMMITTEE**

**February 10, 2005
2:30 P.M. – 4:30 P.M.**

**National Headquarters
Conference Rooms A&B
2025 E Street, N.W.
Washington, D.C.**

AGENDA (Cont'd.)

- | | | |
|-----------|----------------------------|---------------------|
| 6. | Adjournment | Sandy Belden |
| 7. | Other | |
| | a. Meeting evaluation form | |
| | b. Meeting schedule | |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**November 8, 2004
9:45 A.M. – 11:15 A.M.**

**Conference Call
Conference Call Dial-in: 1-888-792-8464**

AGENDA

- 1. Roll Call**
- 2. Fiscal Year 2004 Final Fiscal Results** (Materials attached.)
Presenter: Robert P. McDonald
Summary of agenda item: To brief the committee on the final Fiscal Year 2004 National Sector, Biomedical, Chapter and Consolidated results
Action required: No action
- 3. Fiscal Year 2005 Operations Updated** (Materials attached.)
Presenter: Robert P. McDonald
Summary of agenda item: To brief the committee on the status of the Fiscal Year 2005 budget for National Sector and Biomedical operations to include an updated 2005 forecast.
Action required: No action
- 4. Asset Backed Securitization "ABS"** (Materials attached.)
Presenter: Robert P. McDonald
Summary of agenda item: To brief the committee on the concept of Asset Backed Securitization.
Action required: No action
- 5. Debt Policy** (Materials attached.)
Presenter: Robert P. McDonald
Summary of agenda item: To review and approve Debt Policy which recognizes debt as a limited resource.
Action required: Vote to recommend Board approval of Debt Policy revision of Section 3.21 (Corporate Debt Policy) of the BOG policy manual.
- 6. Other**
 - Soliciting Feedback from Committee members relative to Financial reporting

SFC-ARC-A000209

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**JOINT MEETING OF THE FINANCE COMMITTEE AND
THE GOVERNANCE COMMITTEE**

**November 8, 2004
8:45 A.M. – 9:45 A.M.**

**Conference Call Meeting
Conference Call Number: 1-888-792-8464**

AGENDA

- 1. Roll Call**
- 2. Executive Compensation Matters (Executive Session)** (Materials attached)
Approve FY05 Senior Executive Annual Incentive Plan
Summary: Review and approve new FY05 Senior Executive Annual Incentive Plan design performance metrics.
Presenter: Rick Pogue
Action requested: Vote to approve FY05 Senior Executive Annual Incentive Plan performance metrics.
- 3. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**Friday, October 15, 2004
7:30 A.M. – 10:30 A.M.**

**Grand Dominion III
Westfield Hotel
Chantilly, Virginia**

AGENDA

1. **Roll Call**
2. **Approve Minutes of May 21, 2004 Meeting** (Minutes Attached)
Presenter: Sanford Belden
Action required: Vote to approve minutes.
3. **Retirement Strategy and Design Project Plan** (Materials Attached)
Presenter: Rick Pogue, Sr. Vice President, Human Resources/
Anna Shearer, Sr. Director, Employee Benefit and Retirement Program
Summary of agenda item: Recommendations on changes to Retirement program.
Action required: Vote to recommend Board approval of changes to the program.
4. **Early Retirement Program** (Materials Attached)
Presenter: Rick Pogue, Sr. Vice President, Human Resources/
Anna Shearer, Sr. Director, Employee Benefit and Retirement Program
Summary of agenda item: Recommendations on the early retirement program.
Action required: No action required
5. **Chapter Assessment Policy** (Materials Attached)
Presenter: Julie-Reynes Hancock, Executive Officer for COO
Summary of agenda item: Proposal to revise Chapter Assessment
Action required: Vote to recommend Board approval of the
Chapter Assessment Policy.
6. **Fiscal Year 2005 Consolidated Budget** (Materials Attached)
Presenter: Robert P. McDonald
Summary of agenda item: Review the fiscal year 2005 Consolidated budget
to include National Headquarters, Biomedical and Chapters
Action required: Vote to recommend Board approval of fiscal year 2005
Consolidated Budget.

SFC-ARC-A000211

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**Friday, October 15, 2004
7:30 A.M. – 10:30 A.M.**

**Grand Dominion III
Westfield Hotel
Chantilly, Virginia**

AGENDA (cont'd.)

7. **Debt Policy** (Materials Attached)
Presenter: Robert P. McDonald
Summary of agenda item: To review Debt Policy which recognizes debt as a limited resource.
Action required: Vote to recommend Board approval of Debt Policy revision of Section 3.21 (Corporate Debt Policy) of the BOG policy manual.
8. **Investment Committee Update** (Materials Attached)
Presenter: Tina Samson, Chief Investment Officer
Summary of agenda item: Annual review of Red Cross Select Investment Program
Action required: No action required
9. **Life and Health Plan**
Presenter: Robert P. McDonald
Summary of agenda item: Recommend transfer of \$3.5M from the Retiree Premium Supplement Fund to the Life & Health Plan.
Action required: Vote to recommend Board approval of the transfer
10. **Other**
 - Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**May 21, 2004
8:00 A.M. – 11:00 A.M.**

**Landmark 5 & 6
The Renaissance Grand Hotel
St. Louis, Missouri**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes** (Minutes attached)
 - Minutes of February 27, 2004 Meeting
 - Minutes of February 27, 2004 Joint Meeting of the Disaster & Chapter Services Committee and Finance Committee Meeting
 - Minutes of April 20, 2004 Meeting
- 3. Fiscal Year 2004 Operations Update** (Materials attached)
- 4. Fiscal Year 2005-2008 Multi-Year Forecasts/Outlook** (Materials attached)
- 5. Fiscal Year 2005 Proposed Operating and Capital Budgets** (Materials attached)
- 6. Consolidated Taxable Program Guarantee Resolution** (Materials attached)
- 7. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**Tuesday, April 20, 2004
2:00 P.M. – 3:30 P.M.**

Conference Call

AGENDA

- 1. Roll Call**
- 2. Preliminary Fiscal Year 2005 Budget Review** (Materials attached)
- 3. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**Tuesday, November 4, 2003
1:00 PM – 3:30 PM**

**National Headquarters
2025 E Street, N.W., Conference Rooms A&B
Washington, D.C.**

AGENDA

1. **Roll Call.**
2. **Approve Minutes of September 12, 2003 Meeting** (Materials attached)
3. **Introduction of Chairman, Investment Committee** (Materials attached)
4. **Strategic Capital Investment Plan** (Materials attached)
5. **Fiscal Year 2003 Final Fiscal Results** (Materials attached)
6. **Fiscal Year 2004 Consolidated Budget** (Materials attached)
7. **Fiscal Year 2004 Forecast and Fiscal Year 2005 Outlook** (Materials attached)
8. **Approve Transplant Services & Research and Development Business Strategies resolution**
9. **Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**September 12, 2003
8:00 A.M. – 10:30 A.M.**

**Westfields Marriott
Chantilly, VA 20151**

AGENDA

- 1. Roll Call.**
- 2. Approval of the Minutes of the May 30, 2003 Meeting (Minutes attached.)**
- 3. Investment Committee Report. (Materials attached.)**
- 4. Preliminary Fiscal Year 2003 Fiscal Results (Materials attached.)**
- 5. Status of Fiscal Year 2004 Revised Budget (Materials attached.)**
- 6. Strategic Financial Issues. (Materials attached.)**
- 7. Consolidated Debt Status Report (Materials attached.)**
- 8. Other**

SFC-ARC-A000216

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**Friday, February 27, 2003
2:30 P.M. – 5:00 P.M.**

**National Headquarters
Conference Room C&D
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approve Minutes November 4, 2003 Meeting**
- 3. Fiscal Year 2004 Operations Update**
- 4. Multi-Year Financial Forecasts, FY 2004 - 2005**
- 5. Fiscal Year 2005 Chapter Assessment**
- 6. Debt Policy**
- 7. Funding Refocus on Disaster with Premium
Yield Notes**
- 8. Executive Session**
- 9. Other**
 - Discussion of future agenda items
 - Schedule of Fiscal Year 2003-2004 meetings

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**JOINT MEETING OF THE
DISASTER AND CHAPTER SERVICES COMMITTEE
AND
FINANCE COMMITTEE**

**Friday, February 27, 2003
4:30 P.M. – 5:00 P.M.**

**National Headquarters
Conference Room C&D
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Fiscal Year 2005 Chapter Assessment**
- 3. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE FINANCE COMMITTEE

**Friday, February 27, 2003
2:30 P.M. – 5:00 P.M.**

**National Headquarters
Conference Room C&D
2025 E Street, N.W.
Washington, D.C.**

AGENDA

1. **Roll Call.**
2. **Approval of Minutes**
 - Minutes of November 4, 2003 Meeting (Minutes attached)
 - Minutes of January 12, 2004 Joint Meeting of the Biomedical Services Committee, the Executive Committee and the Finance Committee
3. **Fiscal Year 2004 Operations Update** (Materials attached)
4. **Multi-Year Financial Forecasts, FY 2004 - 2005** (Materials attached)
5. **Fiscal Year 2005 Chapter Assessment**
6. **Debt Policy**
7. **Premium Yield Notes** (Materials attached)
8. **Executive Session**
 - Plasma Strategy Update
9. **Other**
 - Discussion of future agenda items
 - Schedule of Fiscal Year 2003-2004 meetings (Materials attached)

FINANCE COMMITTEE

Thursday, December 19, 2002, 8 AM – Noon, EST
Central Committee Room, Main Building
Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the October 24, 2002 meeting. (Minutes mailed with agenda.)
Action
3. Revisions to Existing Board of Governors Policy. (Materials Attached.) **Action**
 - a. Investment Policy
 - b. Standard Chapter Bylaws Regarding Signature Authority
4. Executing Trust and Estate Documents. **Action**
5. Revisions to Fiscal Year 2003 Budget for NHQ Chapter Services Network. (Materials Attached.) **Action**
6. Life and Health Benefits Plan Review.
7. Informational Reports. (Materials Attached.)
8. Financial Status Report by Business Segments. (Materials Attached.)
9. Other.
10. Executive Session.

FINANCE COMMITTEE

Thursday, October 24, 2002, 1-4 PM, EDT
Room 123, 18th Street Building, NHQ
Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the September 12, 2002 meeting. (Minutes mailed with agenda.)
Action
3. Term of Office for Endowment Fund Board of Trustees. (Materials Attached.) **Action**
4. Consolidated Operating Budget – Fiscal Year 2003. (Materials Attached.) **Action**
5. Informational Reports. (Materials Attached.) **Action**
6. Financial Status Report by Business Segments. (Materials Attached.)
7. Other.
8. Executive Session.

FINANCE COMMITTEE

Thursday, September 12, 2002, 1:15-3:15 PM EDT
Garden Level Conference Room
E Street Building
Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the May 31, 2002 meeting. (Minutes mailed with agenda.) **Action**
3. Investment Committee Report. (Materials Attached.) **Action**
4. Finance Governance Roles and Authorities. (Materials Attached.)
5. Strategic Financial Issues.
6. Operations Report by Business Segments. (Materials Attached.)
7. Other.
8. Executive Session.

SFC-ARC-A000222

FINANCE COMMITTEE

Friday, May 31, 2002, 10:15 AM – 12:30 MST
Remington Room
Hyatt Regency Phoenix at Civic Plaza
Phoenix, Arizona

AGENDA

1. Roll Call.
2. Fiscal Year 2002 – Operations Report by Business Segments. (Materials Attached.)
3. Multi-Year Financial Forecasts and Business Assumptions. (Materials Attached.)
4. Fiscal Year 2003 – Proposed Operating and Capital Budgets by Business Segments.
(Materials Attached.) **Action**
5. Fiscal Year 2004 Chapter Assessment. (Materials Attached.) **Action**
6. Informational Reports. (Materials Attached.)
 - a. Consolidated Debt Status Report and Updated Borrowing and Other Resolutions **Action**
7. Consolidation of Financial Management and Accountability Policies **Action**
8. Other

FINANCE COMMITTEE

Conference Call

Wednesday, February 13, 2002, 4:00 PM EST

AGENDA

1. Roll Call.
2. Approval of the Minutes of the October 27, 2001 Meeting. (Minutes included with agenda materials) **Action**
3. Operations Report by Business Segments. (Materials Attached.)
4. Multi-Year Financial Forecasts and Business Assumptions. (Materials Attached.)
5. Fiscal Year 2004 Chapter Assessment. (Materials Attached.) **Action**
6. Informational Reports. (Materials Attached.)
 - a. Consolidated Debt Status Report. **Action**
7. Other.
8. Executive Session.

Conference call number: 1-888-417-2311 / Passcode: 892853

SFC-ARC-A000224

FINANCE COMMITTEE

Saturday, October 27, 2001, 9:15 AM, EDT
17th Street Building, Irving Berlin Room , Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the May 18, 2001 meeting. (Minutes mailed with agenda) **Action**
3. Consolidated Operating Budget – Fiscal Year 2002. (Materials Attached.) **Action**
4. Operations Report by Business Segments. (Materials Attached.)
5. Investment Committee Report. (Materials Attached.)
6. Informational Reports. (Materials Attached.)
7. Other.
8. Executive Session.

FINANCE COMMITTEE

Friday, May 18, 2001, 10:15 AM – 12:15 PM EDT
Hilton Charlotte & Towers
Mecklenburg Room
Charlotte, North Carolina

AGENDA

Note

Refer to the next page for main items that will be discussed at the Committee meeting.

1. Roll Call.
2. Approval of the Minutes of the March 4, 2001 Meeting. (Copies attached.) **Action**
3. Fiscal Year 2001- Operations Report by Business Segments. (Materials Attached.)
4. Fiscal Year 2002 – Proposed Operating and Capital Budgets by Business Segments.
(Materials Attached.) **Action**
5. Real Estate Approval Process (Materials Attached.) **Action**
6. Informational Reports. (Materials Attached.)
7. Other

FINANCE COMMITTEE

Sunday, March 4, 2001, 8:15 AM, EST

Ballroom, E Street Building, Washington, DC

Note

1. Refer to the next page for main items that will be discussed at the Committee Meeting.

AGENDA

1. Roll Call
2. Approval of the Minutes of the October 21, 2000 and December 20, 2000 Meetings. (October minutes mailed December 7, 2000; December minutes attached) **Action**
3. Operations Report by Business Segments. (Materials Attached.)
4. Multi-Year Financial Forecasts. (Materials Attached.)
5. Fiscal Year 2003 Chapter Assessment. (Materials Attached.) **Action**
6. Informational Reports. (Materials Attached.)
 - a. Consolidated Debt Status Report **Action**
 - b. thru e. Other Informational Reports Delinquency and Compliance Process – Chapters
7. Other
8. Executive Session.

SFC-ARC-A000227

FINANCE COMMITTEE

Saturday, October 21, 2000, 7:00 AM, EDT

Sunday, October 22, 2000, 7:00 AM, EDT

Note

Continental breakfast will be available for Committee members, other Board members and key staff at 6:30 AM on Saturday and Sunday.

AGENDA

1. Roll Call.
2. Approval of the Minutes of the May 19, 2000 meeting. (Minutes mailed on June 28, 2000.)
Action
3. Consolidated Operating Budget – Fiscal Year 2001. (Materials Attached.) **Action**
4. Operations Report by Business Segments. (Materials Attached.)
5. Investment Committee Report. (Materials Attached.)
6. Third Century Campaign. (Materials attached as Public Support Committee Agenda Item 3.)
7. Informational Reports. (Materials Attached.)
8. Other.
9. Executive Session.

FINANCE COMMITTEE

Friday, May 19, 2000, 9:45 AM – 12:00 PM EDT

Hyatt Regency Hotel

(Union B & C)

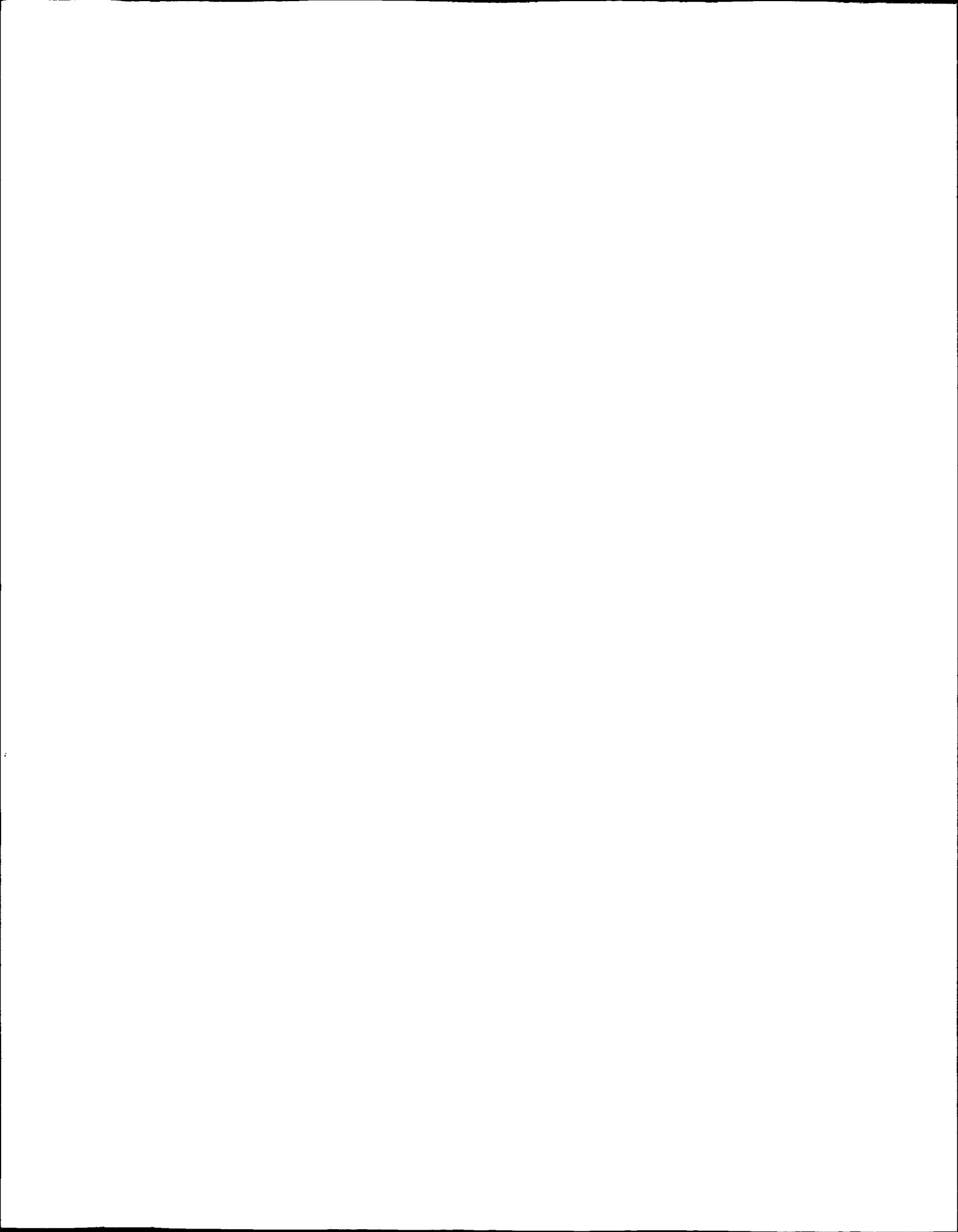
Columbus, Ohio

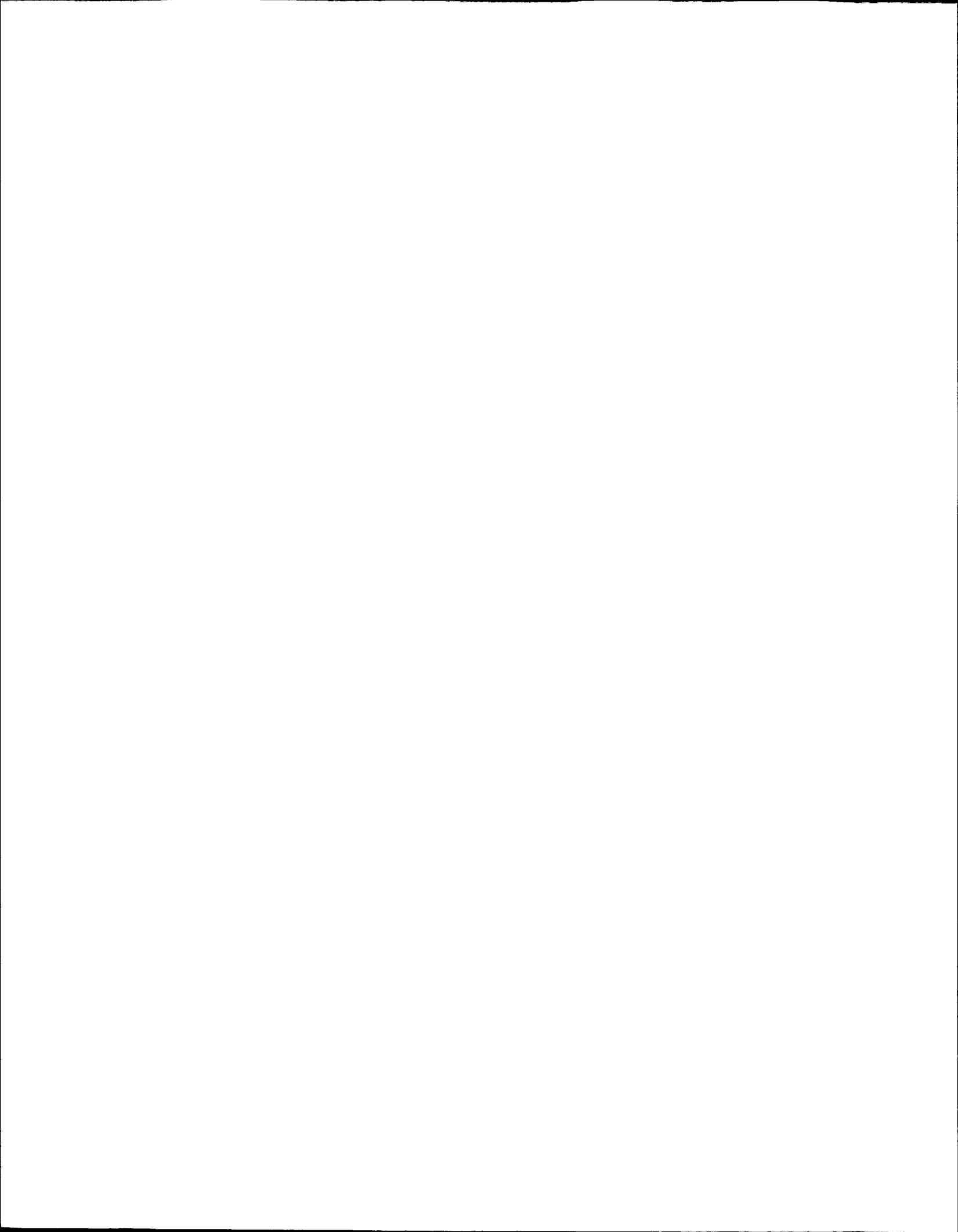
AGENDA

Note

1. Refer to the next page for main items that will be discussed at the Committee meeting.

1. Roll Call.
2. Approval of the Minutes of the February 26, 2000 Meeting. (Copies mailed to Committee members on April 6, 2000)
3. Fiscal 2000 – Operations Update. (Materials Attached.)
 - a. Consolidated Operations
 - b. Biomedical Services
 - c. NHQ Service Delivery and Field Support
 - d. Chapters
 - e. Corporate Funds
4. Multi-Year Financial Projection (FY00-03). (Materials Attached.)
5. Fiscal 2001 – Proposed Operating and Capital Budgets: (Materials Attached.)
 - a. Biomedical Services (including \$22M loan write-off)
 - b. NHQ Service Delivery and Field Support
 - c. Disaster Relief
6. Investment Policy Task Force Report.
 - a. Task Force Results and Proposed Governance Statements
 - b. Third Quarter Investment Performance and Recent Meeting Highlights
7. Consolidated Debt Status Report. (Materials Attached.)
 - a. Reimbursement Resolution, Holland Lab Improvements
8. Insurance Program Letter of Credit Borrowing Update. (Materials Attached.)
9. Consolidated Financial System (CFS) and Shared Services Center (SSC) Implementation Update. (Materials Attached.)
10. Delinquency and Compliance Process – Chapters. (Materials Attached.)
11. Professional Fees and Contracting. (Materials Attached.)
12. Other.





**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**October 28, 2005
12:00 P.M. – 2:00 P.M.**

**Conference Rooms A & B
National Headquarters
Washington, D.C.**

AGENDA

I. Non-Executive Session Items:

1. Roll Call

Michelle Rhodd

2. Consent Agenda

Joyce Hoffman

- a. Action: Vote to approve minutes of the July 25, 2005 meeting.
- b. Action: Vote to approve mentor assignments.
- c. Action: Vote to recommend Board approval of committee assignments for new governors.
- d. Action: Vote to recommend Board approval of Bylaw amendments.

3. Action: Vote to Recommend Board Approval of Nominations Taskforce Recommendations and Taskforce Recommendations on Councils and Liaisons

**Joe Pereles/
Joyce Hoffman/
Kate Forbes**

Review and approve the proposed modifications to the Board of Governors' nominations process and councils and liaisons recommendations.

II. Executive Session Items:

4. Action: Vote to Approve Executive Compensation

**Rick Pogue/
Bob McDonald**

- a. Review and approve executive compensation consultant's certification of disqualified individuals.
- b. Review and approve executive performance and incentive plan pay-outs.
- c. Review and approve individual merit increases.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**October 28, 2005
12:00 P.M. – 2:00 P.M.**

**Conference Rooms A & B
National Headquarters
Washington, D.C.**

AGENDA

- | | |
|---|-----------------------------|
| <p>5. Action: Vote to Recommend Executive Committee Approval of CEO Compensation (Executive session with Governors only)</p> <p>a. Review and discuss CEO FY 05 performance results.
Review CEO goals for FY 06.</p> <p>b. Vote to recommend Executive Committee approval of CEO compensation.</p> | <p>Joyce Hoffman</p> |
| <p>6. Action: Vote to Approve Chartered Unit Elected Governors Eligible for Re-Election</p> <p>Discuss chartered unit members eligibility for re-election.</p> | <p>Joyce Hoffman</p> |
| <p>7. Action: Vote to Recommend Board Approval of Management's Succession Plan</p> <p>Review and approve management's succession plan recommendations.</p> | <p>Marty Evans</p> |
| <p>8. Briefing: Board Self-Evaluation</p> <p>Review board self-evaluation results.</p> | <p>Joyce Hoffman</p> |
| <p>9. Adjournment</p> <p>a. Meeting evaluation form</p> <p>b. Meeting schedule</p> | <p>Joyce Hoffman</p> |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**July 25, 2005
1:30 P.M. – 3:30 P.M.**

**Conference Rooms C&D
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

**Domestic Number: 1 (800) 321-3913
International Number: 1 (847) 413-2419
Pass code: 9998694#
Host: Joyce Hoffman
Webex Information: 70541220783341**

AGENDA

I. Non-Executive Session Items:

- 1. Roll Call** **Michelle Rhodd**
- 2. Consent Agenda Minutes:** **Joyce Hoffman**
 - a. Approve Minutes of February 10, 2005 Meeting
 - b. Approve Minutes of April 20, 2005 Meeting
- 3. Briefing: Discuss Nominations Taskforce Recommendations** **Kate Forbes**

Discuss the modifications to the Board of Governors Nominations Process
- 4. Briefing: Discuss Framework for Board Retreat** **Bonnie McElveen-Hunter**

II. Executive Session Items:

- 5. Briefing: Executive Compensation** **Rick Pogue/Bob McDonald**
 - a. Briefing on Goals and Performance Objectives
 - b. Adjustment to Positions with Disqualified Individuals
 - c. Briefing on FY 06 Incentive Plan
- 6. Action: Vote to Approve New At-Large Members of the Board** **Bonnie McElveen-Hunter
/Marty Evans**

SFC-ARC-A000232

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**July 25, 2005
1:30 P.M. – 3:30 P.M.**

**Conference Rooms C&D
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

AGENDA

**Domestic Number: 1 (800) 321-3913
International Number: 1 (847) 413-2419
Pass code: 9998694#
Host: Joyce Hoffman
Webex Information: 70541220783341**

7. **Briefing: Assessment Matrices for Nominees to the Board of Governors** **Mary Elcano**
- Discuss the process to (1) conduct an annual needs analysis to identify the knowledge, skills and experience sought for new Board members; and (2) assess specific at-large chartered unit candidates nominated to be Board members
8. **Action: Vote to Approve Questionnaire for Members of the Board of Governors** **Mary Elcano**
- Discuss and approve questionnaire to assess new board members' independence and lack of conflicts to serve on the Board.
9. **Action: Vote to Approve Framework and Process for Board Self-Evaluation (Board members only)** **Joyce Hoffman**
- Discuss and approve the process and design for the Board's Self-evaluation.
10. **Action: Review and approve process for Chief Executive Officer's Evaluation (Board members only)** **Joyce Hoffman**
- Discuss and approve process and design of the Chief Executive Officer's evaluation.
11. **Action: Review and approve FY 06 Committee Meeting Agenda** **Joyce Hoffman**
12. **Adjournment** **Joyce Hoffman**
- a. Meeting evaluation
b. Meeting schedule

SFC-ARC-A000233

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**April 19, 2005
10:00 A.M. – 3:00 P.M. EDT**

**Conference Rooms A&B
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

**Domestic Call Number: 1 (800) 414-9222
International Call Number: 1 (847) 413-3402
Confirmation Number: 11422126
Host: Mary Elcano**

AGENDA

- 1. Roll Call** **Michelle Rhodd**
- 2. Consent Agenda** **Bill Gagliano**
Action: Vote to approve Minutes of February 10, 2005 Meeting
- 3. Action: Vote on the Nominations Taskforce Report** **Rex Linder**
Discuss and vote on the Nominations Taskforce recommendations for the nominations process
- 4. Action: Vote to recommend Committee and Leadership Assignments to the Executive Committee** **Bill Gagliano**
Discuss committee and leadership assignments and make recommendations to the Executive Committee
- 5. Adjournment** **Bill Gagliano**
 - a. Meeting evaluation
 - b. Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**February 10, 2005
4:30 P.M. – 6:00 P.M.**

**National Headquarters
Conference Room D
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call** **Michelle Rhodd**

- 2. Consent Agenda** **Bill Gagliano**

Approve Minutes of:
a. October 14, 2004
b. November 8, 2004

- 3. Action: Vote to accept Report of the Chief Diversity Officer David Wilkins**

Annual report to the Committee regarding the organization's
diversity initiatives

- 4. Action: Vote to approve Proposed By-law Amendments** **Mary Elcano**

Review and approve amendments to the By-laws

- 5. Action: Vote on BOG Task Force on National Convention
Recommendation on Convention Reform** **Doug Dittrick**

Approve Taskforce recommendations regarding convention
reform

- 6. Briefing: Executive Session**

FY05 financial performance indicators under the SEAIP **Bob McDonald**
Six-month update on financial performance indicators
under the SEAIP

- 7. Action: Vote on Compensation Matter (Executive Session)**

Discuss and approve compensation for disqualified person **Rick Pogue**

- 8. Other** **Bill Gagliano**
Rex Linder
a. Nominations Process Taskforce
b. Meeting schedule
c. Meeting evaluation form

SFC-ARC-A000235

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**November 8, 2004
8:00 A.M. – 8:45 A.M.**

**Conference Call
Conference call number: 1-888-417-2311
Pass code: 806492#**

AGENDA

- 1. Roll Call**
- 2. CEO Compensation (Executive Session)**
Summary: Discuss recommendation for CEO Compensation.
Presenter: Bill Gagliano
Action requested: Vote to recommend that the Executive Committee approve CEO compensation.
- 3. Discussion Regarding Chartered Unit Elected Governors** (Materials attached)
Eligible for Re-Election
Summary: Review current members of the Board of Governors eligible for re-election.
Presenter: Bill Gagliano
Action requested: None.
- 4. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**JOINT MEETING OF THE FINANCE COMMITTEE AND
THE GOVERNANCE COMMITTEE**

**November 8, 2004
8:45 A.M. – 9:45 A.M.**

**Conference Call Meeting
Conference Call Number: 1-888-792-8464**

AGENDA

- 1. Roll Call**
- 2. Executive Compensation Matters (Executive Session)** (Materials attached)
Approve FY05 Senior Executive Annual Incentive Plan
Summary: Review and approve new FY05 Senior Executive Annual Incentive Plan design performance metrics.
Presenter: Rick Pogue
Action requested: Vote to approve FY05 Senior Executive Annual Incentive Plan performance metrics.
- 3. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

BOARD OF GOVERNORS RETREAT

**October 16, 2004
8:00 A.M. – 3:00 P.M.**

**Washingtonian I (1st Floor)
Westfields Marriott
Chantilly, VA**

AGENDA

- 1. Welcome and Meeting Objectives**
Summary: Discuss the purpose of the Retreat, the objectives and expected goals.
- 2. Strategic Plan Performance Update**
Summary: Summation of main points in the read-ahead materials
Leader: Marty Evans
- 3. Focusing on the Core**
Summary: Discussion about the changing environment
Leader: Marty Evans
- 4. Building Our Competencies**
Summary: Discussion of revenue generation strategies, cultivating and nurturing strong volunteer and blood donor base and building and sustaining a culture of One Red Cross
Leader: Boston Consulting Group
- 5. Introduction of Board/Management Partnership Discussion**
- 6. Board of Governors Self-Assessment** (Materials attached)
Summary: Review results of the Board self-assessment.
Leader: Bill Gagliano
- 7. Strengthening Board/Management Partnership**
Summary: Strategies for the Board and management to work together
- 8. Partnership Discussions**
Group discussion.
Leader: Boston Consulting Group
- 9. Closing**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**October 14, 2004
11:30 A.M. – 2:30 P.M.**

**Grand Dominion IV (2nd Floor)
Westfields Marriott
Chantilly, VA**

AGENDA

- 1. Roll Call**
- 2. Approve minutes of the July 29, 2004 meeting**
- 3. Executive Compensation Matters (Executive Session)** (To be handed out at the meeting)
 - a. Discussion of Market Comparison Ratio for Biomedical Services Unit**
Summary: Continue discussion of market comparison ratio for Biomedical Services Unit
Presenter: Towers Perrin
Action requested: None.
 - b. Discussion on ARC Compensation Philosophy to Review the Written Summary**
Summary: Follow-up on Governance Committee request for written summary of ARC compensation philosophy.
Presenter: Towers Perrin
Action requested: None.
 - c. Review and Approve ARC Compensation for Disqualified Individuals**
Summary: Review FY04 results for the disqualified personnel and base salary recommendations for this group.
Presenter: Marty Evans and Towers Perrin
Action requested: Vote to approve base salary recommendations for the disqualified personnel.
 - d. Approve FY05 Senior Executive Annual Incentive Plan**
Summary: Review and approve new FY05 Senior Executive Annual Incentive Plan design.
Presenter: Towers Perrin
Action requested: Vote to approve FY05 Senior Executive Annual Incentive Plan.
- 4. CEO Performance Review (Executive Session)** (Materials attached)
Summary: Review CEO Performance Results.
Presenter: Bill Gagliano
Action requested: Review and approve CEO compensation adjustment.
Vote to recommend that the Executive Committee approve CEO compensation and formulate an official CEO evaluation for presentation by Governance Committee Chair.

SFC-ARC-A000239

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**October 14, 2004
11:30 A.M. – 2:30 P.M.**

**Grand Dominion IV (2nd Floor)
Westfields Marriott
Chantilly, VA**

AGENDA (cont'd.)

- 5. Review Board Evaluation Results** (Materials attached)
Summary: Report on the results of the Board Self-Evaluation.
Presenter: Bill Gagliano
Action requested: None.
- 6. Discussion of Desired New BOG Candidate Experience
and Qualifications for Input to Nominating Committee**
Summary: Discuss qualities, characteristics and skills needed in candidates
for the Board of Governors.
Presenter: Bill Gagliano
Action requested: None.
- 7. Discussion Regarding Chartered Unit Elected Governors** (Materials attached)
Eligible for Re-Election
Summary: Review current members of the Board of Governors eligible for re-election.
Presenter: Bill Gagliano
Action requested: None.
- 8. Other**

 - Meeting schedule

SFC-ARC-A000240

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**July 29, 2004
8:00 A.M. – 12:00 P.M.**

**Conference Rooms A&B
National Headquarters
2025 E Street, N.W.,
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approve Minutes of the May 20, 2003 meeting** (Minutes attached)
- 3. Executive Compensation Matters (Executive Session)**
 - a. Discuss New Outside Consulting Firm: Towers Perrin**

Summary: Discuss how Towers Perrin will work with ARC Governance Committee; set expectations.
Presenter: Towers Perrin
Action requested: None
 - b. Consideration and Approval of List of Disqualified Persons**

Summary: Review list of Disqualified Persons. Discuss potential modifications to the list.
Presenter: Rick Rogue
Action requested: Committee approval of Disqualified Persons List.
 - c. Discuss ARC Compensation Philosophy**

Summary: Discuss compensation philosophy for ARC as it relates to development of peer comparison list.
Presenter: Towers Perrin
Action requested: Gain concurrence in direction of compensation philosophy and development of peer comparison list.
 - d. Approve Base Salary Increase**

Summary: Review and approve salary action for direct reports to CEO
Presenter: Rick Pogue
Action requested: Committee approval of promotional increase.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**July 29, 2004
8:00 A.M. – 12:00 P.M.**

**2025 E Street, N.W.,
Conference Rooms A&B
National Headquarters
Washington, D.C.**

AGENDA (cont'd.)

e. Discuss Senior Executive Annual Incentive Plan

Summary: Discuss FY 04 senior executive plan participants' payouts.

Presenter: Rick Pogue

Action requested: None.

f. Discuss Biomedical Services Performance Management Plan

Summary: Discuss FY 04 Biomedical Services performance management plan payouts.

Presenter: Rick Pogue

Action requested: None.

**4. Discussion of the Process for Evaluating the President and CEO
(Executive session)**

Summary: Discuss the process for evaluating the President and CEO.

Presenter: Bill Gagliano

Action requested: None.

5. Review Board Evaluation Process (Materials attached)

Summary: Discuss the process for conducting the Board self-evaluation.

Presenter: Bill Gagliano

Action requested: None.

6. Other

- Meeting schedule

SFC-ARC-A000242

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**May 20, 2004
10:00 A.M. – 12:00 P.M.**

**Landmark 3
Renaissance Grand Hotel
St. Louis, Missouri**

AGENDA

- 1. Roll Call**
- 2. Approve Minutes** (Materials attached)
 - February 27, 2004
 - April 26, 2004
- 3. Approve Fiscal Year 2004-2005 Committee Meeting Dates**
- 4. Approve Proposed By-law Amendment** (Materials attached)
 - Amend Governance Committee Function Statement
- 5. Review Organizational Topics**
 - Review Process for Board Evaluation of CEO
 - Review Process for Board and Individual Assessments
 - Discussion of Mentor Assignments for New Board Members
- 6. Organization Demographics** (Materials attached)
- 7. Other**

*** Committee members meet with Towers Perrin at conclusion of Governance Committee meeting on May 20th and with Mercer at conclusion of Board meeting on May 21st.**

SFC-ARC-A000243

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**February 27, 2004
11:15 A.M. – 2:15 P.M.**

**National Headquarters
2025 E Street, N.W.,
Conference Room B
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of November 3, 2003 meeting** (Minutes attached)
- 3. Human Resources Update**
 - Status of engagement of compensation consultant
 - Human resources report
- 4. Proposed Changes to the National Youth Council Operating Guidelines** (Materials attached)
- 5. Report on Proposed By-law & Policy Manual Changes to Conform to Service Area Implementation**
- 6. Review and Recommend Process for Resolutions** (Materials attached)
- 7. Discussion of Committee Assignments, Leadership and Liaison Positions (Executive Session)**
- 8. Approve Settlement Agreement (Executive Session)**
- 9. Executive Session**
- 10. Other**
 - Discussion of future agenda items
 - Fiscal Year 2003-2004 meeting schedule (Materials attached)

SFC-ARC-A000244

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**April 26, 2004
10:00 A.M. – 12:00 P.M.**

**Folger Room
National Headquarters
2025 E Street, N.W.,
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Review RFP Summary**
- 3. Review Committee and Leadership Assignments (Executive Session)**
- 4. Other**

SFC-ARC-A000245

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**July 17, 2003
8:00 A.M. – 2:00 P.M.**

**2025 E Street, N.W., Conference Rooms B&C
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of the May 30, 2003 meeting. (Minutes attached.)**
- 3. Approval of Executive Compensation Matters. (Materials attached.)**
 - a. Approve List of Disqualified Persons.**
 - b. Approve Executive Base Salaries.**
 - c. Approve Senior Executive Annual Incentive Plan.**
 - d. Approve Biomedical Services Performance Management Plan.**
 - e. Approve Supplemental Executive Retirement Plan.**
 - f. Approve Long Term Incentive Plan.**
- 4. Evaluation of President and CEO. (Executive session.)**
- 5. Review Board Evaluation Process. (Materials attached.)**
- 6. Discuss Items for September Board Retreat.**
- 7. Appointment of Board Liaisons. (Materials attached.)**
- 8. Appointment of Mentors for New Board Members.**
- 9. Discussion of At-Large Board Positions.**
- 10. Revisions of Section 3.8 of By-laws (Materials attached.)**
- 11. Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**September 11, 2003
8:00 A.M. – 10:00 A.M.**

**Westfields Marriott
Chantilly, Virginia**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of the July 17, 2003 meeting. (Minutes attached.)**
- 3. Response to 2003 Resolutions Committee.**
- 4. Review of Thresholds for FY03 SEAIP Awards. (Materials attached.)**
- 5. Review Board Self-Evaluation Process and Results.**
- 6. Appointment of Board Liaisons and Mentors for New Board Members.**
- 7. Approval of Amendment to Biomedical Services Performance Management Plan. (Materials attached.)**
- 8. Approve National Youth Council Operating Procedures. (Materials attached.)**
- 9. Discussion of Desired New BOG Candidate Experience and Qualifications for Input to Nominating Committee. (Executive session.)**
- 10. Discussion Regarding Chartered Unit Elected Governors Eligible for Re-Election.**
- 11. Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

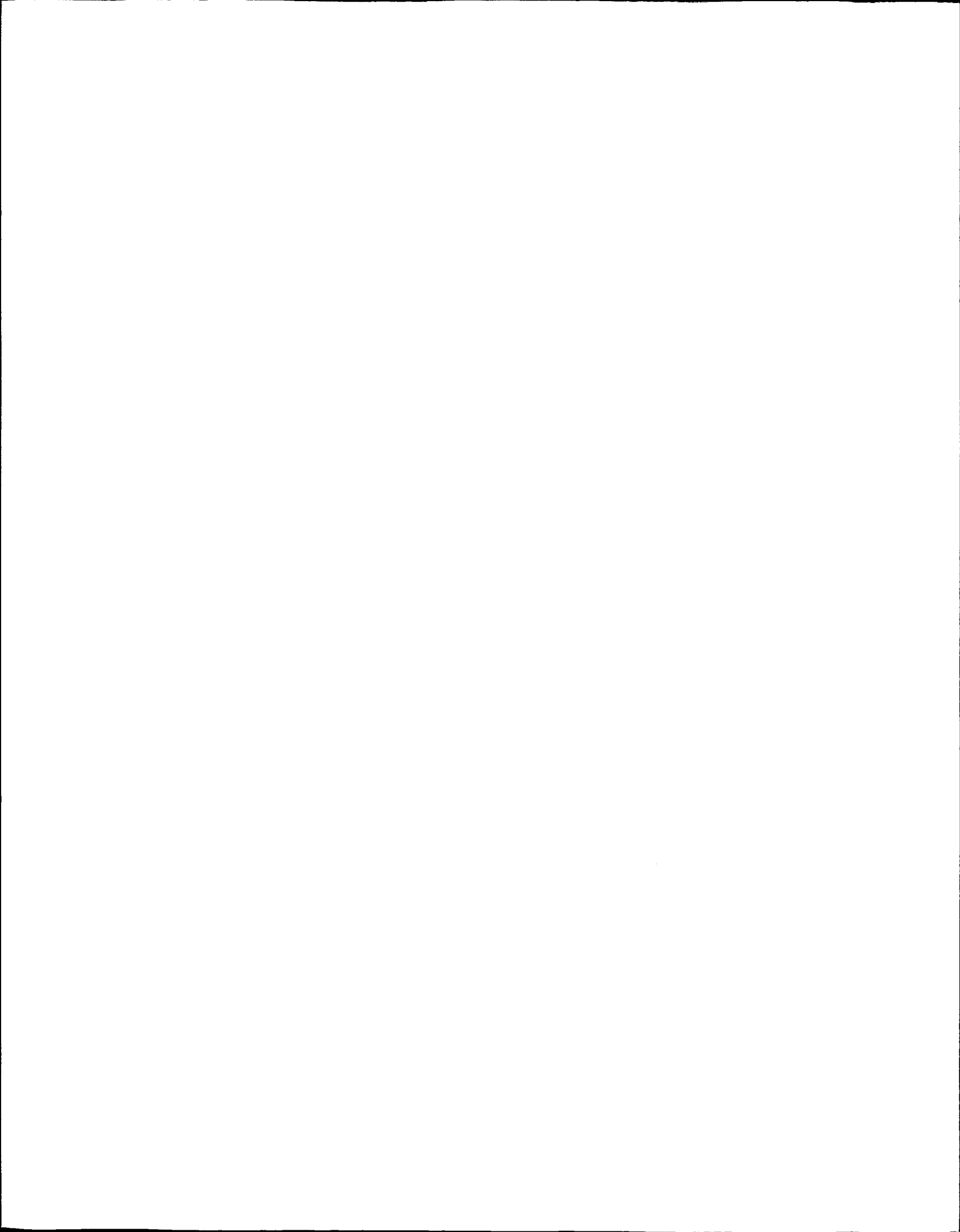
MEETING OF THE GOVERNANCE COMMITTEE

**November 4, 2003
8:00 A.M. – 11:00 A.M.**

**National Headquarters
2025 E Street, N.W. ,
Conference Room C&D
Washington, D.C. 20006**

AGENDA

- 1. Roll Call.**
- 2. Approve of Minutes of September 11, 2003 Meeting** (Materials attached)
- 3. Compensation Matters (Executive Session)** (Materials attached)
 - Approve Vice President International Service Compensation
 - Approve the Senior Annual Executive Incentive Plan with Inclusion of Financial Thresholds
 - Approve Possible Settlement of Personnel Matter Involving Disqualified Person
 - Other
- 4. Recommendation of Committee Appointment**
 - Appoint Ann Kaplan to the Finance Committee (Materials attached)
 - Recommend Anna Cabral as an At-large Member
- 5. Discussion Regarding National Youth Council's Proposed Adopt-A-Governor Program** (Materials attached)
- 6. Discussion of Candidacy of Potential Second Term Governors (Executive Session)**
- 7. Review Comments from Board Evaluation** (Materials attached)
- 8. Discussion of Nominations Process for Board Chairman** (Executive Session)
- 9. Other.**



AMERICAN RED CROSS
BOARD OF GOVERNORS

HUMAN RESOURCES COMMITTEE
MAY 30, 2002
9:15 - 11:15 A.M., MST

Curtis B Room, Hyatt Regency Hotel
Phoenix, AZ

AGENDA

1. **Roll Call.**
2. **Approve Minutes of the October 26, 2001 Meeting.** (Mailed to the Committee on February 8, 2002.)
3. **Status of the Life and Health Benefits Plan.**
4. **Status Report on Human Resources and Organization Development's Strategic Commitments.**
5. **Report from the Youth Advisory Council.**
6. **Future Reporting Status of the Advisory Councils and Boards of Trustees.** (Materials attached.)
7. **Discussion about the Retirees Advisory Council and the Retirement System Board of Trustees.** (Materials attached.)
8. **Other.**

SFC-ARC-A000249

**AMERICAN RED CROSS
HUMAN RESOURCES COMMITTEE**

E Street, Garden Level Conference Room
Friday, October 26, 2001 1:45 – 3:45 PM
Washington, DC

AGENDA

1. Roll Call
2. Approval of the Minutes of the May 17, 2001 Meeting. (Minutes mailed to committee on October 12, 2001). **Action**
3. Volunteer Issues
4. Corporate Diversity Issue – Diversity Initiatives
5. Employee Healthcare Progress
6. Human Resources/Payroll Information Update
7. Human Resources and Organization Development Strategy
8. Other

**AMERICAN RED CROSS
HUMAN RESOURCES COMMITTEE**

**Thursday, May 17, 2001 9:00 – 11:00 a.m.
Hilton Charlotte & Towers, Charlotte Room
Charlotte, NC**

AGENDA

1. Roll Call
2. Approval of the Minutes of the March 3, 2001 Meeting. (Minutes attached). **Action**
3. Volunteer Issues.
 - a). Volunteer Census.
 - b). Volunteers and Weapons of Mass Destruction Preparedness.
 - c). Strategic Review of Volunteers, Youth and Nursing.
 - d). Youth Affirmation (Materials only).
4. Corporate Diversity Issue – Diversity Consultant Training Update.
5. Employee Issue – Progress Report on Consolidation of Healthcare Plans.
6. Annual Report and Recommendations from the ARC Retiree Advisory Council.
(Materials only).
7. Other.

**AMERICAN RED CROSS
HUMAN RESOURCES COMMITTEE**

E Street, Garden Level Conference Room
Saturday, March 3, 2001
11:45 – 1:45 p.m.

AGENDA

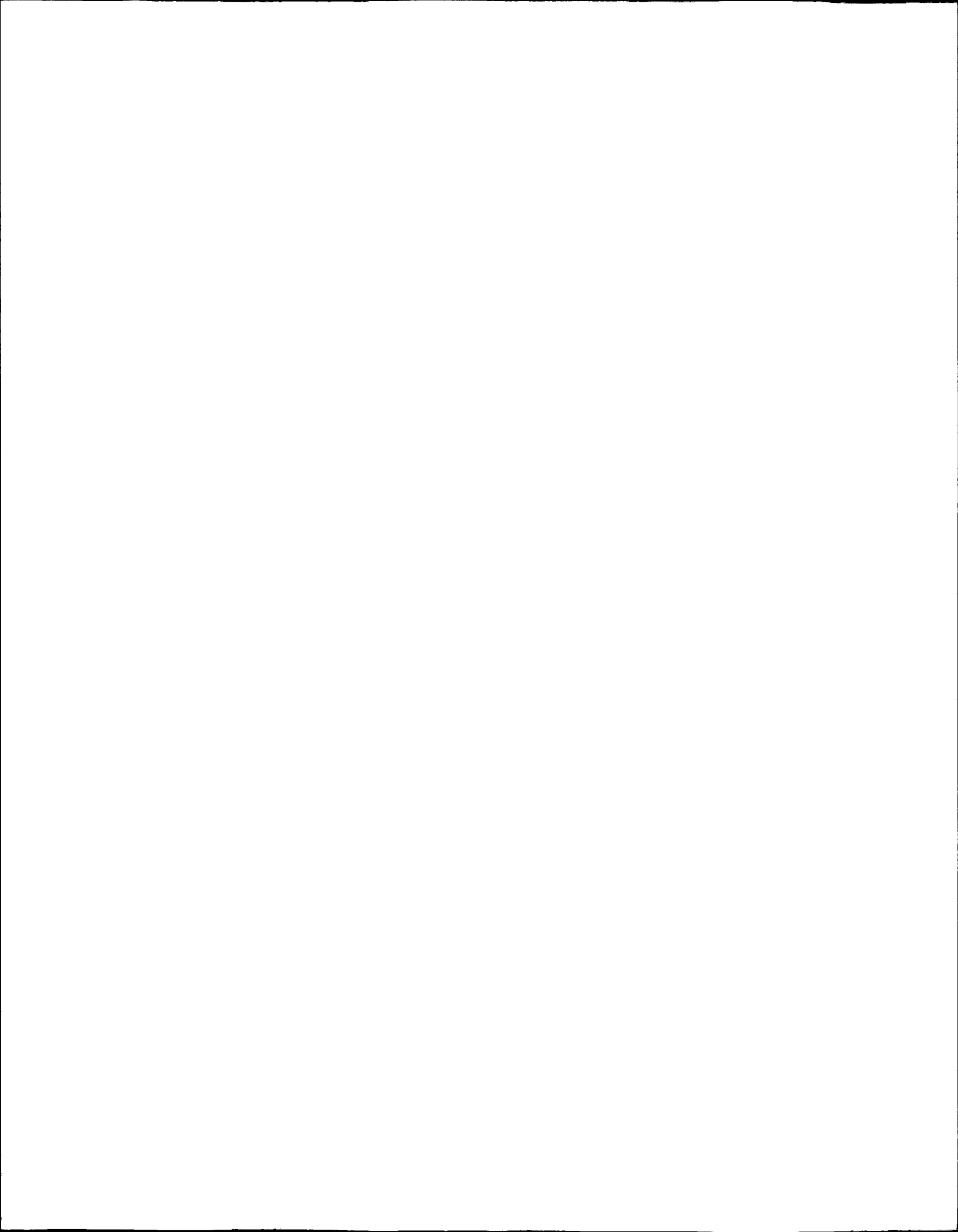
1. Roll Call
2. Approval of the Minutes of the October 21, 2000 Meeting. (Minutes mailed to committee on December 7, 2000). **Action item.**
3. Paid Staff Issues.
 - a) Strategic Review of Human Resources.
 - b) Health Plan Review.
4. Corporate Diversity Issues – Implementation of NDAC Recommendations.
 - a) Training Programs.
 - b) Diversity Plans.
5. Other

**AMERICAN RED CROSS
HUMAN RESOURCES COMMITTEE**

Saturday, October 21, 2000
11:00 a.m.

AGENDA

1. Roll Call
2. Approval of the Minutes of the May 19, 2000 Meeting. (Minutes mailed to committee on June 28, 2000). **Action item.**
3. Paid Staff issues.
 - a) Management update on Human Resources policy issues.
 - b) Progress Report: Web Base Learning System.
4. Volunteer Staff issues.
 - Volunteer managers.
 - Volunteer leadership development.
 - Teen volunteer market research.
 - Nursing initiatives.
5. Corporate Diversity issues.
 - a) Annual report from the National Diversity Advisory Council. (Materials attached)
 - b) Strategic discussion topic: Diversity in the Red Cross. (Materials attached)



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE DISASTER SUB-COMMITTEE

**July 28, 2004
4:00-5:30 P.M.**

**Conference Room NW4-091
2025 E Street, NW
Washington, DC**

- | | | |
|------|---|--------------|
| I. | Chair's Welcome and Opening Remarks
--Time: 10 minutes | Rick Grinnan |
| II. | Sub-Committee—member expectations for FY05
--Time: 20 minutes | Members |
| III. | Disaster Changes **
--Time: 25 minutes

--DSHR
--Response Enhancement Opportunities | Joe Becker |
| IV. | WMD/T Planning **
--Time: 20 minutes | Joe Becker |
| V. | Mass Care Feeding—Cisco Project
--Time: 10 minutes | Rick Grinnan |

** Primary discussion

SFC-ARC-A000113

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE DISASTER AND CHAPTER SERVICES COMMITTEE

**October 28, 2005
9:30 A.M. – 12:00 P.M.**

**Conference Rooms C and D
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

**Domestic Number: 1-800-321-3913
International Number: 1-847-413-2419
Pass Code: 8833691#
Host: Sue Hassmiller
Webex Meeting Key: 7054129694740**

AGENDA

- | | | |
|-----------|---|-----------------------|
| 1. | Chair's Call to Order | Sue Hassmiller |
| 2. | Roll Call | Brian McArthur |
| 3. | Consent Agenda | Sue Hassmiller |
| | a. Action: Vote to approve minutes of
May 25, 2005 meeting | |
| | b. Action: Vote to recommend Board approval
of Charter Actions | |
| 4. | Briefing and Discussion: Hurricanes Katrina and Rita | Alan McCurry |
| | Status update and discussion | |
| 5. | Executive Session | Sue Hassmiller |
| 6. | Adjournment | Sue Hassmiller |
| | a. Meeting evaluation form | |
| | b. Meeting schedule | |

SFC-ARC-A000114

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
THE DISASTER AND CHAPTER SERVICES COMMITTEE**

**May 25, 2005
9:30 A.M. – 11:30 A.M.**

**Conference Room: Level B2 – Golden Gate B2
San Francisco Marriott Hotel
55 Fourth Street
San Francisco, CA**

AGENDA

- | | |
|--|---|
| 1. Chair's Welcome | Sue Hassmiller |
| 2. Roll Call | Brian McArthur |
| 3. Consent Agenda | Sue Hassmiller |
| a. Action: Vote to approve Minutes of April 19, 2005 Meeting | |
| b. Action: Vote to recommend Board approval of Charter Actions | |
| 4. Briefing: Subcommittee Reports | |
| a. Chapter Services Subcommittee Report | Glenn Sieber |
| b. Disaster Services Subcommittee Report | Rick Grinnan |
| 5. Action: Vote to recommend Board approval of Management's Recommendation May 2005 | Sue Hassmiller/
Glenn Sieber/
Joe Becker |
| Presentation of recommendations for approval | |
| 6. Action: Vote to approve Community Presence Framework | Jim Starr |
| Endorsement of the conceptual framework | |
| 7. Briefing: Questions regarding advance reading materials | Alan McCurry |
| Volunteerism Task Force Report implementation update | |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
THE DISASTER AND CHAPTER SERVICES COMMITTEE**

**May 25, 2005
9:30 A.M. – 11:30 A.M.**

**Conference Room: Level B2 – Golden Gate B2
San Francisco Marriott Hotel
55 Fourth Street
San Francisco, CA**

AGENDA

- | | | |
|------------|--|-----------------------|
| 9. | Resolution: Resolution Honoring Sue Richter | Sue Hassmiller |
| 10. | Adjournment | Sue Hassmiller |
| | a. Meeting evaluation form | |
| | b. Meeting schedule | |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
THE DISASTER AND CHAPTER SERVICES COMMITTEE**

**April 19, 2005
2:30 P.M. – 5:30 P.M. EDT**

**National Headquarters
Conference Rooms C&D
2025 E Street, N.W.
Washington, D.C.**

**Domestic Call Number: 1 (800) 414-9222
International Call Number: 1 (847) 413-3402
Confirmation Number: 11183952
Host: Sue Hassmiller**

AGENDA

- 1. Chair's Welcome** Sue Hassmiller
- 2. Roll Call** Brian McArthur
- 3. Consent Agenda** Sue Hassmiller
Action: Approve Minutes of February 10, 2005 Meeting
- 4. Briefing: AFES panel** Sue Hassmiller
- 5. Discussion: AFES** Glenn Sieber
- 6. Advance reading materials:**
 - a. Volunteerism Task Force Kate Forbes
 - b. Hurricanes Lessons Learned Implementation and Preparation for 2005 Season Joe Becker

These items will not be addressed during the meeting – please call the authors indicated with any questions.
- 7. Executive Session** Sue Hassmiller
- 8. Adjournment** Sue Hassmiller
 - a. Meeting evaluation forms
 - b. Meeting schedule

SFC-ARC-A000117

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
THE DISASTER AND CHAPTER SERVICES COMMITTEE**

**February 10, 2005
8:00 A.M. – 10:30 A.M.**

**National Headquarters
Conference Rooms A&B
2025 E Street NW
Washington, D.C.**

AGENDA

- | | |
|---------------------------|-----------------------|
| 1. Chair's Welcome | Sue Hassmiller |
| 2. Roll Call | Brian McArthur |
| 3. Consent Agenda | Sue Hassmiller |

- a. Action: Approve Minutes of the December 3, 2004 Meeting
- b. Action: Vote to recommend Board approval of the following items:

Chapter Assessment Amount

Chapter Assessment Amount determined based upon an annual evaluation of the financial condition of the organization. The evaluation considers both historical performance trends and the most current financial information available.

Distribution of Delegates to the 2005 National Convention

The distribution to the full board that allocation between chapters (75%) and Biomedical Services field offices (25%) continues as in previous years

Charter Actions – Materials Attached

- | | |
|---|-------------------------------------|
| 4. Briefing: Update on Defining Community Presence | Jim Starr/
Terry Sicilia |
|---|-------------------------------------|

SFC-ARC-A000118

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
THE DISASTER AND CHAPTER SERVICES COMMITTEE**

**February 10, 2005
8:00 A.M. – 10:30 A.M.**

**National Headquarters
Conference Rooms A&B
2025 E Street NW
Washington, D.C.**

AGENDA (continued)

- | | |
|---|-----------------------|
| 5. Briefing: Report of the Disaster Services Subcommittee | Rick Grinnan |
| 6. Briefing: Report of the Chapter Services Subcommittee | Glenn Sieber |
| 7. Briefing: Questions regarding advance reading materials | Terry Sicilia |
| a. Shared services | |
| b. Hurricanes lessons learned | |
| c. Resolution I (2004 Convention) follow-up | |
| d. Coordinated Assistance Network | |
| 8. Briefing: AFES | Alan McCurry |
| Oral presentation and discussion regarding Armed Forces
Emergency Services | |
| 9. Briefing: Report of the Liberty Oversight Commission | Nita Clyde |
| Oral report on programmatic aspects of the September 11
Recovery Program | |
| 10. Adjournment | Sue Hassmiller |
| 11. Other | |
| a. Meeting evaluation form | |
| b. Meeting schedule | |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**MEETING OF
THE DISASTER AND CHAPTER SERVICES COMMITTEE**

**December 3, 2004
10:00 A.M. – 11:30 A.M. EST**

**Conference Call
Call-in Number: 888-417-2311, Passcode: 548892#**

AGENDA

1. **Chair's Welcome**
2. **Roll Call**
3. **Approval of Minutes of the October 14, 2004 Meeting** (Minutes attached)
Presenter: Sue Hassmiller
Action required: Vote to approve minutes
4. **Report of the Disaster Services Subcommittee**
Presenter: Rick Grinnan
Action required: None
5. **Volunteerism Study Report and Developments**
Presenter: Kate Forbes
Summary of agenda item: Oral Report and Discussion
Action required: None
6. **AFES Update**
Presenter: Alan McCurry
Summary of agenda item: Oral update
Action required: None
7. **Community Presence** (Materials attached)
Presenter: Terry Sicilia and Jim Starr
Summary of agenda item: Written update/discussion
Action required: None
8. **Adjournment**
Presenter: Sue Hassmiller
Closing Remarks
9. **Other** (Materials attached)
 - Meeting evaluation form
 - Meeting schedule

SFC-ARC-A000120

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**SPECIAL MEETING OF
THE DISASTER AND CHAPTER SERVICES COMMITTEE**

**October 14, 2004
2:30 P.M. – 4:30 P.M.**

**Washingtonian III Conference Room (1st floor)
Westfields Marriott
Chantilly, VA**

AGENDA

- 1. Chair's Welcome**
- 2. Roll Call**
- 3. Approval of Minutes of the July 29, 2004 Meeting** (Minutes attached)
Presenter: Sue Hassmiller
Action required: Vote to approve minutes
- 4. Hurricane Update**
Presenter: Joe Becker
Summary of agenda item: Oral update
Action required: No action
- 5. Resolutions I & II** (Materials attached)
Presenter: Terry Sicilia
Summary of agenda item: Follow-up plans
Action required: Vote to recommend Board approval of plans
- 6. Chapter Assessment Policy** (Materials attached)
Presenter: Julie-Reynes Hancock
Summary of agenda item: Proposal to revise Chapter Assessment
Action required: Vote to recommend Board approval of the
Chapter Assessment Policy
- 7. Report on "Community Presence"**
Presenter: Jim Starr and Terry Sicilia
Summary of agenda item: Oral status report
Action required: No action

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**SPECIAL MEETING OF
THE DISASTER AND CHAPTER SERVICES COMMITTEE**

**October 14, 2004
2:30 P.M. – 4:30 P.M.**

**Washingtonian III Conference Room (1st floor)
Westfields Marriott
Chantilly, VA**

AGENDA (cont'd.)

- 8. Technical Amendment to Board Policy Manual** (Materials attached)
and Standard Chapter Bylaws
Presenter: Mary Elcano
Summary of agenda item: Presentation of technical amendments
Action required: Vote to recommend Board approval of amendments
to the By-laws and Policy Manuals.
- 9. Other** (Materials attached)
• **Meeting schedule**
**Dr. Hassmiller informs the Committee that the meeting time of the December 3rd Disaster and
Chapter Services Committee has been changed. The new time is December 3rd from 7:00 am to
10:00 am.**
- 10. Adjournment**
Presenter: Sue Hassmiller
Closing Remarks

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF DISASTER AND CHAPTER SERVICES COMMITTEE

**July 29, 2004
8:00 A.M. – 12 P.M.**

**Folger Conference Rooms – SW 2158
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

AGENDA

1. **Chair's Welcome**
2. **Roll Call**
3. **Approval of Minutes of the May 20, 2004 Meeting** (Minutes attached)
Presenter: Sue Hassmiller
Action required: Vote to approve minutes
4. **Report of the Disaster Services Subcommittee** (Materials attached)
Presenter: Rick Grinnan
Summary of agenda item: Brief oral update on subcommittee; DSHR update
Action required: No action
5. **Report of the Chapter Services Subcommittee** (Materials attached)
Presenter: Glenn Sieber
Summary of agenda item: Oral update on subcommittee; charter actions
Action required: Vote to approve charter actions
6. **Service Reports**
 - **Service Report – AFES** (Materials attached)
Presenter: Julie Burger/Joe Becker
Summary of agenda item: AFES update
Action required: None
 - **Service Report – Preparedness**
Presenter: Lee Goldstein/Scott Conner
Summary of agenda item: Preparedness oral update
Action required: None

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF DISASTER AND CHAPTER SERVICES COMMITTEE

**July 29, 2004
8:00 A.M. – 12:00 P.M.**

**Folger Conference Rooms – SW 2158
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

AGENDA (cont'd.)

- 7. Update: Disaster Symposium**
Presenter: Alan McCurry
Summary of agenda item: Oral update on Symposium
Action required: None
- 8. Update: Service Areas**
Presenter: Terry Sicilia
Summary of agenda item: Oral update on implementation progress
Action required: None
- 9. Update: Chapter Performance Standards**
Presenter: Margaret James
Summary of agenda item: Oral update on progress in implementation
Action required: None
- 10. Update: Shared Services and ATLAS** (Materials attached)
Presenter: Jim Starr
Summary of agenda item: Update on decisions and implementation status
Action required: None
- 11. Financial Report – CSN** (Materials attached)
Presenter: Bob McDonald
Summary of agenda item: Brief financial update
Action required: None
- 12. Chapter Assessments** (Materials attached)
Presenter: Julie-Reynes Hancock
Summary of agenda item: Update on Chapter Assessment plans
Action required: None

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF DISASTER AND CHAPTER SERVICES COMMITTEE

**July 29, 2004
8:00 A.M. – 12:00 P.M.**

**Folger Conference Rooms – SW 2158
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

AGENDA (cont'd.)

- 13. Community Presence and Service Delivery in SSDAs** (Materials attached)
Presenter: Terry Sicilia
Summary of agenda item: Discussion item: In addressing issues under providing services in unchartered areas:
Question #1: What do communities need in terms of presence?
Question #2: What services should be provided in every community?
Question #3: What are performance expectations for service delivery in these areas?
Action required: None
- 14. Other** (Materials attached)
• **Meeting Schedule**
- 15. Adjournment**
Presenter: Sue Hassmiller
Closing Remarks

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF DISASTER AND CHAPTER SERVICES COMMITTEE

**May 20, 2004
1:00 P.M. – 4:00 P.M.**

**Landmark 5 & 6
Renaissance Grand Hotel
St. Louis, Missouri**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes** (Minutes attached)
 - Minutes of February 26, 2004
 - Minutes of February 27, 2004 Joint Disaster and Chapter Services Committee and Finance Committee
- 3. Report of the Disaster Services Subcommittee**
- 4. Report of the Chapter Services Subcommittee** (Materials attached)
- 5. Update: SYSCO Kitchen Trailer**
- 6. Update: Service Areas & Chapter Performance Standards** (Materials attached)
- 7. Volunteerism Task Force Actions** (Materials attached)
- 8. Report on Chapter Assessment Reengineering** (Materials attached)
- 9. Report on Field Leadership Development** (Materials attached)
- 10. Executive Session**
 - Committee Self-assessment of Past Year

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE DISASTER SUBCOMMITTEE

Thursday, March 25, 2004

3:30 P.M. – 4:30 P.M.

**National Headquarters
2025 E Street, N.W.
Washington, D.C.
And via Teleconference
(1-888-417-2311: Pass code: 484736#)**

AGENDA

- 1. Welcome and Introductions**
- 2. Report of Vice President, Response**
 - Introduction
 - Refocus on Disaster/America's Preparedness campaign
- 3. SYSCO Kitchen Trailer Status**
- 4. Minimum Level of Assistance**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF DISASTER AND CHAPTER SERVICES COMMITTEE

**April 1, 2004
1:00 P.M. – 4:00 P.M.**

**National Headquarters
Conference Rooms ___
2025 E Street, N.W.
Washington, D.C.
And by teleconference**

AGENDA

- | | |
|--|---------------------------|
| 1. Roll Call | 1:00 pm – 1:05 pm |
| 2. Approval of Minutes of the February 26, 2004 Meeting
Presenter: Ross Ogden
Action required: Vote on approval of minutes | 1:05 pm – 1:10 pm |
| 3. Report of the Disaster Services Subcommittee
Presenter: Sue Hassmiller
Summary of agenda item: Brief oral update on subcommittee
Action required: No action | 1:10 pm – 1:25 pm |
| 4. FY 05 Business Plan and Budget update
Presenter: Bob McDonald
Summary of agenda item: Update at high level on budget and actions taken to close gap
Action required: No action | 1:25 pm – 1:55 pm |
| 5. Recommendations from the Volunteerism Task Force
Presenter: TBA
Summary of agenda item: Discussion of brief provided in February
Action required: Possible vote on management-recommended actions | 1:55 pm – 3:00 pm |
| 6. Other <ul style="list-style-type: none">• Discussion of future agenda items• Schedule of Fiscal Year 2003-2004 meetings. | 3:00 pm -- 3:30 pm |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF DISASTER AND CHAPTER SERVICES COMMITTEE

**February 26, 2004
1:00 P.M. – 4:00 P.M.**

**National Headquarters
Conference Room – Folger Board Room
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of the January 22, 2004 Meeting**
- 3. Report of the Chapter Services Subcommittee** (Materials attached)
- 4. Report of the Disaster Services Subcommittee**
- 5. Report of the Liberty Oversight Commission**
- 6. Service Area Implementation Update**
- 7. Review of FY 03 Performance of the Chapter Services Network** (Materials attached)
- 8. Recommendations from the Volunteerism Task Force**
- 9. Recommendations on Chapter Performance Standards** (Materials attached)
- 10. Recommendations related to Chapter Assessment** (Materials attached)
- 11. Executive Session** (Materials attached)
- 12. Other** (Materials attached)
 - Discussion of future agenda items
 - Schedule of Fiscal Year 2003-2004 Meetings

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE DISASTER AND CHAPTER SERVICES COMMITTEE

**January 22, 2004
11:00 A.M. – 1:00 P.M.**

**National Headquarters
2025 E Street, N.W.
Washington, D.C.
And by Conference Call**

AGENDA

- | | |
|---|--------------------------------|
| 1. Roll Call | 11:00 a.m. – 11:05 a.m. |
| 2. Approval of Minutes of November 20, 2003 Meeting
Presenter: Ross Ogden
Action required: Vote to approve minutes | 11:05 a.m. – 11:10 a.m. |
| 3. Service Area Update <ul style="list-style-type: none">• General update on implementation of first two Service Areas.
Presenter: Terry Sicilia | 11:10 a.m. – 11:20 a.m. |
| 4. Chapter Performance Standards
Presenters: Jim Starr and Margaret James
Presentation of Chapter Performance Standards and open discussion.
Action required: No action | 11:20 a.m. – 12:00 p.m. |
| 5. Shared Administrative Services update
Presenter: Jim Starr
Update on scope and progress of shared services concept.
Action required: No action | 12:00 p.m. – 12:30 p.m. |
| 6. Update on Resolutions Process
Presenter: Mary Elcano
Update on recommended changes to the resolutions process
Action required: No action | 12:30 p.m. – 12:50 p.m. |
| 7. Other <ul style="list-style-type: none">• Discussion of future agenda items• Schedule of Fiscal Year 2003-2004 Meetings | 12:50 p.m. – 1:00 p.m. |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE DISASTER AND CHAPTER SERVICES COMMITTEE

**November 20, 2003
1:00 P.M. – 4:00 P.M.**

**National Headquarters
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of September 11, 2003 Meeting** (Materials attached)
- 3. Charter Actions** (Materials attached)
- 4. Report of the Chapter Services Subcommittee**
- 5. Service Area Implementation Update** (Materials attached)
- 6. Report of the Disaster Services Subcommittee**
- 7. Report of the Liberty Fund Oversight Commission** (Materials attached)
- 8. TogetherWe Prepare Update.** (Materials attached)
- 9. Strategic Scorecard** (Materials attached)
- 10. Chapter Performance Standard Update** (Materials attached)
- 11. Adjournment.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE DISASTER AND CHAPTER SERVICES COMMITTEE

**September 11, 2003
1:30 P.M. – 5:00 P.M.**

**Westfields Marriott
Chantilly, Virginia**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of July 17, 2003 Meeting.** (Minutes attached.)
- 3. Charter Actions.** (Materials attached)
- 4. September 11 Recovery Program Update.**
- 5. Single Family Disaster Update.** (Materials attached)
- 6. AFES Examination.**
- 7. Manager Turnover in Key Chapters.**
- 8. Chapter Assessment.** (Executive session.)
- 9. Refining the Chapter Delivery System.** (Executive session.)
- 10. Other.**

AMERICAN RED CROSS
BOARD OF GOVERNORS

DISASTER AND CHAPTER SERVICES COMMITTEE MEETING

May 29, 2003
8:15 am – 11:00 am CDT
Ballroom 9
Indianapolis Marriott
Indianapolis, IN

AGENDA

1. Roll Call.
2. Approval of the Minutes of the April 10, 2003 meeting. (Minutes to be provided under separate cover) **Action**
3. Chapter Charter and Jurisdiction Recommendations. (Materials attached) **Action**
4. Update on Strategic Alliance Committee - Progress of Designated Work Groups and Initiatives. (Materials attached)
 - a. Service Area Development
 - b. Shared Administrative System
 - c. Chapter Rechartering/Accreditation
5. Update strategic plan and FY 2004 budget as it relates to Disaster and Chapter Services.
6. Briefing on chapter readiness to meet new MUST service of responding to all single family emergencies. (Materials attached)
7. Task Force on Volunteerism – Project Update (Materials attached)
8. Executive Session – Self Assessment of FY03 Committee Performance

AMERICAN RED CROSS
BOARD OF GOVERNORS

DISASTER AND CHAPTER SERVICES COMMITTEE MEETING

Thursday, April 10, 2003
2:00 pm – 5:30 pm
Irving Berlin Room,
430 17th Street NW, Washington DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the January 31, 2003 and March 27, 2003 meetings. (Minutes mailed with agenda.) **Action**
3. Update on Strategic Alliance Committee - Progress of Designated Work Groups and Initiatives. (Materials attached)
 - a. Disaster Task Force Implementation Update
 - b. Service Area Development
 - c. Shared Administrative System
 - d. Chapter Rechartering/Accreditation
 - e. Resolution III Advisory Committee
 - f. Volunteer Task Force
 - g. Financial Development Advisory Group
4. Strategic Issue: Paid and Volunteer Leadership Development and Succession Planning. (Materials attached)
5. Update on Diversity Plan. (Materials attached)
6. Disaster Services Update: Lessons learned from 9-11. (Materials attached)
7. Strategic Issues: Health & Safety Services and Youth & Community Services. (Materials attached)
8. Strategic Issues: Nursing.
9. Executive Session.

AMERICAN RED CROSS
BOARD OF GOVERNORS

MEETING OF THE DISASTER AND CHAPTER
SERVICES COMMITTEE

Thursday, March 27, 2003
11:00 a.m. to 12:00 p.m., EST
Via Conference Call

Conference Call No. (888) 417-2311
Passcode 704873#

AGENDA

1. Roll Call.
2. Briefing on Strategic Plan and FY04 Funding Priorities: Implications For Disaster And Chapter Services.
3. Other.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**JOINT MEETING OF THE
DISASTER AND CHAPTER SERVICES COMMITTEE
AND
FINANCE COMMITTEE**

**Friday, February 27, 2003
4:30 P.M. – 5:00 P.M.**

**National Headquarters
Conference Room C&D
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Fiscal Year 2005 Chapter Assessment**
- 3. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

DISASTER AND CHAPTER SERVICES COMMITTEE MEETING

**Friday, January 31, 2003
8:00 am – 11:30 am
Irving Berlin Room,
17th Street NW, Washington DC**

AGENDA

1. Roll Call.
2. Approval of the Minutes of the November 19-20, 2002 meeting. (Minutes mailed with agenda.) **Action**
3. Chapter Charter and Jurisdiction Recommendations. (Materials attached) **Action**
4. Appoint Delegates to the 2003 Convention. (Materials attached) **Action**
5. Update on Strategic Alliance Committee - Progress of Designated Work Groups and Initiatives. (Materials attached)
 - a. Disaster Task Force Implementation Update
 - b. Service Area Development
 - c. Resolution III Advisory Committee
 - d. Shared Administrative System
 - e. Volunteer Task Force
 - f. Financial Development Advisory Group
 - g. Chapter Rechartering/Accreditation
6. Nationwide Disaster Readiness Assessment - presentation
7. Metrics for monitoring the Chapter Services Network - presentation
8. Update on Corporate Policy Education and Training (CPET) program. (See materials Audit Committee agenda item 3)
9. Briefing on ATLAS (Alliance for Technology Linking All Services). (Materials attached)
10. Executive Session.



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

DISASTER AND CHAPTER SERVICES COMMITTEE MEETING

San Francisco Airport Marriott
1800 Old Bayshore Highway
Burlingame, California

**Rancho Mirage Room
Wednesday, November 20, 2002
8:00 am - 12:00 pm
AGENDA**

1. Roll Call.
2. Biomedical Services Update: Donor Strategies and General Business.
3. Strategic Issue: Biomedical/Chapter Collaboration and Resolution of Conflict.
(Materials Attached)
4. Update on Disaster Services Implementation Plan. (Materials Attached)
5. Strategic Issue: New Disaster Services Strategy; Preparedness and Response Plans.
(Materials Attached)
6. Issues for Follow-up at January Committee Meeting.
7. Executive Session.

The Committee will join the Mountain Pacific Regional Committee for lunch at the conclusion of its Executive Session

SFC-ARC-A000138



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

San Francisco Airport Marriott
1800 Old Bayshore Highway
Burlingame, California

CHAPTER SERVICES SUBCOMMITTEE MEETING

Santa Barbara Room

**Tuesday, November 19, 2002
12:00 pm – 1:30 pm
AGENDA**

1. Chapter Charter and Jurisdiction Recommendations. (Materials attached to Disaster & Chapter Services Agenda 3) **Action**
2. California – Central Valley Chapters (Materials at Agenda 5.a.)
3. Pending Chapter Compliance Matters from Finance and Audit Committees
4. Other Chapter Updates

DISASTER SERVICES SUBCOMMITTEE MEETING

Santa Clara Room

**Tuesday, November 19, 2002
12:00 pm – 1:30 pm
AGENDA**

1. Disaster Services Implementation Plan (Materials Attached to Disaster and Chapters Services November 20 Agenda Item 4)



AMERICAN RED CROSS
BOARD OF GOVERNORS

DISASTER AND CHAPTER SERVICES COMMITTEE MEETING

San Francisco Airport Marriott
1800 Old Bayshore Highway
Burlingame, California

Santa Barbara Room
Tuesday, November 19, 2002
1:30 pm – 5:00 pm

AGENDA

1. Roll Call.
2. Approval of the Minutes of the September 12, 2002 meeting. (Minutes mailed with agenda.) **Action**
3. Chapter Charter and Jurisdiction Recommendations. (Materials attached) **Action**
4. Armed Forces Emergency Services.
 - a. Technology Update
 - b. Contingency Plans for Iraq (Materials attached, information only)
5. Update on Chapter Issues. (Materials attached)
 - a. Central California Valley Chapters.
 - b. San Diego Imperial Counties Chapter- Three Month Summary.
6. Briefing on Strategic Alliance Committee.
7. Executive Session – Discussion: FY03 Committee Objectives and Evaluation.
8. Recess.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

DISASTER AND CHAPTER SERVICES COMMITTEE MEETING

Room 123,
18th Street, NW, Washington DC

**Thursday, September 12, 2002
9:00 am – 1:00 pm**

AGENDA

1. Roll Call.
2. Approval of the Minutes of the August 13, 2002 Meeting. (Minutes mailed with agenda.) **Action**
3. Chapter Charter and Jurisdiction Recommendations. (Materials attached.) **Action**
4. Update on Disaster and Service Delivery Network of the Future Task Forces.
5. Approval of FY 03 Disaster and Chapter Services Committee Strategic Issues.
6. Strategic Issue: 9-11 Service Delivery and Liberty Fund Stewardship.
7. Strategic Issue: Compliance Activities: Key Policies, Education and Enforcement.
8. Strategic Agenda for the National Youth Council.
9. Issues for Follow-up Prior to November Committee Meeting.
10. Executive Session.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

DISASTER AND CHAPTER SERVICES COMMITTEE MEETING

Clara Barton Room, 6th Floor
8111 Gatehouse Road, Falls Church, VA

**Monday, August 12, 2002
5:30 pm – 7:00 pm**

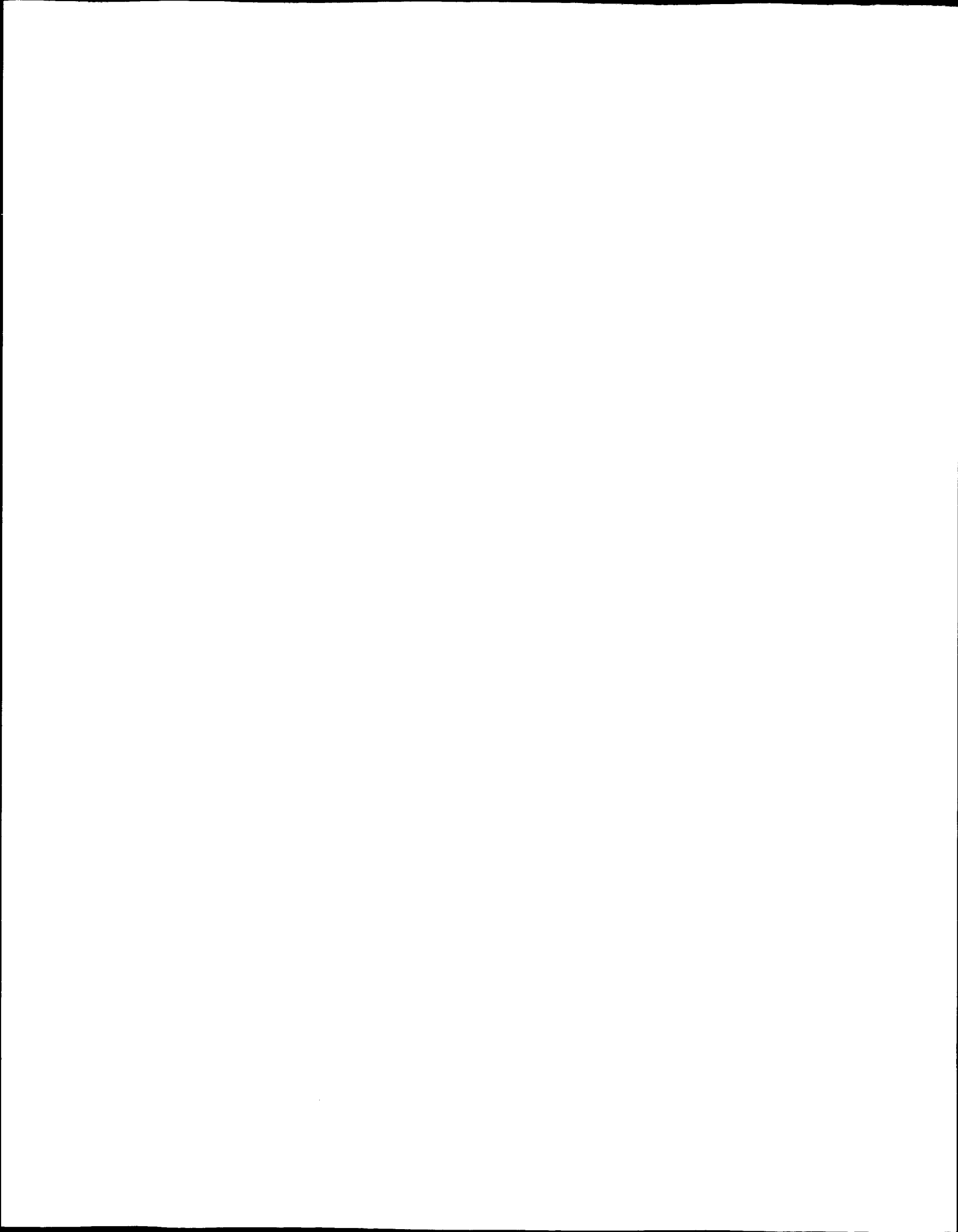
AGENDA

1. Roll Call
2. Introductions of Board Members and Staff.
3. Orientation to the Role and Responsibilities of the Disaster & Chapter Services Committee. (Material attached.)
4. Discussion of Committee's Priority Issues for the Year. (Material attached to cover letter.)
5. Tour of the Disaster Operations Center and AFES Call Center (Time permitting.)
6. Recess.

**Tuesday, August 13, 2002
8:00 am – 3:00 pm**

1. Roll Call.
2. Approval of the Minutes of the May 30, 2002 Meetings. **Action**
3. Chapter Charter and Jurisdiction Recommendations. (Materials attached.) **Action**
4. Update on Disaster Services and Service Delivery Network of the Future Taskforces.
5. Discussion and Reaction to Presentations.
6. Issues for Follow-up Prior to September Board Planning Retreat.
7. Executive Session.

SFC-ARC-A000142



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**October 28, 2005
2:00 P.M. – 3:00 P.M.**

**Conference Room TBD
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call** **Michelle Rhodd**
- 2. Consent Agenda** **Bonnie McElveen-Hunter**
 - a. Action: Vote to approve minutes of the July 25, 2005 meeting
 - b. Action: Vote to approve minutes of the September 4, 2005 meeting.
 - c. Action: Vote to approve minutes of the September 8, 2005 meeting.
 - d. Action: Vote to approve minutes of the September 19, 2005 meeting.
 - e. Action: Vote to approve minutes of the September 29, 2005 meeting.
 - f. Action: Vote to recommend Board approval of committee assignments for new Governors.
- 3. Action: Vote to Approve the Governance Committee's Recommendation Regarding the CEO's Compensation** **Joyce Hoffman**
 - a. Review and discuss CEO's FY 06 performance goals
 - b. Review and approve Governance Committee recommendations regarding the CEO's compensation.
- 4. Adjournment** **Bonnie McElveen-Hunter**

Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**July 25, 2005
3:30 P.M. – 5:30 P.M.**

**Conference Room A & B
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

AGENDA

**Domestic Number: 1 (800) 321-3913
International Number: 1 (847) 413-2419
Pass code: 5575553#
Host: Bonnie McElveen -Hunter
Webex Information: 70541220783587**

- 1. Roll Call** **Michelle Rhodd**

- 2. Consent Agenda** **Bonnie McElveen-Hunter**

Action: Vote to approve minutes of April 20, 2005 Meeting

- 3. Chairman's Report** **Bonnie McElveen-Hunter**

- 4. Briefing: Discuss Nominations Taskforce Recommendations** **Kate Forbes**

Discuss the modifications to the Board of Governors Nominations Process

- 5. Action: Vote Approve Proposed At-large Candidates** **Bonnie McElveen-Hunte
/ Marty Evans**

Approve election of at-large candidates to the Board of Governors.

- 6. Briefing: Report on Future Options for Red Cross History,
Education & Museum** **Marty Evans**

- 7. Briefing: Report of the CEO** **Marty Evans**
 - a. Update an Avian Flu Virus
 - b. Vote to approve Greater Los Angeles sale of two properties

SFC-ARC-A000144

MEETING OF THE EXECUTIVE COMMITTEE

**July 25, 2005
3:30 P.M. – 5:30 P.M.**

**Conference Room A & B
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

AGENDA

Domestic Number:	1 (800) 321-3913
International Number:	1 (847) 413-2419
Pass code:	5575553#
Host:	Bonnie McElveen -Hunter
Webex Information:	70541220783587

8. Reports: Committee Reports

Receive reports from the following Committee Chairs:

- a. Biomedical Services Committee
- b. Governance Committee
- c. International Services Committee
- d. Liberty Oversight Commission

**Rex Linder
Joyce Hoffman
Steve Carr
Nita Clyde**

9. Adjournment

Bonnie McElveen-Hunter

- a. Meeting schedule

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**April 20, 2005
8:00 A.M. – 10:00 A.M. EDT**

**Conference Room C&D
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

**Domestic Call Number: 1 (800) 264-7882
International Call Number: 1 (847) 413-3708
Confirmation Number: 11183964
Host: Mary Elcano
WebEx Meeting Key: 70541118396488**

AGENDA

- | | | | |
|-----------|------------------|--|-------------------------------|
| 1. | 8:05 a.m. | Roll Call | Michelle Rhodd |
| 2. | 8:10 a.m. | Consent Agenda | Bonnie McElveen-Hunter |
| | | a. Action: Vote to approve minutes of: <ul style="list-style-type: none">• January 12, 2005 Meeting• February 21, 2005 Joint Meeting the Biomedical Service Committee, the Executive Committee and the Finance Committee | |
| | | b. Action: Vote to approve Finance Committee Recommendation on the formation of Red Cross Receivables Company

Approve the formation of a Red Cross Receivable Company (RCRC as a special purpose entity created to facilitate the monetization of the Red Cross blood services receivables from hospitals ("blood receivables"). | |
| | | c. Action: Vote to approve the Greater New York Chapter Real Estate transaction

Approve the Greater New York Chapter's proposal to purchase and renovate a new chapter headquarters facility. | |
| 3. | 8:15 a.m. | Action: Vote to Approve Nominations Taskforce Report | Rex Linder |
| | | Discuss and approve on the Nominations Taskforce recommendations For the nominations process | |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**April 20, 2005
8:00 A.M. – 10:00 A.M. EDT**

**Conference Room C&D
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

**Domestic Call Number: 1 (800) 264-7882
International Call Number: 1 (847) 413-3708
Confirmation Number: 11183964
Host: Mary Elcano
WebEx Meeting Key: 70541118396488**

AGENDA (cont'd.)

- | | | | |
|-----------|-------------------|--|-------------------------------|
| 4. | 8:30 a.m. | Action: Vote on Committee and Leadership Assignments | Bill Gagliano |
| | | Approve committee and leadership assignments | |
| 5. | 8:50 a.m. | Briefing: Report of the CEO | Marty Evans |
| 6. | 9:30 a.m. | Reports: Committee Reports | |
| | | Receive reports from the following Committee Chairs: | |
| | | a. Disaster and Chapter Services Committee | Sue Hassmiller |
| | | b. Finance Committee | Sandy Belden |
| | | c. International Services Committee | Maurice Worth |
| | | • Approve establishing a branch office of the American Red Cross in Tirana, Albania. | |
| | | d. Liberty Oversight Commission | Nita Clyde |
| 7. | 10:00 a.m. | Adjournment | Bonnie McElveen-Hunter |

SFC-ARC-A000147

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**January 12, 2005
5:00 P.M. – 6:00 P.M.**

**Conference Call
Conference Call Number: 1-800-322-0079**

AGENDA

- | | |
|--|-------------------------------|
| 1. Roll Call | Michelle Rhodd |
| 2. Consent Agenda | Bonnie McElveen-Hunter |
| Action: Approve Minutes | |
| <ul style="list-style-type: none">• November 8, 2004• December 3, 2004 | |
| 3. Action: Approve Proposed Real Estate Transaction | Bob McDonald |
| The chapter seeks approval to purchase and renovate a new single headquarters building and to sell the existing four separate freestanding headquarters buildings. | |
| 4. Discussion: Second Vice Chair Position | Bonnie McElveen-Hunter |
| 5. Adjourn | Bonnie McElveen-Hunter |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**January 12, 2005
5:00 P.M. – 6:00 P.M.**

**Conference Call
Conference Call Number: 1-800-322-0079**

AGENDA

- | | |
|--|-------------------------------|
| 1. Roll Call | Michelle Rhodd |
| 2. Consent Agenda | Bonnie McElveen-Hunter |
| Action: Approve Minutes <ul style="list-style-type: none">• November 8, 2004• December 3, 2004 | |
| 3. Action: Approve Proposed Real Estate Transaction | Bob McDonald |
| The chapter seeks approval to purchase and renovate a new single headquarters building and to sell the existing four separate freestanding headquarters buildings. | |
| 4. Discussion: Second Vice Chair Position | Bonnie McElveen-Hunter |
| 5. Adjourn | Bonnie McElveen-Hunter |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**December 3, 2004
12:00 P.M. – 1:00 P.M.**

**CONFERENCE CALL
Conference Call Number: 1-888-417-2311
Pass code: 547835#**

AGENDA

- 1. Roll Call**
- 2. Report of the Chief Executive Officer (Executive Session)**
- 3. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**November 8, 2004
11:15 A.M. –**

**Conference Call
Conference Call Number: 1-888-792-8464**

AGENDA

- 1. Roll Call**
- 2. Approve Minutes of October 15, 2004** (Materials attached)
Action requested: Vote to approve the minutes.
- 3. Chief Executive Officer's Matters (Executive Session)**
- 4. Approve Proposed Real Estate Transaction** (Materials attached)
Summary: Review proposed sale and/or lease of Greater New York Chapter building.
Presenter: Robert McDonald
Action requested: Vote to approve the proposed transaction.
- 5. Committee Reports**
 - a. Report of the Audit Committee meeting (Materials attached)
 - Recommend approval of the Audited Financial Statements
 - b. Report of the Biomedical Services Committee meeting
 - c. Report of the Joint Finance and Governance Committee meetings (Materials attached)
 - Recommend approval of the Incentive Plan performance metrics
 - d. Report of the Finance Committee meeting (Materials attached)
 - Recommend approval of the proposed Debt Policy
 - e. Report of the Liberty Oversight Commission meeting
- 6. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**October 15, 2004
11:00 A.M. – 1:00 P.M.**

**Grand Dominion IV
Westfields Marriott
Chantilly, VA**

AGENDA

- 1. Roll Call**
- 2. Approve Minutes**
 - August 6, 2004 minutes (Materials attached)
 - September 9, 2004 minutesAction requested: Vote to approve the minutes.
- 3. Chief Executive Officer's Matters (Executive Session)**
 - a. Discuss CEO Self-Assessment (Materials attached)
 - Summary: Review CEO Self-Assessment
 - Presenter: Bill Gagliano
 - Action requested: None
 - b. Discuss Governance Committee recommendation of CEO Compensation
 - Summary: Review and approve Governance Committee recommendation regarding CEO's compensation.
 - Presenter: Bill Gagliano
 - Action requested: Vote to approve Chief Executive Officer's compensation.
- 4. General Counsel's Report**
 - Summary: Update on legal issues
 - Presenter: Mary Elcano
 - Action requested: None
- 5. Life and Health Plan**
 - Summary: Review and approve transfer of \$3.5M from the Retiree Premium Supplement Fund to the Life & Health Plan.
 - Presenter: Robert McDonald
 - Action requested: Vote to approve transfer
- 6. Other**
 - Meeting schedule (Materials attached)

SFC-ARC-A000152

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**August 6, 2004
10:00 A.M. – 12:00 P.M.**

**President's Office Conference Room
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

**Conference Call
Dial-in Number: 1-888-417-2311
Pass code: 997782#**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of May 20, 2003 meeting** (Minutes attached)
- 3. Approval of Proposed Massachusetts Bay Real Estate Matter** (Materials attached)
- 4. Approval of Proposed Resolution on Extension of PRDT** (Resolution attached)
- 5. Remarks by President & CEO**
- 6. Discuss 2004 National Convention Resolutions** (Materials attached)
- 7. Report of the National Convention Task Force**
- 8. Discuss October Board Retreat**
- 9. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**July 30, 2004
11:00 A.M. – 1:00 P.M.**

**Conference Room _____
2025 E Street, NW
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approve Minutes of May 20, 2004** (Minutes attached)
- 3. President's Report**
- 4. *[Introduction of New Chair]***
- 5. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**May 20, 2004
4:00 P.M. – 5:00 P.M.**

**Landmark 3
Renaissance Grand Hotel
St. Louis, Missouri**

AGENDA

- 1. Roll Call**
- 2. Approve Minutes** (Minutes attached)
 - April 2, 2004
 - May 7, 2004
- 3. President's Report**
- 4. Approve Fiscal Year 2004-2005 Committee Meeting Dates**
- 5. Executive Session**
 - Status on Red Cross Chair Search
- 6. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**April 2, 2004
8:00 A.M. – 2:00 P.M.**

**National Headquarters
Conference Rooms B&C & Conference Call
2025 E Street, N.W.
Washington, D.C**

AGENDA

- 1. Roll Call**
- 2. Approve Minutes of February 26, 2004** (Minutes attached)
Action required: Approve minutes
- 3. Approval of National Capital Area Chapter
District of Columbia Real Estate Project** (Materials attached)
- 4. President's Report (Executive Session)**
 - Background checks
 - Ketchum Assessment
 - Disaster Refocus/America's Readiness Campaign
- 5. Financial Report** (Materials attached)
- 6. Overview of Convention Role of BOG**
- 7. Committee Report**
 - Audit Committee
- 8. Other**
 - Discussion of future agenda items
 - Schedule of Fiscal Year 2003-2004 meetings (Materials attached)
- 9. Executive Session**
 - Discussion of Nominees for Board Chairman

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**February 26, 2004
4:00 P.M. – 6:00 P.M.**

**National Headquarters
Conference Rooms C&D
2025 E Street, N.W.
Washington, D.C**

AGENDA

- 1. Roll Call**
- 2. Approve Minutes of January 12 and 23, 2004 Meetings**
- 3. Volunteer Task Force Report
(Comments by Disaster and Chapter Services Chair – Ross Ogden)**
- 4. Ketchum Report (Overview)**
- 5. Budget** (Materials attached)
- 6. Executive Session**
- 7. Other**
 - Discussion of future agenda items
 - Schedule of Fiscal Year 2003-2004 meetings (Materials attached)

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**January 23, 2004
8:00 A.M. – 2:00 P.M.**

**2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of November 4, 2003 Meeting** (Minutes attached)
- 3. Chairman's Report**
 - International Conference (Geneva)
 - MDA
- 4. President and CEO's Report (Executive Session)**
 - Management Brief
 - NHQ Satisfaction Survey Results
- 5. Chief Financial Officer's Report** (Materials attached)
 - Approve resolution authorizing CFO to execute a General Agreement of Indemnity with Zurich American Insurance Company
 - Approve sale of Philadelphia property
- 6. Elections** (Materials attached)
 - Approve Investment Committee Appointments
 - Approve Endowment Board Appointments
- 7. General Counsel's Report**
- 8. Committee Reports**
 - Report of the Biomedical Services Committee
 - Approve authorization for additional fund for PRDT (Materials attached)
 - Report of the Disaster and Chapter Services Committee
 - Approve Charter Actions (Materials attached)
 - Report of the Public Services Committee
- 9. Review 2004 Legislative Agenda** (Materials attached)
- 10. Executive Session**
- 11. Other**
 - Discussion of future agenda items
 - Schedule of Fiscal Year 2003-2004 Meetings (Materials attached)

SFC-ARC-A000158

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**November 4, 2003
4:00 P.M. – 6:00 P.M.**

**National Headquarters
2025 E Street, N.W., Conference Rooms C&D
Washington, D.C**

AGENDA

1. **Roll Call**
2. **Approve Minutes of September 11, 2003 Meeting** (Materials attached)
3. **Committee Appointment** (Materials attached)
 - **Approval of Ann Kaplan to the Finance Committee**
 - **Approval of Anna Cabral as an At-large Member**
4. **Approve Fiscal Year 2004 Consolidated Budget** (Materials attached)
5. **Election of Retirement System Board Trustee** (Materials attached)
6. **President and CEO's Report (Executive Session)**
 - **Information on International Meetings**
 - **Discussion of Equal Opportunity and Diversity Policies of Red Cross**
 - **Discuss 2005 Benefits Plan**
7. **Committee Reports**
 - **Report of the Audit Committee meeting**
 - **Report of the Biomedical Committee meeting**
 - **Approve Transplant Services & Research and Development Business Strategies resolution**
 - **Report of the Disaster and Chapter Services Committee**
 - **Report of the Governance Committee meeting**
 - **Report of the Public Support Committee**
 - **Report of the September 11 Oversight Commission meeting**
8. **Review September Board Retreat Evaluation** (Materials attached)
9. **Other.**

SFC-ARC-A000159

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**September 11, 2003
12:15 P.M. – 1:15 P.M.**

**Westfields Marriott
Chantilly, Virginia**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of July 12, 2003 Meeting. (Minutes attached.)**
- 3. Chairman's Report.**
 - **Overview of the Retreat/Expected Outcomes.**
 - **Recommend Larry Fields to Biomedical Services Committee.**
 - **Approve Election of Ann Kaplan. (Resolution attached.)**
- 4. President and CEO's Report. (Executive Session.)**
- 5. General Counsel's Report.**
- 6. Resolution Process.**
- 7. Chief Financial Officer's Report.**
- 8. Approve Sale of Los Angeles Chapter Building. (Materials attached.)**
- 9. Review Proposed Change to BOG Policy 4.2.8. (Materials attached.)**
- 10. Committee Reports.**
- 11. Executive Session.**
 - **Approve CEO Compensation. (Materials attached.)**
- 12. Other.**

SFC-ARC-A000160

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE EXECUTIVE COMMITTEE

**July 18, 2003
8:00 A.M. – 2:00 P.M.**

**2025 E Street, N.W., Conference Rooms B&C
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of May 30, 2003 Meeting.** (Minutes attached.)
- 3. Retirement System Trustees.** (Materials attached.)
- 4. Chairman's Report.**
- 5. President and CEO's Report.** (in Executive Session.)
- 6. General Counsel's Report.**
- 7. Chief Financial Officer's Report.**
- 8. Strategic Reports.**
 - Governance Committee Report on 2004 Objectives
 - Disaster & Chapter Services Report on 2004 Objectives
- 9. Discussion of Single-Family Disasters As A Must Service.** (Materials attached.)
- 10. Privacy Policy.**
- 11. Approve Audit Committee Function Statement.** (Materials attached.)
- 12. Committee Reports.**
 - Governance Committee: Report on July 17, 2003 meeting.
 - Disaster & Chapter Services: Report on July 17, 2002 meeting.
 - Biomedical Services Committee: Report on July 17, 2003 meeting.
- 13. Executive Session.**
- 14. Other.**

SFC-ARC-A000161

**AMERICAN RED CROSS
MEETING OF THE EXECUTIVE COMMITTEE**

**JULY 17, 2003
1:00 – 4:00 P.M., EDT**

Conference Call and In-person

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of April 11, 2003 Meeting. (Minutes attached.)**
- 3. Chairman's Report.**
- 4. President and CEO's Report.**
- 5. General Counsel's Report.**
- 6. Consideration of Candidate for Re-election as Member-at-Large.**
- 7. Election of Non-Governor Members to Biomedical Services Committee.**
- 8. Leadership and Committee Recommendations of the Governance Committee. (Materials found at Board of Governors Agenda #11.)**
- 9. Approve Charter for Liberty Disaster Relief Fund and Sept. 11th Recovery Program Oversight Commission. (Materials found at Board of Governors Agenda #6.)**
- 10. Executive Session.**
- 11. Other.**



**AMERICAN RED CROSS
MEETING OF THE EXECUTIVE COMMITTEE**

**MAY 30, 2003
10:15 – 11:15 A.M., CST**

**Ballroom 8, Marriott Hotel
Indianapolis, Indiana**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of April 11, 2003 Meeting. (Minutes attached.)**
- 3. Chairman's Report.**
- 4. President and CEO's Report.**
- 5. General Counsel's Report.**
- 6. Consideration of Candidate for Re-election as Member-at-Large.**
- 7. Election of Non-Governor Members to Biomedical Services Committee.**
- 8. Leadership and Committee Recommendations of the Governance Committee. (Materials found at Board of Governors Agenda #11.)**
- 9. Approve Charter for Liberty Disaster Relief Fund and Sept. 11th Recovery Program Oversight Commission. (Materials found at Board of Governors Agenda #6.)**
- 10. Executive Session.**
- 11. Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

GOVERNANCE COMMITTEE MEETING

**April 21, 2003
10:00 am – 4:00 pm, EDT**

**17th Street Building, Central Committee Room
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of the December 23, 2002 meeting. (Minutes attached.)**
- 3. Review of Proposed Senior Executive FY 2004 Compensation, including Incentive Compensation Plan Components. (Materials attached.)**
 - a. Approve List of Disqualified Persons.**
 - b. Review Market Place Data.**
 - c. Executive Session**
- 4. Review and Approve Liberty Disaster Relief Fund and September 11th Recovery Program Charter. (Materials attached.)**
- 5. Review and Revise, as appropriate, Standing Committee Charters. (Materials attached.)**
- 6. Consider Committee and Leadership Assignments for 2003-2004. (Materials electronically transmitted by Chairman to Committee members on March 28, 2003.)**
- 7. Discussion of At-Large Candidate Qualifications. (Materials attached.)**
- 8. Other.**

GOVERNANCE COMMITTEE

Bill Gagliano, Vice Chair
Frederick H. Grein, Jr. Chairman
Susan Hassmiller
David McLaughlin *ex officio*

E.R. Mitchell, Jr.
Robert L. Smolen
Maurice W. Worth

Purpose and Authority

The Governance Committee is authorized to:

- (a) assess at least annually the effectiveness of the Board of Governors, as a whole, and of individual members of the Board in governing the organization;
- (b) establish the skills and experience to be sought in new Governor members, communicate these criteria to the Committee on Nominations and assist in recruiting new members to the Board of Governors;
- (c) work with the Committee on Nominations in assessing selected candidates for election at the Convention;
- (d) assess candidates proposed by the Chairman and the President for election as at-large members of the Board of Governors;
- (e) provide orientation, training and mentoring to Board members, as appropriate;
- (f) recommend, in consultation with the Chairman, to the Executive Committee, the slate of leadership positions, Committee and liaison assignments to be filled for the coming fiscal year;
- (g) conduct in concert with the Chairman, an annual review of the President and discuss the review with the Executive Committee and Board of Governors;
- (h) review in concert with the Chairman, and recommend for approval by the Executive Committee the compensation of the President and Chief Executive Officer; set and approve compensation for senior executives, including those who report directly to the President and Chief Executive Officer and such other executives as the Governance Committee may determine to be appropriate in carrying out their obligations pursuant to Section 4958 of the Internal Revenue Code; and set and approve all executive-level benefit programs, incentive compensation and programs; separation pay programs, and other employment related contractual arrangements. All actions taken by the Committee will be promptly reported to the Executive Committee and the Board of Governors.
- (i) provide oversight and assessment of the relationship between the Board of Governors and the President and other members of senior level management.

EXECUTIVE COMMITTEE MEETING

April 11, 2003
8:00 a.m. to 2:00 p.m.

18th Street Building, Room 123
National Headquarters
Washington, D.C.

AGENDA

1. Roll Call.
2. Approval of the Minutes of January 31, 2003 Executive Committee Meeting and March 5, 2003 Joint Meeting with Finance. (Minutes attached.)
3. Ratify Amended Consent Decree. (Materials mailed to full Board on March 20, 2003.)
4. Chairman's Report. (Materials attached.)
 - a. Next year's meeting dates
 - b. National Chair of Volunteers.
 - c. Resolution regarding Liberty Fund and Sept. 11th Recovery Program Oversight Commission.
5. President's Report in Executive Session.
6. General Counsel's Report.
7. Biomedical Services Update.
8. Chief Financial Officer's Report. (Materials attached.)
9. Committee Reports
 - a. Audit Committee.
 - b. Biomedical Services Committee.
 - c. Disaster & Chapter Services Committee.
 - d. Finance Committee.
 - e. Governance Committee.
 - f. International Services Committee.
 - g. Public Support Committee.
10. Presentation of Final Draft Strategic Plan. (Materials attached.)
11. Convention Briefing.
12. Executive Session.
13. Other.

AMERICAN RED CROSS
BOARD OF GOVERNORS

**SPECIAL JOINT MEETING
OF THE EXECUTIVE AND FINANCE COMMITTEES**

March 5, 2003
3:00 to 4:00 p.m., EST
Via Conference Call

Conference Call No. (888) 417-2311
Passcode 474384#

AGENDA

1. Roll Call.
2. Approval of Ground Sublease with Cal Poly Pomona Foundation, Inc. for Southern California Blood Services Region. (Material attached.)
3. Approval of Maximum Allowable Increase in Fiscal Year 2004 Chapter Assessment. (Material attached.)
4. Other.



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

EXECUTIVE COMMITTEE MEETING

**January 31, 2003
11:45 a.m. to 1:15 p.m.**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes from January 10, 2003. (Minutes attached.)**
- 3. Chairman's Report.**
- 4. President and Chief Executive Officer's Report.**
- 5. Update on Consent Decree.**
- 6. Other.**

EXECUTIVE COMMITTEE MEETING

**January 10, 2003
8:00 a.m. to 2:00 p.m.**

**18th Street Building, Room 123
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approval of the minutes of October 25 and October 31, 2002 meetings.
(Minutes attached.)**
- 3. President's Report in Executive Session.**
- 4. Approve Annual Legislative Agenda. (Materials attached.)**
- 5. Elect Trustees to the Endowment Board. (Materials attached.)**
- 6. Chairman's Report.**
 - a. Election of At-Large Governor Candidates.**
 - b. Appointment of General Counsel and Corporate Secretary.**
- 7. General Counsel's Report.**
- 8. Biomedical Services & Consent Decree Update.**
- 9. Chief Financial Officer's Report. (Materials attached.)**
- 10. Committee Reports**
 - a. Audit Committee.**
 - b. Biomedical Services Board.**
 - c. Disaster & Chapter Services Committee.**
 - d. Finance Committee. (Materials attached.)**
 - e. Governance Committee.**
- 11. Diversity Presentation.**
- 12. AFES/International Preparedness Presentation.**
- 13. "Together We Prepare" Presentation.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

GOVERNANCE COMMITTEE MEETING

December 23, 2002

9:00 – 10:30 am, EST

**17th Street Building, Central Committee Room
National Headquarters
Washington, D.C.**

A G E N D A

1. Roll Call.
2. Approval of Minutes of the October 24, 2002 meeting. (Minutes attached.)
3. Approve Senior Executive Incentive Compensation Plan. (Materials attached.)
4. Approve Committee assignments/changes.
5. Approve At-Large Candidate Recommendations. (Materials attached.)
6. Other..

GOVERNANCE COMMITTEE

Bill Gagliano, Vice Chair
Frederick H. Grein, Jr. Chairman
Susan Hassmiller
James R. Jones

David T. McLaughlin *ex officio*
E.R. Mitchell, Jr.
Robert L. Smolen
Maurice W. Worth

Purpose and Authority

The Governance Committee is authorized to:

- (a) assess at least annually the effectiveness of the Board of Governors, as a whole, and of individual members of the Board in governing the organization;
- (b) establish the skills and experience to be sought in new Governor members, communicate these criteria to the Committee on Nominations and assist in recruiting new members to the Board of Governors;
- (c) work with the Committee on Nominations in assessing selected candidates for election at the Convention;
- (d) assess candidates proposed by the Chairman and the President for election as at-large members of the Board of Governors;
- (e) provide orientation, training and mentoring to Board members, as appropriate;
- (f) recommend, in consultation with the Chairman, to the Executive Committee, the slate of leadership positions, Committee and liaison assignments to be filled for the coming fiscal year;
- (g) conduct in concert with the Chairman, an annual review of the President and discuss the review with the Executive Committee and Board of Governors;
- (h) review and, in concert with the Chairman and subject to approval of the Executive Committee, approve the compensation of the President, executive compensation policies generally, and any proposed severance of a senior level executive; and
- (i) provide oversight and assessment of the relationship between the Board of Governors and the President and other members of senior level management.

Composition

The Governance Committee shall be composed of not fewer than five nor more than seven members who may not also serve on the Finance or Audit Committees.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

GOVERNANCE COMMITTEE MEETING

**October 24, 2002
4:15 pm – 6:00 pm, EDT**

**18th Street Building, Room LL20
National Headquarters
Washington, D.C.**

AGENDA

1. Roll Call.
2. Approval of Minutes of the August 12, 2002 meeting. (Minutes attached.)
3. Briefing on IRS Regulations regarding Non-Profit Executive Compensation and Effect on Red Cross Compensation Programs. (Materials attached.)
 - a. Review and Consider Changes to Bylaws.
 - b. Review and Approve Senior Executive Incentive Plan and Executive Benefits. (In executive session)
 - c. Discuss Role of Committee in Chapter Executive Compensation.
4. Management Recommendations regarding Merger of Retiree Advisory Council with Association of Retirees of the American Red Cross. (Materials attached.)
5. Term of Office for Endowment Board of Trustees. (Materials attached to Finance Committee agenda 8.)
6. Evaluation of Governors Eligible for Re-nomination. (In executive session.)
7. Other.

SFC-ARC-A000172

GOVERNANCE COMMITTEE

Bill Gagliano, Vice Chair
Frederick Grein, Jr. Chairman
Susan Hassmiller
James Jones

David McLaughlin *ex officio*
E.R. Mitchell, Jr.
Robert Smolen
Maurice Worth

Purpose and Authority

The Governance Committee is authorized to:

- (a) assess at least annually the effectiveness of the Board of Governors, as a whole, and of individual members of the Board in governing the organization;
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- (c) work with the Committee on Nominations in assessing selected candidates for election at the Convention;
- (d) assess candidates proposed by the Chairman and the President for election as at-large members of the Board of Governors;
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- (f) recommend, in consultation with the Chairman, to the Executive Committee, the slate of leadership positions, Committee and liaison assignments to be filled for the coming fiscal year;
- (g) conduct in concert with the Chairman, an annual review of the President and discuss the review with the Executive Committee and Board of Governors;
- (h) review and, in concert with the Chairman and subject to approval of the Executive Committee, approve the compensation of the President, executive compensation policies generally, and any proposed severance of a senior level executive; and
- (i) provide oversight and assessment of the relationship between the Board of Governors and the President and other members of senior level management.

Composition

The Governance Committee shall be composed of not fewer than five nor more than seven members who may not also serve on the Finance or Audit Committees.

and the effectiveness of other org. committees

at least annually

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

October 31, 2002
8:00 a.m. to 9:30 a.m. EST
Via Conference Call

Conference Call: 1-888-417-2311
Passcode: 659210#

AGENDA

1. Roll Call.
2. Report from the Biomedical Services Board.
3. Communications Plan.
4. Discussion/Decision.
5. Other.

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

October 25, 2002
8:00 a.m. to 12:00 p.m., EDT

18th Street Building, Room 123
National Headquarters
Washington, D.C.

AGENDA

1. **Roll Call.**
2. **Approval of the Minutes of September 13, 2002 Meeting.**
(Minutes attached.)
3. **Executive Session.**
 - a. **Report from Governance Committee Regarding Re-nomination of Eligible Governors**
4. **Chairman's Report.**
5. **President's Report.**
 - a. **Consent Decree Update.**
 - b. **2025 E Street Building Recommendations.**
6. **General Counsel's Report.**
 - a. **Report of General Counsel Office Activities.**
7. **Chief Financial Officer's Report.** (Materials attached to Finance Committee agenda.)
8. **Report from Finance Committee.**
 - a. **Resolutions regarding Strategic Real Estate Plan. (Action)**
 - b. **Term Limits for Endowment Fund Members. (Action)**
9. **Report from Governance Committee.**
 - a. **Approve Merger of Retiree Advisory Council with Association of Retirees of the American Red Cross. (Action)**
 - b. **Committee's Responsibilities for Reviewing Executive Compensation Programs.**
10. **Strategic Issues for Governance Committee.**
11. **Other.**

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

September 13, 2002
7:00 a.m. to 8:45 a.m.

Jefferson Room, 2nd Floor
Airlie Conference Center
Warrenton, Virginia

A G E N D A

1. Roll Call.
2. Approval of the Minutes of the July 19, 2002 Meeting. (Minutes attached.)
3. Chairman's Report.
 - A. Code of Conduct Matter.
4. President's Report.
5. General Counsel's Report.
6. Status of Liberty Disaster Relief Fund.
 - A. Long-Term Program Implications.
 - B. Verrick Street Facility.
7. Other.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

GOVERNANCE COMMITTEE MEETING

**Via Conference Call
1-888-417-2311
Passcode: 429311#**

**Monday, August 12, 2002
4:00 pm – 5:00 pm, EDT**

AGENDA

1. Roll Call
2. Discuss Candidates for three (3) At-Large Vacancies on the Board of Governors.
3. Discuss Process for Evaluating Governors Eligible for Re-Nomination.
4. Appoint Board Liaisons to the National Committee on Nominations. **Action**
5. Appoint Mentors for New Governors. **Action**
6. Review Committee Matrix. (Materials attached.)
7. Executive Session.

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

July 19, 2002
8:00 a.m. to 12:00 p.m. EDT

18th Street Building, Room 123
National Headquarters
Washington, D.C.

A G E N D A

1. Roll Call.
2. Approval of the minutes of May 30, 2002; June 5, 2002, and June 27, 2002 meetings.
3. Executive Session.
 - a. Executive Compensation.
4. Chairman's Report.
 - a. Committee appointments for Ms. Lansing.
 - b. Proposed Travel Policy for Governors.
 - c. General Counsel and Secretary Appointment.
 - d. Recognition of 9-11 Anniversary.
5. Interim President's Report.
6. General Counsel's Report.
7. Report on Biomedical Services Board Meeting
 - a. Update on Consent Decree.
8. Chief Financial Officer's Report.
 - a. Finance/Investment Report.
 - b. Real Estate Approval.
 - c. Bareme Payment Status.
9. Presentation on Human Resources Information System.
10. Other.

**AMERICAN RED CROSS
MEETING OF THE EXECUTIVE COMMITTEE**

**JUNE 27, 2002
8:00 – 9:30 A.M., EDT**

**Central Committee Room
Washington, DC**

AGENDA

- 1. Roll Call.**
- 2. Recommendation of Candidate by Search Committee.**
- 3. Chairman's Acceptance of Nomination.**
- 4. Committee's Opportunity to Interview Candidate.**
- 5. Vote to Support Nomination to Full Board.**
- 6. Adjourn.**

AMERICAN RED CROSS

MEETING OF THE EXECUTIVE COMMITTEE

MAY 30, 2002

1:45 – 3:00 P.M., MST

Curtis A&B, Hyatt Regency Hotel
Phoenix, AZ

A G E N D A

- 1. Roll Call.**
- 2. Approval of Minutes April 26, 2002 Meeting. (Minutes attached.)**
- 3. Chairman's Report.**
- 4. Interim President and CEO's Report.**
- 5. General Counsel's Report.**
- 6. Report of the Ad Hoc Committee on Biomedical Services.**
- 7. Consideration of Candidates for Election/Reelection as At-Large Board Members.**
- 8. Election of Non-Governor Members.**
- 9. Recommendations of the Board Leadership Subcommittee.**
- 10. Executive Session.**
- 11. Other.**

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE

MAY 10, 2002
7:00 – 8:00 AM

Room 123, 18th Street Building
Washington, DC

A G E N D A

1. **Roll Call.**
2. **Board and Corporate Structure - Recommendation of Structure regarding Biomedical Services Reorganization.**
3. **Committee and Leadership Assignments.**
4. **Executive Compensation.**
5. **Other.**

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

April 26, 2002
8:00 a.m. to 2:00 p.m.

17th Street Building, Board of Governors Hall
National Headquarters
Washington, D.C.

AGENDA

1. Roll Call.
2. Approval of the Minutes of March 25, 2002 Meeting. (Minutes attached.)
3. Executive Session.
4. Chairman's Report. (Materials attached.)
 - a. Suggested Bylaws Amendment.
 - b. Proposed Meeting Schedule for 2003.
5. Interim President and Chief Executive Officer's Report. (Materials attached.)
 - a. Stage Setting- current Biomedical Services challenges.
 - b. Biomedical Services Fund Raising.
 - c. Streamlining Biomedical Services Organization.
 - d. Discussion/Recommendation for Alternative Structure for Biomedical Services.
6. Chief Financial Officer's Report.
 - a. Finance Report.
 - b. Real Estate Matter. (Material attached.)
 - c. Update on Overhead Reduction Analysis.
 - d. Chapter Assessment Recommendation.
7. Fund Raising Task Force Recommendations. (Materials attached)
8. Executive Session
 - a. General Counsel's Report. (To be sent under separate cover.)
 - b. Executive Compensation Recommendations.
 - c. Governance Task Force Recommendations. (Materials attached.)
9. Other.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

EXECUTIVE COMMITTEE MEETING

**March 25, 2002
8:00 a.m. to 12:00 p.m.
18th Street Building, Room 123**

AGENDA

- 1. Roll Call.**
- 2. Approval of the minutes of January 18, 2002 and February 21, 2002 meetings. (Minutes attached.)**
- 3. Chairman's Report.**
 - a. Update on At Large Candidates/Bill George Leave of Absence.**
 - b. Status of Disaster Services Reorganization.**
- 4. Interim Chief Executive Officer's Report.**
 - a. Liberty Disaster Relief Fund Update.**
 - b. Consent Decree Update.**
 - c. Update on Biomedical Services Reorganization.**
 - d. Communications Program.**
 - e. Contributions Academy Presentation.**
- 5. Chief Financial Officer's Report. (Materials attached.)**
 - a. Finance Report.**
 - b. Real Estate Approval Matters.**
 - c. Status of Overhead Reduction Initiative.**
- 6. Fund Raising Task Force Recommendations.**
 - a. Discussion on Verification System for Donor Intent.**
- 7. Governance Task Force - Revised Report.**
- 8. Other.**
- 9. Executive Session.**
 - a. Executive Compensation.**
 - b. Status of Search Process.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

EXECUTIVE COMMITTEE MEETING

**18th Street Building, Room 123
February 21, 2002
10:15 a.m. to 12:30 p.m.**

AGENDA

- 1. Roll Call.**
- 2. Chairman's Report.**
 - a. Update on At Large Candidates.**
- 3. Interim Chief Executive Officer's Report.**
 - a. Liberty Disaster Relief Fund Update.**
 - b. Consent Decree Update.**
- 4. Discussion on Biomedical Services Reorganization.**
- 5. Disaster Services Reorganization.**
- 6. Overhead Reduction Initiative.**
- 7. Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

EXECUTIVE COMMITTEE MEETING

**January 18, 2002
8:00 a.m. to 12:00 p.m.**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes from December 7, 2001. (Minutes attached.)**
- 3. Election of Endowment Fund Trustees. (Materials attached.)**
- 4. Update on PRDT and Revised Resolution. (Materials attached.)**
- 5. Chairman's Report.**
- 6. Interim Chief Executive Officer's Report.**
 - a. Liberty Disaster Relief Fund- Next Phase**
 - b. Update on Reorganizations.**
 - c. Consent Decree Update/ Biomedical Services.**
 - d. Other.**
- 7. Chief Financial Officer's Report. (Materials attached.)**
 - a. Liberty Disaster Fund Update.**
 - b. Finance and Investment Report.**
 - c. Real Estate Approval Matter.**
- 8. Chief Diversity Officer's Report.**
- 9. Fundraising Policy Task Force Report.**
- 10. International Policies Discussion.**
- 11. Executive Session.**
 - a. Governance Subcommittee Report. (Materials attached.)**
 - b. At-Large Candidates. (Materials attached.)**
 - c. Discussion of Retreat**
 - d. Report on Presidential Search Process.**
- 12. Other.**

SFC-ARC-A000185

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

EXECUTIVE COMMITTEE MEETING

**December 7, 2001
8:00 a.m. to 12:00 p.m., EST**

A G E N D A

- 1. Roll Call.**
- 2. Approval of Minutes from October 27, 2001 and November 10, 2001.**
(Minutes attached.)
- 3. Chairman's Report.**
- 4. Chief Financial Officer's Report. (Materials attached.)**
 - a. Liberty Disaster Fund Update.**
 - b. Finance and Investment Report.**
 - c. Real Estate Approval Matter.**
 - d. Status of 2025 E St. Building Project.**
- 5. Interim Chief Executive Officer's Report.**
 - a. Disaster Services Update.**
 - b. Biomedical Services/Consent Decree Update.**
 - c. Communications Update.**
 - d. International Policies Discussion.**
- 6. Adoption of Annual Legislative and Regulatory Agenda. (Materials attached.)**
- 7. Executive Session.**
- 8. Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**EXECUTIVE COMMITTEE MEETING
VIA CONFERENCE CALL**

**November 10, 2001
12:15 p.m. to 2:00 p.m.**

AGENDA

- 1. Roll Call.**
- 2. Chairman's Report.**
- 3. Interim Chief Executive Officer's Report. (Materials attached)**
 - a. Definition of the Liberty Fund. (Action)**
 - b. Extension of Family Gift Program. (Action)**
 - c. Ten Percent Retention of Liberty Disaster Fund Donations.
(Action)**
 - d. Participation in Coordinated Assistance Database. (Action)**
 - e. Resolution on the Strategic Blood Reserve. (Action)**
 - f. Resolution on the Liberty Disaster Fund Interest. (Action)**
- 4. Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS
EXECUTIVE COMMITTEE MEETING**

**October 27, 2001
7:30 – 9:30 a.m. EDT**

**National Headquarters
Washington, D.C.
Room 123, 18th Street Building**

AGENDA

1. Roll Call.
2. Approval of October 3, 2001 meeting minutes. (Minutes attached.)
3. Chairman's Report.
5. Committee Priorities.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

EXECUTIVE COMMITTEE MEETING

**October 3, 2001
8:00 a.m. to 1:00 p.m. EDT
Room 123, 18th Street building
American Red Cross National Headquarters
Washington, D.C.**

AGENDA

1. **Roll Call.**
2. **Approval of the minutes of September 14, 2001 meeting.**
3. **Chairman's Report.**
4. **President's Report.**
 - a. **President's Remarks.**
 - b. **Biomedical Issues. Ramesh Thadani**
 - c. **Chapter Issues. James Krueger**
5. **General Counsel's Report.**
6. **Report from Task Force on Nominations.**
7. **Chief Financial Officer Report.**
 - a. **Finance/Investment Report.**
 - b. **Real estate approvals.**
8. **International Issues.**
9. **Executive Session.**
10. **Other.**

SFC-ARC-A000189

American Red Cross
CONFIDENTIAL
10/03/01

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

EXECUTIVE COMMITTEE MEETING

**September 13, 2001
9:00 a.m. to 1:00 p.m.**

**18th Street Building, Room 123
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approval of the minutes of July 27, 2001 meeting. (Minutes attached.)**
- 3. Chairman's Report.**
- 4. President's Report.**
- 5. General Counsel's Report.**
- 6. Chief Financial Officer's Report.**
 - a. Finance/Investment Report
 - b. Real estate approvals
- 7. International Issues.**
- 8. Report from Task Force on Nominations.**
- 9. Executive Session *(if needed)***
- 10. Other.**

SFC-ARC-A000190

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

EXECUTIVE COMMITTEE MEETING

**July 27, 2001
9:00 a.m. to 1:00 p.m.**

**18th Street Building, Room 123
National Headquarters
Washington, DC**

AGENDA

- 1. Roll Call.**
- 2. Approval of the Minutes of the June 22, 2001 Meeting. (Minutes attached)**
- 3. Chairman's Report.**
 - (a) Approval of Tentative 2002 Meeting Schedule. (Attached)**
 - (b) Consider Harold F. Oberkfell for Election as Non-Governor Candidate for Biomedical Services Committee. (Attached)**
- 4. President's Report.**
- 5. Third Century Campaign Discussion.**
- 6. International Discussion.**
- 7. General Counsel's Report.**
- 8. Chief Financial Officer's Report.**
 - (a) Finance and Investment Report.**
 - (b) Real Estate Matters Requiring Approval.**
- 9. Executive Session.**
- 10. Other.**

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

June 22, 2001
9:00 a.m. to 1:00 p.m.

18th Street Building, Room 123
National Headquarters
Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the May 17, 2001 Meeting. (Minutes attached.)
3. Chairman's Report.
4. President's Report.
 - (a) Relationship with Federation/MDA.
 - (b) Health Benefit Program.
 - (c) Convention Debriefing.
5. General Counsel's Report.
6. Chief Financial Officer's Report.
 - (a) Finance and Investment Report.
 - (b) Real Estate Matters Requiring Approval.
7. Other.
8. Executive Session.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

EXECUTIVE COMMITTEE MEETING

Thursday, May 17, 2001 – 4:30- 6:00 p.m., EDT

**Hilton Charlotte and Towers, Graves Room
Charlotte, North Carolina**

AGENDA

1. Roll Call.
2. Approval of Minutes of the April 13, 2001 Meeting (Minutes attached).
3. Report of the Chairman.
4. Report of the President and CEO.
5. Report of the General Counsel.
6. Proposed Revision to Bylaws regarding Biomedical Services Board and Committee on Nominations (Board of Governors Meeting Agenda item 7).
7. Consideration of Candidates for Election/Reelection as At-Large Board of Governors Members.
8. Election of Non-Governor Members to Board Committees.
9. Recommendations of the Board Leadership Subcommittee.
10. Other.

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

April 13, 2001
9:00 a.m. to 1:00 p.m.

18th Street Building, Room 123
National Headquarters
Washington, D.C.

AGENDA

1. Roll Call.
2. Approval of the Minutes of March 3, 2001 Meeting.
3. Executive Session.
4. Chairman's Report.
 - Update on Executive Compensation Subcommittee Meetings
5. President's Report.
6. General Counsel's Report.
7. Finance/Investment Report.
8. Board Leadership Recommendations/ Nominations Committee Update.
9. Discussion of Strategic Issues Coming Before Committees.
10. Other.

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

Saturday, March 3, 2001
7:00 a.m. to 8:00 a.m.

18th Street Building, Room 123
National Headquarters
Washington, D.C.

AGENDA

1. Roll Call.
2. Approval of the Minutes of January 19, 2001 meeting.
3. Report of the Chairman.
4. Report of the President and CEO.
5. Report of the General Counsel.
6. Other.

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

**January 19, 2001
8:00 a.m. to 12:00 p.m.**

**18th Street Building, Room 123
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approval of the minutes of December 8, 2000 meeting. (Minutes attached.)**
- 3. Executive Session.**
- 4. Chairman's Report.**
 - a. Revised Meeting Schedules and Procedures. (Materials attached.)**
 - b. Proposed Revisions to Board of Governors and Executive Committee Calendar. (Materials attached)**
 - c. Breakout topics for March meeting.**
- 5. President's Report.**
- 6. General Counsel's Report.**
- 7. Finance Report.**
- 8. Other.**

AMERICAN RED CROSS
BOARD OF GOVERNORS

EXECUTIVE COMMITTEE MEETING

**December 8, 2000
8:00 a.m. to 12:00 p.m.**

**18th Street Building, Room 123
National Headquarters
Washington, D.C.**

AGENDA

1. **Roll Call.**
2. **Approval of the minutes of October 21, 2000 and November 8, 2000 meetings. (Attached.)**
3. **Election of Endowment Fund Board Trustee. (Attached.)**
4. **Chairman's Report.**
5. **President's Report.**
6. **General Counsel Report.**
7. **Finance Report.**
8. **Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**EXECUTIVE COMMITTEE
SPECIAL MEETING**

**November 8, 2000
8:00 a.m. to 10:00 a.m.**

**18th Street Building, Room 123
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Report on Regulatory Review by Outside Consultant.**
- 3. Discussion of Modified Consent Decree.**
- 4. Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

EXECUTIVE COMMITTEE MEETING

**October 21, 2000
4:15 p.m. to 6:00 p.m.**

**18th Street Building, Room 123
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call.**
- 2. Approval of the Minutes of the September 29, 2000 Meeting. (Minutes attached.)**
- 3. Chairman's Remarks.**
- 4. President's Report.**
- 5. General Counsel's Report.**
- 6. Biomedical Strategic Discussion.**
- 7. Other.**

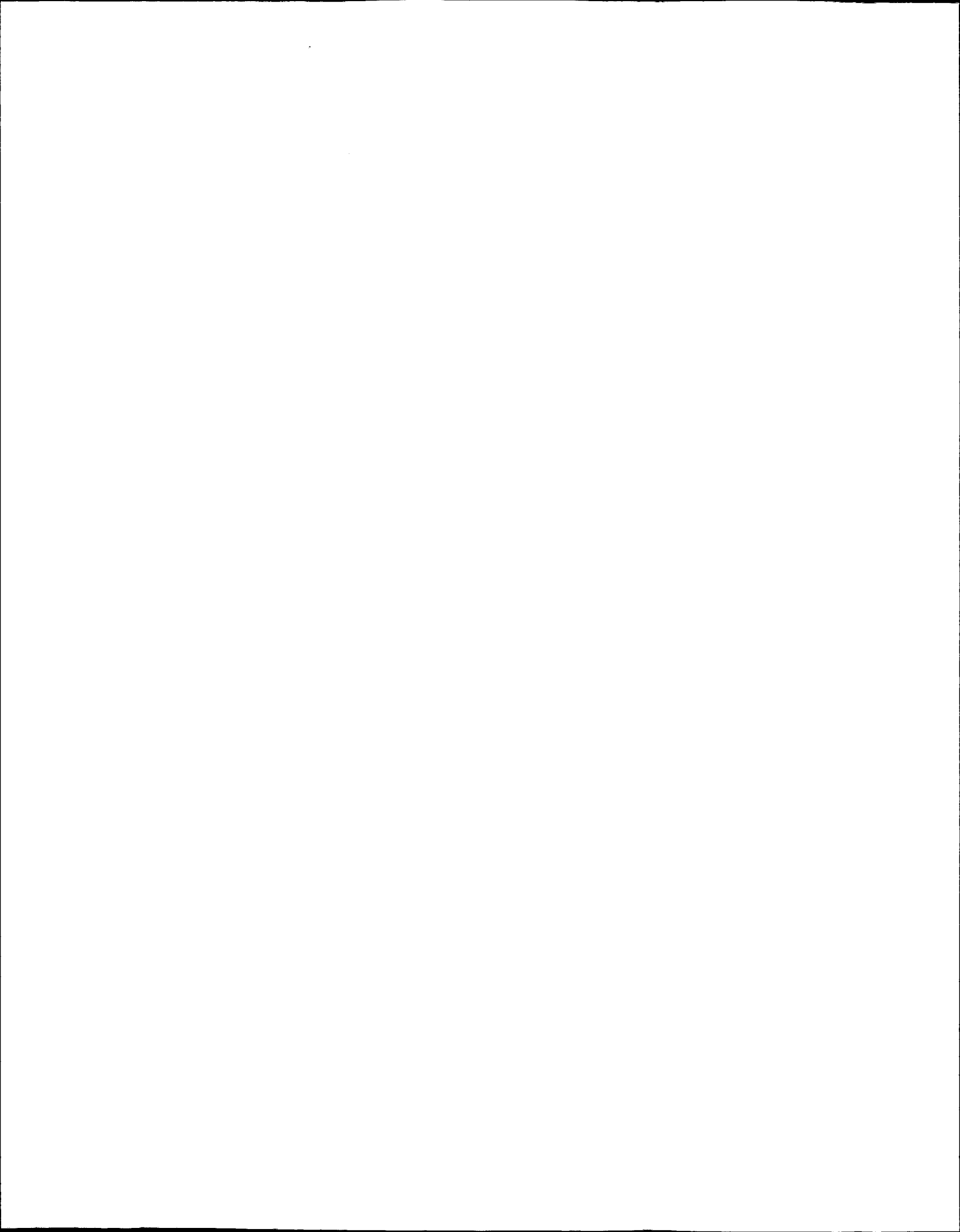
EXECUTIVE COMMITTEE MEETING

September 29, 2000
7 a.m. to 12 p.m., EDT

18th Street Building, Room 123
National Headquarters
Washington, DC

AGENDA

1. Roll Call.
2. Approval of Minutes of the May 19, 2000 and August 8, 2000 Executive Committee Meetings. (May 19th minutes mailed to the Board on June 28, 2000. August 8th minutes attached.)
3. Chairman's Letter and Routine Items. (Materials attached.)
 - a. Elect Endowment Trustees. **Action**
 - b. Approve Legislative and Regulatory Agenda. **Action**
4. Recommendation from Subcommittee on Fundraising. **Action**
5. President's Report.
 - a. Finance Report
6. Executive Session.
 - A. Introduction to Biomedical Issues by the President.
 - B. Update on Consent Decree. **Action**
 - C. Report from Biomedical Services Board.
 - D. Report from Executive Compensation Subcommittee. **Action**
 - E. Special Business.
7. Other Business.



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BOARD OF GOVERNORS

**October 15, 2004
2:00 P.M. – 5:00 P.M.**

**Washingtonian I (1st Floor)
Westfields Marriott
Chantilly, VA**

AGENDA (cont'd)

8. Annual Board of Governors Campaign Pledge

9. Other

- Meeting schedule

(Materials attached)

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**May 21, 2004
11:00 A.M. – 3:00 P.M.**

**Landmark 1, 2 & 3
Renaissance Grand Hotel
St. Louis, Missouri**

AGENDA

1. **Roll Call**
2. **Annual Recognition of Deceased Former Governors** (Materials attached)
3. **Approval of Minutes**
 - February 28, 2004 (Materials attached)
 - March 5, 2004 (Materials attached)
4. **Chairman's Remarks**
5. **Report of the President and CEO (Executive Session)**
 - Shared Services Update
6. **Approve Fiscal Year 2004-2005 Board and Committee Meeting Dates** (Materials attached)
7. **Approve Fiscal Year 2005-2006 Budget** (Materials attached)
8. **Approve Real Estate Transactions**
 - Southeastern Pennsylvania Sale of Chapter House and Other Property (Materials attached)
 - Sale of New York Chapter Building
9. **Election of Retirement Board of Trustee** (Materials attached)
10. **Approve Annual Meeting Items** (Materials attached)
 - Election of Corporate Officers
 - Approve Committee Leadership, Committee Member and Board of Governors Liaison
And Biomedical Services Committee Non-Governors Members Assignments
11. **Update of Resolutions Resulting from 2003 Convention**
12. **Recognition of Outgoing Governors** (Materials attached)
13. **National Youth Council Update** (Materials attached)

SFC-ARC-A000010

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**May 21 2004
11:00 A.M. – 3:00 P.M.**

**Landmark 1, 2 & 3
Renaissance Grand Hotel
St. Louis, Missouri**

AGENDA (cont'd.)

- 14. Committee Reports** (Materials attached)
- **Report of the Audit Committee**
 - Approve Amendment of Function Statement
 - **Report of the Biomedical Services Committee**
 - **Report of the Disaster & Chapter Services Committee**
 - Approve Charter Actions
 - Approve Amendments to By-Laws and Policy Manuals regarding Chapter Performance Standards and Service Area System
 - **Report of Executive Committee**
 - **Report of the Finance Committee**
 - Approve Consolidated Taxable Program Guarantee
 - **Report of the Governance Committee**
 - Approve Amendment of Section 3.8.1 of By-laws
 - **Report of the International Services Committee**
 - **Report of the Public Support Committee**
- 15. Executive Session**
- 16. Other**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**February 28, 2004
8:00 A.M. – 12:30 P.M.**

**National Headquarters
E Street Ballroom
1730 E Streets, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of September 12, 2003 Meeting** (Minutes attached)
- 3. Chairman's Remarks**
- 4. Report of the President and CEO (Executive Session)**
- 5. Approve Convention Items** (Materials attached)
 - Approve 2005-2006 Convention Site
 - Approve Convention Delegate Allocation
- 6. Report of the Chief Financial Officer**
- 7. Report American Red Cross Policy on MDA**
- 8. Committee Reports**
 - **Report of the Audit Committee**
 - **Report of the Biomedical Services Committee**
 - Report on Plasma Strategy
 - **Report of the Disaster & Chapter Services Committee** (Materials attached)
 - Approve Charter Actions
 - Approve Chapter Performance Standards (Materials attached)
 - Report on Volunteer Task Force recommendations required to be considered by Board
 - **Report of Executive Committee**
 - **Report of the Finance Committee**
 - Approve Chapter Assessments
 - **Report of the Governance Committee**
 - Approve Proposed Changes to Board of Governance Policy Manual, Part One
 - **Report of the International Services Committee**
 - **Report of the Public Support Committee**
 - Report on Ketchum Report
- 9. Approval of Diversity Report**
- 10. Other**
 - 2004 Legislative Agenda (Information Only) (Materials attached)
 - Discussion of future agenda items
 - Schedule of Fiscal Year 2003-2004 meeting (Materials attached)

SFC-ARC-A000012

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE GOVERNANCE COMMITTEE

**September 11, 2003
8:00 A.M. – 10:00 A.M.**

**Westfields Marriott
Chantilly, Virginia**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of the July 17, 2003 meeting. (Minutes attached.)**
- 3. Response to 2003 Resolutions Committee.**
- 4. Review of Thresholds for FY03 SEAIP Awards. (Materials attached.)**
- 5. Review Board Self-Evaluation Process and Results.**
- 6. Appointment of Board Liaisons and Mentors for New Board Members.**
- 7. Approval of Amendment to Biomedical Services Performance Management Plan. (Materials attached.)**
- 8. Approve National Youth Council Operating Procedures. (Materials attached.)**
- 9. Discussion of Desired New BOG Candidate Experience and Qualifications for Input to Nominating Committee. (Executive session.)**
- 10. Discussion Regarding Chartered Unit Elected Governors Eligible for Re-Election.**
- 11. Other.**

AMERICAN RED CROSS
MEETING OF THE BOARD OF GOVERNORS

MAY 30, 200³
11:30 – 3:00 P.M., CST

Ballroom 9-10, Marriott Hotel
Indianapolis, Indiana

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes February 1, 2003 and February 13, 2003 Meetings.**
(Minutes attached.)
- 3. Chairman's Report.**
- 4. Re-election of Member-at-Large.**
- 5. Adopt Amendments to Bylaws. (Material attached.)**
- 6. Adopt Charter for Liberty Disaster Relief Fund and Sept. 11th Recovery Program Oversight Commission. (Materials attached.)**
- 7. Approve Final Strategic Plan. (Materials attached.)**
- 8. President and CEO's Report in Executive Session.**
 - a. Biomedical Services Operational Report.**
- 9. Chief Financial Officer's Report.**
- 10. Reports from Committees.**
- 11. Report of the Executive Committee. (Materials attached.)**
 - a. Election of Vice Chairs of the Board.**
 - b. Organization of Committees.**
 - c. Other Board Leadership and Liaison Positions.**
 - d. Election and Appointment of Corporate Officers.**
- 12. National Youth Council Presentation.**
- 13. Recognition of Outgoing Board Members.**
- 14. Other.**

AMERICAN RED CROSS

BOARD OF GOVERNORS MEETING

February 1, 2003
8:00 a.m. -- 12:00 p.m.

E Street Ballroom
National Headquarters
Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the September 13-14, 2002 Meeting. (Minutes mailed to the Board on November 20, 2002.)
3. Approve Revisions to Bylaws and Board Policies. (Materials attached.)
- 3.A. Approve Amendments to the American National Red Cross Retirement System Rules and Regulations. (Materials attached.)
4. Chairman's Report.
5. President and Chief Executive Officer's Report. (In executive session.)
6. General Counsel's Report.
7. Biomedical Services and Consent Decree Update.
8. Chief Financial Officer's Report. (Materials attached.)
9. Committee Reports.
 - A. Audit.
 - B. Biomedical Services.
 - C. Disaster and Chapter Services.
 - D. Finance.
 - E. Governance.
 - F. International Services.
 - G. Public Support.
10. Diversity Presentation. (Materials attached.)
11. Approve Draft Corporate Strategy. (Materials attached.)
12. Development Presentation.
13. Together We Prepare Presentation.
14. Executive Session.
15. Other.

SFC-ARC-A000015

AMERICAN RED CROSS

BOARD OF GOVERNORS MEETING

September 13, 2002
9:00 a.m. to 10:45 a.m.

East Room, Upper Level
Airlie Conference Center
Warrenton, Virginia

1. Roll Call.
2. Executive Session with President.
3. Executive Session with General Counsel.
4. Approval of the Minutes of the May 31 and June 27, 2002 Meetings.
(Minutes attached.)
5. Chairman's Report.
 - A. Policy Regarding Withheld Bareme Payment. (Material attached.)
 - B. Other Recent Actions of the Executive Committee.
 - C. Other Business.
6. Chief Financial Officer's Report.
7. Committee Reports.
 - A. Audit.
 - B. Biomedical Services.
Biomedical Services Update.
 - C. Disaster and Chapter Services.
Charter and Jurisdiction Actions.
 - D. Finance.
 - E. Governance.
 - F. International Services.
 - G. Public Support.
8. Recess.

AMERICAN RED CROSS
MEETING OF THE BOARD OF GOVERNORS

JUNE 27, 2002
9:30 – 10:00 A.M., EDT

Central Committee Room
Washington, DC

AGENDA

1. **Roll Call.** Andrea 9:30-9:35
2. **Recommendation of Candidate by Search Committee.**
David- introduce and turn floor over to Jim Jones 9:35 –9:40
3. **Chairman's Acceptance of Nomination.**
Comments on search and candidate by David 9:40- 9:45
4. **Board's Opportunity to Interview Candidate** 9:45- 9:55
Candidate and Jan Lane enter room
Candidate introduced by David
Jan Lane to brief full Board on Senator Grassley (Jan leaves)
Open to Q & A by Board
Candidate leaves
5. **Vote.** 9:55 – 10:00
Conduct roll call vote.
Advise Board of next steps- internal announcements, meetings with
staff and press conference in afternoon
Start date Aug. 5th; Harold's interim status continues
6. **Adjourn.**



AMERICAN RED CROSS
MEETING OF THE BOARD OF GOVERNORS

MAY 31, 2002
1:30 - 4:30 P.M., MST

Phoenix Ballroom, Hyatt Regency Hotel
Phoenix, AZ

A G E N D A

1. **Roll Call.**
2. **Approval of Minutes February 22, 2002 and May 10, 2002 Meetings.**
(Minutes attached.)
3. **Executive Session.**
4. **Report of the Chairman.**
5. **Election/Reelection of Members-at-Large.**
6. **Reelection of American Red Cross Retirement System Board of Trustees.** (Materials attached.)
7. **Report of the Ad Hoc Committee on Biomedical Services.**
8. **Proposed Policy Revisions.** (Materials attached.)
9. **Biomedical Services Strategic Plan.** (Materials attached.)
10. **Report of the Interim President and CEO.**
11. **Reports from Committees.**
12. **Report of the Executive Committee.**
 - a. **Election of Co-Vice Chairmen of the Board.**
 - b. **Organization of Committees.**
 - c. **Other Board Leadership Positions.**
 - d. **Election and Appointment of Corporate Officers.**
13. **Recognition of Outgoing Board Members.**
14. **Other.**

SFC-ARC-A000018

AMERICAN RED CROSS

BOARD OF GOVERNORS

MAY 10, 2002
8:00 A.M. – 12:00 P.M.

Ballroom, E Street Building
Washington, DC

A G E N D A

1. **Roll Call.**
2. **Chairman's Report.**
 - a. **Proposed Bylaws Amendment - Emergency Notice Provision.** (Material attached.)
 - b. **Proposed Meeting Schedule for 2002-2003.** (Material attached.)
3. **Interim President and CEO Report on Biomedical Services Reorganization.** (Materials attached.)
 - a. **Stage Setting.**
 - b. **Policy Recommendations.**
 - c. **Strategic Issues.**
4. **Governance Task Force Report and Recommendations for Bylaws and Policy Revisions.** (Materials attached.)
5. **Recommendations for Disaster Fund Raising Policies.** (Material attached.)
6. **Communications Update.**
7. **Convention Update.**
8. **Executive Session - President Search Update.**
9. **Other.**

AMERICAN RED CROSS
BOARD OF GOVERNORS MEETING
Daughters of the American Revolution Building
National Officers Club
Washington, D.C.

AGENDA

February 21, 2002 - 3:30 to 6:30 p.m., EST

1. Roll Call.
2. Executive Session.
3. Approval of Minutes of the October 27, 2001 meeting.
4. Chairman's Report.
5. President's Report.
6. Proposed Board of Governors Bylaws and Policy Changes. **Action**
7. Chapter Charter and Jurisdiction Recommendations. **Action**
8. Allocation of Voting Delegates to Convention Recommendations. **Action**
9. General Counsel's Report.
10. Finance Committee and Chief Financial Officer's Report.
11. Audit Committee Report.
12. Biomedical Services Management Report.
13. Chapter Services Management Report.
 - a. Report on Disaster Services Human Resources.
14. Human Resources Management Report.
15. International Services Management Report.
 - a. Measles Partnership Briefing.
16. Public Support Management Report.
17. Strategic Planning Management Report.
18. Other.
19. Recess.

E Street Ballroom - National Headquarters

February 23, 2002 - 5:30 to 6:30 p.m., EST

1. To address any action items coming out of Retreat.
2. Adjourn.

SFC-ARC-A000020

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

**October 27, 2001
2:15 p.m. – 5:15 p.m. EDT**

**National Headquarters
Ballroom, E Street Building
Washington, D.C. 20006**

AGENDA

1. Roll Call.
2. Approval of Minutes of the May 18 and May 20, 2001 meetings. (Minutes attached.)
3. Chairman's Report.
 - a. Report on Recent Executive Committee Actions
 - b. Commendatory Resolutions
4. Proposed Board of Governors Policy Changes to Create Special Fund. (Material attached.)
5. Recommendation to Create Joint Venture with ProMetic Life Sciences. (Material attached to Biomedical Services Committee Agenda Item 4.)
6. Liberty Disaster Fund Update.
7. Recommendation Regarding Withholding of Bareme Payment to Federation of Red Cross and Red Crescent Societies, Participation and Instructions to Delegates Attending Upcoming Governance Meeting.
8. General Counsel's Report.
9. Committee Reports.
10. Adjourn.

SFC-ARC-A000021

American Red Cross
CONFIDENTIAL
10/26/01

AMERICAN RED CROSS

ANNUAL MEETING OF THE BOARD OF GOVERNORS

Sunday, May 20, 2001 - 4:30 p.m. EDT

**Convention Center, Ballroom
Charlotte, North Carolina**

AGENDA

1. Roll Call.
2. Executive Session.
3. Report of the Executive Committee.
 - a. Election of Vice Chairmen of the Board.
 - b. Organization of Committees.
 - c. Other Board Leadership Positions.
4. Election and Appointment of Corporate Officers.
5. Review of 2001 National Convention Resolutions.
6. Other.
7. Adjournment.

SFC-ARC-A000022

AMERICAN RED CROSS

MEETING OF THE BOARD OF GOVERNORS

Friday, May 18, 2001 -- 1:00 p.m., EDT

**Hilton Charlotte and Towers, Charlotte Room
Charlotte, North Carolina**

AGENDA

1. Roll Call.
2. Approval of Minutes of the March 3-4, 2001 Meeting (Minutes attached).
3. Executive Session.
4. Report of the Chairman.
5. Election/Reelection of Members-at-Large.
6. Election/Reelection of American Red Cross Retirement System Board of Trustees (Material attached).
7. Proposed Revisions to Bylaws regarding the Biomedical Services Board and Committee on Nominations (Material attached).
8. Report of the President and CEO.
9. Finance Report.
10. Reports from Committees.
11. Third Century Campaign Update.
12. Recognition of Outgoing Board Members.
13. Other.
14. Adjournment.

SFC-ARC-A000023



AMERICAN RED CROSS
MEETING OF THE BOARD OF GOVERNORS

March 3-4, 2001

**E Street Ballroom
National Headquarters
Washington, D.C.**

AGENDA

SUNDAY, MARCH 4, 2001- 10:30 a.m. to 12:30 p.m., EST

- 1. Roll Call.**
- 2. Executive Session.**
- 3. Reports from Committees.**
- 4. Finance Presentation.**
- 5. Other.**
- 6. Adjournment.**

**AMERICAN RED CROSS
MEETING OF THE BOARD OF GOVERNORS**

March 3-4, 2001

E Street Ballroom
National Headquarters
Washington, D.C.

AGENDA

SATURDAY, MARCH 3, 2001- 8:15 a.m. to 11:30 a.m., EST

1. Roll Call.
2. Approval of the Minutes of the October 21- 22, 2000 Meeting. (Mailed to Board members December 7, 2000.)
3. Mercer Presentation.
4. Harvard Case Study Discussion. (Material attached.)
5. Other.
6. Recess.

SUNDAY, MARCH 4, 2001- 10:30 a.m. to 12:30 p.m., EST

1. Roll Call.
2. Executive Session.
3. Reports from Committees.
4. Report of the Chairman.
5. Report of the President and CEO.
6. Finance Presentation.
7. Automated External Defibrillation Presentation.
8. Other.
9. Adjournment.

AMERICAN RED CROSS

MEETING OF THE BOARD OF GOVERNORS

October 21-22, 2000

**E Street Ballroom
National Headquarters
Washington, D.C.**

AGENDA

SATURDAY, OCTOBER 21, 2000- 8:30 a.m. to 10:35 a.m., EDT

1. Roll Call.
2. Executive Session.
3. Approval of the Minutes of the May 19, 2000 and May 20, 2000 Meetings.
4. Presentation and discussion on Third Century Campaign.
5. Report of the Chairman.
6. Report of the President.
7. Disaster Mitigation Presentation.
8. Other.
9. Recess.

SUNDAY, OCTOBER 22, 2000- 10:15 a.m. to 12:30 p.m., EDT

1. Roll Call.
2. Reports from Breakout Sessions.
3. Committee Action Items.
4. Other.
5. Adjournment.

AMERICAN RED CROSS

MEETING OF THE BOARD OF GOVERNORS

Saturday, May 20, 2000 - 12:00 noon, EDT

**Union C, D, E
Hyatt Regency Hotel
Columbus, Ohio**

A G E N D A

- 1. Roll Call.**
- 2. Executive Session.**
- 3. Report of the Executive Committee.**
 - a. Election of Vice Chairmen of the Board.**
 - b. Organization of Committees:**
 - (1) Executive Committee.**
 - (2) Biomedical Services Board.**
 - (3) Finance Committee.**
 - (4) Audit Committee.**
 - (5) Chapter Services Committee.**
 - (6) Public Support Committee.**
 - (7) International Services Committee.**
 - (8) Human Resources Committee.**
 - (9) Strategic Planning Committee.**
 - c. Other Board Leadership Positions.**
- 4. Election and Appointment of Corporate Officers.**
- 5. Other.**
- 6. Adjournment.**

AMERICAN RED CROSS

MEETING OF THE BOARD OF GOVERNORS

Friday, May 19, 2000 – 2:15 p.m., EDT

Union A, B, C
Hyatt Regency Hotel
Columbus, Ohio

A G E N D A

1. Roll Call.
2. Approval of the Minutes of the February 26-27, 2000 Meeting (Minutes attached).
3. Executive Session.
4. Report of the Executive Committee.
5. Election/Reelection of Members-at-Large.
6. Reelection of American Red Cross Retirement System Board of Trustees.
7. Report of the Audit Committee (Agenda and related material attached).
8. Report of the Public Support Committee (Agenda and related material attached).
9. Report of the International Services Committee (Agenda and related material attached).
10. Report of the Biomedical Services Board (Agenda and related material attached).
11. Report of the Chapter Services Committee (Agenda and related material attached).
12. Report of the Strategic Planning Committee (Agenda and related material attached).
13. Report of the Human Resources Committee (Agenda and related material attached).
14. Report of the Finance Committee (Agenda and related material attached).
15. Third Century Campaign Update.
16. Recognition of Outgoing Board Members.
17. Other.
18. Adjournment.

AMERICAN RED CROSS

MEETING OF THE BOARD OF GOVERNORS

February 26-27, 2000

**Ballroom, 2nd Floor
E Street Building
Red Cross Square
Washington, D.C.**

A G E N D A

SATURDAY, FEBRUARY 26, 2000 - 9:45 a.m. to 10:45 a.m., EST

1. Roll Call.
2. Approval of the Minutes of the October 30-31, 1999 Meeting (material attached).
3. Report of the Chairman.
4. Report of the President.
5. Security Briefing.
6. National Nominating Committee Recommendations (material attached).
7. Administrative Items.
 - A. Approval of the 2001 Board of Governors Meeting Dates.
 - B. Status of Outstanding Convention Resolutions.
8. Other.
9. Recess.

SUNDAY, FEBRUARY 27, 2000 - 8:00 a.m. - 10:00 p.m., EST

1. International Briefing.
2. Breakout Session: International Disaster Response.

SUNDAY, FEBRUARY 27, 2000 - 10:00 a.m. to 12:30 p.m., EST

1. Roll Call.
2. Report of the Executive Committee.
3. Reports of the Committee Action Items.
4. Reports from International Breakout Session.
5. Update on Feasibility Study - Capital Campaign.
6. Other.
7. Adjournment.

**AMERICAN RED. CROSS
BOARD OF GOVERNORS**

BOARD OF GOVERNORS RETREAT

**October 29, 2005
8:00 A.M. – 3:00 P.M.**

**The Evermay
1623 28th Street, NW
Washington, D.C.**

AGENDA

- 1. Welcome and Meeting Objectives** **8:00 – 8:15 a.m.**
Summary: Discuss the purpose of the Retreat, the objectives and expected goals.
Leader: Bonnie McElveen-Hunter

- 2. Fundraising Task Force Report/ Annual Board of Governors Campaign Pledge** **8:15 – 10:45 a.m.**
Summary: Summation of Fundraising Task Force Consultant Report and discussion regarding Board of Governors pledge campaign.
Leaders: Jerry Panas and Elaine Lyerly

- Break** **10:45 – 11:00 a.m.**

- 3. Board of Governors' Fundraising Initiatives** **11:00 – 12:00 p.m.**

- 4. P&G Case Study Video (Working lunch)** **12:00 – 12:30 p.m.**
Summary: Case study on how P&G has worked with ARC on Katrina relief, and how ARC is helping our Folgers plant in New Orleans.
Leader: Charlotte Otto, Procter and Gamble; and James Stengel, Procter and Gamble

- 5. Building Strong Brands** **12:30 – 2:00 p.m.**
Summary: Discussion of reviving the Red Cross brand.
Leader: Leonora Polonsky, Procter and Gamble; and Nancy Beckman, Procter and Gamble

- 6. Board of Governors Self-Evaluation Report** **2:00 – 2:45 p.m.**
Summary: Review results of the Board's self-evaluation.
Leader: Joyce Hoffman

- 7. Closing** **2:45 - 3:00 p.m.**
Summary: Summation of discussions and next steps.
Leader: Bonnie McElveen-Hunter

SAT. HANDOUTS

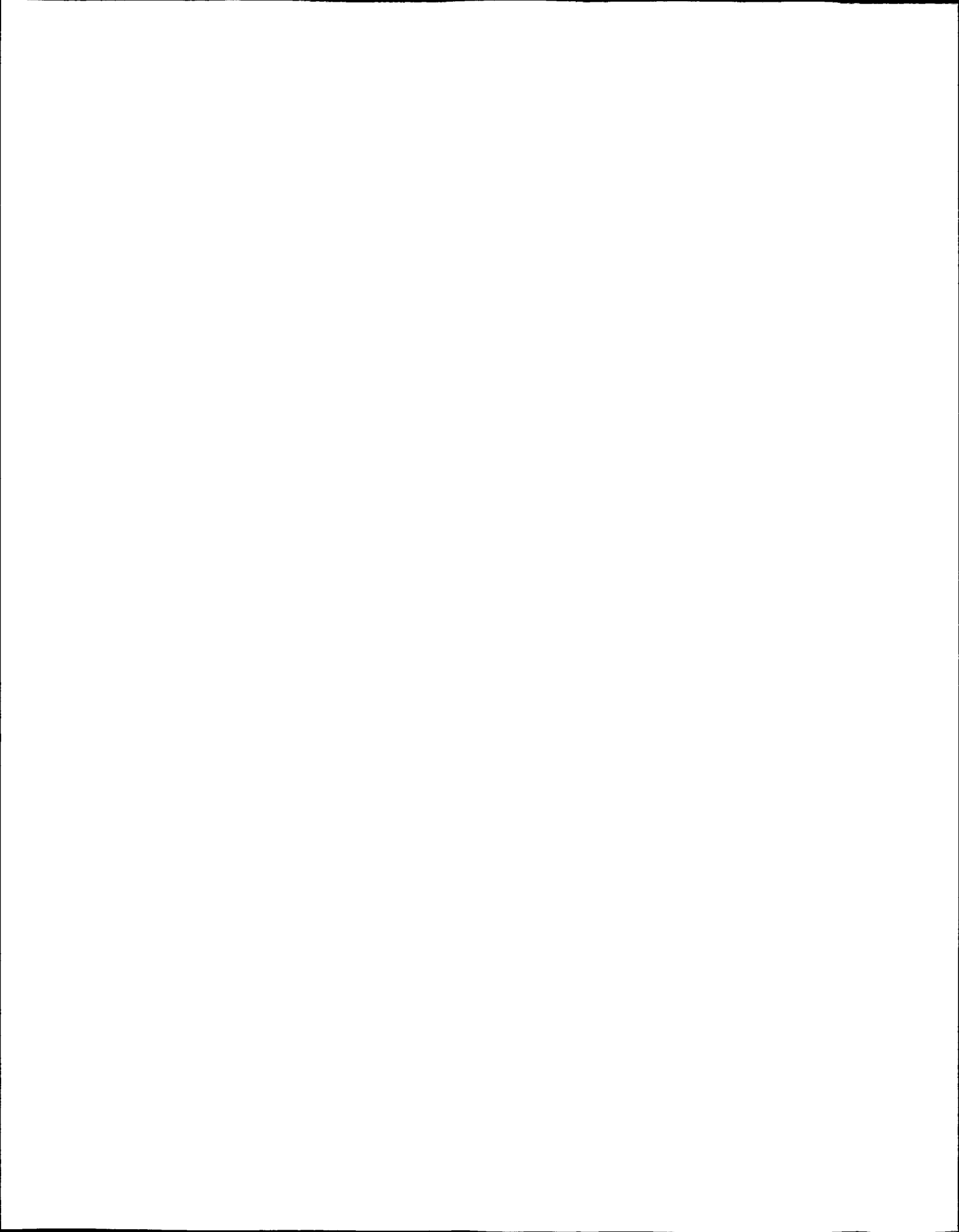
American Red Cross
BOARD OF GOVERNORS
RETREAT AGENDA

Ballroom, 1730 E Street, NW
Washington, DC

Saturday, February 23, 2002

- 7:30 – 11:30 a.m. **Financial and Fund Raising Challenges**
Financial Trends
Integrated/ Coordinated Fund Raising
- 9:30 – 9:45 **Break**
- 10:30 – 11:30 **Role of the Board of Governors**
In executive session
- 11:30 a.m. – 12:30 p.m. **Lunch in E Street Lobby**
- 12:45 – 5:00 p.m. **Governance Structure and Responsibilities** *(in executive session)*
Opening comments and observations
Discussion of Governance Report
- 2:15 – 2:30 **Break**
- 2:30 – 3:00 Wrap up Governance Report discussion
- 3:00 – 4:30 Search Process
- 4:30 – 5:00 **Concluding Comments**
- 5:00 – 5:15 **Break**
- 5:15 – 6:30 p.m. **Board of Governors Meeting**
(If needed to cover action items arising from Retreat discussion.)

SFC-ARC-A000031



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**October 27, 2005
1:00 P.M. – 3:00 P.M.**

**Conference Rooms C & D
National Headquarters
2025 E. Street, N.W.
Washington, DC**

**Domestic Number: 1 (800) 321-3913
International Number: 1 (847) 413-2419
Pass Code: 7103068#
Host: Rex Linder
Webex Information: 70541296947377**

AGENDA

- | | | |
|-----------|---|----------------------|
| 1. | Roll Call | Andrea Morisi |
| 2. | Chairman's Welcome | Rex Linder |
| 3. | Consent Items | Rex Linder |
| | Action: Vote to approve minutes of July 25, 2005 meeting. | |
| 4. | Q & A: Executive Summaries | Rex Linder |
| 5. | Biomedical Updates | Jack McGuire |
| | <ul style="list-style-type: none">• Collections• BioArch• Response to Hurricane Katrina | |
| 6. | Executive Session | Rex Linder |
| 7. | Adjournment | Rex Linder |
| | a. Meeting schedule | |
| | b. Meeting evaluation form | |

SFC-ARC-A000064

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**July 25, 2005
11:30 P.M. – 1:30 P.M.**

**National Headquarters
Conference Rooms A & B
2025 E. Street, N.W.
Washington, DC**

**Domestic Number: 1 (800) 321-3913
International Number: 1 (847) 413-2419
Pass code: 6264276#
Host: Rex Linder
Webex Information: 70541220782949**

AGENDA

- | | | |
|-----------|---|----------------------|
| 1. | Chair's Welcome | Rex Linder |
| 2 | Roll Call | Andrea Morisi |
| 3. | Consent Agenda | Rex Linder |
| | Action: Vote to approve Minutes of May 26, 2005 Meeting | |
| 4. | Q & A: Executive Summaries | Rex Linder |
| 5. | Update on Avian Flu Virus | Jack McGuire |
| 6. | Action: Vote to Approve FY 06 Meeting Agenda | Rex Linder |
| 7. | Executive Session | Rex Linder |
| 8. | Adjournment | Rex Linder |
| | <ul style="list-style-type: none">• Meeting schedule• Meeting evaluation | |

SFC-ARC-A000065

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**May 26, 2005
1:00 P.M. – 4:00 P.M.**

**Conference Room: Level B2 – Golden Gate B2
San Francisco Marriott Hotel
55 Fourth Street
San Francisco, CA**

AGENDA

- | | | |
|-----------|---|----------------------|
| 1. | Chair's Welcome | Jon Huntsman |
| 2 | Roll Call | Andrea Morisi |
| 3. | Consent Agenda | Jon Huntsman |
| | Action: Vote to approve Minutes of April 21, 2005 meeting | |
| 4. | Q & A: Executive Summaries | Jon Huntsman |
| 5. | Action: Biomedical Services FY 06 Budget | Jack McGuire |
| | Vote to recommend Board approval of
Biomedical Services FY 06 budget | |
| 6. | Executive Session | Jon Huntsman |
| 7. | Adjournment | Jon Huntsman |
| | • Meeting schedule | |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**April 21, 2005
1:00 P.M. – 4:00 P.M. EDT**

**National Headquarters
Conference Rooms C&D
2025 E Street, N.W.
Washington, D.C.**

**Domestic call number: 1 (800) 414-9222
International call number: 1 (847) 413-3402
Confirmation Number: 11183940
Host: Jon Huntsman
WebEx Meeting Key: 70541118394036**

AGENDA

- | | | |
|-----------|---|--------------------------------------|
| 1. | Chair's Welcome | Jon Huntsman |
| 2. | Roll Call | Andrea Morisi |
| 3. | Consent Agenda | Jon Huntsman |
| | Action: Approve Minutes of: | |
| | • February 11, 2005 Meeting | |
| | • February 21, 2005 Joint Meeting of the Biomedical Services Committee, the Executive Committee and the Finance Committee | |
| 4. | Q & A: Executive Summaries | Jon Huntsman |
| 5. | Biomedical Services Restructuring | Jack McGuire |
| | a. Biomedical Headquarters | |
| | b. Divisions | |
| | c. Plasma Services Exit Strategy | |
| | d. NTRL Future Organization | |
| | e. Holland Laboratory | |
| 6. | Update on Pandemic Flu Virus | Jack McGuire |
| 7. | Update on FDA Relationship | Jack McGuire/
Bill Cherry |

SFC-ARC-A000067

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**April 21, 2005
1:00 P.M. – 4:00 P.M. EDT**

**National Headquarters
Conference Rooms C&D
2025 E Street, N.W.
Washington, D.C.**

**Domestic call number: 1 (800) 414-9222
International call number: 1 (847) 413-3402
Confirmation Number: 11183940
Moderator: Jon Huntsman
WebEx Meeting Key: 70541118394036**

AGENDA (continued)

- | | | |
|-----------|--|---------------------|
| 8. | Executive Session | Jon Huntsman |
| 9. | Adjournment | Jon Huntsman |
| | <ul style="list-style-type: none">• Meeting schedule | |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**February 11, 2005
11:00 A.M. – 2:00 P.M.**

**National Headquarters
Conference Rooms A&B
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- | | |
|---------------------------|----------------------|
| 1. Chair's Welcome | Jon Huntsman |
| 2. Roll Call | Andrea Morisi |
| 3. Consent Agenda | Jon Huntsman |

- a. Action: Approve Minutes of the December 2, 2004 Meeting
- b. Action: Recommend Allocation of Voting Delegates (background paper attached)

The Biomedical Services Committee is being asked to recommend the distribution to the full board that allocation between chapters (75%) and Biomedical Services field offices (25%) continues as in previous years.

- | | |
|---|---------------------|
| 4. Q & A: Executive Summaries | Jon Huntsman |
| 5. Action: Vote on Plasma Services | Jon Huntsman |

The Biomedical Services Committee is being asked to review and recommend approval to the full Board of the essential terms and conditions of the definitive agreement recommended by Red Cross management regarding the plasma services business. This is the next step required by management to meet the Board's decision to exit the Plasma Services business.

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**February 11, 2005
11:00 A.M. – 2:00 P.M.**

**National Headquarters
Conference Rooms A&B
2025 E Street, N.W.
Washington, D.C.**

AGENDA (continued)

- | | | |
|-----------|--|---------------------|
| 6. | Briefing: Biomedical Organization Restructure | Jack McGuire |
| 7. | Closing Remarks | Jon Huntsman |
| 8. | Other | Jon Huntsman |
| | <ul style="list-style-type: none">• Meeting schedule | |
| 9. | Executive Session | Jon Huntsman |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**December 2, 2004
1:00 P.M. – 4:00 P.M.**

**National Headquarters
2025 E Street, N.W.
Washington, D.C.
Conference Rooms C & D**

AGENDA

- 1. Roll Call**
- 2. Welcome/Opening Comments**
Presenter: Jon Huntsman
- 3. Approval of Minutes of October 21, 2004 Meeting** (Minutes attached)
Presenter: Jon Huntsman
Action required: Vote to approve minutes
- 4. Executive Summaries – Q & A** (Materials attached)
 - A. Financial Report
 - B. Biomedical Fundraising
 - C. Operational
 1. Continuous Improvement Program (CIP)
 2. Strategic Capital Investment Program (SCIP)/
Capital Expenditures
 3. Quality/Regulatory Compliance
- 5. Biomedical Services Status Report**
 - A. Biomedical Strategic Imperatives and Organization Restructure
Presenter: Jack McGuire
Action required: No action
 - B. Update on Quarterly Meeting on November 29 with the FDA
Presenter: Jack McGuire
Action required: No action

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**December 2, 2004
1:00 P.M. – 4:00 P.M.**

**National Headquarters
2025 E Street, N.W.
Washington, D.C.
Conference Rooms C & D**

AGENDA (cont.d)

- 6. Strategic Business Update**
 - A. Plasma Services Update - Options
Presenter: Jack McGuire
Action required: No action

- 7. Closing Remarks**

- 8. Other** (Materials attached)
 - Meeting schedule

- 9. Executive Session**
 - Chairman informs Committee that remainder of meeting will be held in executive session without ARC staff in attendance

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**October 21, 2004
1:00 P.M. – 4:00 P.M.**

**Folger Conference Room
National Headquarters
2025 E Street, N.W.
Washington, D.C.**

AGENDA

1. **Roll Call**
2. **Welcome/Opening Comments**
Presenter: Jon Huntsman
3. **Approval of Minutes of July 29, 2004 Meeting** (Minutes attached)
Presenter: Jon Huntsman
Action required: Vote to approve minutes
4. **Biomedical Services Status Report** (Materials attached)
 - A. **Financial**
Presenters: Bob McDonald/Jack McGuire
Action required: No action
 1. **Information Technology**
Presenter: Mark Weischedel
Action required: No action
 2. **BioArch Project Update**
Presenter: Stan Roberts
Action required: No action
 3. **Biomedical Fundraising Update**
Presenter: Skip Seitz
Action required: No action
 - B. **Operational**
 1. **CIP Update**
 2. **Strategic Capital Investment Program (SCIP)/
Capital Expenditures**
Presenter: Jack McGuire
Action required: No action

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**October 21, 2004
1:00 P.M. – 4:00 P.M.**

**Folger Conference Room
National Headquarters
2025 E. Street, N.W.
Washington, D.C.**

AGENDA (cont.d)

- C. Quality/Regulatory Compliance
Presenter: Bill Cherry
Action required: No action

- 5. **Strategic Business Updates**
 - A. Plasma Services Update
Presenter: Bob McDonald
Action required: No action
 - 1. Plasma Options
Presenter: Jack McGuire
Action required: No action

- 6. **Closing Remarks**

- 7. **Other**
 - A. Meeting Schedule

- 8. **Executive Session**
 - Chairman informs Committee that remainder of meeting will be held in executive session without ARC staff in attendance

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**July 29, 2004
1:00 P.M. – 4:00 P.M.**

**National Headquarters
2025 E. Street, N.W.
Conference Rooms C&D**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of May 20, 2004 Meeting (Minutes attached)**
Presenter: Jon Huntsman
Action required: Vote to approve minutes
- 3. Welcome/Opening Comments**
Presenter: Jon Huntsman
- 4. Biomedical Services Status Report (Materials attached)**
 - A. Financial**
Presenter: Bob McDonald/Jack McGuire
Action required: No action
 1. Collection Volume Analysis
 2. FDA Fines
 3. IT Costs
 4. Update on Biomedical Fundraising
Presenter: Jack McGuire
Action required: No action
 - B. Operational**
 1. CIP Update
 2. Strategic Capital Investment Program (SCIP)/Capital Expenditures
Presenter: Jack McGuire
Action required: No action
 - C. Quality/Regulatory Compliance**
Presenter: Bill Cherry
Action required: No action

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**July 29, 2004
1:00 P.M. – 4:00 P.M.**

**National Headquarters
2025 E. Street, N.W.
Conference Rooms C&D**

AGENDA (cont.d)

- D. Consent Decree
Presenter: Bill Cherry
Action required: No action

- 5. **Strategic Business Updates (Material attached)**
 - A. Plasma Services Update
Presenter: Bob McDonald
Action required: No action
 - 1. Baxter Contract
Presenters: Mary Elcano/Jack McGuire
Action required: No action
 - 2. Pathogen Removal Diagnostic Technologies (PRDT)
Presenter: Jack McGuire
Action required: No action

 - B. Tissue Services Update
Presenter: Jack McGuire
Action required: No action

 - C. Cord Blood Update
Presenter: Jack McGuire
Action required: No action

- 6. **Closing Remarks**

- 7. **Other**
 - A. Meeting Schedule

- 8. **Executive Session**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**May 20, 2004
1:00 P.M. – 4:00 P.M.**

**Landmark 1 & 2
Renaissance Grand Hotel
St. Louis, Missouri**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of April 19, 2004 Meeting** (Minutes attached)
- 3. Welcome/Opening Comments**
- 4. Biomedical Services Status Report** (Materials attached)
 - A. Financial
 - B. Operational
 1. CIP Update
 2. Pathogen Removal Diagnostic Technologies (PRDT)
 3. Strategic Capital Investment Program (SCIP)/Capital Expenditures
 4. Biomedical Fundraising
 - C. Quality/Regulatory Compliance
 - D. Consent Decree
- 5. Strategic Business Updates** (Materials attached)
 - A. Plasma Services Update
 1. Baxter Contract
 - B. Tissue Services Update
 - C. Cord Blood Update
- 6. Closing Remarks**
- 7. Dates for Future Meetings**
- 8. Other**
- 9. Executive Session**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**April 19, 2004
2:00 P.M. – 5:00 P.M.**

Conference Call

AGENDA

1. **Roll Call**
2. **Approval of Minutes of the February 26, 2004 Meeting** (Minutes attached)
3. **Welcome/Opening Comments**
4. **Biomedical Services Status Report** (Materials attached)
 - A. Financial
 - B. Operational
 - C. Quality/Regulatory Compliance
 - D. Consent Decree
5. **Strategic Business Updates** (Materials attached)
 - A. Plasma Services Update
 - B. Tissue Services Update
 - C. Holland Laboratory Update
 - D. Cord Blood Update
6. **Closing Remarks**
7. **Dates for Future Meetings**
8. **Other**
 - Discussion of Future Agenda Items
9. **Executive Session**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**February 26, 2004
1:00 P.M. – 4:00 P.M.**

**National Headquarters
Conference Rooms A&B
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes** (Minutes attached)
 - Minutes of January 22, 2004 Meeting
 - Minutes of January 12, 2004 Joint Meeting of the Biomedical Services Committee, the Executive Committee and the Finance Committee
- 3. Welcome/Opening Comments**
- 4. Biomedical Services Status Report** (Materials attached)
 - A. Financial**
 - B. Operational**
 - I. Donor Strategy Project**
 - II. CIP - Projects Update**
 - III. Histocompatibility Lab – Discussions with University of Maryland**
 - C. Quality/Regulatory Compliance**
 - D. Consent Decree**
- 5. Strategic Business Updates** (Materials attached)
 - A. Plasma Services Update**
 - B. Tissue Services Update**
 - C. Holland Laboratory Update**
 - D. Cord Blood Update**
- 6. Allocation of Voting Delegates to Convention** (Materials attached)
- 7. Closing Remarks**
- 8. Executive Session**
- 9. Other**
 - Discussion of future agenda items
 - Schedule of Fiscal Year 2003-2004 meetings(Materials attached)

SFC-ARC-A000079

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**January 22, 2004
1:00 P.M. – 4:00 P.M.**

**National Headquarters
Conference Rooms B&C
2025 E Street, N.W.
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of the November 3, 2003 Meeting** (Minutes attached)
- 3. Welcome/Opening Comments**
- 4. Biomedical Services Status Report (First Half FY 04)** (Materials attached)
 - A. Financial
 - B. Operational
 - C. Quality/Regulatory Compliance
 - D. Consent Decree
- 5. Strategic Business Updates** (Materials attached)
 - A. Plasma Services Update
 - B. Tissue Services Update
 - C. Holland Laboratory Update
 - D. Cord Blood Update
 - E. PRDT
- 6. Report on Biomedical/Chapter Fundraising Collaboration** (Materials attached)
- 7. Report on Donor Strategy** (Materials attached)
- 8. Closing Remarks**
- 9. Executive Session**
- 10. Other**
 - A. Discussion of Future Agenda Items
 - B. Schedule of Fiscal Year 2003-2004 Meetings (Materials attached)

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**November 3, 2003
1:00 P.M. – 4:00 P.M.**

**National Headquarters
2025 E Street, N.W., Folger Room
Washington, D.C.**

AGENDA

- | | | |
|------------|--|-----------------------|
| 1. | Roll Call | 1:00-1:05 p.m. |
| 2. | Approval of Minutes of the September 11 Meeting | 1:00-1:05 p.m. |
| 3. | Opening Comments/Welcome | 1:10 p.m. |
| 4. | Biomedical Services Financial Update (Materials attached) | 1:10-1:30 p.m. |
| 5. | Biomedical Services Overview (Materials attached) | 1:30-1:45 p.m. |
| | A. Reorganization | |
| | B. Quality Assurance | |
| | C. Consent Decree | |
| | D. CIP Update | |
| | E. BHQ 483 Update | |
| 6. | Strategic Business Updates | |
| | A. Cord Blood | 1:45-1:50 p.m. |
| | B. Tissue Services (Materials attached) | 1:50-2:15 p.m. |
| | BREAK | 2:15-2:25 p.m. |
| | C. Plasma Services (Materials attached) | 2:25-2:50 p.m. |
| | D. Holland Laboratory (Materials attached) | 2:50-3:15 p.m. |
| 7. | PRDT Funding (Materials attached) | 3:15-3:25 p.m. |
| 8. | Closing Remarks | 3:25-3:30 p.m. |
| 9. | Executive Session | 3:30-4:00 p.m. |
| 10. | Other | |

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**September 11, 2003
1:30 P.M. – 4:30 P.M.**

**Westfields Marriott
Chantilly, Virginia**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of the July 17, 2003 Meeting. (Minutes attached)**
- 3. Opening Comments/Welcome.**
- 4. Executive Session.**
 - A. Biomedical Services Overview. (Materials attached)**
 - B. Finances**
- 5. Quality.**
- 6. Strategic Business Direction. (Materials attached)**
 - A. Plasma**
 - B. Cord Blood**
 - C. Pathogen Removal Detection Technologies (PRDT)**
 - D. Tissue Services/Holland Laboratory**
- 7. Closing Remarks.**
- 8. Other.**

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE BIOMEDICAL SERVICES COMMITTEE

**July 17, 2003
1:00 P.M. - 4:30 P.M.**

**2025 E Street, N.W., Conference Rooms A&B
National Headquarters
Washington, D.C.**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of the Biomedical Services Committee Meeting**
 - **May 28, 2003.** (Materials attached)
 - **June 23, 2003.**
- 3. Opening Comments/Welcome.**
- 4. Biomedical Overview**
 - A. Biomedical Restructuring**
 - B. Cord Blood Program**
 - C. Financial and Operational Indicators**
 - D. Quality Indicators**
 - E. Key Issues/Priorities**
- 5. Quality Assurance/Consent Decree/Continuous Improvement Program (CIP) Update**
 - A. Consent Decree Status Update**
 - B. CIP Status Update**
 - C. FDA Inspections/Communications**
 - D. Quality Indicators**
- 6. Strategic Analysis of Plasma Services.**
- 7. Closing Remarks.**
- 8. Executive Session.**

BIOMEDICAL SERVICES COMMITTEE

**May 29, 2003
2:30-5:30 pm (CDT)**

**Second Level - Ballroom 8
Indianapolis Marriott Hotel
350 W. Maryland Street
Indianapolis, Indiana 46225**

AGENDA

- 1. Roll Call**
- 2. Approval of Minutes of April 10 Meeting (material attached)**
- 3. Opening Comments/Welcome**
- 4. Biomedical Overview**
 - A. Biomedical FY 04 Budget
(see Finance Committee Agenda Item 4. A.)**
- 5. Consent Decree Update – 30 Day Activity Report**
- 6. Biomedical Services Reorganization**
- 7. Update on Strategic Analysis of Plasma Services**
- 8. Closing Remarks**
- 9. Executive Session**

BIOMEDICAL SERVICES COMMITTEE

Deborah Carman, RN, MNS
Buzz Heidt, Vice Chairman
Joyce Hoffman
Jon Huntsman, Chairman
Allen Mathies, Jr., MD
David McLaughlin, ex officio

Richard Niemiec
Harry Oberkfell
Laurence Paul, MD
Stephen Prescott, MD
Nancylee Siebenmann, RN
Honorable Tommy Thompson

Purpose and Authority

The Biomedical Services Committee is authorized to consider matters related to Biomedical Services, including blood, plasma, and tissue services.

Unless otherwise authorized by the Board of Governors, the Committee shall have the power to act on behalf of the Board of Governors but shall present its recommendations, together with the advice from the Finance Committee if a recommendation involves the expenditure of funds beyond those already appropriated or available, to the Board for action. The Committee shall have and may exercise such other authority as may be delegated to it by the Board of Governors from time to time.

The Biomedical Services Committee shall consist of not fewer than 10 nor more than 14 members, a majority of whom must be Governors and who shall be elected for terms of one year each. Non-Governor members shall be nominated for their pharmaceutical, regulatory or related expertise. Biomedical Services committee members may not have direct business relationships with American Red cross Biomedical Services and may not also serve on the Disaster and Chapter Services or Public Support Committees. Any non-Governor member who shall have served six full consecutive terms shall be ineligible for reelection for at least one year.

A majority of the members of the Biomedical Services Committee, which majority must include a majority of its Governor members, shall constitute a quorum, but in the absence of a quorum, a lesser number may adjourn the meeting from time to time. Any action of the Committee shall be subject to the approving vote of a majority of the members in attendance.

Joint Meeting of the Biomedical Services and Audit Committees
April 10, 2003 – 12:45 – 1:45 pm
American Red Cross National Headquarters
431 18th Street, NW, Washington, DC 20006
Room 123

AGENDA

1. Roll Call
 2. Opening Comments/Welcome
 3. KMI Presentation: Status Report on Work Performed
 4. Discussion
-

Meeting of the Biomedical Services Committee
April 10, 2003 – 1:45 – 4:30 pm
American Red Cross National Headquarters
431 18th Street, NW, Washington, DC 20006
Room 123

AGENDA

1. Approval of Minutes of January 30, 2003 Meeting (material attached)
2. Biomedical Management Topics
 - a. Overview
 - b. Discussion on Final Amended Consent Decree
 - c. Plasma Services Strategic Options
 - d. Update on Strategic Capital Investment Program: Progress on Johnstown and Los Angeles Projects
 - e. Save A Life Tour Update (material attached)
 - f. Financial Performance Update
3. Closing Remarks
4. Executive Session

BIOMEDICAL SERVICES COMMITTEE

Deborah Carman, RN, MNS
William George
Buzz Heidt, Vice Chairman
Joyce Hoffman
Jon Huntsman, Chairman
Allen Mathies, Jr., MD
David McLaughlin, ex officio

Richard Niemiec
Harry Oberkfell
Laurance Paul, MD
Stephen Prescott, MD
Nancylee Siebenmann, RN
Honorable Tommy Thompson

Purpose and Authority

The Biomedical Services Committee is authorized to consider matters related to Biomedical Services, including blood, plasma, and tissue services.

Unless otherwise authorized by the Board of Governors, the Committee shall have the power to act on behalf of the Board of Governors but shall present its recommendations, together with the advice from the Finance Committee if a recommendation involves the expenditure of funds beyond those already appropriated or available, to the Board for action. The Committee shall have and may exercise such other authority as may be delegated to it by the Board of Governors from time to time.

The Biomedical Services Committee shall consist of not fewer than 10 nor more than 14 members, a majority of whom must be Governors and who shall be elected for terms of one year each. Non-Governor members shall be nominated for their pharmaceutical, regulatory or related expertise. Biomedical Services committee members may not have direct business relationships with American Red cross Biomedical Services and may not also serve on the Disaster and Chapter Services or Public Support Committees. Any non-Governor member who shall have served six full consecutive terms shall be ineligible for reelection for at least one year.

A majority of the members of the Biomedical Services Committee, which majority must include a majority of its Governor members, shall constitute a quorum, but in the absence of a quorum, a lesser number may adjourn the meeting from time to time. Any action of the Committee shall be subject to the approving vote of a majority of the members in attendance.

Biomedical Services Board
December 5, 2002
1:30 – 4:30 pm
American Red Cross National Headquarters
431 18th Street, NW
Washington, DC 20006
Room 123

AGENDA

1. **Roll Call**
2. **Approval of Minutes of September 12 and October 30, 2002 Meetings.**
(Material attached)
3. **Opening Comments and Welcome.**
4. **Management Update.**
5. **Consent Decree Update.**
6. **Donor Recruitment Initiatives Update.**
7. **Status on Regional Blood Services Boards Regarding Structure.**
8. **e-BDR Update/Demonstration.**
9. **Closing Remarks.**
10. **Executive Session.**

BIOMEDICAL SERVICES BOARD

Deborah Carman, RN, MNS
Marsha Evans, Co-chair
William George
Edward "Buzz" Heidt, Vice chair
Joyce Hoffman
Jon Huntsman, Co-chair
Allen Mathies, Jr., MD

David McLaughlin, *ex officio*
Richard Niemiec
Harry Oberkfell
Laurence Paul, MD
Stephen Prescott, MD
Nancy Lee Siebenmann, RN
Honorable Tommy Thompson

Purpose and Authority

The committee known as the Biomedical Services Board is authorized to exercise all the powers of the Board of Governors with respect to Biomedical Services matters, including blood, plasma, and tissue services, subject to the approval of the full Board of Governors or the Executive Committee for any action that

(a) authorizes the expenditure of any corporate funds or assets beyond those generated through blood, plasma, and tissue services operations or otherwise already appropriated by the Board of Governors; or

(b) is not substantially related, aside from the need for revenue, to the purposes of blood, plasma, or tissue services, as established by the Board of Governors.

If a recommendation involves the expenditure of funds beyond those already appropriated or available, the Biomedical Services Board shall present its recommendation, together with advice from the Finance Committee, to the Board of Governors or the Executive Committee for action. The Biomedical Services Board shall have and may exercise all such other powers and authority as may be delegated to it by the Board of Governors from time to time. All actions taken by the Biomedical Services Board shall be promptly reported, together with a copy of the minutes reflecting such actions, to the Board of Governors.

**Biomedical Services Board
October 30, 2002 – 10:00 a.m. -12:00 noon
American Red Cross Southeastern Pennsylvania Chapter
23rd and Chestnut Streets
Philadelphia, Pennsylvania**

**Conference Call Number 1-888-417-2311
Passcode 565194 #**

AGENDA

- 1. Roll Call.**
- 2. Approval of Minutes of the October 21, 2002 Meeting. (Minutes attached.)**
- 3. Executive Session.**
- 4. Update on Discussions with FDA.**
- 5. Biomedical Headquarters Inspection.**
- 6. Overview of Revised Biomedical Strategic Plan.**
- 7. Impact of Penalty Provisions on the Business.**
- 8. Analysis of Penalty Caps for Years 1, 2, 3.**
- 9. Communications Plan.**
- 10. Discussion/Decision.**
- 11. Other.**

Biomedical Services Board
September 12, 2002 – 9:00 am – 12:30 pm
American Red Cross
8111 Gatehouse Road
Falls Church, Virginia 22042
Clara Barton Room

AGENDA

1. Roll Call
2. Approval of Minutes of July 18, 2002 Meeting (minutes mailed with agenda) **Action**
3. Opening Comments and Welcome
4. Management Overview
5. Financial Performance Update
6. Biomedical Services Board Governance Issues
 - A. Biomedical Services Board Charter (material attached) **Action**
 - B. Update on Blood Region Governance Task Force
7. Update on Tissue Services and Cord Blood Programs
8. Report on Quality and Compliance Programs
 - A. Compliance Improvement Program
 - B. IT Update on QA/RA Projects
 - C. Consent Decree
 - D. FDA Inspections and Interactions
 - E. Questions and Answers
9. Closing Remarks
10. Executive Session

Biomedical Services Board
July 18, 2002 -- 2:00 -- 5:15 p.m.
Biomedical Services Headquarters
1616 Ft. Myer Drive, Arlington, Virginia 22209
Room 1815 (Boardroom), Phone: 703/807-5351

AGENDA

1. Roll Call
2. Welcome/Opening Remarks
3. Introduction of Biomedical Leadership Team and Overview (material attached)
4. Biomedical Update
 - A. Information Technology
 - B. Infrastructure
 - C. Finance
 - D. Donor Strategy
 - E. Customer Services
 - F. Medical/Scientific (material attached)
 - G. Quality Assurance
5. Discussion/Questions & Answers
 - A. FY 03 Plan
 - B. Biomedical Communications
6. Proposed Dates for Future Meetings
7. Executive Session

**Biomedical Services Board
January 30, 2002 – 1:30 – 4:30 pm
American Red Cross National Headquarters
17th and D. Street, NW, Washington, DC 20006
Irving Berlin Room**

AGENDA

1. **Roll Call**
2. **Approval of Minutes of December 5 Meeting
(material attached)**
3. **Final Recommendation on Regional Blood Services Board Structure
(material attached)**
4. **Allocation of Voting Delegates to the 2003 National Convention
(see Disaster and Chapter Services Agenda Item 4)**
5. **Opening Comments and Welcome**
6. **Biomedical Management Update**
7. **Update on Negotiation of Revised Consent Decree**
8. **Review of Distributions and ARC Market Position**
9. **Closing Remarks**
10. **Executive Session**

BIOMEDICAL SERVICES BOARD

Robert P. Brady
Deborah Carman, RN, MNS
Marsha Evans, Co-chair
William George
Buzz Heidt – Vice chair
Joyce Hoffman
Jon Huntsman, Co-chair
Allen Mathies, Jr., MD

David McLaughlin, ex officio
Richard Niemiec
Harry Oberkfell
Laurence Paul, MD
Stephen Prescott, MD
Nancylee Siebenmann, RN
Honorable Tommy Thompson

Purpose and Authority

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If a recommendation involves the expenditure of funds beyond those already appropriated or available, the Biomedical Services Board shall present its recommendation, together with advice from the Finance Committee, to the Board of Governors or the Executive Committee for action. The Biomedical Services Board shall have and may exercise all such other powers and authority as may be delegated to it by the Board of Governors from time to time. All actions taken by the Biomedical Services Board shall be promptly reported, together with a copy of the minutes reflecting such actions, to the Board of Governors.

**Biomedical Services Committee
October 26, 2001
1:45 – 3:45 p.m.
ARC National Headquarters
Washington, DC 20006**

Agenda

- 1. Roll Call.**
- 2. Approval of Minutes of May 17, 2001 (material attached).**
- 3. Strategic Direction.**
 - A. Report of the President/CEO**
 - B. Report of the EVP/CEO, Biomedical Services**
- 4. Pathogen Removal Detection Technologies [PRDT] (material attached).**
- 5. Biomedical Financial Report (See Finance Committee Agenda Item 4.B.).**
- 6. Report of the Consent Decree Oversight Subcommittee.**
- 7. Blood Region Board Roles and Responsibilities Update (material attached).**
- 8. Executive Session.**

Biomedical Services Committee

Chris Allen

Mary DeKuyper

William George, Chairman

Judith Richards Hope

Jon Huntsman

Rex Linder, Vice Chair

Allen Mathies, Jr., M.D.

David McLaughlin

Harry Oberkfell

Kenneth Olden

Nancylee Siebenmann

Honorable Tommy Thompson

SFC-ARC-A000096

**Biomedical Services Board
May 17, 2001
1:30 – 4:15 p.m.
Hilton Charlotte and Towers
Charlotte, North Carolina
Charlotte Room**

Agenda

- 1. Roll Call.**
- 2. Approval of Minutes of March 2, 2001 (attached).**
- 3. Strategic Direction.**
 - A. Report of the President/CEO**
 - B. Report of the Executive Vice President/CEO, Biomedical Services**
 - C. Policies on Safety and Availability**
- 4. Biomedical Financial Report (See Finance Committee Agenda Items 3.b and 4.a).**
- 5. FDA Update.**
- 6. Executive Session.**

Biomedical Services Board
March 2, 2001
3:00 - 6:30 p.m.
American Red Cross National Headquarters
Washington, DC 20006 – E. Street Ballroom

Agenda

1. **Roll Call.**
2. **Approval of Minutes of October 20, 2000 (minutes mailed on December 7, 2000).**
3. **Allocation of Delegates to the 2001 Convention (see Chapter Services Committee agenda item 4).**
4. **Area Council of Chairs Report on the Blood Region Annual Evaluation Process (material attached).**
5. **Strategic Direction.**
 - A. **Report of the President/CEO**
 - B. **Mercer Study**
 1. **Blood Centers of the Future**
 2. **Pricing Strategy**
 - C. **Policies on Safety**
 1. **Universal Leukoreduction**
 2. **Prions/Mad Cow Disease**
 3. **MSM**
 4. **Extension of Policies Across the Enterprise**
 5. **Integrated Approach**
6. **Financial Report (material attached and see Finance Committee Agenda Item 3.b.).**
7. **Communications Update.**
8. **Regulatory Update.**
9. **Significant Operations Issues.**
10. **Executive Session.**

**Biomedical Services Board
October 20, 2000
ARC National Headquarters
1730 E. Street, N.W.
E. Street Ballroom
5:30-10:00 p.m.**

Agenda

- 1. Roll Call.**
- 2. Approval of the Minutes of the May 18, 2000 meeting (minutes mailed on June 28, 2000) and Minutes of the September 18, 2000 meeting.**
- 3. Election of Non-governor Member (material attached).**
- 4. Senior Vice President's Report.**
 - A. Biomedical Finances (see Finance Committee Agenda Item 4.B.)**
 - B. Organizational Updates**
- 5. FDA/Regulatory Review.**
- 6. Other Business.**
- 7. Executive Session.**

FUNCTIONS OF THE BIOMEDICAL SERVICES BOARD

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The Biomedical Services Board shall consist of the Chairman of the Corporation and 17 members who shall be elected for terms of one year each. Ten members of the Biomedical Services Board shall be governors and seven shall be non-governors. Of the seven non-governors, three shall, at the time of their election, serve on a Blood Services Region Board or Blood Services Area Council of Chairs. Any non-governor member who shall have served three full consecutive terms shall be ineligible for reelection for at least one year.

**Biomedical Services Board
May 18, 2000
Hyatt Regency Hotel
(Union B & C)
Columbus, Ohio
2:45 - 6:15 p.m.**

Agenda

- 1. Roll Call.**
- 2. Approval of the Minutes of the February 25, 2000 Meeting (minutes mailed to the committee on April 5, 2000).**
- 3. Senior Vice President's Report.**
- 4. Report of FDA Inspection of Biomedical Services National Headquarters (February 1 - April 26, 2000).**
- 5. Biomedical Operations Reports.**
 - a. Blood Services**
 - b. Plasma Services**
 - c. Tissue Services**
 - d. Center for Cellular Therapy**
- 6. Biomedical Services Finances (material attached and see Finance Committee Agenda Items 3.B. and 5.A.).**
 - a. FY 00 Forecast and Cash Flow**
 - b. FY 01 Biomedical Services Budgets**
 - c. Capital Expenditures Plan**
 - d. FY 01-03 Performance Management Plan**
- 7. Proposal for Biomedical Services Strategic Planning Subcommittee to Review Research and Development Programs (material attached).**
- 8. Final Report on Resolution I: Blood Services Regions Evaluation Process (material attached).**
- 9. Acquisitions:**
 - a. ZLB**
 - b. San Diego Blood Bank**
- 10. Recommendation of New Members.**
- 11. Other Business.**
- 12. Executive Session.**

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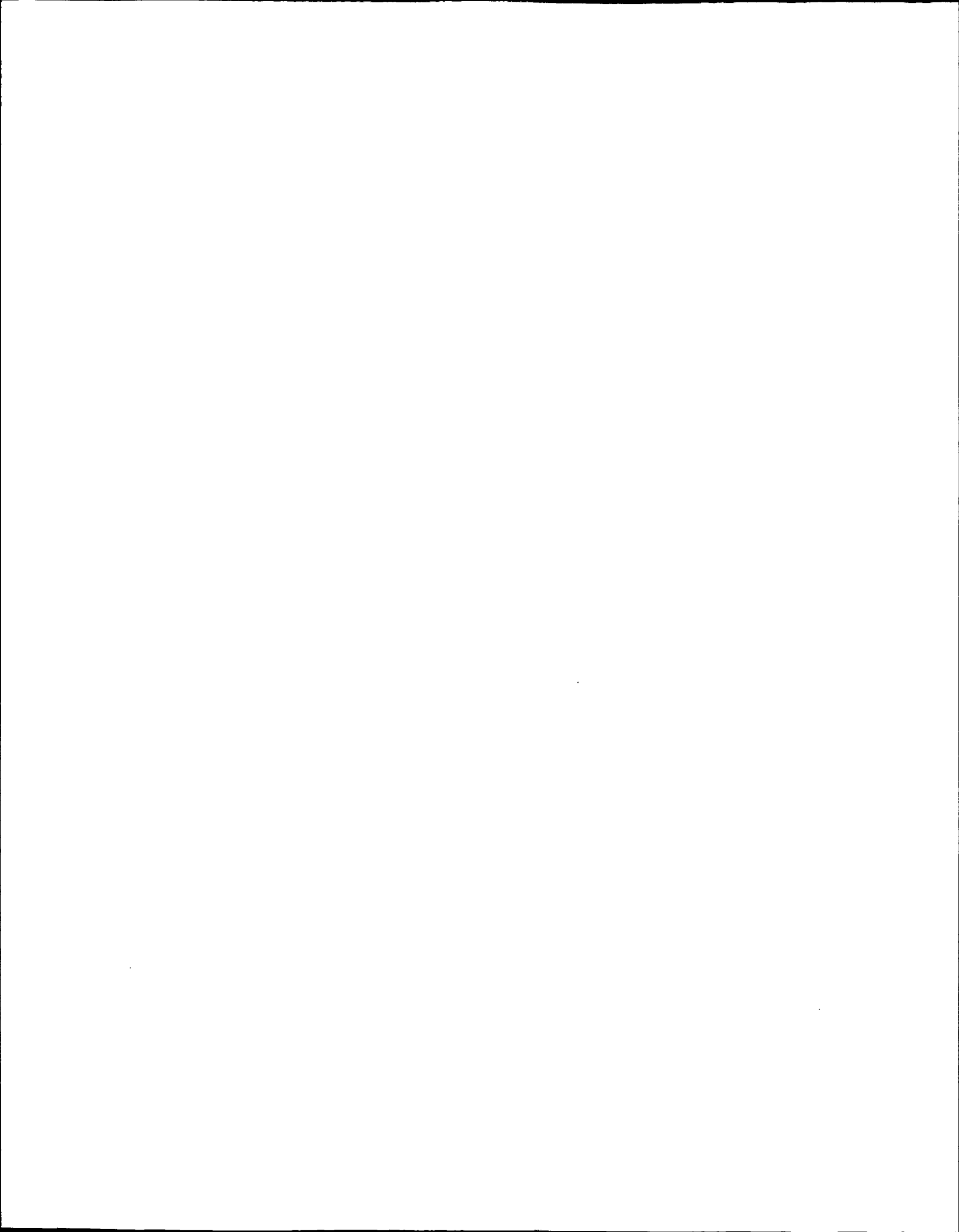
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**Biomedical Services Board
February 25, 2000
ARC National Headquarters
18th and E. Streets, N.W.
Washington, D.C. 20006 -- Room 123**

5:30 p.m.

Agenda

- 1. Roll Call.**
- 2. Approval of the Minutes of the October 29, 1999 Meeting (minutes mailed to the committee with February materials).**
- 3. Executive Session.**
- 4. Recommendation of New Members.**
- 5. Allocation of Voting Delegates for 2000 National Convention (material attached).**
- 6. Senior Vice President's Report (material attached).**
 - A. Biomedical Services Update**
 - B. Biomedical Diversity Initiatives**
 - C. Update on Volunteerism**
 - D. Communications/Internal and External Audiences**
- 7. Biomedical Services Finances (material attached).**
- 8. Output: 1999 Resolution I -- Blood Services Regions Evaluation Process (material attached).**
- 9. Rechartering Blood Services Regions (material attached).**
- 10. Tissue Services Working Group Report (material attached).**
- 11. Biomedical Strategic Planning Subcommittee Report (material attached).**
- 12. Biomedical Capacity Plans (material attached).**
- 13. Other Business.**



**AMERICAN RED CROSS
BOARD OF GOVERNORS**

MEETING OF THE CHAPTER SERVICES SUB-COMMITTEE

**July 28, 2004
4:00-5:30 P.M.**

**Conference Room NE4-066
National Headquarters
2025 E Street, NW
Washington, DC**

- | | | |
|------|---|----------------------|
| I. | Chair's Welcome and Opening Remarks
Time: 10 minutes | Glenn Sieber |
| II. | Sub-Committee—member expectations for FY-05
Time: 20 minutes | Members |
| III. | Charter Actions
Time: 10 minutes | Steve Stegeman |
| IV. | Standards of Performance
Time: 10 minutes | Steve Stegeman |
| V. | Chapter Assessment
Time: 15 minutes | Julie Reynes Hancock |
| VI. | Preparedness **
Time: 20 minutes | I nga Jelescheff |
| VII. | AFES Up-Date
Time: 10 minutes | Alan McCurry |

** Primary discussion

SFC-ARC-A000104

**AMERICAN RED CROSS
BOARD OF GOVERNORS**

CHAPTER SERVICES COMMITTEE

Thursday, May 30, 2002

9:15 – 11:15 am

Remington Room, Hyatt Regency Hotel
Phoenix, Arizona

AGENDA

1. Roll Call.
2. Approval of the Minutes of the October 26, 2001 meeting. (Minutes sent to Board on February 8, 2002.) **Action**
3. Chapter Charter and Jurisdiction Recommendations. (Materials attached.) **Action**
4. Update on Disaster Services.
 - Long Term Recovery Plans in New York.
 - Report from Disaster Task Force.
5. Update on Service Delivery Network Taskforce.
6. Status of One Chapter States. (Materials attached.)
7. Fundraising Update.
 - Impact of September 11th on Operational Fund Raising. (See Finance Committee Agenda Items 2A, 2C, 2D, 2F.)
 - Review of Fund Raising Policies. (Send to Board on May 8, 2002.)
8. Finance Update. (See Finance Committee Agenda Items 2A – 2F.)
9. Indicators of Chapter Performance and Potential. (Materials attached.)
10. Timely Updates. (Materials attached.)
 - Youth Affirmation.
 - Safe Schools.
 - CSN Restructure.
11. Executive Session.

SFC-ARC-A000105

CHAPTER SERVICES COMMITTEE

Friday, October 26, 2001

4:00 to 6:00 PM EDT

17th Street, Irving Berlin

Washington, D.C.

AGENDA

1. Roll Call.
2. Approval of the Minutes of the May 17, 2001 meeting (Minutes attached)
3. Chapter Charter and Jurisdiction Recommendations (Material attached) **Action**
4. Update on the Chapter Services Network of the Future Task Force
5. Integrated Disaster Response
6. Resolution II update
7. Update on Compliance and Quality Issues
8. FY 2001 Financial Report
9. Final Report on the California Disaster Revitalization Plan (Phase II) and the California Council for Disaster Preparedness for the Greater Bay Area **Action**
10. Safe Schools Update
11. Timely updates
12. Executive Session

CHAPTER SERVICES COMMITTEE
Thursday, May 17, 2001 9:00 – 11:00 a.m. EST
Hilton Charlotte & Towers, Gwynn Room
Charlotte, NC

AGENDA

1. Roll Call
2. Approval of the Minutes of the March meeting. (Minutes attached) **Action**
3. Chapter Charter and Jurisdiction Recommendations. (Material attached) **Action**
4. Reports from Subcommittees
5. Program area updates
6. Update on gaming activities
7. Board nominations process
8. Report on Hudson County Chapter
9. Update on Service Delivery Network Taskforce
10. Final Report on Loma Prieta Earthquake activities
11. Executive Session

CHAPTER SERVICES COMMITTEE

Saturday, March 3, 2001
11:45 am – 1:45 pm EDT
Room 123, 18th Street Building
National headquarters
Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the October 21, 2000 meeting. (Minutes mailed on December 7, 2000.) **Action**
3. Chapter Charter and Jurisdiction Recommendations. (Material attached) **Action**
4. Allocation of voting delegates. (Material attached) **Action**
5. Reports from Subcommittees.
6. Status of chapter grants and other funding initiatives.
7. Chapter Assessment. (See Finance Agenda item 5)
8. Report on joint International Services, Chapter Services, and Strategic Planning Committee meeting.
9. Report on Disaster Services Human Resources.
10. Status of Automated External Defibrillator (AED) Rollout and Health and Safety Growth Initiatives.
11. Discussion of Service Delivery System of the Future.
12. Executive session.

AMERICAN RED CROSS

MEETING OF REPRESENTATIVES OF THE CHAPTER SERVICES,
INTERNATIONAL SERVICES
AND STRATEGIC PLANNING COMMITTEES

Friday, March 2, 2001

12:30 – 2:30 p.m. EST

E Street Ballroom
National Headquarters
Washington, D.C.

AGENDA

1. Roll Call.
2. Discussion of International Doctrine. (Materials attached.) Action
3. Other.

CHAPTER SERVICES COMMITTEE

Saturday, October 21, 2000

11:00 am – 1:30 PM EDT

Irving Berlin Room, 17th Street Building

Washington, DC

AGENDA

1. Roll Call.
2. Approval of the Minutes of the May 19, 2000 meeting (Minutes mailed on June 28, 2000.)
3. Chapter Charter and Jurisdiction Recommendations (Material attached) **Action**
4. The State of the Chapter Service Delivery Network. (Material attached)
5. Service Delivery and Field Support Strategic Direction. (Material attached) **Action**
6. Report on the California Disaster Revitalization Plan (Phase II) and the California Council for Disaster Preparedness for the Greater Bay Area. (Materials attached.) **Action**
7. Summary of Preparedness Task Force
8. Informational Reports (See Finance Committee Agenda items 4c and 4d)
 - A. Chapter Service Delivery Network Financial Report.
9. Executive Session.

CHAPTER SERVICES COMMITTEE

May 19, 2000

8:00 – 9:30 am

Hyatt Hotel, Columbus, Ohio

AGENDA

- 1 Roll Call.
- 2 Approval of the Minutes of the February 26, 2000, meeting. (mailed to the Board on April 5, 2000)
- 3 Approval of Chapter Charter and Jurisdiction Actions: (Material attached. Committee Action)
 - A Voluntary Forfeiture of Chapter Charters.
 - B Rechartering Chapters.
 - C Chapter Mergers, Annexations and a Disassociation.
 - D Involuntary Dechartering Action – no appeal pending
- 4 Proposed Changes to Board of Governors Policies on Health and Safety Services Cost Recovery. (Material attached. Committee Action)
- 5 Disaster Services Update. (Material attached. Information, questions and answers)
- 6 Armed Forces Emergency Services Update. (Material attached. Information, report on survey results, questions and answers)
- 7 International Services Update. (Material attached. Information, questions and answers)
- 8 Volunteers, Youth and Nursing Update. (See Human Resources Committee Agenda Item 6C. Information)
- 9 Information on Youth and Violence. (Material attached. Information)
- 10 Report on Indicators of Chapter Performance. (Material attached. Information, questions and answers)
- 11 Service Delivery and Field Support Proposed Strategic Direction for FY2001-2005. (Material attached. Committee Discussion)
- 12 Service Delivery and Field Support Finances (see Finance Committee Agenda Items 3C and 3D)
- 13 Executive Session.

SFC-ARC-A000111

CHAPTER SERVICES COMMITTEE

American Red Cross Square

18th Street, Room 123

February 26, 2000

AGENDA

- 1 Roll Call
- 2 Approval of the Minutes of the October 30, 1999 meeting (Minutes of the Chapter Services Committee mailed to the Committee with the February meeting materials)
- 3 Chapter Charter and Jurisdiction Actions: (Material attached)
 - A Introduction
 - B Voluntary Forfeiture of Chapter Charters
 - C Rechartering Chapters
 - D Chapter Mergers, Annexations and a Disassociation
 - E Involuntary Dechartering Action and Appeal
- 4 Allocation of Delegates to 2000 Convention (Material attached)
- 5 Disaster Services: (Material attached)
 - A Report of the Single Family Disaster Task Force (Material attached)
 - B Report on Disaster Services Human Resources (Material attached)
 - C Update on Disaster Operations
 - D Report on the Oversight Group for State Service Council Funding
- 6 Armed Forces Emergency Services Update (Material attached)
- 7 Report on International Policy and Relations and International Services (refer to International Services Committee Agenda Item 8 materials)
- 8 Health, Safety, and Community Services Update
 - A Report on Strategies to Drive Growth and Save Lives through Health and Safety Services (Material attached)
 - B Board of Governors Policies on Cost Recovery of Health and Safety Services (Material attached)
- 9 Executive Session

SFC-ARC-A000112